

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING MINUTES
41870 Garstin Drive, Big Bear Lake, Ca. 92315
March 05, 2019**

MEMBERS Donna Nicely, Treasurer
PRESENT: Peter Boss, MD, President
John Friel, CEO

Garth Hamblin, CFO
Shelly Egerer, Exec. Asst.

STAFF: Kerri Jex

**COMMUNITY
MEMBERS:** None

ABSENT: None

OPEN SESSION

1. CALL TO ORDER:

Board Member Nicely called the meeting to order at 1:00 p.m.

2. ROLL CALL:

Donna Nicely and Peter Boss, M.D. were present. Also present were John Friel, CEO, Garth Hamblin, CFO and Shelly Egerer, Executive Assistant.

3. ADOPTION OF AGENDA:

Board Member Nicely motioned to adopt the March 05, 2019 Finance Committee Meeting Agenda as presented. Second by President Boss to adopt the March 05, 2019 Finance Committee Meeting Agenda as presented. Board Member Nicely called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Nicely- yes
- President Boss- yes

CLOSED SESSION

1. PUBLIC FORUM FOR CLOSED SESSION:

Board Member Nicely opened the Hearing Section for Public Comment on Closed Session items at 1:01 p.m. Hearing no request to address the Finance Committee, Board Member Nicely closed the Hearing Section at 1:01 p.m.

2. ADJOURN TO CLOSED SESSION:

Board Member Nicely motioned to adjourn to Closed Session at 1:01 p.m. Second by President Boss to adjourn to Closed Session at 1:01 p.m. Board Member Nicely called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Nicely- yes
- President Boss- yes



MISSION

It is our mission to deliver quality healthcare to the residents of and visitors to Big Bear Valley through the most effective use of available resources.

VISION

To be the premier provider of emergency medical and healthcare services in our Big Bear Valley.

BOARD OF DIRECTORS FINANCE COMMITTEE MEETING AGENDA TUESDAY, APRIL 02, 2019

1:00 PM –CLOSED SESSION @ HOSPITAL CONFERENCE ROOM

2:00 PM – OPEN SESSION @ HOSPITAL CONFERENCE ROOM

41870 GARSTIN DRIVE, BIG BEAR LAKE, CA. 92315

Copies of staff reports or other written documentation relating to each item of business referred to on this agenda are on file in the Chief Executive Officer's Office and are available for public inspection or purchase at 10 cents per page with advance written notice. In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if you need special assistance to participate in a District meeting or other services offered by the District, please contact Administration (909) 878-8214. Notification at least 48 hours prior to the meeting or time when services are needed will assist the District staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting or service. **DOCUMENTS RELATED TO OPEN SESSION AGENDAS (SB 343)** Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection at the public counter located in the Administration Office, located at 41870 Garstin Drive, Big Bear Lake, CA 92315. For questions regarding any agenda item, contact Administration at (909) 878-8214.

OPEN SESSION

1. **CALL TO ORDER** Donna Nicely, Treasurer
2. **ROLL CALL** Shelly Egerer, Executive Assistant
3. **ADOPTION OF AGENDA***
4. **PUBLIC FORUM FOR CLOSED SESSION**
Opportunity for members of the public to address the Committee on Closed Session items.
(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)
5. **ADJOURN TO CLOSED SESSION***

CLOSED SESSION

1. **REAL PROPERTY NEGOTIATIONS: *Government Code Section 54956.8/TRADE SECRETS:**
***Pursuant to Health and Safety Code Section 32106 and Civil Code Section 34266.1**
 - A. Property Acquisition (Anticipated Disclosure 06/04/19)
2. **HOSPITAL QUALITY/RISK/COMPLIANCE REPORTS: *Pursuant to Health & Safety Code Section 32155**
 - A. Risk/Compliance Management Report
 - Regarding Report on Staffing Ratios

OPEN SESSION

1. **CALL TO ORDER** Donna Nicely, Treasurer

2. RESULTS OF CLOSED SESSION*

Donna Nicely, Treasurer

3. PUBLIC FORUM FOR OPEN SESSION

Opportunity for members of the public to address the Committee on Open Session items.

(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)

4. DIRECTORS COMMENTS

5. APPROVAL OF MINUTES

A. March 05, 2019

6. OLD BUSINESS*

A. Discussion and Update on Policies and Procedures Under the CFO Supervision

7. NEW BUSINESS*

A. Discussion and Review of the Fiscal Year 2019/2020 Capital Budget

B. Discussion and Potential Approval of Rescheduling the May 2019 Finance Committee Meeting

8. PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS*

A. February 2019 Finances

B. CFO Report

9. ADJOURNMENT*

*** Denotes Actions Items**

OPEN SESSION

1. CALL TO ORDER:

Board Member Nicely called the meeting to order at 1:30 p.m.

2. RESULTS OF CLOSED SESSION:

Board Member Nicely stated there was no reportable action from Closed Session.

3. PUBLIC FORUM FOR OPEN SESSION:

Board Member Nicely opened the Hearing Section for Public Comment on Open Session items at 1:32 p.m. Hearing no request to address the Finance Committee, Board Member Nicely closed the Hearing Section at 1:32 p.m.

4. DIRECTOR'S COMMENTS:

- None

5. APPROVAL OF MINUTES:

A. January 28, 2019

President Boss motioned to approve the January 28, 2019 Finance Committee Meeting Minutes as presented. Second by Board Member Nicely to approve the January 28, 2019 Finance Committee Meeting Minutes as presented. Board Member Nicely called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Nicely- yes
- President Boss- yes

6. OLD BUSINESS:

A. Discussion and Update on Policies and Procedures Under the CFO Supervision:

- Mr. Hamblin reported that several departments are in the process of switching from the current Policy Tech to the new system; at this time we are in a “review mode” only. Mr. Hamblin also reported that the Board Members will also be able to remotely access the new system to review policies.
- Board Member Nicely stated that she would like the Finance Committee to review all department policies and procedures under the CFO supervision prior to being presented to the Board of Directors.

Board Member Nicely reported no action required.

7. NEW BUSINESS*

A. Discussion and Potential Recommendation to the Board of Directors: Travel Expenses for David Perry w/QHR to Review the Contractual and Bad Debt Review (Not to exceed \$2,000.):

- Mr. Hamblin reported that Mr. Perry has not been on site for three years; any assistance from Mr. Perry has been done via email/conference calls. Mr. Perry will be on site to review the Contractual and Bad Debt Report. The travel expenses have increased to \$2,000; previously the Finance Committee and the Board of Directors were approving approximately \$1,500 which is not covering the travel expenses.
 - Last time Mr. Perry was on site his expenses were over \$1,600.

President Boss motioned to recommend to the Board of Directors approval of David Perry's travel expenses, not to exceed \$2,000. Second by Board Member Nicely to recommend to the Board of Directors approval of David Perry's travel expenses, not to exceed \$2,000. Board Member Nicely called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Nicely- yes
- President Boss- yes

B. Discussion and Potential Recommendation to the Board of Directors the Advanced Directives Policy & Procedure:

- Mr. Hamblin reported that this is a Patient Access Department policy that has been revised and has completed the appropriate policy process. Mr. Hamblin asked that the Finance Committee give a positive recommendation to the Board of Directors to approve the policy as presented.

Board Member Nicely motioned to recommend to the Board of Directors the approval of the Advanced Directives policy and procedure as presented. Second by President Boss to recommend to the Board of Directors the approval of the Advanced Directives policy and procedure as presented. Board Member Nicely called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Nicely- yes
- President Boss- yes

8. Presentation and Review of Financial Statements:

A. January 2019 Finances:

- Mr. Hamblin reported the following:
 - Strong month
 - Cash & investments over \$22 million
 - 349 day's cash on hand
 - Patient revenue over budget
 - Expenses under budget
 - Swing under budget
 - Acute over budget
 - SNF days continue under; census is 16
 - ER over budget
 - RHC dental visit's over budget
 - Dental visits are the highest we have seen in the last two years
 - FTE's continue to run under budget
 - Year to date total patient revenue is under budget
 - Expenses are below budget
 - Surplus is over \$1 million
- Board Member Nicely asked why we have so many patient refunds also would like to know if we have a policy that covers patient fees. Board Member Nicely also requested that total number of patient transfer and patients seen by Dr. Pautz for the months of December 2018 and, January and February.
- Mr. Hamblin informed the Finance Committee that patient refunds could be due to the copay that could be refundable or if the patient has over paid prior to insurance company. The District does have a payment plan of at least \$50.00 but will look into the patient refund numbers and provide an update to the committee.

Staffing needs are still being looked out and will have additional discussion during the department budget meetings and the Capital Budget will be presented to the Finance Committee at the April meeting.

- Ms. Jex reported that the SNF has 16 patients, Case Management is working on one to be admitted soon and there are five potential patients waiting to get the correct insurance, if we fill 21 beds we will have to increase staff.

B. CFO Report:

- Mr. Hamblin reported the following information:
 - TruBridge:
 - AR days are 67.9
 - Cash collections for January 2019 improved to under \$2 million.
 - FY 2020 Budget Preparation:
 - Managers have submitted capital expenditures that will be reviewed by Senior Administration Team.
 - Will have the Capital Budget at the April Finance Committee Meeting
 - Debt Capacity and Project Financing Options:
 - Gary Hicks is scheduled to attend the March Board Meeting to review project funding options.

9. ADJOURNMENT*

Board Member Nicely motioned to adjourn the meeting at 1:57 p.m. Second by President Boss to adjourn the meeting. Board Member Nicely called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Nicely- yes
- President Boss- yes

Dept No.	Department	CER	Request Description	FY 2018	FY 2019	FY 2020	Total Budget	Total Paid Prior	Total Paid FY 2020	Budget Remaining
001	Med-Surg		Medication Scanning System	10,200.00			10,200.00			10,200.00
			Total Med-Surg	10,200.00	-	-	10,200.00	-	-	10,200.00
001/005	Med-Surg/SNF		4 WOW x3-4 Computers			6,400.00	6,400.00			6,400.00
			Total Med-Surg/SNF	-	-	6,400.00	6,400.00	-	-	6,400.00
005	SNF		TV for each Resident 19 @1600 plus install		35,000.00		35,000.00			35,000.00
005	SNF		Patio Furniture and outdoor equipment		10,000.00		10,000.00			10,000.00
005	SNF		Paint, flooring, furniture, décor-activity room		20,000.00		20,000.00			20,000.00
			Total SNF	-	65,000.00	-	65,000.00	-	-	65,000.00
010	Emergency Room		Heat curtain for waiting room	10,000.00			10,000.00			10,000.00
010	Emergency Room	1920	Medical Grade tablets with docking stations	10,775.00			10,775.00	2,699.44		8,075.56
			Total Emergency Room	20,775.00	-	-	20,775.00	2,699.44	-	18,075.56
015	FHC		Telehealth Cart with camera	18,888.91			18,888.91			18,888.91
015	FHC		Replace Chiropractic Table		7,000.00		7,000.00			7,000.00
015	FHC		Chiropractic Bed			16,000.00	16,000.00			16,000.00
			Total FHC	18,888.91	7,000.00	16,000.00	41,888.91	-	-	41,888.91
025	Surgery		Upgrade equipment	40,000.00		9,000.00	49,000.00			49,000.00
025	Surgery		Knee Scope (Arthrex)	15,000.00			15,000.00			15,000.00
025	Surgery		Pneumatic Tourniquet		11,500.00	3,500.00	15,000.00			15,000.00
025	Surgery		OR LIM Removal		5,200.00		5,200.00			5,200.00
025	Surgery		OR Lim Replacement		18,000.00		18,000.00			18,000.00
025	Surgery		New baseboards, flooring, wall repairs		50,000.00	30,000.00	80,000.00			80,000.00
025	Surgery		2 Gurneys			30,000.00	30,000.00			30,000.00
025	Surgery		Steam Sterilizers - Autoclaves			90,000.00	90,000.00			90,000.00
025	Surgery		GI Scopes and processor, 2 colonoscopes and 2 EGD Scopes and procesor			100,000.00	100,000.00			100,000.00
			Total Surgery	55,000.00	84,700.00	262,500.00	402,200.00	-	-	402,200.00
040	Laboratory		Microbiology analyzer for cultures	54,000.00			54,000.00			54,000.00
040	Laboratory		Plasma Thawing Bath			5,570.50	5,570.50			5,570.50
040	Laboratory		Point-of-Care Testing hand held i-STAT meters			17,073.50	17,073.50			17,073.50
040	Laboratory		Point-of-Care Testing hand held i-STAT interface			15,000.00	15,000.00			15,000.00
			Total Laboratory	54,000.00	-	37,644.00	91,644.00	-	-	91,644.00
050	Radiology		(2) 5mp medical grade Monitors				-			-
050	Radiology		DR plate	32,055.62			32,055.62			32,055.62
050	Radiology		High Level Ultrasound probe disinfectant	9,253.00			9,253.00			9,253.00
050	Radiology		Avreo Storage Server (Estimated Amount)			75,000.00	75,000.00			75,000.00
			Total Radiology	41,308.62	-	75,000.00	116,308.62	-	-	116,308.62
065	Pharmacy		Renovate to meet new CMS mandates USP800		100,000.00		100,000.00			100,000.00
			Total Pharmacy	-	100,000.00	-	100,000.00	-	-	100,000.00
070	Respiratory Therapy		Replace Cabinets	6,000.00			6,000.00			6,000.00
070	Respiratory Therapy		Airway Clearance System		5,382.11		5,382.11			5,382.11
070	Respiratory Therapy		Transport Ventilator			18,044.14	18,044.14			18,044.14
070	Respiratory Therapy		Infant Warmer			22,738.84	22,738.84			22,738.84
070	Respiratory Therapy		PAPRs program - Replaces fit testing and N95 masks for general use			28,867.92	28,867.92			28,867.92
			Total Respiratory Therapy	6,000.00	5,382.11	69,650.90	81,033.01	-	-	81,033.01

Dept No.	Department	CER	Request Description	FY 2018	FY 2019	FY 2020	Total Budget	Total Paid Prior	Total Paid FY 2020	Budget Remaining
075	Physical Therapy		Leander Variable Height Flexion/Distracton Table			5,731.60	5,731.60			5,731.60
			Total Physical Therapy	-	-	5,731.60	5,731.60	-	-	5,731.60
080	Dietary		POS System (basic system only)		10,000.00		10,000.00			10,000.00
080	Dietary		Renovation of Dining Room for Residents			17,000.00	17,000.00			17,000.00
			Total Dietary	-	10,000.00	17,000.00	27,000.00	-	-	27,000.00
115	Plant Maint.	1820	replace medical air compressor	38,000.00	17,000.00		55,000.00	43,303.36		11,696.64
115	Plant Maint.	1811	remodel staff bathroom near mammo	5,500.00			5,500.00	2,553.85		2,946.15
115	Plant Maint.		install two tvs in every SNF room	25,000.00			25,000.00			25,000.00
115	Plant Maint.		to allow us to run boilers for hot water & air	11,220.00			11,220.00			11,220.00
115	Plant Maint.		replace water softners for boilers	20,000.00			20,000.00			20,000.00
115	Plant Maint.		Badge Readers		11,000.00		11,000.00			11,000.00
115	Plant Maint.		PT Flooring		12,500.00		12,500.00			12,500.00
115	Plant Maint.		Lobby Flooring		7,200.00		7,200.00			7,200.00
115	Plant Maint.		Fire Door Repairs		20,000.00		20,000.00			20,000.00
115	Plant Maint.	1906	Back Flow at FHC		18,000.00		18,000.00			18,000.00
115	Plant Maint.		Re Skin SNF Cabinets		22,000.00		22,000.00			22,000.00
115	Plant Maint.		Equipment Trailer for Plant Maintenance		7,000.00		7,000.00			7,000.00
115	Plant Maint.	1919	Business Office Heater		8,000.00		8,000.00	3,075.00		4,925.00
115	Plant Maint.		SNF Tub Replacement		14,000.00		14,000.00			14,000.00
115	Plant Maint.		A/C 1 Steam Coil		8,000.00		8,000.00			8,000.00
115	Plant Maint.		A/C 2 Steam Coil		10,000.00		10,000.00			10,000.00
115	Plant Maint.		SNF Exit Doors		25,000.00		25,000.00			25,000.00
115	Plant Maint.		Sprinkler Head Replacement		10,000.00		10,000.00			10,000.00
115	Plant Maint.		SNF Shower Tile		25,000.00		25,000.00			25,000.00
115	Plant Maint.		Disassembly, rebuild, anchor Med AirCompress		16,600.00		16,600.00			16,600.00
115	Plant Maint.		Plant Plumbing Repairs		16,000.00		16,000.00			16,000.00
115	Plant Maint.		New Snow Plow Blade for Existing Truck		7,000.00		7,000.00			7,000.00
115	Plant Maint.		Acute/SNF Ice Machine		7,000.00		7,000.00			7,000.00
115	Plant Maint.	1902	Parking Lot Repairs		24,000.00		24,000.00	15,000.00		9,000.00
115	Plant Maint.		Landscaping		24,800.00		24,800.00			24,800.00
115	Plant Maint.		New Service to Current Camera System		13,000.00		13,000.00			13,000.00
115	Plant Maint.		Update Badge Rendering Software		13,000.00		13,000.00			13,000.00
115	Plant Maint.		Add more cameras		9,800.00		9,800.00			9,800.00
115	Plant Maint.		Renovate Front Lobby		15,000.00		15,000.00			15,000.00
115	Plant Maint.		Preventative Maintenance Plan HVAC software			14,220.00	14,220.00			14,220.00
115	Plant Maint.		new Dodge Truck			55,000.00	55,000.00			55,000.00
115	Plant Maint.		Replace Boiler Maintenance Program			19,000.00	19,000.00			19,000.00
115	Plant Maint.		Asphalt adjacent to RHC for parking			28,000.00	28,000.00			28,000.00
			Total Plant Maintenance	99,720.00	360,900.00	116,220.00	576,840.00	63,932.21	-	512,907.79
125	Info Technology	1801	Forty Lenovo M700 Micro computers	32,928.40			32,928.40	22,092.61		10,835.79
125	Info Technology		Software Upgrade 2010 Veritas Backup Exec		6,908.68		6,908.68			6,908.68
125	Info Technology		Service Addition to Nutanix farm		20,313.86		20,313.86			20,313.86
125	Info Technology	1903	Proactive Server and Storage Upgrade-Cloud T-System		12,500.00		12,500.00			12,500.00
125	Info Technology	1915	Server/Storage Refresh for CPSI		98,234.00		98,234.00	93,469.89		4,764.11
125	Info Technology		Single Sign-on Solution with badges		45,000.00		45,000.00			45,000.00
125	Info Technology	1911	Upgrade Licenses - Microsoft Windows		17,000.00		17,000.00	6,670.00		10,330.00
125	Info Technology	1916	30 Lenovo ThinkCentre M710q computers		28,000.00		28,000.00	22,199.50		5,800.50
125	Info Technology	1918	HIPAA Risk Assessment Penetration Testing by Dell		30,400.00		30,400.00	3,423.88		26,976.12
125	Info Technology	1814	Meaningful Use 3 software & BI reporting	115,000.00			115,000.00	(8,596.00)		123,596.00
125	Info Technology		20 Lenovo Tiny in One Computers			20,148.93	20,148.93			20,148.93
125	Info Technology		Overhead Paging System			20,000.00	20,000.00			20,000.00
125	Info Technology		Upgrade licenses-Microsoft			50,976.42	50,976.42			50,976.42
125	Info Technology		Server refresh to the Nutanix farm			17,250.00	17,250.00			17,250.00

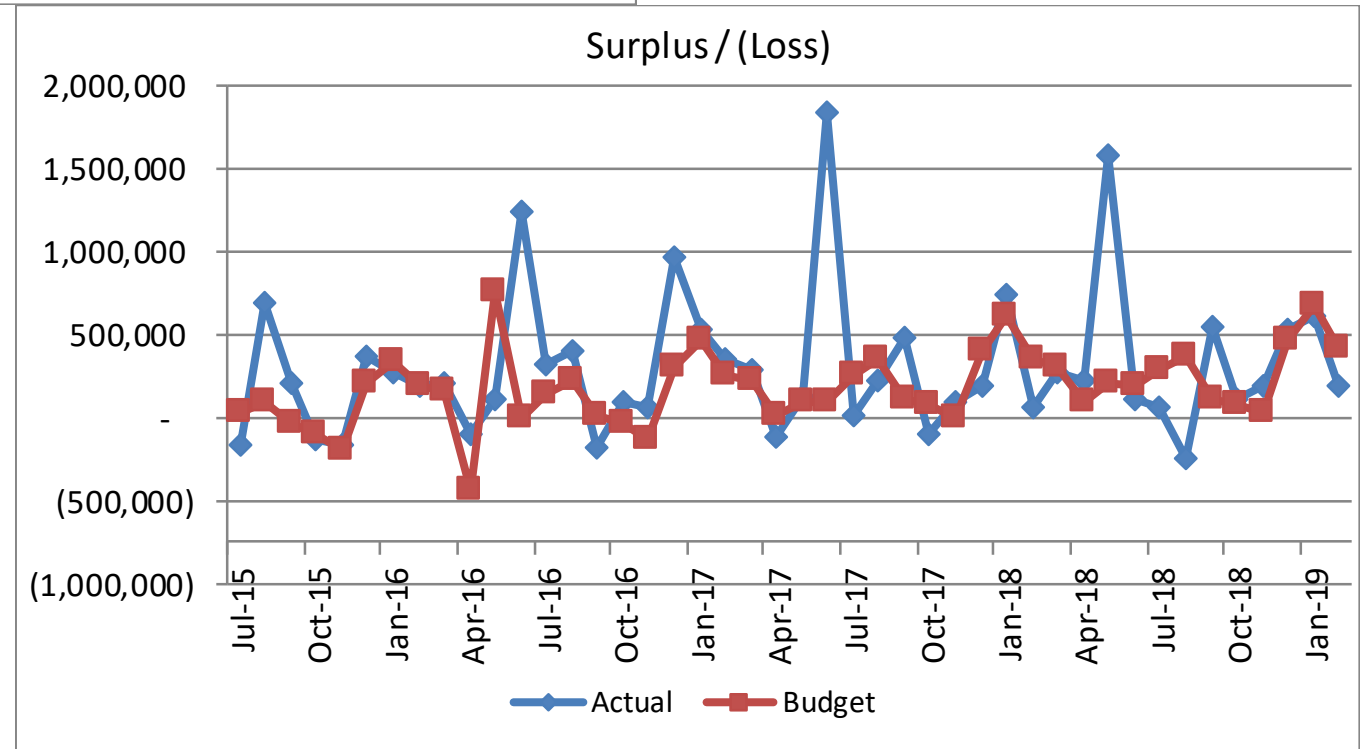
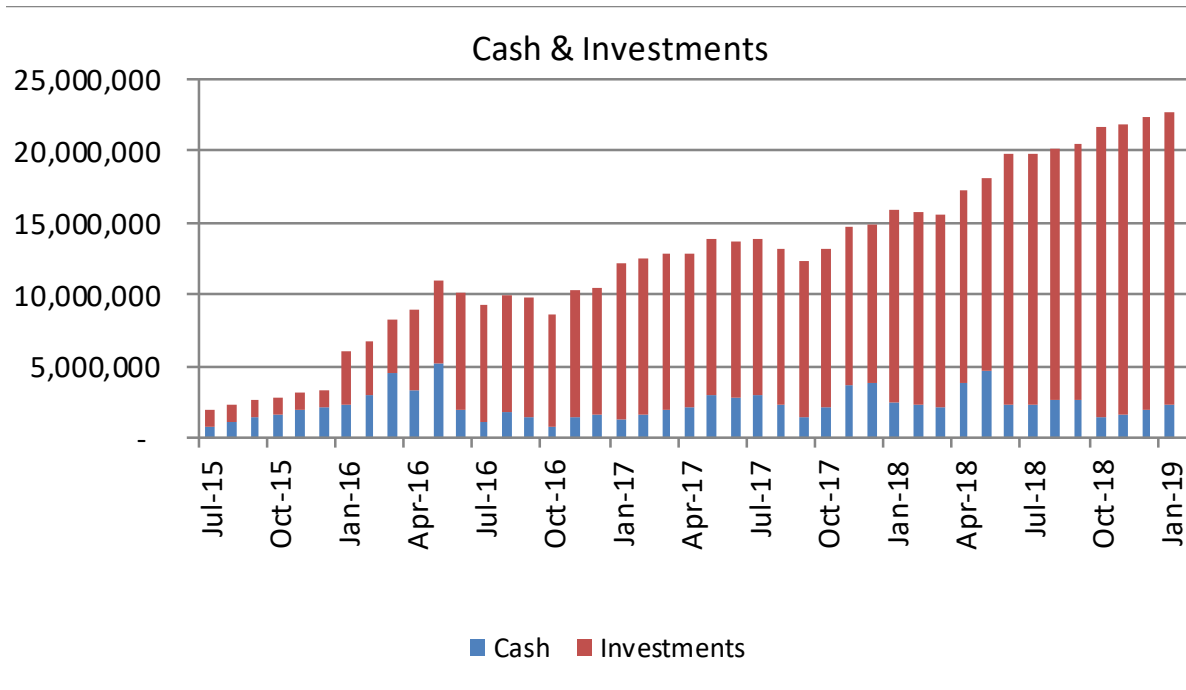
Dept No.	Department	CER	Request Description	FY 2018	FY 2019	FY 2020	Total Budget	Total Paid Prior	Total Paid FY 2020	Budget Remaining
125	Info Technology		Environ monitoring and alerting system servers and netowrk storage closets			9,000.00	9,000.00			9,000.00
			Total Info Technology	147,928.40	258,356.54	117,375.35	523,660.29	139,259.88	-	384,400.41
130	Disaster		Replace expired hazmat equipment	33,500.00			33,500.00			33,500.00
130	Disaster		2 backup disaster vents for nursing use	7,500.00			7,500.00			7,500.00
			Total Disaster	41,000.00	-	-	41,000.00	-	-	41,000.00
Total for Hospital:				494,820.93	891,338.65	723,521.85	2,109,681.43	205,891.53	-	1,903,789.90
<u>Other Possible Capital Purchases</u>										
150	Admin		Purchase and furnish House		350,000.00		350,000.00			350,000.00
150	Admin		Possible property purchase		750,000.00		750,000.00			750,000.00
150	Admin	1823	Master Plan		-		-	48,989.69		(48,989.69)
				-	1,100,000.00		1,100,000.00	48,989.69	-	1,051,010.31
<u>Emergency Additions to Budget:</u>										
				-	-		-	-	-	-
				494,820.93	1,991,338.65	723,521.85	3,209,681.43	254,881.22	-	2,954,800.21

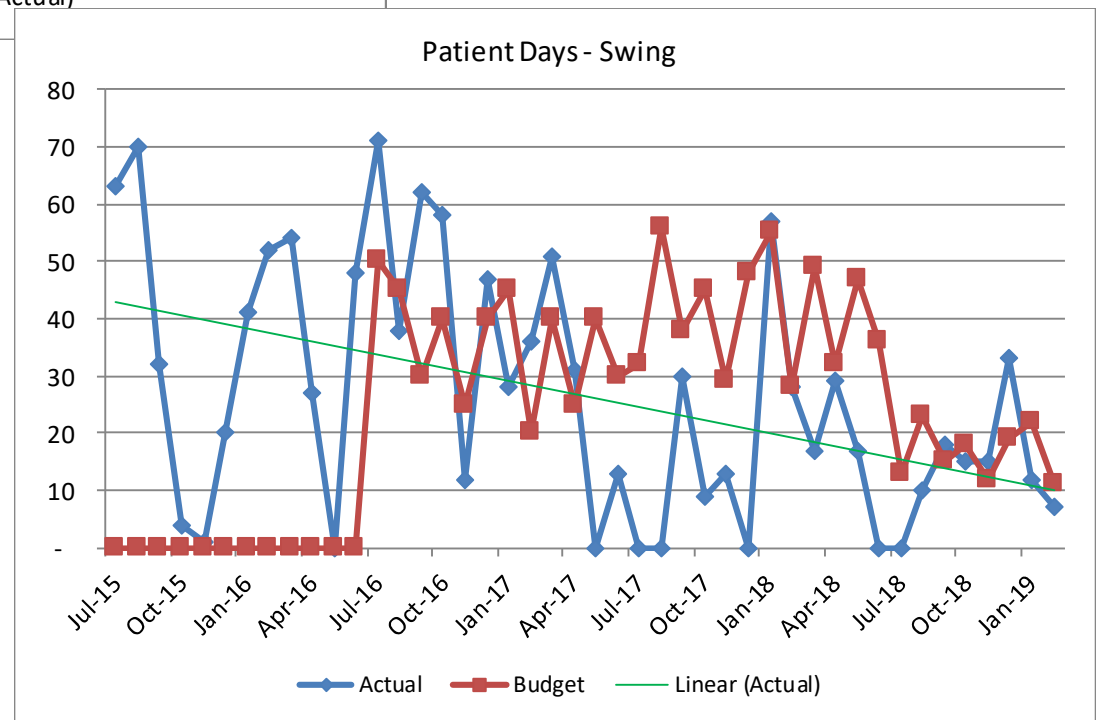
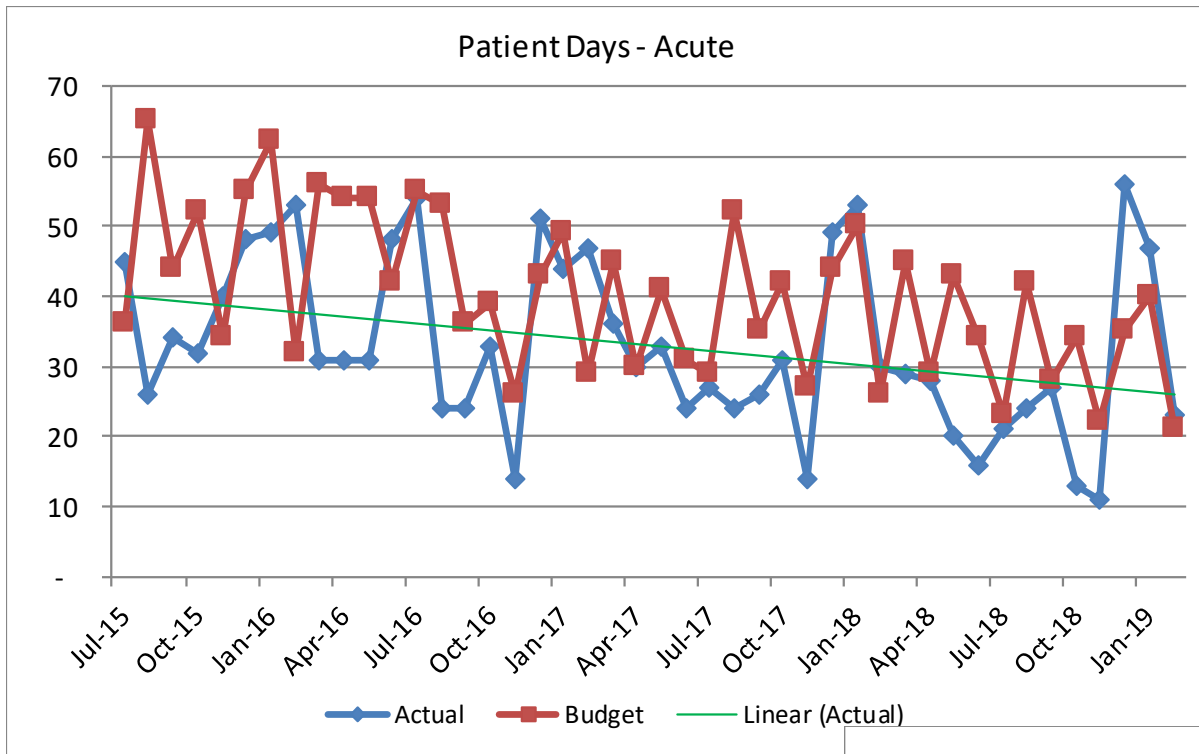


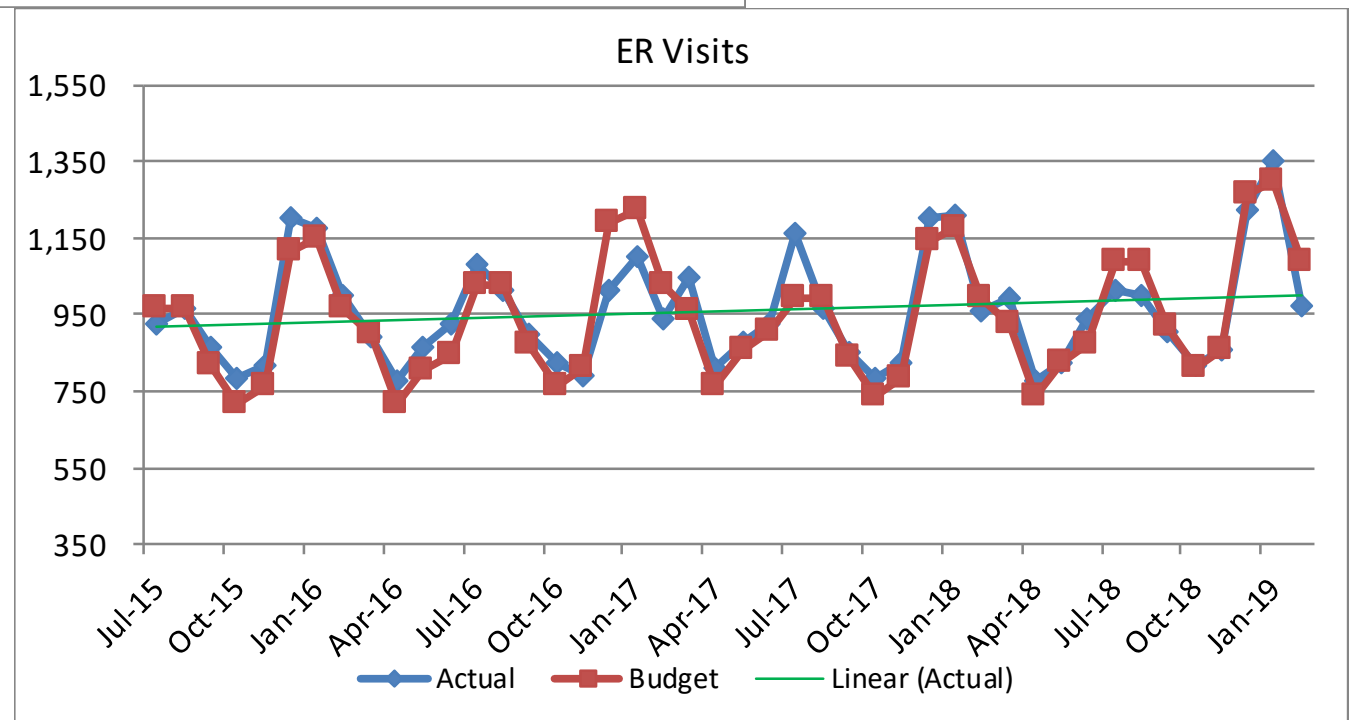
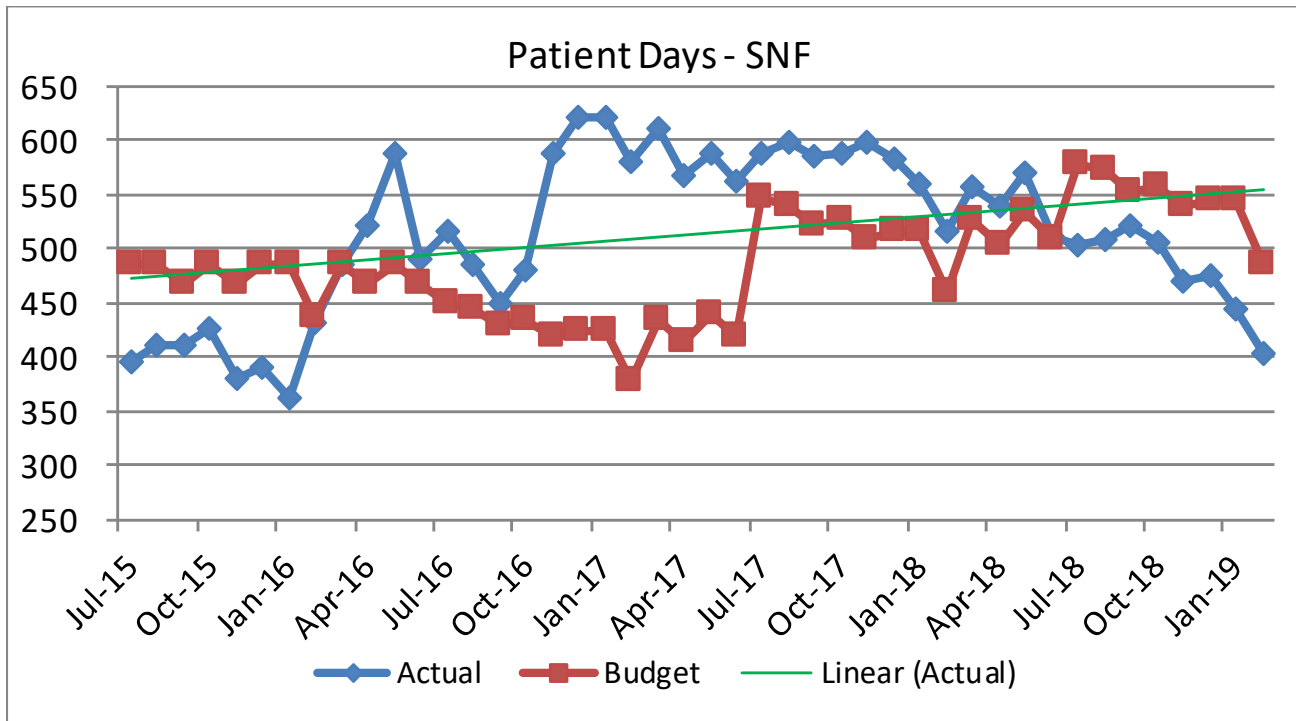
Finance Report
February 2019 Results

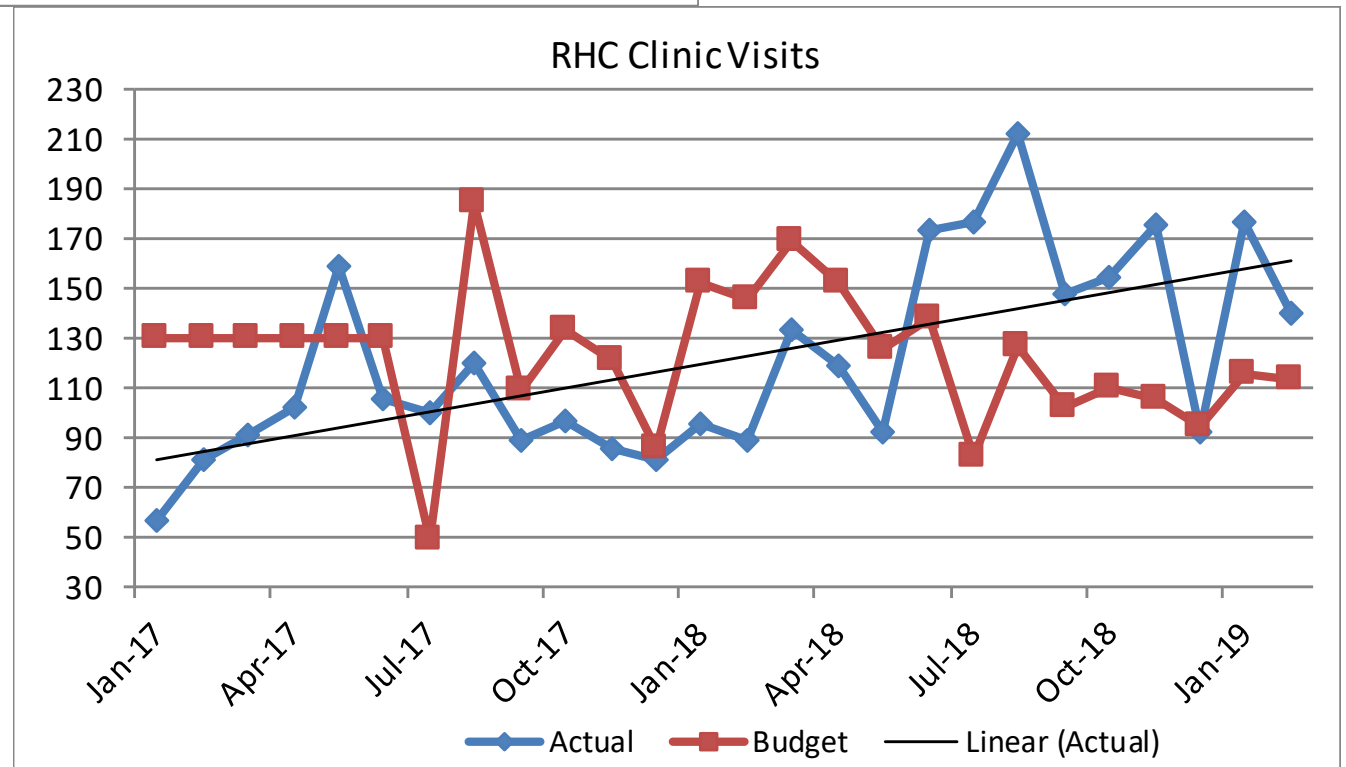
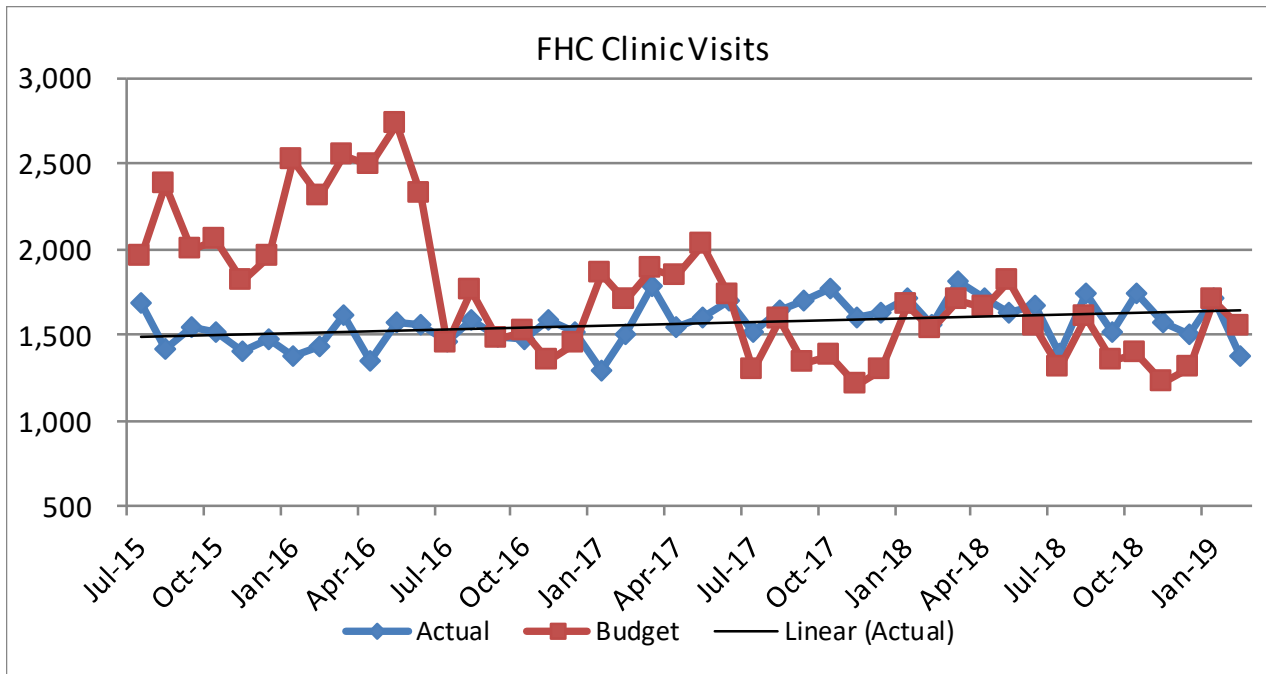
Summary for February 2019

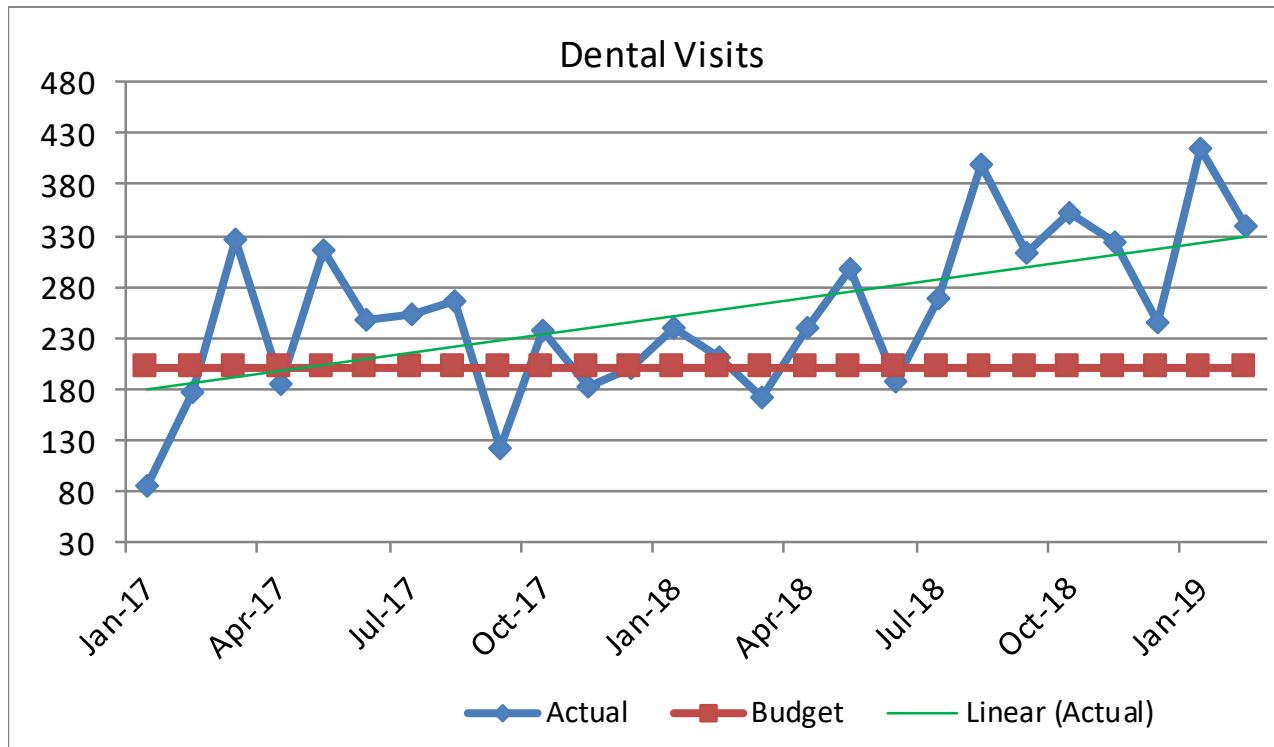
- Cash on Hand - \$ 2,318,185
Investments - \$20,377,496
- Days Cash on hand, including investments with LAIF – 347
- Surplus of \$196,201 for the month was under our budgeted Surplus
- Total Patient Revenue was under Budget by 8.3% for the month
- Net Patient Revenue was 9.7% under budget.
- Total Expenses were 1.3% lower than budget

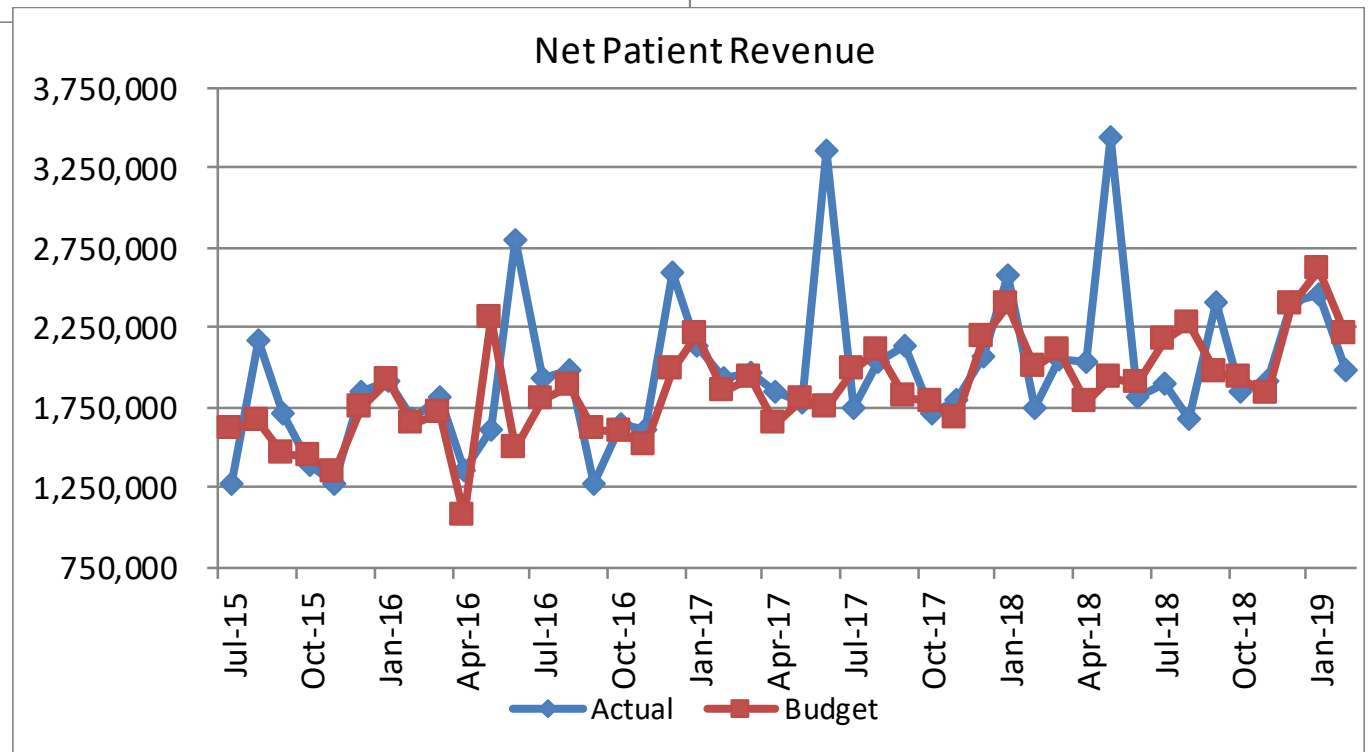
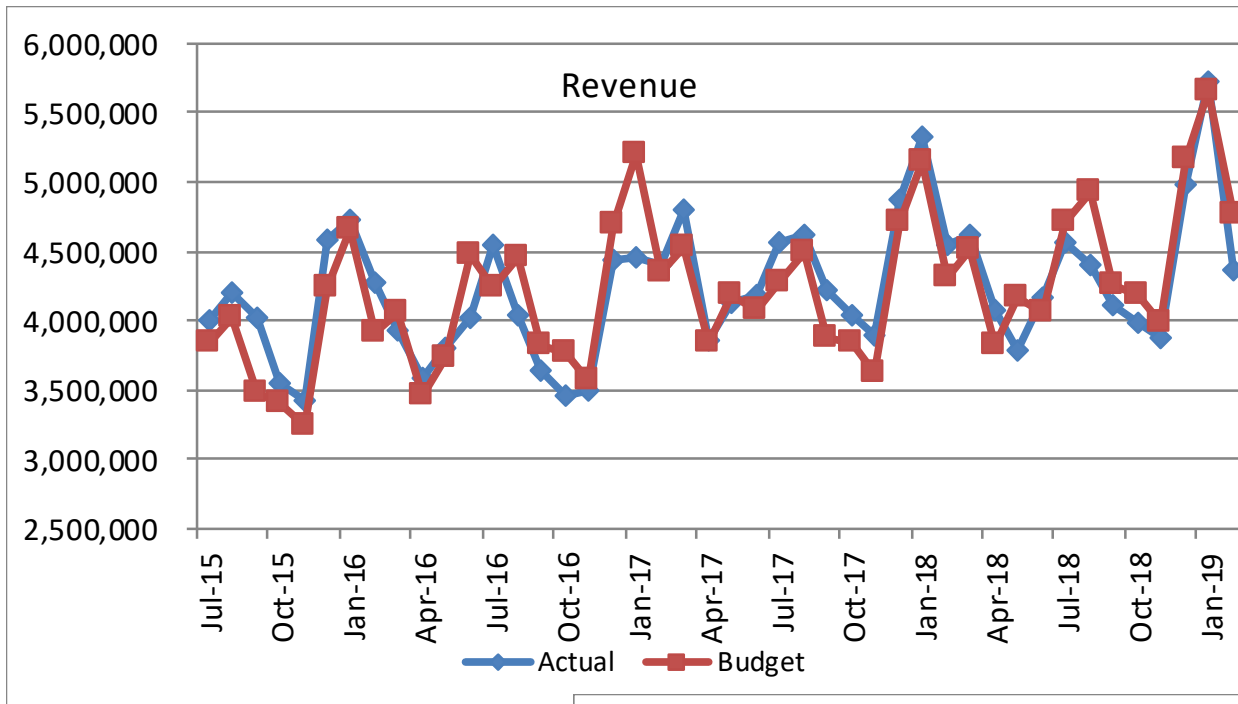


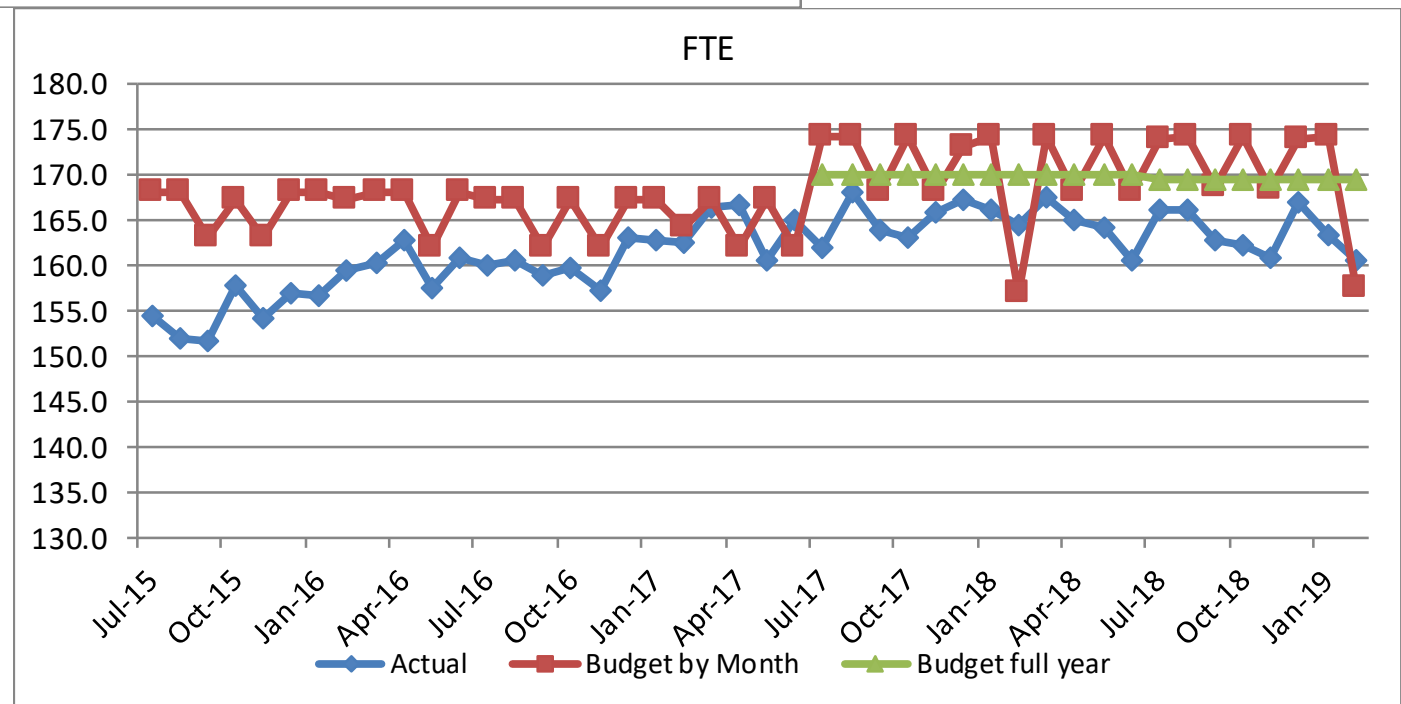
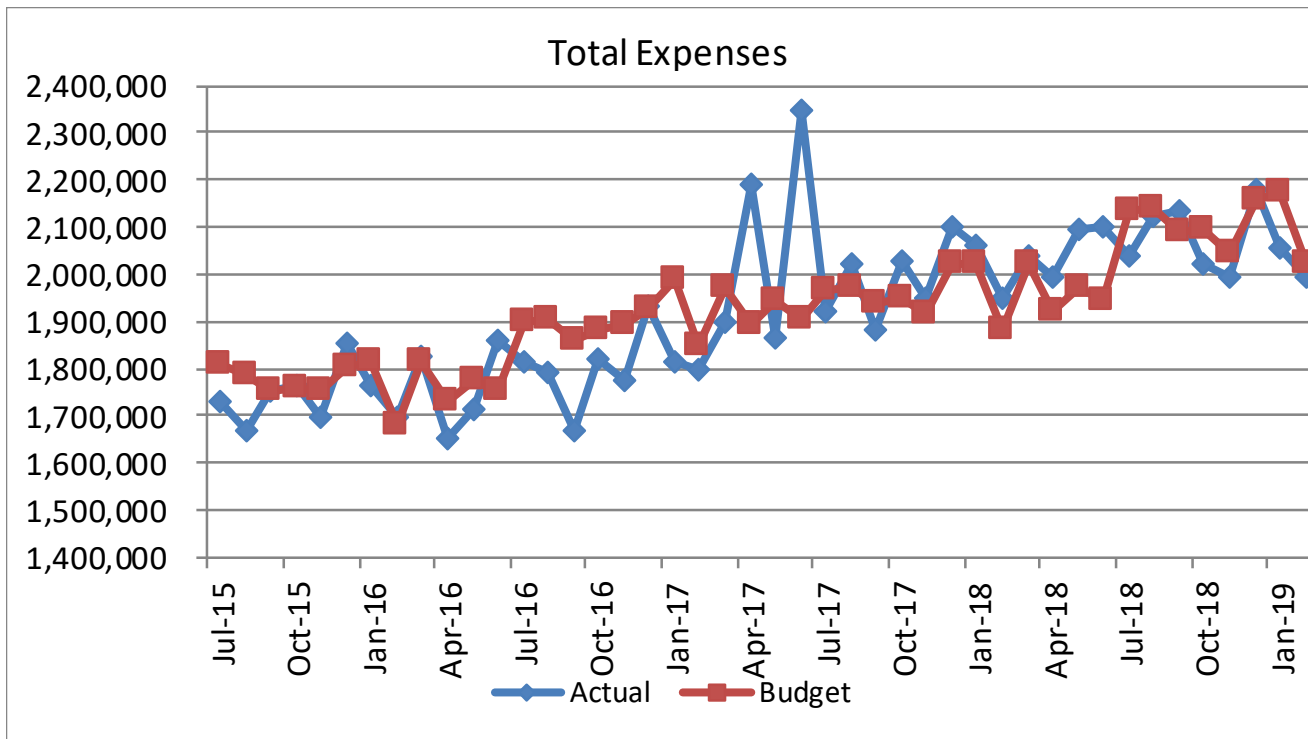


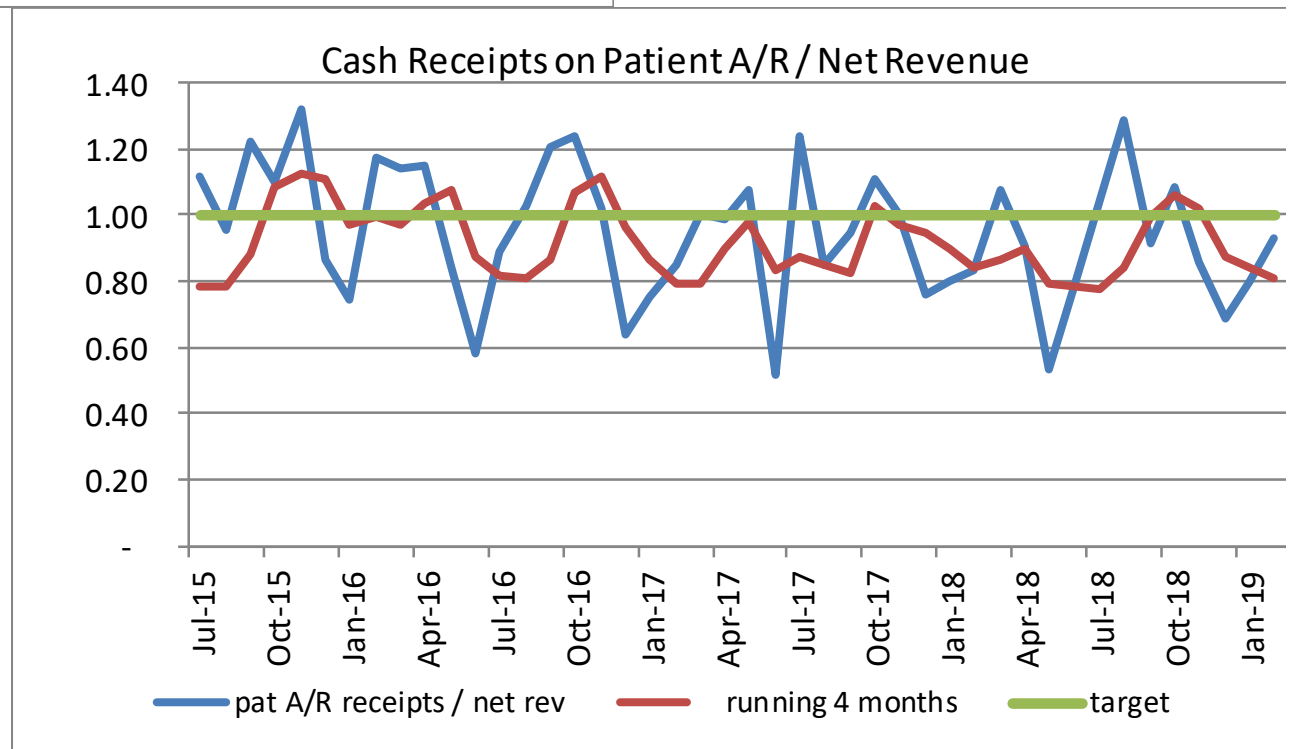
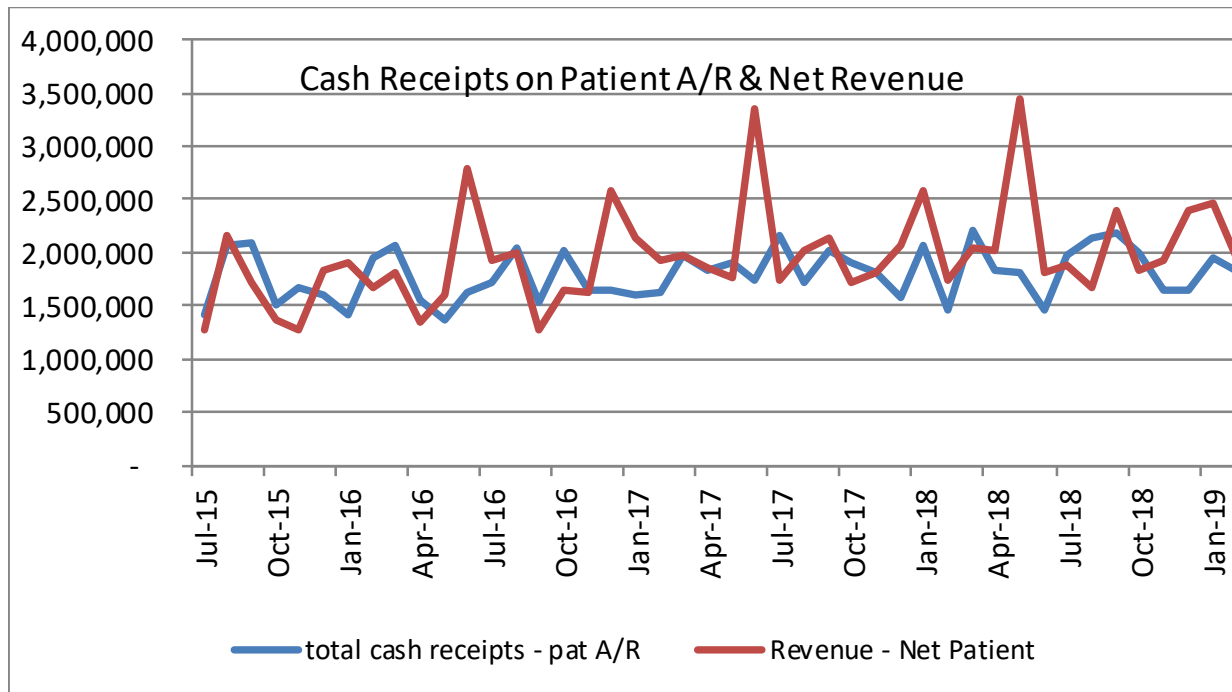


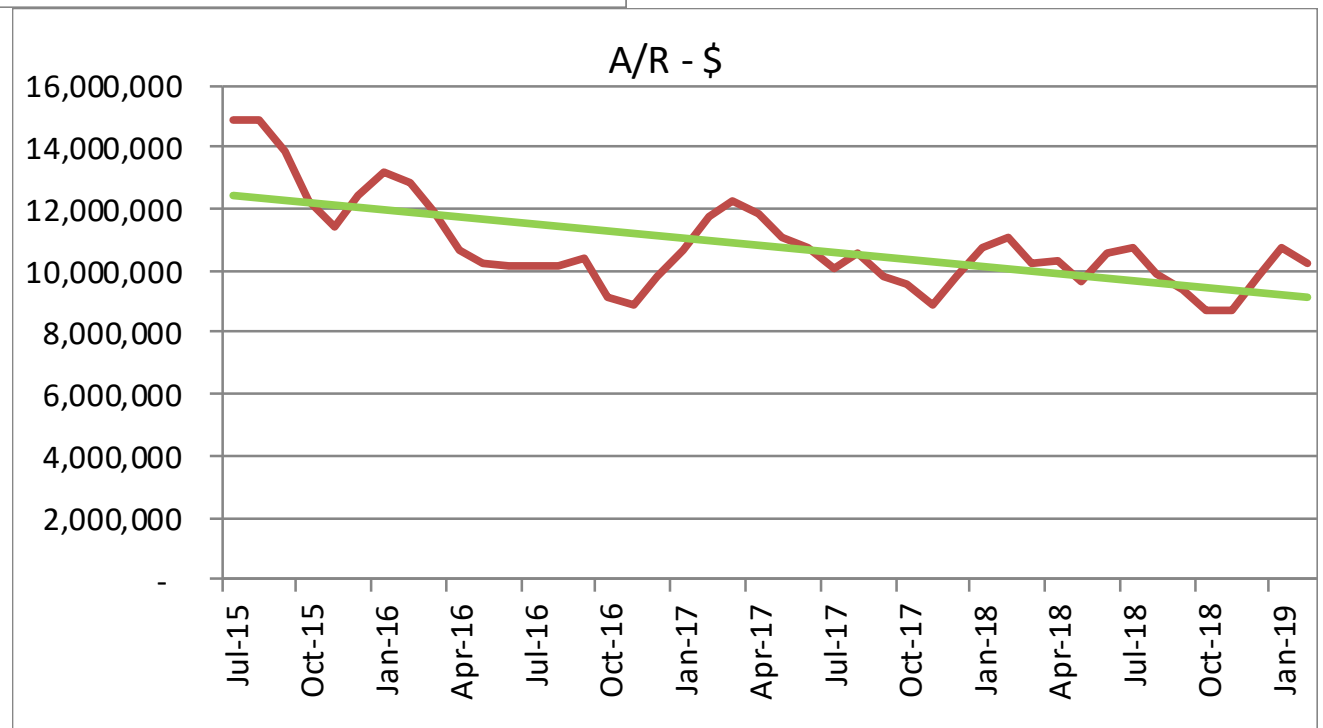
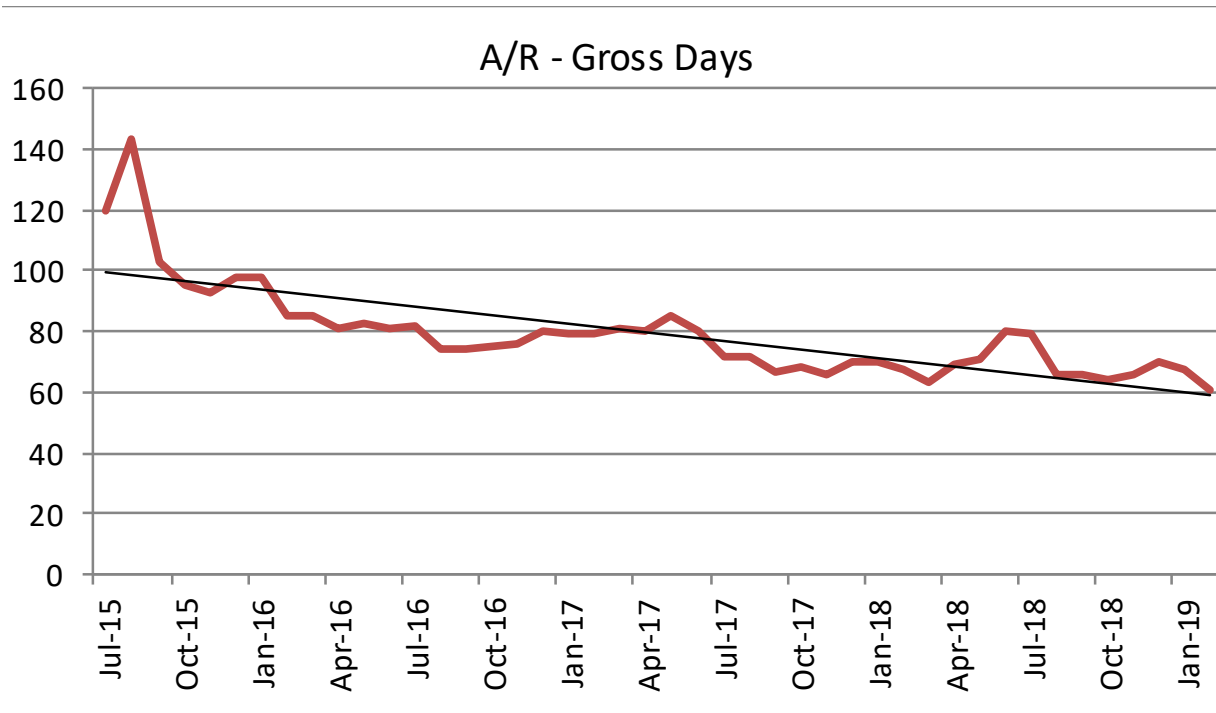














February 2019 Financial Results

For the month . . .

Total Patient Revenue for February 2019 was \$4,365,184. All major categories of revenue were under budget. Inpatient revenue was 33.2% under budget. Acute days were 2 over budget. Swing patient days were 4 under budget. Outpatient revenue was 8.4% under budget. Clinic revenue was 6.0% under budget. Emergency Room visits were under budget and therefore ER revenue was under budget by 6.1%. SNF revenue was 24.1% under budget with lower census on the SNF unit.

Revenue deductions of \$2,385,744 were 7.0% lower than budget.

Total Expenses of \$1,993,799 were 1.3% under budget.

Our surplus for the month of February 2019 was \$196,201 - \$215,947 lower than budgeted.

Our Operating Cash and Investments total \$22,695,681 as of the end of month. Total days cash on hand as of the end of February 2019 are 347.

Key Statistics

Acute patient days of 23 were 10% over budget, Swing days of 7 were 36% under budget. SNF days of 403 were 17% lower than budget. ER Visits of 973 were 10.7% lower than budget. FHC Clinic visits were 11% lower than budget. Clinic visits for RHC (including dental) were over budget.

FTE continue to be under budget – 5% for the month.

Year-to-Date

Total Patient Revenue of \$36,007,675 is 4.3% below budget. Net patient revenue of \$16,545,919 is 4.5% below budget. Total expenses of \$16,526,640 are 1.8% below budget. Our surplus for the first eight months of our fiscal year is \$1,982,130. This is \$442,496 less than budget but \$295,483 ahead of where we were at this time last year.

Acute days are 9% below budget. Swing days are 17% below budget. SNF days are 12% below budget. ER visits are 3% below budget. All clinic visit categories are above budget

Bear Valley Community Healthcare District
Financial Statements February 28, 2019

Financial Highlights—Hospital
STATEMENT OF OPERATIONS

	A	B	C	D	E	F	G	H	I	J
	Current Month					Year-to-Date				
	FY 17/18	FY 18/19		VARIANCE		FY 17/18	FY 18/19		VARIANCE	
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
1 Total patient revenue	4,549,861	4,365,184	4,758,356	(393,172)	-8.3%	36,089,956	36,007,675	37,621,750	(1,614,074)	-4.3%
2 Total revenue deductions	2,800,296	2,385,744	2,566,072	(180,328)	-7.0%	20,304,059	19,461,756	20,288,544	(826,788)	-4.1%
3 % Deductions	62%	55%	54%			56%	54%	54%		
4 Net Patient Revenue	1,749,565	1,979,440	2,192,284	(212,844)	-9.7%	15,785,897	16,545,919	17,333,205	(787,287)	-4.5%
5 % Net to Gross	38%	45%	46%			44%	46%	46%		
6 Other Revenue	72,429	32,921	45,652	(12,732)	-27.9%	268,416	271,297	371,126	(99,829)	-26.9%
7 Total Operating Revenue	1,821,994	2,012,361	2,237,936	(225,575)	-10.1%	16,054,313	16,817,215	17,704,331	(887,116)	-5.0%
8 Total Expenses	1,949,382	1,993,799	2,020,508	(26,709)	-1.3%	15,913,608	16,526,640	16,837,459	(310,818)	-1.8%
9 % Expenses	43%	46%	42%			44%	46%	45%		
10 Surplus (Loss) from Operations	(127,388)	18,562	217,429	(198,867)	91.5%	140,705	290,575	866,872	(576,297)	66.5%
11 % Operating margin	-3%	0%	5%			0%	1%	2%		
12 Total Non-operating	188,902	177,639	194,719	(17,081)	-8.8%	1,545,942	1,691,555	1,557,754	133,801	8.6%
13 Surplus/(Loss)	61,513	196,201	412,148	(215,947)	52.4%	1,686,647	1,982,130	2,424,626	(442,496)	18.3%
14 % Total margin	1%	4%	9%			5%	6%	6%		

BALANCE SHEET

	A	B	C	D	E
	February	February	January		
	FY 17/18	FY 18/19	FY 18/19	VARIANCE	
				Amount	%
15 Gross Accounts Receivables	11,056,039	10,216,291	9,822,780	393,511	4.0%
16 Net Accounts Receivables	4,289,947	3,545,170	3,702,342	(157,172)	-4.2%
17 % Net AR to Gross AR	39%	35%	38%		
18 Days Gross AR	68.0	61.0	67.9	(6.9)	-10.2%
19 Cash Collections	1,454,092	1,836,915	1,928,722	(91,807)	-4.8%
21 Investments	13,452,520	20,377,496	20,377,496	-	0.0%
22 Cash on hand	2,353,707	2,318,185	2,337,966	(19,781)	-0.8%
23 Total Cash & Invest	15,806,227	22,695,681	22,715,461	(19,781)	-0.1%
24 Days Cash & Invest	250	347	349	(2)	-0.7%
Total Cash and Investments	15,806,227	22,695,681			
Increase Current Year vs. Prior Year		6,889,454			

Bear Valley Community Healthcare District
Financial Statements February 28, 2019

Statement of Operations

	A	B	C	D	E	F	G	H	I	J
	Current Month					Year-to-Date				
	FY 17/18	FY 18/19		VARIANCE		FY 17/18	FY 18/19		VARIANCE	
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
Gross Patient Revenue										
1 Inpatient	205,698	91,583	137,103	(45,520)	-33.2%	1,341,815	1,131,486	1,399,928	(268,442)	-19.2%
2 Outpatient	960,070	937,118	1,022,718	(85,601)	-8.4%	8,079,127	7,150,202	8,098,385	(948,183)	-11.7%
3 Clinic Revenue	332,540	339,004	360,780	(21,776)	-6.0%	2,820,293	3,001,821	2,742,426	259,395	9.5%
4 Emergency Room	2,822,859	2,818,505	3,001,933	(183,428)	-6.1%	21,794,888	23,008,700	23,335,335	(326,635)	-1.4%
5 Skilled Nursing Facility	228,695	178,974	235,822	(56,848)	-24.1%	2,053,834	1,715,467	2,045,676	(330,209)	-16.1%
6 Total patient revenue	4,549,861	4,365,184	4,758,356	(393,172)	-8.3%	36,089,956	36,007,675	37,621,750	(1,614,074)	-4.3%
Revenue Deductions										
7 Contractual Allow	2,617,795	2,318,188	2,397,149	(78,961)	-3.3%	17,957,187	18,269,874	18,952,970	(683,096)	-3.6%
8 Contractual Allow PY	(132,608)	(250,000)	-	(250,000)	#DIV/0!	(132,638)	(1,693,374)	-	(1,693,374)	#DIV/0!
9 Charity Care	7,866	-	9,993	(9,993)	-100.0%	47,838	89,059	79,006	10,053	12.7%
10 Administrative	10,254	15,817	9,041	6,776	74.9%	309,871	94,768	71,481	23,287	32.6%
11 Policy Discount	12,725	13,140	7,138	6,002	84.1%	88,369	106,436	56,433	50,003	88.6%
12 Employee Discount	10,571	5,090	3,807	1,283	33.7%	46,967	45,892	30,099	15,793	52.5%
13 Bad Debts	96,436	150,488	138,944	11,544	8.3%	925,073	1,561,998	1,098,555	463,443	42.2%
14 Denials	190,797	133,021	-	133,021	#DIV/0!	1,061,392	987,104	-	987,104	#DIV/0!
15 Total revenue deductions	2,800,296	2,385,744	2,566,072	(180,328)	-7.0%	20,304,059	19,461,756	20,288,544	(826,788)	-4.1%
16 Net Patient Revenue	1,749,565	1,979,440	2,192,284	(212,844)	-9.7%	15,785,897	16,545,919	17,333,205	(787,287)	-4.5%
gross revenue including Prior Year Contractual Allowances as a percent to gross revenue WO PY and Other CA	40.2%	40.2%		40.2%		40.2%	447.4%	447.4%	0.0%	
	39.2%	39.2%		39.2%		39.2%	437.2%	437.2%	0.0%	
17 Other Revenue	72,429	32,921	45,652	(12,732)	-27.9%	268,416	271,297	371,126	(99,829)	-26.9%
18 Total Operating Revenue	1,821,994	2,012,361	2,237,936	(225,575)	-10.1%	16,054,313	16,817,215	17,704,331	(887,116)	-5.0%
Expenses										
19 Salaries	786,053	808,233	791,038	17,195	2.2%	6,484,025	6,918,593	6,859,394	59,199	0.9%
20 Employee Benefits	285,480	268,996	340,274	(71,278)	-20.9%	2,412,221	2,213,451	2,815,406	(601,955)	-21.4%
21 Registry	-	27,582	-	27,582	#DIV/0!	16,028	97,972	-	97,972	#DIV/0!
22 Salaries and Benefits	1,071,533	1,104,811	1,131,312	(26,501)	-2.3%	8,912,274	9,230,016	9,674,800	(444,784)	-4.6%
23 Professional fees	169,956	170,192	164,684	5,508	3.3%	1,333,402	1,378,710	1,327,283	51,427	3.9%
24 Supplies	150,603	146,456	128,386	18,070	14.1%	1,072,353	1,084,713	1,060,930	23,783	2.2%
25 Utilities	42,100	47,027	43,689	3,338	7.6%	332,533	351,714	348,464	3,250	0.9%
26 Repairs and Maintenance	27,659	34,028	27,732	6,296	22.7%	234,330	241,336	224,022	17,314	7.7%
27 Purchased Services	329,029	305,953	334,867	(28,914)	-8.6%	2,717,629	2,830,095	2,681,729	148,367	5.5%
28 Insurance	25,912	47,942	26,975	20,967	77.7%	208,053	246,510	215,800	30,710	14.2%
29 Depreciation	82,710	81,848	81,667	181	0.2%	548,617	628,101	653,336	(25,235)	-3.9%
30 Rental and Leases	14,670	12,596	21,112	(8,516)	-40.3%	205,681	91,378	168,896	(77,518)	-45.9%
32 Dues and Subscriptions	1,944	6,657	5,910	747	12.6%	36,234	50,604	47,280	3,324	7.0%
33 Other Expense.	33,265	36,290	54,174	(17,884)	-33.0%	312,501	393,462	434,919	(41,457)	-9.5%
34 Total Expenses	1,949,382	1,993,799	2,020,508	(26,709)	-1.3%	15,913,608	16,526,640	16,837,459	(310,818)	-1.8%
35 Surplus (Loss) from Operations	(127,388)	18,562	217,429	(198,867)	91.5%	140,705	290,575	866,872	(576,297)	66.5%
36 Non-Operating Income										
37 Tax Revenue	186,047	184,244	184,244	(0)	0.0%	1,488,376	1,473,952	1,473,954	(2)	0.0%
38 Other non-operating	10,000	-	3,133	(3,133)	-100.0%	52,247	59,095	25,064	34,031	135.8%
Interest Income	591	985	15,125	(14,140)	-93.5%	68,068	219,610	121,000	98,610	81.5%
Interest Expense	(7,737)	(7,590)	(7,783)	193	-2.5%	(62,749)	(61,102)	(62,264)	1,162	-1.9%
IGT Expense	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
39 Total Non-operating	188,902	177,639	194,719	(17,081)	-8.8%	1,545,942	1,691,555	1,557,754	133,801	8.6%
40 Surplus/(Loss)	61,513	196,201	412,148	(215,947)	52.4%	1,434,471	1,465,130	1,424,626	(40,694)	-2.8%

**Bear Valley Community Healthcare District
Financial Statements**

Current Year Trending Statement of Operations

A Statement of Operations—CURRENT YEAR 2019

	1	2	3	4	5	6	7	8	9	10	11	12	
	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD
Gross Patient Revenue													
1 Inpatient	74,791	120,993	132,469	89,286	98,121	284,233	240,009	91,583					1,131,486
2 Outpatient	972,222	931,894	846,425	957,181	783,804	765,170	956,387	937,118					7,150,202
3 Clinic	342,650	422,712	359,375	399,238	375,441	339,847	423,555	339,004					3,001,821
4 Emergency Room	2,957,516	2,703,194	2,533,903	2,309,030	2,402,375	3,383,606	3,900,570	2,818,505					23,008,700
5 Skilled Nursing Facility	223,604	228,589	239,665	223,973	208,696	213,621	198,345	178,974					1,715,467
6 Total patient revenue	4,570,784	4,407,382	4,111,836	3,978,707	3,868,437	4,986,477	5,718,867	4,365,184	-	-	-	-	36,007,675
Revenue Deductions	C/A 0.51	0.53	0.50	0.49	0.47	0.48	0.54	0.53	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.51
7 Contractual Allow	2,320,958	2,352,744	2,039,158	1,950,874	1,809,657	2,406,874	3,071,420	2,318,188					18,269,874
8 Contractual Allow PY	62	-	(700,000)	(193,436)	(200,000)	(150,000)	(200,000)	(250,000)					(1,693,374)
9 Charity Care	15,343	-	28,015	15,115	17,531	4,625	8,429	-					89,059
10 Administrative	806	2,818	6,849	2,378	5,496	26,102	34,502	15,817					94,768
11 Policy Discount	13,989	15,616	12,381	14,966	12,024	9,975	14,346	13,140					106,436
12 Employee Discount	12,793	5,188	6,356	3,317	2,979	5,688	4,480	5,090					45,892
13 Bad Debts	215,076	186,926	169,560	231,008	210,921	198,143	199,876	150,488					1,561,998
14 Denials	103,506	177,395	154,441	110,936	91,507	87,116	129,183	133,021					987,104
Total revenue deductions	2,682,534	2,740,687	1,716,760	2,135,158	1,950,115	2,588,523	3,262,236	2,385,744	-	-	-	-	19,461,756
	0.59	0.62	0.42	0.54	0.50	0.52	0.57	0.55	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	
16 Net Patient Revenue	1,888,250	1,666,694	2,395,076	1,843,550	1,918,322	2,397,954	2,456,631	1,979,440	-	-	-	-	16,545,919
net / tot pat rev	41.3%	37.8%	58.2%	46.3%	49.6%	48.1%	43.0%	45.3%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	46.0%
17 Other Revenue	19,441	19,594	11,170	90,789	70,177	4,359	22,846	32,921					271,297
Total Operating Revenue	1,907,691	1,686,288	2,406,246	1,934,339	1,988,499	2,402,313	2,479,478	2,012,361	-	-	-	-	16,817,215
Expenses													
19 Salaries	885,068	891,463	831,600	891,749	824,872	945,048	840,561	808,233					6,918,593
20 Employee Benefits	303,328	293,241	289,066	185,368	275,061	295,949	302,442	268,996					2,213,451
21 Registry	-	-	-	-	-	29,974	40,416	27,582					97,972
22 Salaries and Benefits	1,188,396	1,184,704	1,120,666	1,077,117	1,099,933	1,270,971	1,183,419	1,104,811	-	-	-	-	9,230,016
23 Professional fees	173,695	181,120	174,907	179,265	168,548	169,550	161,432	170,192					1,378,710
24 Supplies	121,217	135,487	136,991	135,960	131,374	136,723	140,504	146,456					1,084,713
25 Utilities	46,712	43,958	42,464	40,116	40,950	42,170	48,318	47,027					351,714
26 Repairs and Maintenance	17,407	23,079	32,405	41,525	25,786	42,197	24,908	34,028					241,336
27 Purchased Services	325,455	373,332	457,562	381,061	360,181	320,095	306,457	305,953					2,830,095
28 Insurance	28,258	28,258	28,258	28,460	28,216	28,560	28,560	47,942					246,510
29 Depreciation	76,489	76,489	76,489	76,489	76,489	81,905	81,905	81,848					628,101
30 Rental and Leases	11,421	11,509	11,219	11,158	11,158	11,158	11,158	12,596					91,378
32 Dues and Subscriptions	6,882	7,101	5,879	5,746	1,585	10,898	5,856	6,657					50,604
33 Other Expense	40,078	55,169	46,430	42,884	47,150	62,756	62,705	36,290					393,462
34 Total Expenses	2,036,009	2,120,207	2,133,270	2,019,782	1,991,370	2,176,983	2,055,222	1,993,799	-	-	-	-	16,526,640
Surplus (Loss) from Operations	(128,318)	(433,918)	272,977	(85,443)	(2,871)	225,330	424,256	18,562	-	-	-	-	290,575
Non-Operating Income													
36 Tax Revenue	184,244	184,244	184,244	184,244	184,244	184,244	184,244	184,244					1,473,952
37 Other non-operating	15,020	245	35	9,020	19,775	-	15,000	-					59,095
Interest Income	543	6,457	92,115	1,124	377	117,923	85	985					219,610
Interest Expense	(7,638)	(7,621)	(7,626)	(7,561)	(7,717)	(7,693)	(7,655)	(7,590)					(61,102)
IGT Expense	-	-	-	-	-	-	-	-					-
39 Total Non-operating	192,169	183,325	268,768	186,827	196,680	294,474	191,673	177,639	-	-	-	-	1,691,555
40 Surplus/(Loss)	63,851	(250,594)	541,745	101,384	193,809	519,805	615,929	196,201	-	-	-	-	1,982,130

2018-19 Actual BS

BALANCE SHEET

Includes Final Entries 6-30-18

BALANCE SHEET										PY
Includes Final Entries 6-30-18		July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	June
ASSETS:										
Current Assets										
Cash and Cash Equivalents (Includes CD's)		2,296,309	2,551,340	2,710,313	1,422,386	1,607,290	2,033,649	2,337,966	2,318,185	2,253,824
Gross Patient Accounts Receivable		10,740,258	9,856,844	9,392,893	8,676,040	8,677,891	9,825,389	10,753,281	10,218,849	10,597,934
Less: Reserves for Allowances & Bad Debt		6,470,520	6,125,057	6,146,633	5,761,444	5,687,266	6,276,859	7,050,939	6,673,679	6,413,352
Net Patient Accounts Receivable		4,269,738	3,731,787	3,246,260	2,914,596	2,990,625	3,548,531	3,702,342	3,545,170	4,184,582
Tax Revenue Receivable		2,210,931	2,210,931	2,210,931	2,210,931	1,815,477	996,688	845,477	805,495	52,044
Other Receivables		50,484	78,234	93,056	651,781	-247,452	-107,704	-61,991	383,540	96,628
Inventories		130,292	134,606	136,936	139,583	133,916	136,954	128,410	123,737	129,318
Prepaid Expenses		299,848	293,739	345,377	346,209	338,892	317,061	304,269	278,151	199,838
Due From Third Party Payers		0	0							
Due From Affiliates/Related Organizations		0	0							
Other Current Assets		0	0							
Total Current Assets		9,257,602	9,000,637	8,742,873	7,685,486	6,638,748	6,925,179	7,256,472	7,454,279	6,916,233
Assets Whose Use is Limited										
Investments		17,668,421	17,668,421	17,760,225	20,260,225	20,260,225	20,377,496	20,377,496	20,377,496	17,668,421
Other Limited Use Assets		144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375
Total Limited Use Assets		17,812,796	17,812,796	17,904,600	20,404,600	20,404,600	20,521,871	20,521,871	20,521,871	17,812,796
Property, Plant, and Equipment										
Land and Land Improvements		570,615	570,615	570,615	570,615	570,615	570,615	570,615	570,615	570,615
Building and Building Improvements		9,758,672	9,772,522	9,772,522	9,772,522	9,772,522	9,885,152	9,885,152	9,885,152	9,758,672
Equipment		11,779,820	11,844,577	11,912,516	12,010,795	12,020,625	12,315,178	12,329,873	12,332,572	11,761,910
Construction In Progress		48,953	101,798	127,293	166,571	438,198	48,990	48,990	42,732	32,516
Capitalized Interest										
Gross Property, Plant, and Equipment		22,158,060	22,289,512	22,382,945	22,520,503	22,801,960	22,819,935	22,834,630	22,831,071	22,123,712
Less: Accumulated Depreciation		13,685,197	13,761,686	13,838,174	13,914,663	13,991,151	14,073,056	14,154,961	14,236,810	13,608,708
Net Property, Plant, and Equipment		8,472,863	8,527,826	8,544,771	8,605,840	8,810,808	8,746,879	8,679,668	8,594,262	8,515,004
TOTAL UNRESTRICTED ASSETS		35,543,261	35,341,260	35,192,244	36,695,926	35,854,156	36,193,928	36,458,011	36,570,412	33,244,034
Restricted Assets										
		0	0	0	0	0	0	0	0	0
TOTAL ASSETS		35,543,261	35,341,260	35,192,244	36,695,926	35,854,156	36,193,928	36,458,011	36,570,412	31,316,969

2018-19 Actual BS

BALANCE SHEET

Includes Final Entries 6-30-18

LIABILITIES:

Current Liabilities

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	June
Accounts Payable	954,160	880,513	1,028,412	1,133,880	788,405	904,672	719,832	773,963	906,103
Notes and Loans Payable									
Accrued Payroll	705,323	806,989	844,952	990,998	553,778	691,915	751,801	777,091	758,370
Patient Refunds Payable									
Due to Third Party Payers (Settlements)	3,983,651	4,173,225	3,473,225	4,800,692	4,804,969	4,547,362	4,497,062	4,510,494	3,769,980
Advances From Third Party Payers									
Current Portion of Def Rev - Txs,	2,061,687	1,877,443	1,693,199	1,508,955	1,324,711	1,140,467	956,223	771,979	35,000
Current Portion - LT Debt	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Current Portion of AB915									
Other Current Liabilities (Accrued Interest & Accrued Other)	7,630	22,873	30,494	38,055	136	7,552	15,203	22,794	7,621
Total Current Liabilities	7,747,451	7,796,043	7,105,281	8,507,580	7,507,000	7,326,968	6,975,121	6,891,322	5,512,074

Long Term Debt

USDA Loan	2,895,000	2,895,000	2,895,000	2,895,000	2,860,000	2,860,000	2,860,000	2,860,000	2,895,000
Leases Payable	0	0	0	0	0	0	0	0	0
Less: Current Portion Of Long Term Debt	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000	35,000
Total Long Term Debt (Net of Current)	2,860,000	2,860,000	2,860,000	2,860,000	2,825,000	2,825,000	2,825,000	2,825,000	2,860,000

Other Long Term Liabilities

Deferred Revenue	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0
Total Other Long Term Liabilities	0	0	0	0	0	0	0	0	0

TOTAL LIABILITIES 10,607,451 10,656,043 9,965,281 11,367,580 10,332,000 10,151,968 9,800,121 9,716,322 8,372,074

Fund Balance

Unrestricted Fund Balance	24,871,960	24,871,960	24,871,960	24,871,960	24,871,960	24,871,960	24,871,960	24,871,960	20,663,982
Temporarily Restricted Fund Balance	0	0				0			
Equity Transfer from FRHG	0	0				0			
Net Revenue/(Expenses)	63,851	-186,743	355,003	456,387	650,196	1,170,001	1,785,930	1,982,131	4,207,978

TOTAL FUND BALANCE 24,935,811 24,685,217 25,226,963 25,328,347 25,522,156 26,041,960 26,657,890 26,854,091 24,871,960

TOTAL LIABILITIES & FUND BALANCE 35,543,261 35,341,260 35,192,244 36,695,926 35,854,156 36,193,928 36,458,011 36,570,412 33,244,034

Units of Service												
For the period ending: February 28, 2019												
28							243					
Current Month							Bear Valley Community Hospital					
							Year-To-Date					
Feb-19	Feb-18	Actual - Budget	Act.-Act.				Feb-19	Feb-18	Actual - Budget	Act.-Act.		
Actual	Budget	Variance	Var %				Actual	Budget	Variance	Var %		
23	21	30	2	9.5%	-23.3%	Med Surg Patient Days	222	245	254	(23)	-9.4%	-12.6%
7	11	7	(4)	-36.4%	0.0%	Swing Patient Days	110	133	110	(23)	-17.3%	0.0%
403	486	515	(83)	-17.1%	-21.7%	SNF Patient Days	3,829	4,375	4,616	(546)	-12.5%	-17.0%
433	518	552	(85)	-16.4%	-21.6%	Total Patient Days	4,161	4,753	4,980	(592)	-12.5%	-16.4%
8	14	14	(6)	-42.9%	-42.9%	Acute Admissions	91	112	103	(21)	-18.8%	-11.7%
10	14	14	(4)	-28.6%	-28.6%	Acute Discharges	91	112	106	(21)	-18.8%	-14.2%
2.3	1.5	2.1	0.8	53.3%	7.3%	Acute Average Length of Stay	2.4	2.2	2.4	0.3	11.5%	1.8%
0.8	0.8	1.1	0.1	9.5%	-23.3%	Acute Average Daily Census	0.9	1	1.0	(0.1)	-9.4%	-12.6%
14.6	17.8	18.6	(3.1)	-17.5%	-21.5%	SNF/Swing Avg Daily Census	16.2	19	19.4	(2.3)	-12.6%	-16.7%
15.5	18.5	19.7	(3.0)	-16.4%	-21.6%	Total Avg. Daily Census	17.1	20	20.5	(2.4)	-12.5%	-16.4%
34%	41%	44%	-7%	-16.4%	-21.6%	% Occupancy	38%	43%	46%	-5%	-12.5%	-16.4%
7	13	14	(6)	-46.2%	-50.0%	Emergency Room Admitted	77	104	92	(27)	-26.0%	-16.3%
966	1,077	942	(111)	-10.3%	2.5%	Emergency Room Discharged	8,067	8,315	7,860	(248)	-3.0%	2.6%
973	1,090	956	(117)	-10.7%	1.8%	Emergency Room Total	8,144	8,419	7,952	(275)	-3.3%	2.4%
35	39	34	(4)	-10.7%	1.8%	ER visits per calendar day	34	35	33	(1)	-3.3%	2.4%
88%	93%	100%	100%	107.7%	-12.5%	% Admits from ER	85%	93%	89%	78%	83.8%	-5.3%
-	-	-	-	0.0%	#DIV/0!	Surgical Procedures I/P	-	-	2	-	#DIV/0!	-100.0%
10	8	7	2	25.0%	42.9%	Surgical Procedures O/P	96	70	103	26	37.1%	-6.8%
10	8	7	2	25.0%	42.9%	TOTAL Procedures	96	70	105	26	37.1%	-8.6%
688	945	677	(257)	-27.2%	1.6%	Surgical Minutes Total	7,946	8,206	2,724	(260)	-3.2%	191.7%

Units of Service
For the period ending: February 28, 2019

Current Month						Bear Valley Community Hospital		Year-To-Date				
Feb-19		Feb-18	Actual -Budget		Act.-Act.		Feb-19		Feb-18	Actual -Budget		Act.-Act.
Actual	Budget	Actual	Variance	Var %	Var %		Actual	Budget	Actual	Variance	Var %	Var %
5,708	5,864	5,713	(156)	-2.7%	-0.1%	Lab Procedures	50,802	48,174	49,369	2,628	5.5%	2.9%
1,036	934	1,028	102	10.9%	0.8%	X-Ray Procedures	7,345	6,498	6,417	847	13.0%	14.5%
300	276	309	24	8.7%	-2.9%	C.T. Scan Procedures	2,343	2,156	2,161	187	8.7%	8.4%
206	229	248	(23)	-10.0%	-16.9%	Ultrasound Procedures	1,718	1,763	1,853	(45)	-2.6%	-7.3%
26	62	66	(36)	-58.1%	-60.6%	Mammography Procedures	392	496	531	(104)	-21.0%	-26.2%
297	267	353	30	11.2%	-15.9%	EKG Procedures	2,254	2,410	2,545	(156)	-6.5%	-11.4%
86	126	167	(40)	-31.7%	-48.5%	Respiratory Procedures	802	1,003	1,121	(201)	-20.0%	-28.5%
1,223	1,246	1,113	(23)	-1.8%	9.9%	Physical Therapy Procedures	11,134	10,562	10,692	572	5.4%	4.1%
1,514	1,660	1,652	(146)	-8.8%	-8.4%	Primary Care Clinic Visits	13,815	12,257	13,864	1,558	12.7%	-0.4%
339	200	212	139	69.5%	59.9%	Specialty Clinic Visits	2,656	1,600	1,712	1,056	66.0%	55.1%
1,853	1,860	1,864	(7)	-0.4%	-0.6%	Clinic	16,471	13,857	15,576	2,614	18.9%	5.7%
71	72	72	(0)	-0.4%	-0.6%	Clinic visits per work day	91	76	86	14	18.9%	5.7%
14.9%	20.00%	15.30%	-5.10%	-25.50%	-2.61%	% Medicare Revenue	18.21%	20.00%	19.09%	-1.79%	-8.94%	-4.58%
34.50%	39.00%	37.80%	-4.50%	-11.54%	-8.73%	% Medi-Cal Revenue	36.69%	39.00%	39.21%	-2.31%	-5.93%	-6.44%
45.90%	36.00%	42.10%	9.90%	27.50%	9.03%	% Insurance Revenue	39.91%	36.00%	36.98%	3.91%	10.87%	7.94%
4.70%	5.00%	4.80%	-0.30%	-6.00%	-2.08%	% Self-Pay Revenue	5.19%	5.00%	4.73%	0.19%	3.75%	9.79%
144.4	141.70	150.1	2.7	1.9%	-3.8%	Productive FTE's	142.55	153.72	145.2	(11.2)	-7.3%	-1.9%
160.6	157.28	164.3	3.3	2.1%	-2.3%	Total FTE's	163.52	170.46	165.0	(6.9)	-4.1%	-0.9%



CFO REPORT for

April 2019 Finance Committee and Board meetings

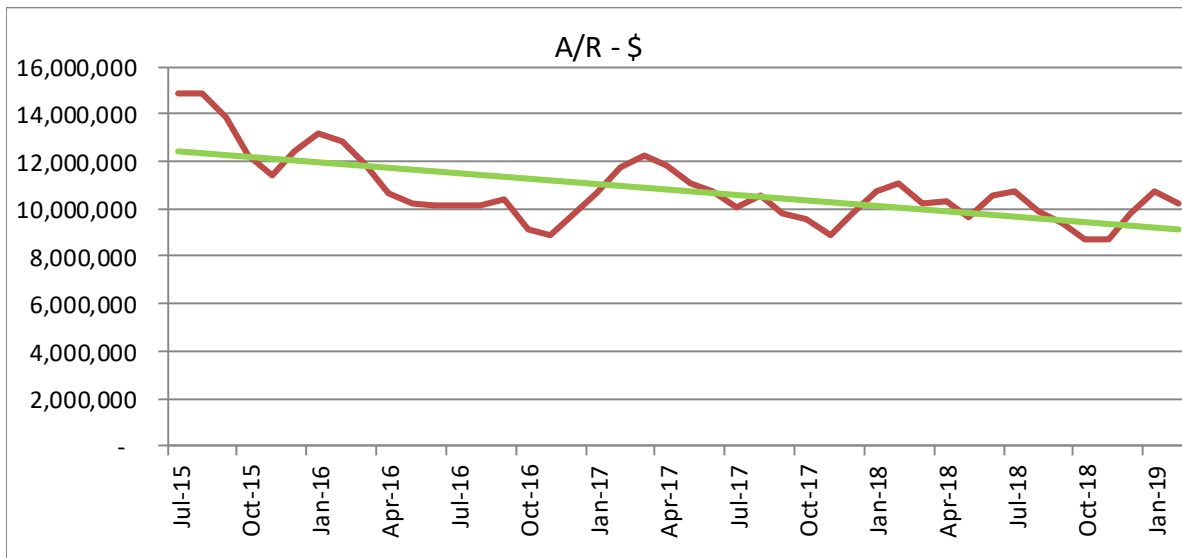
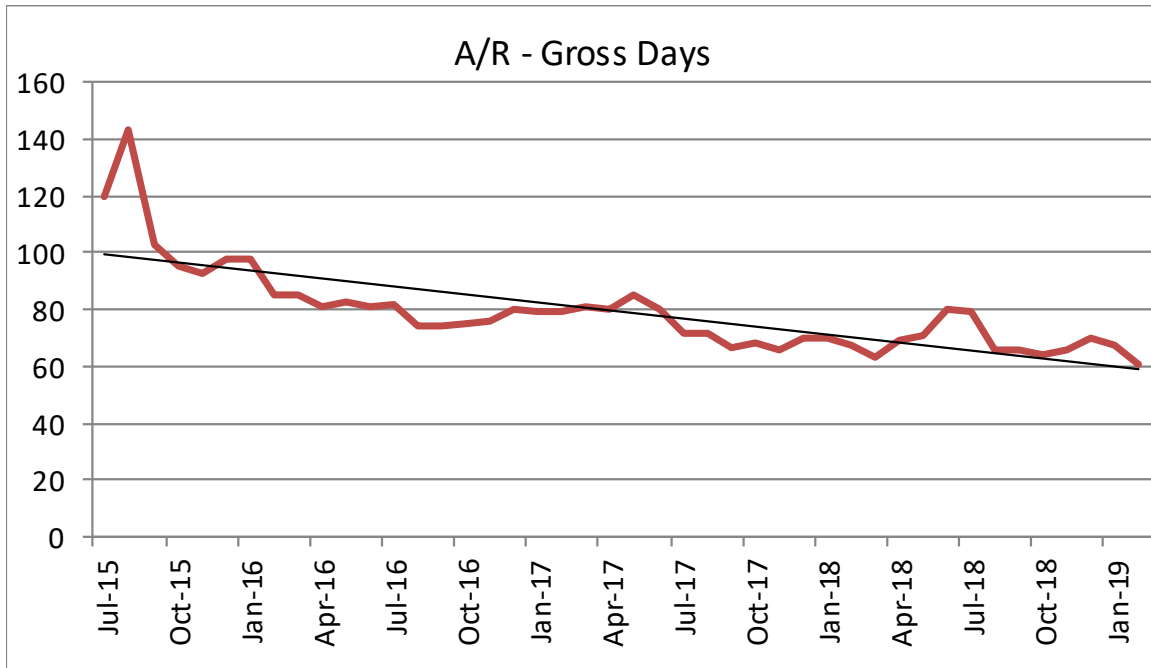
Summary of Transfers

Below is a summary of transfers from ER for December 2018 and January & February 2019

	Feb-19	Jan-19	Dec-18	total	% of total
FACILITIES					
ARMC	16	23	27	66	25.7%
KAISER	3	7	5	15	5.8%
LOMA LINDA	19	23	17	59	23.0%
OTHER	17	8	8	33	12.8%
RCH (RIV COMM)	19	27	23	69	26.8%
ST BERNARDINE'S	3	1	1	5	1.9%
ST MARY'S	1		2	3	1.2%
VICTOR VALLEY	5	2		7	2.7%
TOTAL ER TRANSFERS	83	91	83	257	100.0%
 CARDIO	 14	 13	 13	 40	 15.6%
ORTHO/SURG	11	12	11	34	13.2%
SURG	1	21	11	33	12.8%
					41.6%

TruBridge – Accounts Receivable Management

Accounts Receivable days were 61 at the end of February 2019.



Interim Rate Review and David Perry from QHR visit

With the help[of David Perry of QHR , we recently did an Interim Rate Review and provided information to Noridian, Medicare contractor. Results were good showing a receivable from Medicare of about \$88,000.

Visit of David Perry of QHR to BVHD has been moved to April 29, 30, and May 1

IGT (Inter-Governmental Transfer)

We are in process with several Inter-Governmental Transfers. We anticipate that these will result in increased cash by the end of this fiscal year.