



MISSION

It is our mission to deliver quality healthcare to the residents of and visitors to BigBearValley through the most effective use of available resources.

VISION

To be the premier provider of emergency medical and healthcare services in our BigBearValley.

BOARD OF DIRECTORS BUSINESS MEETING AGENDA

WEDNESDAY, FEBRUARY 08, 2023 @ 1:00 PM

CLOSED SESSION 1:00 PM ADMINISTRATION CONFERENCE ROOM

OPEN SESSION @ APPROXIMATELY 2:15 PM HOSPITAL CAFETERIA

41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315

(Closed Session will be held upon adjournment of Open Session as noted below. Open Session will reconvene @ approximately 2:15 p.m. – Hospital Cafeteria 41870 Garstin Drive, Big Bear Lake, CA 92315)

Copies of staff reports or other written documentation relating to each item of business referred to on this agenda are on file in the Chief Executive Officer's Office and are available for public inspection or purchase at 10 cents per page with advance written notice. In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if you need special assistance to participate in a District meeting or other services offered by the District, please contact Administration (909) 878-8214. Notification at least 48 hours prior to the meeting or time when services are needed will assist the District staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting or service. DOCUMENTS RELATED TO OPEN SESSION AGENDAS (SB 343) -- Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection at the public counter located in the Administration Office, located at 41870 Garstin Drive, Big Bear Lake, CA 92315. For questions regarding any agenda item, contact Administration at (909) 878-8214.

OPEN SESSION

1. CALL TO ORDER

Peter Boss, M.D., President

2. PUBLIC FORUM FOR CLOSED SESSION

This is the opportunity for members of the public to address the Board on Closed Session items.

(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)

3. ADJOURN TO CLOSED SESSION*

CLOSED SESSION

1. CHIEF OF STAFF REPORT/QUALITY IMPROVEMENT: *Pursuant to Health & Safety Code Section 32155

- (1) Chief of Staff Report

2. HOSPITAL QUALITY/RISK/COMPLIANCE REPORTS: *Pursuant to Health & Safety Code Section 32155

- (1) Risk / Compliance Management Report
- (2) QI Management Report

3. REAL PROPERTY NEGOTIATIONS: *Government Code Section 54956.8 *Pursuant to Health and Safety Code Section 32106 and Civil Code Section 34266.1

- (1) Property Acquisition/Lease/Tentative Improvement (Anticipated Disclosure 2/08/23)

4. TRADE SECRETS: *Pursuant to Health and Safety Code Section 32106, and Civil Code Section 3426.1

- (1) V. Madhu Anvekar, MD Hospitalist Medical Director Agreement (Anticipated Disclosure 2/08/23)
- (2) Steve Clark & Associates (Anticipated Disclosure 2/08/23)
- (3) Reid & Associates MRI Contract Staffing Agreement (Anticipated Disclosure 2/08/23)
- (4) William Cannata, MD General Surgery Agreement (Anticipated Disclosure 2/08/23)
- (5) William Cannata, MD Consulting and Medical Director of Level 4 Trauma Center

OPEN SESSION

- 1. CALL TO ORDER** **Peter Boss, M.D., President**
- 2. ROLL CALL** **Shelly Egerer, Executive Assistant**
- 3. FLAG SALUTE**
- 4. ADOPTION OF AGENDA***
- 5. RESULTS OF CLOSED SESSION** **Peter Boss, M.D., President**

6. PUBLIC FORUM FOR OPEN SESSION

This is the opportunity for persons to speak on items of interest to the public within subject matter jurisdiction of the District, but which are not on the agenda. Any person may, in addition to this public forum, address the Board regarding any item listed on the Board agenda at the time the item is being considered by the Board of Directors. *(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)*

***PUBLIC RESPONSE IS ENCOURAGED AFTER MOTION, SECOND AND
PRIOR TO VOTE ON ANY ACTION ITEM***

7. DIRECTORS' COMMENTS/RECOGNITIONS/ACKNOWLEDGEMENTS

8. INFORMATION REPORTS

- A. Foundation Report** **Holly Elmer, Foundation President**
- B. Auxiliary Report** **Janet Stevens, Auxiliary President**

9. CONSENT AGENDA*

Notice to the Public:

Background information has been provided to the Board on all matters listed under the Consent Agenda, and the items are considered to be routine by the Board. All items under the Consent Agenda are normally approved by one (1) motion. If discussion is requested by any Board Member on any item; that item will be removed from the Consent Agenda if separate action other than that as stated is required.

- A. January 11, 2023 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant**
- B. January 2023 Human Resource Report: Erin Wilson, Human Resource Director**
- C. January 2023 Plant and Maintenance Report: Michael Mursick, Plant & Maint. Manager**
- D. January 2023 Infection Control Report: Heather Loose, Infection Preventionist**
- E. Policy & Procedures: Summary Attached**
 - (1) Employee Health
 - (2) Facilities Department
 - (3) Human Resources
 - (4) Laboratory
 - (5) Patient Access
 - (6) Skilled Nursing Facility
 - (7) Urgent Care
- F. Committee Meeting Minutes**
 - (1) January 03, 2023 Finance Committee Meeting Minutes

10. OLD BUSINESS*

- A. Discussion and Potential Approval of V. Madhu Anvekar, MD Hospitalist Medical Director

11. NEW BUSINESS*

- A. Discussion and Potential Approval of the Following Service Agreements:
- (1) Reid & Associates MRI Contract Staffing Agreement
 - (2) Steve Clark & Associates
 - (3) William Cannata, MD General Surgery Agreement
 - (4) William Cannata, MD Consulting and Medical Director of Level 4 Trauma Center

12. ACTION ITEMS*

A. Acceptance of QHR Health Report

Woody White, QHR Health

- (1) QHR Health Report

B. Acceptance of the CEO Report

Evan Rayner, Chief Executive Officer

- (1) CEO Report

C. Acceptance of the Finance Report & CFO Report

Garth Hamblin, Chief Financial Officer

- (1) December 2022
- (2) CFO Report

D. Acceptance of CNO Report

Kerri Jex, Chief Nursing Officer

- (1) CNO Report

13. ADJOURNMENT*

*** Denotes Possible Action Items**

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BUSINESS BOARD MEETING MINUTES
41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315
JANUARY 11, 2023**

PRESENT: Peter Boss, MD, President Steven Baker, Treasurer
 Jack Briner, 2nd Vice President Evan Rayner, CEO
 Ellen Clarke, 1st Vice President Shelly Egerer, Exec. Assistant
 Mark Kaliher, RN, Secretary

ABSENT: Janet Stevens, w/Auxiliary Holly Elmer w/Foundation

STAFF: Kerri Jex Garth Hamblin Sheri Mursick Mary Norman
 Jeffrey Orr, MD Olivia Bockoff Monica Negrette

OTHER: Woody White w/QHR Jerrell Tucker

**COMMUNITY
MEMBERS:** None

OPEN SESSION

1. CALL TO ORDER:

President Boss called the meeting to order at 1:00 p.m.

CLOSED SESSION

1. PUBLIC FORUM FOR CLOSED SESSION:

President Boss opened the Hearing Section for Public Comment on Closed Session items at 1:00 p.m. Hearing no request to make public comment. President Boss closed Public Forum for Closed Session at 1:01 p.m.

2. ADJOURNED TO CLOSED SESSION:

President Boss called for a motion to adjourn to Closed Session at 1:01 p.m. Motion by Board Member Baker to adjourn to Closed Session. Second by Board Member Kaliher to adjourn to Closed Session. President Boss called for a vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

RECONVENE TO OPEN SESSION

1. CALL TO ORDER:

President Boss called the meeting to Open Session at 2:30 p.m.

2. ROLL CALL:

Peter Boss, Ellen Clarke, Jack Briner, Mark Kaliher and Steven Baker were present. Also present was Evan Rayner, CEO, and Shelly Egerer, Executive Assistant.

4. ADOPTION OF AGENDA:

President Boss called for a motion to adopt the January 11, 2023 Board Meeting Agenda as presented. Motion by Board Member Briner to adopt the January 11, 2023 Board Meeting Agenda as presented. Second by Board Member Clarke to adopt the January 11, 2023 agenda as presented. President Boss called for a vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes
-

5. RESULTS OF CLOSED SESSION:

President Boss reported that the following action was taken in Closed Session:

- Chief of Staff Report:

Initial Appointment

- 1) Hermelinda Abcede, MD- Tele- Neurology
- 2) Darshana Amin, DO- Tele- Neurology
- 3) Murtaza Amir, MD- Tele- Neurology
- 4) Christopher Bixler, MD- Tele- Neurology
- 5) Benzion Blech, MD- Tele- Neurology
- 6) Michelle Boudreau, DO- Tele- Neurology
- 7) Nina Bradley, DO- Tele- Neurology
- 8) Wendy Brown, MD- Tele- Neurology
- 9) Agnelio Cardentey, MD- Tele- Neurology
- 10) Hsiong Chen, MD- Tele- Neurology
- 11) Ricky Chen, MD- Tele- Neurology
- 12) Georgy Cherkassky, MD- Tele- Neurology
- 13) Jessica Choe, MD- Tele- Neurology
- 14) Patricia Colon-Garcia, MD- Tele- Neurology
- 15) Sandro Corti, MD- Tele- Neurology
- 16) Indira De Jesus Alvelo, MD- Tele- Neurology
- 17) Neetu Dhadwal, MD- Tele- Neurology
- 18) Morgan Figurelle, DO- Tele- Neurology
- 19) Mariecken Fowler, MD- Tele- Neurology
- 20) Steven Gangloff, MD- Tele- Neurology
- 21) Satinder Grewal, MD- Tele- Neurology
- 22) Benjamin Groves, MD- Tele- Neurology
- 23) Linda Jiang, MD- Tele- Neurology
- 24) Joshua Johnson, MD- Tele- Neurology
- 25) Jenna Kanter, MD- Tele- Neurology
- 26) Abhi Kapuria, MD- Tele- Neurology
- 27) Sui Li, MD- Tele- Neurology
- 28) Yu-Hsuan Liao, MD- Tele- Neurology

- 29) Stanley Lue, MD- Tele- Neurology
- 30) Igor Malenky, MD- Tele- Neurology
- 31) Mark McDonald, MD- Tele- Neurology
- 32) Joshua Mendelson, MD- Tele- Neurology
- 33) Kelly Milton, MD- Tele- Neurology
- 34) Robert Myers, DO- Tele- Neurology
- 35) Jimmy Nguyen, MD- Tele- Neurology
- 36) Andrew Novick, DO- Tele- Neurology
- 37) Monica Noya Santana, MD- Tele- Neurology
- 38) Birenkumar Patel, MD- Tele- Neurology
- 39) Morgan Patrylo, MD- Tele- Neurology
- 40) Fermina Pirmohamed, MD- Tele- Neurology
- 41) Joao Mc-ONeil Plancher, MD- Tele- Neurology
- 42) Cintasha Redmond, MD- Tele- Neurology
- 43) Nicholas Ressa, MD- Tele- Neurology
- 44) Colby Richardson, MD- Tele- Neurology
- 45) Katherine Riordan, MD- Tele- Neurology
- 46) Mark Sabra, MD- Tele- Neurology
- 47) Theresa Sevilis, DO- Tele- Neurology
- 48) Anant Shenoy, MD- Tele- Neurology
- 49) Chut Sombutmai, DO- Tele- Neurology
- 50) Jason Stabley, DO- Tele- Neurology
- 51) Vivian Suarez Gonzalez, MD- Tele- Neurology
- 52) Ryna Then, MD- Tele- Neurology
- 53) Geetanjali Vajapey, MD- Tele- Neurology
- 54) Arvind Vasudevan, MD- Tele- Neurology
- 55) Kristen Veal, MD- Tele- Neurology
- 56) Yelena Vidgop, MD- Tele- Neurology
- 57) Nirav Amin, MD-Orthopedic Medicine
- 58) Lakshamanan Sivsundaram- Orthopedic Medicine
- 59) David Surdyke, MD- Orthopedic Medicine
- 60) Christopher Urband, MD- Orthopedic Medicine
- 61) Jason Tani, MD- Orthopedic Medicine

Re-Appointment

- 1) Michael Whiteside, MD- Renaissance Radiology
- 2) Victoria Nguyen, MD- Renaissance Radiology
- 3) Nicholas Miniell, MD- Emergency Medicine
- 4) Prashanth Kumar, MD- Internal Medicine/ Nephrology
- 5) Keith Errecart, MD- Emergency Medicine

Voluntary Resignation

- 1) Daniel Gianella, MD- Renaissance Radiology
- 2) Nathaniel Moradzadeh, MD- Renaissance Radiology

- Risk Report/Compliance Report
- Annual Compliance Assessment

- QI Report
- Case # 2218073 reject claim
- CEO compensation package was approved
- Authorized CEO to negotiate for general surgery

President Boss called for a vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

6. PUBLIC FORUM FOR OPEN SESSION:

President Boss opened the Hearing Section for Public Comment on Open Session items at 2:30 p.m. Hearing no request to make public comment. President Boss closed Public Forum for Closed Session at 2:30 p.m.

7. DIRECTORS COMMENTS

- None

8. INFORMATION REPORTS

A. Foundation Report:

- Ms. Elmer was not present to provide a report

B. Auxiliary Report:

- Ms. Dick was not present to provide a report

9. CONSENT AGENDA:

- A.** December 14, 2022 Special Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- B.** December 2022 Human Resource Report: Erin Wilson, Human Resource Director
- C.** December 2022 Plant and Maintenance Report: Michael Mursick, Plant & Maint. Manager
- D.** December 2022 Infection Control Report: Heather Loose, Infection Preventionist
- E.** Committee Meeting Minutes
 - (1) December 06, 2022 Finance Committee Meeting Minutes

President Boss called for a motion to approve the Consent Agenda as presented. Motion by Board Member Briner to approve the Consent Agenda as presented. Second by Board Member Clarke to approve the Consent Agenda as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

10. OLD BUSINESS*

- None

11. NEW BUSINESS*

A. Discussion and Potential Approval of the Following Service Agreements:

- (1) Charles Nagel, CLS dba Medical Laboratory Connection
- (2) V. Madhu Anvekar, MD Hospitalist Medical Director Service Agreement
- (3) Medley Staffing Agreement

President Boss called for a motion to approve Charles Nagel and Medley Staffing Agreement as presented and V. Madhu Anvekar, MD agreement is tabled. Motion by Board Member Briner to approve Charles Nagel and Medley Staffing Agreement as presented and V. Madhu Anvekar, MD agreement is tabled. Second by Board Member Kaliher to approve Charles Nagel and Medley Staffing Agreement as presented and V. Madhu Anvekar, MD agreement is tabled. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

B. Discussion and Potential Approval of Fiscal Year 2022 Audited Financial Statement:

- Mr. Hamblin reported the following information:
 - No adjustments
 - Six late client entries
 - Mom grant revenue accrual \$51K
 - Final adjustment for UC CIP \$373K

President Boss called for a motion to approve FY 2022 Audited Financial Statement as presented. Motion by Board Member Baker to approve FY 2022 Audited Financial Statement as presented. Second by Board Member Clarke to approve FY 2022 Audited Financial Statement as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

C. Discussion and Potential Approval of Bear Valley Community Healthcare District Election of Officers:

- (1) President
- (2) 1st Vice President
- (3) 2nd Vice President
- (4) Secretary

D. Discussion and Potential Approval of Bear Valley Community Healthcare

District Committee Members:

- (1) Planning & Facilities Committee Meeting
- (2) Finance Committee Meeting
- (3) Human Resource Committee Meeting

President Boss called for a motion to keep the current Board positions and committees as is. Motion by Board Member Baker to keep the current Board positions and committees as is. Second by Board Member Briner to keep the current Board positions and committees as is. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

E. Discussion and Potential Approval of BVCHD Board of Directors Board Stipend Modification 5% Increase:

- Mr. Rayner informed the Board that the 5% increase is \$6.08 increase.

President Boss called for a motion to approve the 5% increase to the Board of Directors as presented. Motion by Board Member Briner to approve the 5% increase to the Board of Directors as presented. Second by Board Member Baker to approve the 5% increase to the Board of Directors as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

12. ACTION ITEMS*

A. QHR Health Report:

- (1) December 2022 QHR Health Report:
 - Mr. White reported the following information:
 - End of year wrap up
 - QHR conference in March for Board members and CEO's

President Boss called for a motion to approve the QHR Report as presented. Motion by Board Member Baker to approve the QHR Report as Presented. Second by Board Member Clarke to approve the QHR Report as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

B. Acceptance of CEO Report:**(1) December 2022**

- Mr. Rayner reported the following information:
 - UC had 544 visits for the month of December
 - February UC Board Meeting to be scheduled
 - Potential for another physician for UC
 - Continue H1B sponsorship program
 - Seismic plans are continuing/USDA application is continuing
 - Telestroke program continues
 - Refreshed transfer agreement with RCH
 - Medical residency program with RCH; application to be submitted
 - 2 bed ICU is continuing
 - We need CDPH buy in; we are working on a call with HCAI, CAB and CDPH

President Boss called for a motion to approve the CEO Report as presented. Motion by Board Member Briner to approve the CEO Report as presented. Second by Board Member Kaliher to approve the CEO Report as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

C. Acceptance of CFO Report**(1) November 2022 Finance Report:**

- Mr. Hamblin reported the following information:
 - Cash position remains strong
 - Experienced loss for the month
 - Patient revenue was \$13.7 more than budget
 - Swing, Acute, and SNF are under budget
 - Expenses are more than budget
 - Occurring expenses for travelers

(2) CFO Report:

- Mr. Hamblin provided the following
 - FY 2022 Audited Financial Statement
 - Provided to the Board
 - December 2022 check register
 - Check register has been provided

President Boss called for a motion to approve the November 2022 Finance Report and CFO Report as presented. Motion by Board Member Baker to approve the November 2022 Finance Report and CFO Report as presented. Second by Board Member Briner to approve the November 2022 Finance Report and CFO Report as presented. President Boss called for the vote. A vote in favor was unanimously approved 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes

D. Acceptance of the CNO Report:

(1) August 2022 CNO Report:

- Ms. Jex provided the following information:
 - Running CNA Program continues
 - ER working with implementation with RCH for telestroke program
 - Medical Stabilization is low due to no bed availability
 - SNF is out of red and yellow zones of COVID
 - Surgical services went well; did 2 cases
 - Case Management vacancy at this time
 - PT has new staff PT with sports background

President Boss called for a motion to approve the CNO Report as presented. Motion by Board Member Briner to approve the CNO Report as presented. Second by Board Member Baker to approve the CNO Report as presented. President Boss called for the vote. A vote in favor was unanimously approved 5/0

- Board Member Clarke - yes
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher – yes

13. ADJOURNMENT:

President Boss called for a motion to adjourn the meeting at 3:05 p.m. Motion by Board Member Kaliher to adjourn. Second by Board Member Baker to adjourn. President Boss called for the vote. A vote in favor of the motion was unanimously approved 5/0.

- Board Member Clarke - es
- Board Member Briner - yes
- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes



Board Report

January 2023

| | |
|------------------------|--|
| Staffing | Active: 236 – FT: 166 PT: 9 PD: 61 New Hires: 1 Terms: 2 (2 Voluntary 0 Involuntary) Open Positions: 27 |
| Work Comp | NEW CLAIMS: 1 OPEN: 8 Indemnity (Wage Replacement, attempts to make the employee financially whole) – 6 Future Medical Care – 1 Medical Only – 1 |
| Employee Events | Events committee meeting to discuss 2023 Events Hospital week May 8-13 |
| Beta HEART | Care for the Caregiver CPI (Workplace Violence) |
| Teamsters Negotiations | Amended contract to include Dietary Aid and EVS |

**Bear Valley Community Healthcare District
Construction Projects 2023**

| | Department / Project | Details | Vendor and all associated costs | Comments |
|-------------------------|--|---|---------------------------------------|---|
| High Priority ** | | | | |
| | Urgent Care | Most items are complete except cabinet replacement. Attained 3 competitive bids. | Several cabinet manufacturing vendors | In 2023 Fiscal Budget |
| | Fawnskin Lodge | Install new safety handrails | Facilities | In Progress |
| | Centrica Energy Improvement Project | Lighting is 99% complete, HVAC Controls & Mechanical are in OSHPD review and has been delayed due to Covid issues at OSHPD(HCAI), solar is almost done being designed | Centrica | Evaluating moving forward with Mechanical & Solar |
| | ICU project | Initial review conducted with Architect on Program Flex possibilities and locations | Evan/Facilities | In Progress |
| | Acute/SNF- Plumbing Repair | Pride Plumbing, GoLightly Plumbing, and Patriot Plumbing proposals received. | Facilities | Postponed |
| | Hospital Parking lot | Re-seal and stripe parking lot. | Bear Valley Paving | Will be completed in the Spring |
| | Urgent Care Digital Signage | Design/build a digital sign next to the Hwy that can have information displayed. | Facilities/Graphics inc. | In Progress |
| | HIM Remodel | Total remodel of the department, including carpet, paint etc.. | Facilities | In Progress |

**Bear Valley Community Healthcare District
Potential Equipment Requirements**

| Department / Project | Details | Vendor and all associated costs | Comments | |
|---|--|---------------------------------|---|---|
| ** Hospital/Primary Cooling Coil | Primary Cooling Coil Repair | Couts Heating & Cooling | Repair completed. No need to replace the coil at this time. | Completed |
| | Water Softener System | Replace and PM the system | CCI | In Progress will be added to the new capital budget |
| | New Skid Steer | CAT | Replace our Volvo skid steer | Will be in new capital request |
| | Install New Nitrogen compressor for fire system | TBD | Our current machine is failing | Will be included in new capital request |
| | | | | |
| | | | | |
| | | | | |
| | | | | |

| TOPIC | UPDATE | ACTION/FOLLOW UP |
|----------------------|--|--|
| 1. Regulatory | <ul style="list-style-type: none"> ▪ Continue to receive updates from APIC. ▪ AFL (All Facility Letters) from CDPH have been reviewed. <ol style="list-style-type: none"> 1. AFL 23-08: Requirements to Report Outbreaks and Unusual Infectious Disease Occurrences 2. AFL 23-09: Coronavirus Diseases 2019 (COVID-19) Outbreak Investigation and Reporting Thresholds 3. AFL 23-10: Recommendations for the Prevention and Control of Influenza in California Skilled Nursing Facilities (SNFs) for the 2022-2023 Season during the Coronavirus Disease 2019 (COVID-19) Pandemic- encourages vaccination for residents and staff, testing for symptomatic individuals, antiviral treatment 4. AFL 23-12: Coronavirus Disease 2019 (COVID-19) Recommendations for Personal Protective Equipment (PPE), Resident Placement/Movement, and Staffing in Skilled Nursing Facilities – removes the need for separate staff to care for COVID positive residents. ▪ NHSN <ul style="list-style-type: none"> ○ Continue NHSN surveillance reporting for hospital. <ul style="list-style-type: none"> ▪ No NHSN Hospital Acquired Infections to report. ▪ No surgical site infections. | <ul style="list-style-type: none"> • AFLs reviewed and necessary actions initiated • Continue reporting as required. |

| | | |
|---------------------------------------|---|---|
| | <ul style="list-style-type: none"> ▪ Completion of CMR reports to Public Health per Title 17 and CDPH regulations <ul style="list-style-type: none"> • January: No CMRs needed • December: No CMRs needed | |
| 2. Construction | <ul style="list-style-type: none"> • ICRA's issued: <ul style="list-style-type: none"> ▪ ICRA for updating HIM office space with new flooring, walls, painting | <ul style="list-style-type: none"> • Work with Maintenance and contractors to ensure compliance. |
| 3. QI | <ul style="list-style-type: none"> • Continue to work towards increased compliance with Hand Hygiene <ul style="list-style-type: none"> ▪ January 80% ▪ December 72% | <ul style="list-style-type: none"> • Continue monitoring hand hygiene compliance. |
| 4. Outbreaks/ Surveillance | <ul style="list-style-type: none"> • January: 0 MRSA, 0 C-diff • December: 0 MRSA, 0 C-diff | <ul style="list-style-type: none"> ▪ Informational |

| | | |
|--|--|---|
| 5. Policy Updates | <ul style="list-style-type: none"> No new policy updates | <ul style="list-style-type: none"> Clinical Policy and Procedure Committee to review and update Infection Prevention policies. |
| 6. Safety/Product | <ul style="list-style-type: none"> IP will be working with new EVS Manager to help ensure departmental compliance and will be doing teaching at departmental staff meetings. <ul style="list-style-type: none"> New competencies are being developed. | <ul style="list-style-type: none"> Continue to monitor compliance with infection control practices. |
| 7. Antibiotic Stewardship | <ul style="list-style-type: none"> Pharmacist continues to monitor antibiotic usage. | <ul style="list-style-type: none"> Informational. |
| 8. Education | <ul style="list-style-type: none"> December – Infection control focus group met and will be focusing on monthly education for clinical departments. November – continued Ebola Preparedness webinars | <ul style="list-style-type: none"> ICP to share information at appropriate committees. |
| 9. Informational | <ul style="list-style-type: none"> Immediate Use Steam Sterilization <ul style="list-style-type: none"> January – 2 surgeries, 0 IUSS December – 6 surgeries, 0 IUSS | |
| <i>Heather Loose, BSN, RN Infection Preventionist Date: February 1, 2023</i> | | |

| Policies for Approval by BOD | February SUMMARY | |
|-------------------------------------|--|---|
| Department | Title | Summary |
| Employee Health | Employee Physical Recommendations | Formatted. Removed 2.3. |
| Employee Health | Slip, Trip and Fall Prevention Program | New policy. |
| Facilities Department | Daily Inspection and Testing Procedures | Annual review. Formatted. Revised section 2., 4., 8. & 9. Removed 7. |
| Facilities Department | Disruption of Water Supply | Annual review. Formatted. Changed title from "Disruption of Water Distribution". Revised 3. & 3.3. Removed 3.3.1. Added 1.4., 2.5., 3.1.1. & section 4. |
| Facilities Department | Failure of Plumbing System and or Flooding | Annual review. Formatted. Revised to reflect current process. |
| Facilities Department | Failure of Water Distribution System | Annual review. Formatted. Revised 3.3-3.5. |
| Facilities Department | Inspections for the Environment of Care | Annual review. Formatted. Revised to reflect current process. |
| Facilities Department | Medical Gas Procedure | Annual review. Formatted. Revised to reflect current process. |
| Facilities Department | Oxygen Zone Cutoffs in Case of Fire | Annual review. Formatted. Revised to reflect current process. |
| Facilities Department | Steam Boiler Training Outline | Annual review. Formatted. Revised policy statement. |
| Facilities Department | Training Outline for the Operation and Usage of the Hospital | Annual review. Formatted. |
| Human Resources | Holidays | Annual review. Formatted. Revised statement to add Martin Luther King Jr holiday and remove veribage that BVCHD pays for the holidays off. Revised 1., 3., 4. to incorporate Martin Luther holiday. |
| Human Resources | Meal and Rest Periods | Formatted. Changed "Breaks" to "Periods" in title. Revised to reflect current process with incorporating new premium payment requirements. |
| Laboratory - Chemistry | Aimscreen Fentanyl Test Kit | New policy. |
| Patient Access | Pateint Admission, Transfer Procedure | Annual review. Formatted. Changed title from "Patient Transfer". Revised to reflect current process. |
| Skilled Nursing Facility | Adult/Elder Abuse - SNF | Annual review. Formatted. Revised section 1., 5., section 8. & 9. Added section 18. |
| Urgent Care | Radiation Dosimeter | New policy. |

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING MINUTES
41870 GARSTIN DR., BIG BEAR LAKE, CA 92315
JANUARY 03, 2023**

MEMBERS Steven Baker, Treasurer Evan Rayner, CEO
PRESENT: Jack Briner, 2nd Vice President Shelly Egerer, Executive Assistant
Garth Hamblin, CFO

STAFF: Kerri Jex

OTHER: None

**COMMUNITY
MEMBERS:** None

ABSENT: None

OPEN SESSION

1. CALL TO ORDER:

Board Member Baker called the meeting to order at 1:00 p.m.

2. ROLL CALL:

Steven Baker and Jack Briner were present. Also present were Evan Rayner, CEO, Garth Hamblin, CFO and Shelly Egerer, Executive Assistant.

3. ADOPTION OF AGENDA:

Board Member Briner motioned to adopt the January 03, 2023 Finance Committee Meeting Agenda as presented. Second by Board Member Baker to adopt the January 03, 2023 Finance Committee Meeting Agenda as presented. Board Member Baker called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Baker - yes
- Board Member Briner- yes

CLOSED SESSION

1. PUBLIC FORUM FOR CLOSED SESSION:

Board Member Baker opened the Hearing Section for Public Comment on Closed Session items at 1:00 p.m. Hearing no request to address the Finance Committee, Board Member Baker closed the Hearing Section at 1:00 p.m.

2. ADJOURN TO CLOSED SESSION:

Board Member Baker motioned to adjourn to Closed Session at 1:01 p.m. Second by Board Member Briner to adjourn to Closed Session at 1:01 p.m. Board Member Baker called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Baker - yes
- Board Member Briner- yes

OPEN SESSION

1. CALL TO ORDER:

Board Member Baker called the meeting to order at 1:41 p.m.

2. RESULTS OF CLOSED SESSION:

Board Member Baker stated there was no reportable action from Closed Session.

3. PUBLIC FORUM FOR OPEN SESSION:

Board Member Baker opened the Hearing Section for Public Comment on Open Session items at 1:41 p.m. Hearing no request to address the Finance Committee, Board Member Baker closed the Hearing Section at 1:42 p.m.

4. DIRECTOR'S COMMENTS:

- None

5. APPROVAL OF MINUTES:

A. December 06, 2022

Board Member Briner motioned to approve the December 06, 2022 minutes as presented. Second by Board Member Baker to approve the December 06, 2022 minutes as presented. Board Member Baker called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Baker - yes
- Board Member Briner- yes

6. OLD BUSINESS:

- None

7. NEW BUSINESS*

A. Discussion and Potential Recommendation to the Board of Directors of the Following Service Agreement:

(1) Charles Nagel, CLS dba Medical Laboratory Connections

Board Member Briner motioned to provide a positive recommendation to the Board of Directors Charles Nagel, CLS dba Medical Laboratory Connections as presented. Second by Board Member Baker to provide a positive recommendation to the Board of Directors Charles Nagel, CLS dba Medical Laboratory Connections as presented. Board Member Baker called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Baker - yes
- Board Member Briner- yes

B. Discussion and Potential Recommendation to the Board of Directors of Fiscal Year 2022 Audited Financial Statement

- Mr. Tucker provided the following information:
 - No adjustments
 - Six late client entries
 - Mom grant revenue accrual \$51K
 - Final adjustment for UC CIP \$373K

- Total impact income was \$1.0M
- Prime program ran its course unsure if there is a second phase
- COVID \$1.3M
- New operating lease reporting \$440k asset/liability
- Net income margin 5%
- Total revenue was up almost \$36M
- Profit of \$1.7M
- Over 400 days cash on hand
- 38 days in AR

Board Member Briner motioned to provide a positive recommendation to the Board of Directors of FY 2022 Audited Financial Statement as presented. Second by Board Member Baker to provide a positive recommendation to the Board of Directors of FY 2022 Audited Financial Statement as presented. Board Member Baker called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Baker - yes
- Board Member Briner- yes

8. PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS*

A. November 2022 Finances:

- Mr. Hamblin reported the following information:
 - Cash on hand 449 days
 - Experienced loss for the month
 - ER increased
 - SNF, Acute and Clinics under budget
 - Still occurring some expenses with travelers
 - AR is strong

B. CFO Report:

- Mr. Hamblin reported the following:
 - **Fiscal Year 2022 Audited Financial Statements:**
 - Provided briefing by Mr. Tucker
 - **November 2022 check register:**
 - Is provided in the packet

Board Member Briner motioned to approve the November 2022 Finance Report and CFO Report as presented. Second by Board Member Baker to approve the November 2022 Finance Report and CFO Report as presented. Board Member Baker called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Baker - yes
- Board Member Briner- yes

9. ADJOURNMENT*

Board Member Baker motioned to adjourn the meeting at 2:15 p.m. Second by Board Member Briner to adjourn the meeting. Board Member Baker called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Baker - yes
- Board Member Briner- yes

**HOSPITALIST PROGRAM AGREEMENT FOR MEDICAL DIRECTOR SERVICES
BETWEEN
BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
AND
V. MADHU ANVEKAR, M.D. Inc.**

THIS AGREEMENT FOR MEDICAL DIRECTOR SERVICES ("Agreement") is made and entered into as of February 14th, 2023 ("Effective Date"), by and between Bear Valley Community Healthcare District (a public entity) ("District") and Madhu Anvekar, M.D., ("Physician").

RECITALS

WHEREAS, the District is the owner and operator of an acute care hospital with, located in Big Bear Lake, California ("Hospital").

WHEREAS, the District desires Physician to provide medical director services in the Hospital's Hospitalist Program

WHEREAS, the Physician is willing to make medical director services available to the District and its patients.

AGREEMENTS

SECTION I. RESPONSIBILITIES OF PHYSICIAN.

A. Physician shall be and remain:

1. Duly licensed and qualified to practice medicine in the State of California;
2. A member in good standing on the Hospital's Medical Staff, with all privileges necessary to undertake the services contemplated by this agreement; and
3. Certified by the American Board of Internal Medicine.

B. Physician shall be subject to the supervision of the District's Chief Executive Officer or designee and shall:

1. Be responsible for standards, coordination, surveillance and planning for improvement of medical care in the facility;
2. Act as a liaison between administration and attending physicians;
3. Be responsible for reviewing and evaluating administrative and patient care policies and procedures;
4. Act as a consultant to the director of nursing and service coordinator in matters relating to patient care services;
5. Generally, monitor the quality of patient care and professional performance rendered by

members with clinical privileges;

6. Conduct investigations and submit reports and recommendations to the appropriate committees regarding the clinical privileges to be exercised within the service by members or of applicants to the medical staff;
7. Be a member of the medical executive committee, and give guidance on the overall medical policies of the medical staff and make specific recommendations and suggestions regarding the service; and
8. Perform such other duties commensurate with the office as may from time to time be reasonably requested by the chief of staff or the medical executive committee.

C. Physician shall also provide the administrative direction and supervision required for the proper operation of the department, including the services described below.

1. Clinical Direction. Physician shall provide clinical direction and guidelines for the clinical activities of physician, professional department personnel and non-physician personnel within the department, including, without limitation, those nurses and technicians that may serve in the department.

2. Equipment and Supplies. Physician shall advise the District as to the selection, replacement, condition, and repair of the supplies and medical equipment in the facility. Physician is not authorized to enter into any contract on behalf of the District for the purchase, rental, or other acquisition of equipment or supplies.

3. Medical Stabilization & Detox. Physician shall develop and/or review for the District's approval, the Department's professional policies, protocols, procedures, and standards.

4. Continuing Education. Physician shall participate in the educational programs conducted by the District and the Medical Staff necessary to insure the Department's and the Hospital's/District's compliance with regulatory accreditation, with insurance requirements, and shall participate in such other educational programs within the District as the District may reasonably request.

5. Quality Improvement. Physician shall participate in the quality improvement programs conducted by the District and the Medical Staff necessary to insure the Department's and the Hospital's/District's compliance with regulatory, accreditation, and insurance requirements and shall participate in such other quality improvement programs within the District as the District may reasonably request.

6. Utilization Review. Physician shall participate in the utilization review programs conducted by the District and the Medical Staff necessary to insure the Department's and the Hospital's/District's compliance with regulatory, accreditation, and insurance requirements and shall participate in such other utilization review programs within the District as the District may reasonably request.

7. Risk Management. Physician shall participate in the risk management programs conducted by the District and the Medical Staff necessary to insure the Department's and the Hospital's/District's compliance with regulatory, accreditation, and insurance requirements and shall participate in such other risk management programs within the District as the District may reasonably request.

request.

8. Community Relations & Education. Physician shall actively participate in the District's community relations and educational efforts to keep the public and physician community aware of the Medical Stabilization Services.

9. Budget. Physician shall, upon the District's request, assist in the preparation of the annual and long-term operating and capital budgets for the Department.

10. Reporting and Liaison Duties. Physician shall, upon request by the District or the Medical Staff, report the status and functioning of the Department and report the nature of Physician's activities towards fulfilling his/her obligations under this Agreement and towards ensuring the competent and efficient provision of the Department's professional services to the various divisions and departments of the Hospital/District.

11. Orders. Physician shall establish the necessary guidelines for the timely implementation of orders for Department services through appropriate Medical Staff committees. Physician shall review and countersign an order of a nonmember of the Medical Staff prior to the implementation of that order in the Department.

12. Other Duties. Physician shall report on a quarterly basis to the medical executive committee overall status of department and perform such other administrative duties as the District/Hospital shall reasonably request. Physician shall attend a minimum of 75% of Medical Staff meetings (minimum of 4 per year).

D. Insurance

1. Hospital. District shall purchase insurance against liability arising from physician's administrative services undertaken within the course and scope of this Medical Director Agreement.

2. Professional Liability. Physician shall keep continuously in force during the entire term of this Agreement a claims made professional liability insurance policy with minimum limits of liability of one million dollars (\$1,000,000) per occurrence and three million dollars (\$3,000,000) in the aggregate covering Physician for the Professional Services provided under this Agreement. Physician will provide District advance written notice of any coverage changes or cancellation of the policy. Physician will provide District with evidence of coverage as stated above, showing professional liability coverage. All professional liability coverage must meet the requirements of the Medical Staff and Medical Staff Bylaws.

The coverage required by this section shall be either on an occurrence basis or on a claim made basis. If the coverage is on a claims made basis, not less than 30 days prior to the termination of Physician's claims made coverage, Physician shall be obligated to provide evidence to District of continued coverage for claims which arise from Physician's services either by (i) evidence of continued effect of a claims made policy which provides coverage for all claims arising out of incidents occurring prior to termination of such coverage, or(ii) evidence of an extended reporting period endorsement or "tail insurance" for all claims arising out of incidents occurring prior to termination of such coverage, and shall provide the District with a certificate evidencing such tail or retroactive coverage.

The obligations set forth in this Section shall survive the termination of this Agreement.

E. Access to Books and Records. Upon written request of the Secretary of Health and Human Services for the Comptroller General or any of their duly authorized representatives, the Physician shall make available to the Secretary those contracts, books, documents, and records necessary to verify the nature and extent of the cost providing his services. If Physician carried out any of the duties of the Agreement through a subcontract with a value of \$10,000 or more over a twelve (12) month period with a related individual or organization, Physician agrees to include this requirement in any such subcontract. This section is included pursuant to and is covered by the requirements of Public Law 96-499, (S952)(v)(1) of the Social Security Act and regulations promulgated thereunder.

F. Reports and Records. Physician shall, in accordance with District and Medical Staff policies, cause to be promptly prepared and filed with appropriate physicians, and the Hospital's medical records department, reports of all examinations, procedures, and other professional services performed by physician and shall maintain an accurate and complete file within the Department, or other location approved by the District, of all such reports and supporting documents. The ownership and right of control of all reports, records, and supporting documents prepared in connection with the Department belong to the District; provided that Physician shall have access to such reports, records, and supporting documents as authorized by District policies and the law of the State of California.

G. Use of Premises. Physician shall neither use nor permit anyone employed, retained, or otherwise associated with Physician to use any part of the Department or Hospital for any purpose other than the performance of services under this Agreement.

SECTION II. RESPONSIBILITIES OF THE DISTRICT

A. Operational Requirements. The District shall provide the facilities, equipment, utilities, janitorial, laundry, and other support supplies and services that are reasonably necessary for Physician to serve under this Agreement.

B. Personnel. The District shall provide the nursing, technical, administrative, clerical and other support personnel that are reasonably necessary for Physician to serve under this Agreement.

C. Medical Records. Hospital shall obtain the patient's or patient's legal representative's signature on all appropriate forms required by the hospital and other informed consents, which shall be obtained by the responsible physician. Dictation of medical records according to medical staff bylaws is the responsibility of the physician.

SECTION III. COMPENSATION

Payment to Physician. At the end of each month physician shall submit to Administration a completed and signed Director Monthly Administrative Services Log (Exhibit A). Upon receipt of completed and signed time log, District shall pay physician \$200 per hour for 12.5 hours of service time for a monthly the sum of \$2,500.00 (Two Thousand & Five Hundred Dollars) for services under this Agreement. The District shall remit payments to physician at intervals of time as established by the District accounting department.

SECTION IV. INDEPENDENT CONTRACTOR

In performing the services herein specified, Physician is acting as an independent contractor, and shall not be considered an employee of the District. In no event shall this Agreement be construed as

establishing a partnership or joint venture or similar relationship between the parties hereto, and nothing herein contained shall be construed to authorize either party to act as agent for the other. Physician shall be liable for Physician's own debts, obligations, acts and omissions, including the payment of all withholding, social security and other taxes and benefits. As an independent contractor, Physician is responsible for filing such tax returns and paying such self-employment taxes as may be required by law or regulations.

SECTION V. COMPLIANCE

A. Bear Valley Community Healthcare District/Hospital is committed to compliance with all billing and claims submission, fraud and abuse laws and regulations. In contracting with Bear Valley Community Healthcare District/Hospital, agents agree to act in compliance with all laws and regulations. Bear Valley Community Healthcare District/Hospital has completed a Compliance Program to assure compliance with laws and regulations. All agents of Bear Valley Community Healthcare District/Hospital are therefore expected to comply with the policies of the Compliance Program.

At a minimum, all agents are expected to:

- Be aware of those procedures which affect the agent and which are necessary to implement the Compliance Program, including the mandatory duty of all agents to report actual or possible violations of fraud and abuse laws and regulations; and
- Understand and adhere to standards, especially those which relate to the agent's functions for or on behalf of the Healthcare District/Hospital.

B. Failure to follow the standards of Bear Valley Community Healthcare District's/Hospital's Compliance Programs (including the duty to report misconduct) may be considered to be a violation of the agent's arrangement with the Healthcare District/Hospital and may be grounds for action by Bear Valley Community Healthcare District/Hospital, including termination of the relationship.

SECTION VI. TERM

This Agreement is effective for two years from the Effective Date unless District or Physician terminates this Agreement early pursuant to Section VII of this Agreement.

SECTION VII. EARLY TERMINATION

A. District may terminate this Agreement immediately upon written notice to Physician in the event that:

1. Physician's license to practice medicine is suspended, revoked, terminated, or otherwise restricted;
2. Physician's medical staff privileges at the Hospital are in any way suspended, revoked, or otherwise restricted;
3. Physician's failure to comply with the standards of the Bear Valley Community Healthcare District Compliance Program to the extent that such failure results in material fine and or sanction from Medicare or MediCal Program.

B. Either party may terminate this Agreement for material default, provided that the non-defaulting party shall give written notice of the claimed default, and the other party shall have thirty (30) days to correct such performance, failing which, this Agreement may thereafter be immediately terminated by the non-defaulting party.

C. Either party may terminate this Agreement, without cause, by providing the other party sixty (60) days prior written notice.

D. TERMINATION WITHIN FIRST TWELVE (12) MONTHS. If this Agreement is terminated, with or without cause, during the first twelve (12) months of the term, the parties shall not enter into any new agreement or arrangement during the remainder of such twelve (12) month period for similar services.

SECTION VIII. CONFIDENTIALITY

Physician shall not disclose to any third party, except where permitted or required by law or where such disclosure is expressly approved by the patient in writing, any patient or medical record information regarding Hospital and/or District patients, and Physician shall comply with all federal and state laws and regulations, and all rules, regulations, and policies of Hospital and its Medical Staff, regarding the confidentiality of such information from Hospital and/or District patients receiving treatment of any kind, including treatment for alcohol and drug abuse. Physician is fully bound by the provisions of the federal regulations governing Confidentiality of Alcohol and Drug Abuse Patient Records as codified at 42 C.F.R. Chapter 1, Part 2, enacted pursuant to 42 U.S.C. 290ee, and agrees to be separately bound by a Business Associate Agreement drafted pursuant to HIPAA as set forth in Public Law 104-191, as codified at 42 U.S.C. 1301 et seq.

SECTION IX. ASSIGNMENT

Physician shall not assign, sell, or otherwise transfer this Agreement or any interest in it without consent of District.

SECTION X. NOTICES

The notice required by this Agreement shall be effective on the day personally served, or two (2) business days after the notice is deposited with the United States Postal Service for collection, with postage thereon fully prepaid, and addressed as follows:

Hospital: Evan Rayner, Chief Executive Officer
BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
P. O. Box 1649
Big Bear Lake, CA 92315

Physician: Madhu Anvekar, M.D.
8465 Ravendale Rd
San Gabriel, CA 91775

SECTION XI. PRE EXISTING AGREEMENT

This Contract replaces and supersedes any and all prior arrangements or understandings by and between Hospital and Physician with regard to the subject matter hereof.

SECTION XII. HOSPITAL NOT PRACTICING MEDICINE

This Agreement shall in no way be construed to mean or suggest that Hospital is engaged in the practice of medicine.

SECTION XIII. ENTIRE AGREEMENT

This Agreement constitutes the entire Agreement, both written and oral, between the parties, and all prior or contemporaneous agreements respecting the subject matter hereof, whether written or oral, express or implied, are suppressed. This Agreement may be modified only by written agreement signed by both of the parties.

SECTION XIV. SEVERABILITY

The non-enforceability, invalidity, or illegality of any provision to this Agreement shall not render the other provisions unenforceable, invalid or illegal.

SECTION XV. GOVERNING LAW

This Agreement shall be governed under the laws of the State of California. In the event of any dispute arising between the parties arising out of or related to this Agreement, the parties agree that such dispute shall be settled by binding arbitration, pursuant to the rules of the American Arbitration Association, San Bernardino County.

SECTION XVI. REFERRALS

The parties acknowledge that none of the benefits granted to Physician is conditioned on any requirement that Physician make referrals to, be in a position to make or influence referrals to, or otherwise generate business for Hospital. The parties further acknowledge that Physician is not restricted from establishing staff privileges at, referring any service to, or otherwise generating any business for any other facility of Physician's choosing.

SECTION XVII. ANTI-HARASSMENT/DISCRIMINATION/RETALIATION

The parties are prohibited from engaging in any discriminatory, harassing, or retaliatory conduct, and Physician agrees to fully comply with all applicable local, state and federal anti-discrimination and employment-related regulations and laws.

EXECUTED IN DUPLICATE ORIGINALS ON THE DATE AND YEAR SET FORTH BELOW.

Dated: _____

By: _____

Evan Rayner, CEO
Bear Valley Community Healthcare District
P. O. Box 1649
Big Bear Lake, CA 92315

Dated: _____

By: _____

Peter Boss, Board President
Bear Valley Community Healthcare District
P. O. Box 1649
Big Bear Lake, CA 92315

Dated: _____

By: _____

Madhu Anvekar, M.D.
8465 Ravendale Rd
San Gabriel, CA 91775

EXHIBIT A

PHYSICIAN DEPARTMENT DIRECTOR MONTHLY ADMINISTRATION SERVICES LOG

Medical Director of Hospitalist Program

Month of: _____, 20

Meeting Attendance:

- | | | |
|---|---------------|--------------|
| ➤ Medical Executive Committee Attendance | _____ Present | _____ Absent |
| ➤ Quarterly Department Status Report to MED | _____ Yes | _____ No |

Department Supervision/Administration:

| | <u>Hours</u> | <u>Comments</u> |
|--|--------------|-----------------|
| ➤ Department Clinical Direction/Personnel Supervision | _____ | |
| ➤ Department Quality Improvement Activity | _____ | |
| ➤ Department Utilization Review | _____ | |
| ➤ Presentation/Participation Continuing Education Activity | _____ | |
| ➤ Other (Department policy/procedure development, equipment needs evaluation, risk management) | _____ | |

TOTAL Department

1) Supervision/Administration Hours _____

Physician Signature

Date

CEO Signature

Date

Hospitalist: Internal Medicine

Total Compensation

| | Groups | Providers | Mean | Stdev | 10%tile | 25%tile | Median | 75%tile | 90%tile |
|--------------------|--------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Overall | 302 | 7,224 | \$322,708 | \$97,666 | \$226,907 | \$272,199 | \$314,935 | \$366,646 | \$435,296 |
| Geographic Section | | | | | | | | | |
| Eastern | 109 | 1,620 | \$287,543 | \$90,309 | \$206,935 | \$242,634 | \$285,491 | \$328,030 | \$385,728 |
| Midwest | 71 | 1,690 | \$340,119 | \$105,355 | \$234,386 | \$278,189 | \$328,143 | \$386,517 | \$460,682 |
| Southern | 79 | 1,880 | \$336,175 | \$90,326 | \$251,071 | \$286,324 | \$324,113 | \$375,246 | \$447,429 |
| Western | 43 | 2,034 | \$323,801 | \$96,054 | \$219,491 | \$277,286 | \$325,067 | \$369,386 | \$425,016 |

Collections, TC Excluded

| | Groups | Providers | Mean | Stdev | 10%tile | 25%tile | Median | 75%tile | 90%tile |
|--------------------|--------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Overall | 55 | 1,178 | \$237,101 | \$87,736 | \$125,336 | \$187,533 | \$241,049 | \$290,808 | \$334,430 |
| Geographic Section | | | | | | | | | |
| Eastern | 10 | 266 | \$243,376 | \$78,070 | \$151,630 | \$194,057 | \$242,079 | \$285,543 | \$333,872 |
| Midwest | 10 | 210 | \$254,073 | \$109,699 | \$115,495 | \$177,737 | \$260,137 | \$308,101 | \$375,162 |
| Southern | 27 | 594 | \$232,148 | \$84,911 | \$123,104 | \$187,318 | \$239,340 | \$290,359 | \$332,286 |
| Western | 8 | 108 | \$215,886 | \$69,724 | \$115,935 | \$171,536 | \$221,242 | \$259,738 | \$302,749 |

Compensation to Collections Ratio

| | Groups | Providers | Mean | Stdev | 10%tile | 25%tile | Median | 75%tile | 90%tile |
|--------------------|--------|-----------|-------|-------|---------|---------|--------|---------|---------|
| Overall | 55 | 1,153 | 1.576 | 0.961 | 0.987 | 1.154 | 1.354 | 1.66 | 2.13 |
| Geographic Section | | | | | | | | | |
| Eastern | 10 | 261 | 1.504 | 0.808 | 1.024 | 1.139 | 1.308 | 1.627 | 2.01 |
| Midwest | 10 | 210 | 1.669 | 1.033 | 0.962 | 1.148 | 1.405 | 1.873 | 2.485 |
| Southern | 27 | 574 | 1.534 | 1.002 | 0.97 | 1.146 | 1.333 | 1.614 | 1.971 |
| Western | 8 | 108 | 1.789 | 0.897 | 1.09 | 1.301 | 1.525 | 1.752 | 2.966 |

Physician Work RVUs

| | Groups | Providers | Mean | Stdev | 10%tile | 25%tile | Median | 75%tile | 90%tile |
|--------------------|--------|-----------|-------|-------|---------|---------|--------|---------|---------|
| Overall | 226 | 5,411 | 4,516 | 1,942 | 2,270 | 3,305 | 4,376 | 5,572 | 6,826 |
| Geographic Section | | | | | | | | | |
| Eastern | 65 | 1,263 | 4,489 | 2,097 | 2,266 | 3,273 | 4,281 | 5,297 | 6,787 |
| Midwest | 59 | 1,463 | 4,273 | 1,716 | 2,338 | 3,195 | 4,167 | 5,177 | 6,193 |
| Southern | 70 | 1,576 | 5,336 | 1,797 | 3,135 | 4,212 | 5,345 | 6,463 | 7,562 |
| Western | 32 | 1,109 | 3,704 | 1,798 | 1,515 | 2,694 | 3,691 | 4,618 | 5,694 |

Compensation to Physician Work RVUs Ratio

| | Groups | Providers | Mean | Stdev | 10%tile | 25%tile | Median | 75%tile | 90%tile |
|--------------------|--------|-----------|----------|---------|---------|---------|---------|----------|----------|
| Overall | 226 | 5,353 | \$85.86 | \$62.41 | \$48.28 | \$58.72 | \$72.58 | \$92.06 | \$127.06 |
| Geographic Section | | | | | | | | | |
| Eastern | 65 | 1,251 | \$80.79 | \$55.95 | \$45.32 | \$58.13 | \$69.69 | \$85.93 | \$119.20 |
| Midwest | 59 | 1,459 | \$90.30 | \$53.01 | \$55.04 | \$65.44 | \$79.93 | \$98.27 | \$133.02 |
| Southern | 70 | 1,571 | \$71.37 | \$54.26 | \$45.05 | \$52.31 | \$60.56 | \$73.84 | \$96.33 |
| Western | 32 | 1,072 | \$106.97 | \$82.82 | \$58.29 | \$71.92 | \$84.28 | \$111.17 | \$162.48 |

MRI Contract Staffing Healthcare Staffing Agreement

As of **1/6/2023** (the "Effective Date"), MRI Contract Staffing (**MRICS**) with its principal office located at 111 Springhall Drive, Goose Creek, SC 29445, in affiliation with People 2.0 North America, ("**People 2.0**") who will provide the employer or record and other back office services (collectively "**Service Provider**"), and **Bear Valley Community Health Care District** ("**Client**") agree to the terms and conditions set forth in this Standard Healthcare Staffing Agreement (the "**Agreement**") for non-exclusive Healthcare Staffing Services. Service Provider and Client are each referred to herein as a "Party", and collectively as the "Parties".

Client hereby engages Service Provider to supply Client with qualified Healthcare Professionals (each a "Professional" or "Assigned Professionals", as the context so dictates), subject to the terms and conditions of this Staffing Agreement.

1. DESCRIPTION AND PRICING OF SERVICES.

Upon request from Client, Service Provider shall identify and procure qualified Professionals to provide temporary services for Client ("Staffing Services"). The services will be provided according to the pricing set forth in **SCHEDULE A** herein. The pricing is confidential and neither party will disclose the information without the other party's written permission.

2. SERVICE PROVIDER'S RESPONSIBILITIES.

Prior to any Professional performing services for Client, Service Provider will ensure that all Professionals are in compliance with all Federal and applicable State employment laws. The Service Provider agrees to have Professional's file available for review at Client's request. Each Professional assigned by Service Provider to Client shall: (1) possess a current and valid professional license or certification commensurate with the duties and responsibilities associated with such assignment, (2) possess such other written qualifications required by Client at the time the request is made, (3) complete an orientation program as required by Client and (4) comply with all reasonable, written regulations and policies of Client as provided to the Professional. Service Provider shall also be responsible for any additional requirements indicated in **SCHEDULE B**.

People 2.0 Service Provider responsibilities are as follows:

- a. maintain the following insurance coverages: professional liability coverage, Workers' Compensation, Medical Malpractice, Crime and Employment Practices Liability insurance
- b. Serve as the Employer of Record ("EOR")
- c. Pay Professionals' wages and provide them with the benefits it offers to them.
- d. Pay, withhold, and transmit payroll taxes; provide and handle unemployment and workers' compensation claims involving Professionals; and provide applicable paid family and medical leave benefits.
- e. Not discriminate against any Professional on the basis of race, religion, color, national origin, sex, age, disability, veteran status, or any other class or characteristic protected under applicable law.
- f. Comply with federal, state and local labor and employment laws applicable to Professionals, including the Immigration Reform and Control Act of 1986; the Internal Revenue Code ("Code"); the Employee Retirement Income Security Act ("ERISA"); the Health Insurance Portability and Accountability Act ("HIPAA"); the Family Medical Leave Act; Title VII of the Civil Rights Act of 1964; the Americans with Disabilities Act; the Fair Labor Standards Act; the Consolidated Omnibus Budget Reconciliation Act ("COBRA"); the Uniformed Services Employment and Reemployment Rights Act of 1994; and, as set forth in subparagraph "g." below, the Patient Protection and Affordable Care Act (ACA).
- g. Comply with all provisions of the ACA applicable to Professionals, including the employer shared responsibility provisions relating to the offer of "minimum essential coverage" to "full-time" employees (as those terms are defined in Code §4980H and related regulations) and the applicable employer information reporting provisions under Code §6055 and §6056 and related regulations.

3. RIGHT TO CONTROL.

In addition to People 2.0's duties and responsibilities set forth in paragraph 2 above, People 2.0, as the common law employer, has the right to physically inspect the work processes; to review and address,

unilaterally or in coordination with CLIENT, Professional work performance issues.

4. CLIENT'S RESPONSIBILITIES.

Supervision & Orientation. Client shall exclusively determine the hours, scope and duration of the activities of the Professionals, and shall have exclusive responsibility to supervise, manage and evaluate them. Client will ensure all Professionals receive orientation to include hospital's infection control process, pandemic protocol, safety management and any unit specific orientation required by Client.

Client shall not discriminate against any Professional on the basis of race, religion, color, national origin, sex, age, disability, veteran status, or any other class or characteristic protected under applicable law. Make sure that Professionals are provided with a safe working environment and adhere to all federal and state safety laws.

Incident Reports. If concerns or difficulty with a Professional's behavior or attendance occur, Client agrees to notify the Service Provider within 24 hours to allow the appropriate party the opportunity to mediate a quick and satisfactory resolution to pressing concerns.

Client will notify Service Provider in writing of any incident involving standard of care issues involving Professionals as promptly as practicable. Reports of clinical occurrences, medication variances or sentinel events should be given to the Service Provider within 24 hours of occurrence. The Service Provider will document the incident in its records, counsel the Professional and/or report to the appropriate professional board or law enforcement agency, if warranted. A written report, stating the investigative findings and Service Provider's action will be filed and sent to Client within ten (10) working days of the complaint. These occurrences are tracked and analyzed periodically to promote continuous quality improvement. Service Provider further agrees to use commercially reason efforts to cooperate with Client in meeting Client's accreditation standards including, but not limited to, the industry standards, respective to Service Provider's capacity hereunder.

Right to Dismiss. Client shall have the right to immediately dismiss any Professional assigned to Client without penalty if, in the sole judgment of Client, such Professional is incompetent, unqualified, negligent, has engaged in misconduct, has otherwise violated any of Client's policies or regulations or for any other lawful reason. If Client dismisses a Professional, upon reasonable written notice of the same and a request therefore by Client, Service Provider shall make reasonable efforts to secure a replacement Professional.

5. SCHEDULING.

"Local Contract" means any assignment where the Professionals travel less than fifty (50) miles from their primary residence and more than one shift is guaranteed by the Client, for a minimum period of four (4) weeks in duration. Client may cancel a "local contract" without penalty if at least seven (7) days' prior written notice is provided to Service Provider. If Client cancels with less than such seven (7) day notice, Client will reimburse Service Provider for a sum equivalent to one (1) week's Guaranteed Hours (defined below) of Professional at the appropriate bill rate.

"Guaranteed Hours" are confirmed by Client in writing prior to the start of a Local Contract. Client agrees to be billed for *all* guaranteed hours on a weekly basis unless Professional does not report to work for a scheduled shift due to illness or some other reason outside of Client's control. Make up of lost time due to cancellation by Professional will be at the mutual agreement of Client and Professional.

6. HIPAA AND OTHER LEGAL COMPLIANCE.

- a. The Parties will comply with the applicable provisions of the Administrative Simplification section of the Health Insurance Portability and Accountability Act of 1996, as codified at 42 U.S.C. § 1320 through d-8 ("HIPAA"), and the requirements of any regulations promulgated under that section, including, without limitation, the federal privacy regulations as contained in 45 C.F.R. Part 164, and the federal security standards as contained in 45 C.F.R. Part 142 (collectively, the "Regulations") respective to each Party's capacity hereunder. Neither Party shall use or further disclose any protected health information, as defined in 45 C.F.R. 164.504, or individually identifiable health information, as defined in 42 U.S.C. § 1320d (collectively, the "Protected Health Information" or "PHI"), other than as permitted

by this Agreement and the requirements of HIPAA or the Regulations. Client shall implement appropriate safeguards to prevent the use or disclosure of Protected Health Information other than as contemplated by this Agreement. Service Provider shall promptly report to Client any use or disclosures of which Service Provider becomes aware, of Protected Health Information in violation of HIPAA or the Regulations. If Service Provider contracts with any agents or independent contractors to whom Service Provider provides Protected Health Information, Service Provider shall include provisions in those contracts requiring Service Provider and the agents or independent contractors to adhere to the same restrictions and conditions that apply to Service Provider with respect to PHI. Service Provider shall make its internal practices, books and records relating to the use and disclosure of Protected Health Information available to the Secretary of the United States Department of Health and Human Services to the extent required for determining compliance with HIPAA and the Regulations. If a Client's patient (or the patient's personal representative) requests access to PHI in a Designated Record Set of Client from Service Provider or Assigned Professional, Service Provider or Assigned Professional shall immediately forward the request and any such PHI in its, his, or her possession to Client. If a Client's patient (or the patient's personal representative) requests an amendment of PHI in a Designated Record Set of Client from Service Provider or Assigned Professional, then Service Provider or Assigned Professional shall immediately forward the request and any applicable PHI in its, his, or her possession to Client. Further, Service Provider or Assigned Professional shall incorporate any amendment approved by Client into any amended PHI in Service Provider possession. If a Client's patient (or the patient's personal representative) requests an accounting of disclosures of Protected Health Information from Client, Service Provider, then Service Provider and Assigned Professional shall, within ten (10) days, forward the request that Service Provider or Assigned Professional receives and any information in Service Provider's or Assigned Professional's possession that is required for Client to make the accounting required by 45 C.F.R. § 164.528. No attorney-client, accountant-client or other legal or equitable privilege is deemed to have been waived by Service Provider or Client by virtue of this paragraph.

- b. In addition to the foregoing and without limiting same in any manner, each Party will perform its obligations in compliance with all applicable federal, state and local laws, regulations, ordinances and codes, including but not limited to those regarding data safeguarding, intellectual property, personal information and privacy rights.

7. SERVICE PROVIDER AFFILIATION.

Services are provided through **MRI Contract Staffing (MRICS)**, in affiliation with People 2.0 ("P2.0"). In general, **MRICS** will be responsible for all communications with Client including scheduling matters, shift confirmations, clinical issues and travel arrangements for Professionals. P2.0 is responsible for administrative tasks such as Payroll for the Professionals, Accounts Receivable and Worker's Comp/Professional Liability Insurance coverage. Unless directed otherwise, all communication from Client to Service Provider should be to **MRICS** as noted below.

8. INSURANCE.

Service Provider shall maintain (1) Employer's Liability Coverage with a minimum of One Million (\$1,000,000) Dollars per occurrence and One Million (\$1,000,000) Dollars in the aggregate and workers' compensation insurance as required by law for each Professional assigned to Client; (2) professional liability insurance for each Professional of not less than Five Million (\$5,000,000) Dollars per occurrence and Ten Million (\$10,000,000) Dollars in the aggregate; and (3) Commercial General Liability Insurance (including bodily injury, personal injury, products liability, contractual liability and property damage) not less than Two Million (\$2,000,000) Dollars per occurrence and Four Million (\$4,000,000) Dollars in the aggregate, which policy shall name Client as an additional insured thereunder where applicable. Service Provider shall provide Client with a certificate of insurance evidencing all insurance coverage required by this Staffing Agreement and applicable law.

9. PAYMENT FOR SERVICES.

Service Provider will remit weekly invoices for services rendered for the prior week. The billing cycle is scheduled on a one (1) week, seven (7) day cycle, commencing with the day shift Sunday and ending with the night shift Saturday, seven (7) days later. Invoices are issued electronically via email, unless other requested by Client, in writing.

Client shall pay to Service Provider, within thirty (30) days of date of invoice at the rate specified in Fee Schedule attached hereto as **SCHEDULE A**. The rates specified in **Schedule A** and such rates shall remain in effect until (i) both parties mutually agree to amend the rates or (ii) as needed to reflect changes in the market based upon prevailing conditions and/or changes in federal and state law to offset any increases in statutory costs, whichever is earlier, but in no event shall there be a period longer than three (3) years between rate adjustments.

Notwithstanding anything contained herein or otherwise to the contrary, Client shall be responsible to Service Provider for such fees relating to a Professional's completion of the Client's orientation program. Undisputed accounts unpaid thirty (30) days or more from the invoice date are subject to a monthly service charge of 1.0%. If a portion of any invoice is disputed, Client will pay the undisputed portion and work with Service Provider in a timely, good faith manner to resolve any dispute and promptly pay Service Provider such resolved amount of such invoice.

10. INDEMNIFICATION AND LIMITATION OF LIABILITY.

- a. Service Provider agrees to indemnify, defend and hold harmless Client and its officers, employees, agents, affiliates, successors and assigns ("Client Parties") from and against any and all claims, actions, liabilities and costs (including attorneys' fees) ["Losses"] to the extent caused by: (i) the negligence, unlawful activity or willful misconduct of Service Provider or its directors, officers, employees (excluding any Professional), agents, affiliates, successors or assigns in the performance of Service Provider's Staffing Services; or (ii) the breach of this Agreement by the Service Provider Parties. Client agrees to indemnify, defend and hold harmless Service Provider and its parent, affiliates, subsidiaries and related entities and each of their respective officers, employees, Professionals, agents, affiliates, successors and assigns ("Service Provider Parties") from and against any and all Losses to the extent caused by: (i) the negligence, unlawful activity or willful misconduct of the Client Parties or their respective directors, officers, employees, agents, affiliates, successors, or assigns or the Professionals, (ii) the failure of Client Parties to provide a safe working environment (including but not limited to the presence of hazardous materials, substances or conditions therein at Client Party locations); (iii) harassment of Service Provider Parties by the Client Parties, or their invitees or (iv) breach of this Agreement by the Client Parties.
- b. Notwithstanding anything contained herein or otherwise to the contrary, except and to the extent of a Party's gross negligence or willful misconduct or that of its respective Parties, in no event shall either Party be liable for any consequential, incidental, indirect, compensatory, exemplary, or special damages of any kind (including but not limited to lost profits, lost data, or cost of substitute goods or services) and/or punitive damages. Notwithstanding anything contained herein or otherwise to the contrary, except and to the extent of a Party's gross negligence or willful misconduct or that of its respective Parties, in no event will either Party's cumulative aggregate liability under this Agreement, which shall be limited to the aggrieved party's actual and direct damages, exceed One million dollars (\$1,000,000).

MRI Contract Staffing Healthcare Staffing Agreement

11. NOTICE.

Any notice required or authorized under this Agreement shall be in writing and shall be deemed given when sent by U.S. Mail, certified return receipt requested and addressed as follows:

To Service Provider: MRI Contract Staffing

Name: Timothy Ozier

Address: 111 Springhall Drive, Goose Creek, SC 29445

To Client:

Name: CEO

Address: PO Box 1649, Big Bear Lake, CA 92315

12. AMENDMENTS.

This Agreement, inclusive of its Schedules, which are incorporated herein by this reference, contains all the terms and conditions agreed to by the Parties, and no oral agreement regarding the terms hereof will be binding. However, written amendments, signed by authorized representatives of both Parties, may be entered into and made a part of this Agreement.

13. EXPENSES RELATED TO DISPUTE.

In the event Client does not make prompt payment in accordance with this agreement, Client agrees to pay all reasonable costs and expenses of collection including, without limitation, reasonable attorneys' fees and costs and expenses incurred by Service Provider in connection with the pursuit of Client, in addition to fees, service charges, and other fees owed to Service Provider.

14. NON-SOLICITATION.

During the Term (defined below) of this Agreement, neither Service Provider nor Client shall solicit for employment the other Party's employees. Service Provider agrees not to hire any employee of Client, or return to Client a Professional for staffing, for 12 months after said employee terminates assignment with Client. Nothing herein shall be construed to prohibit a Party from solicitations or responses thereto from general mailings to professionals in the community, job fairs, employment agency referrals, internet postings, or other advertising for available employment positions in the ordinary course of either party's business.

Client agrees that during the Term of this Agreement, Client shall not offer employment to any Professional currently assigned by Service Provider to Client. If Client wishes to employ a Professional, Client may pay a flat rate conversion fee equal to 35% of the applicable bill rate for 480 hours (12 weeks' times 40 hours) for the employment of such Professional.

15. TERM.

This Agreement shall commence on the Effective Date and will be in full force and effect for a period of one (1) year ("Initial Term"). Thereafter, unless terminated as set forth herein, this Agreement shall renew only upon the mutual written agreement of the Parties (each, a "Renewal Term"). The Initial Term and any Renewal Term(s) shall constitute the Term. This Agreement may be terminated by either Party, with or without cause, with thirty (30) days' prior written notice to the other Party. All notices to be given pursuant to this Agreement shall be in writing and shall be deemed given when mailed by certified mail, returned receipt requested mail, to the parties,

MRI Contract Staffing Healthcare Staffing Agreement

their addresses set forth above, or to such other addresses as either Party may in writing designate to the other Party. This Agreement may be modified or amended only with the written consent of both parties. Neither Party may assign this agreement without the prior written consent of the other Party.

16. GOVERNING LAW AND VENUE.

This Agreement shall be governed by and construed in accordance with the laws of the State of South Carolina, without regard to provisions of conflicts of law. The parties agree to submit to the jurisdiction of the state and federal courts of the State of South Carolina for the resolution of any legal action arising out of this Agreement and agree that venue for such legal action shall lie exclusively in Berkeley County, South Carolina. The United Nations Convention on the International Sale of Goods is expressly excluded from this Agreement, including without limitation, all transactions occurring hereunder or contemplated hereby.

IN WITNESS WHEREOF, the Parties hereto by their authorized representatives, have executed this Agreement as of the Effective Date.

Service Provider: MRI Contract Staffing

By: _____

(print name and title)

(date)

Client:

By: _____

(print name and title)

(date)

SCHEDULE A

Client: Bear Valley Community Healthcare District

City, State: Big Bear Lake, CA 92315

Location: 41870 Garstin Dr.

Workers' Compensation Code: 8834 Medical

Candidate:

Estimated Start Date Pending Clearance:

Weekly Bill Rate: \$ 5692.97 Per Week on an exempt basis, regardless of the number of hours and days worked. This includes, payroll, applicable taxes, healthcare coverage in accordance with the Affordable Care Act, agency fee, insurance (professional liability), employer of record services (pre-employment screenings, tax reporting, references, background checks). Deduction of \$ 824.00 per day will be made for one or more full day absences taken for personal reasons. Any expenses will still be billed for the week.

Bill Rate does not include: Temporary Housing, Rental Car.

Bill Rate does include: Trips home every other week and paid travel day as mutually agreed upon with candidate and Hospital.

Estimated Duration: Temporary assignment lasting approximately 13 weeks; however, assignment may be terminated earlier by either party notice without penalty with thirty (30) days' notice as set forth in the agreement. Should the contract be terminated early, CLIENT agrees to pay final expenses for early termination. Assignment might be extended after initial term with mutual agreement.

Conversion Rate: Candidates assigned to you under this Agreement are for temporary services only. If you hire or engage a Candidate on a permanent basis, Client Company will pay Recruiter a service fee equal to 20% of the Candidate's anticipated annualized compensation.

Payment Terms: Payment terms are net 30 days after receipt of invoice. Invoices should be sent to CLIENT at:

Name:

Title:

Email Address:

Phone Number:

Benefits: MVP Benefits, premium/administration, Employee Perks, FSA – included in markup.

** Excludes employees working in Hawaii and San Francisco. Different eligibility requirements and pricing apply and will be quoted separately.*

Paid Sick Leave: MRICS will pay and bill to CLIENT any mandated paid sick leave as used by Assigned Employees. Mandated sick leave jurisdictions are provided upon request.

COVID-19 Related Costs: MRICS will pay and bill to CLIENT any additional costs arising out of any federal or state mandated requirement for medical, sick or family leave related to COVID-19 for an assigned worker, including under the “Families First Coronavirus Response Act (“FFCRA or Act”) or similar legislation, upon documentation provided to Client by MRICS of: (a) such requirement for leave; and (b) related additional costs incurred by MRICS arising out of such requirement.

Paid Holidays: If CLIENT wishes to provide paid holidays, MRICS will pay and bill paid holidays to CLIENT. MRICS does not offer paid holidays as a standard benefit.

Paid Time Off: If CLIENT wishes to provide paid time off, MRICS will pay and bill paid time off to CLIENT. MRICS does not offer paid time off as a standard benefit.

Bereavement: If CLIENT wishes to provide paid bereavement leave, MRICS will pay and bill bereavement leave to CLIENT. MRICS does not offer bereavement leave as a standard benefit.

Jury Duty: MRIC pay and bills to CLIENT any federal, state or locally mandated minimum jury duty leave. Mandated minimum paid jury duty jurisdictions are provided upon request. If CLIENT wishes to pay non-mandated jury duty pay, MRICS will pay and bill non-mandated jury duty to CLIENT.

Mandated Sexual Harassment Training Hours: paid and billed as regular wages.

Sales Tax States: pass through cost on client invoice (CT, HI, NM, OH, SD, WV)

MRICS requests these terms to be treated as confidential.

Agreed and Accepted:

CLIENT

By: _____

(print name and title)

(date)

MRI Contract Staffing

By: _____

Timothy Ozier, Sr. Director

(date)

SCHEDULE B Credentialing Checklist

This checklist will be used to track credentialing requirements by employee and facility. Please add any additional requirements per affiliate/facility request as needed. People 2.0 follows guidelines for credentialing that are in line with industry standards.

STANDARD CHECKLIST

• **Licensure/ Certification**

| P20 Standard | Facility Specific | Requirement |
|--|-------------------|--|
| ✓ | X | License Verification (via Primary Source Verification) (RN, LVN/LPN) – check expiration dates OR Certification Verification (CNA, CMA) – check expiration dates <ul style="list-style-type: none"> State-Specific Registry check and/or Education Verification Check |
| Additional Requirements based on Specialty/Location | | |
| | | BLS - Basic Life Support Certification (AHA certified) |
| | | ACLS - Advanced Cardiovascular Life Support |
| | | PALS - Pediatric Advanced Life Support |
| | | NRP - Neonatal Resuscitation Program |
| | | TNCC - Trauma Nursing Core Course |
| | X | Ask for any/all certifications they have |
| | | |

• **Education, Experience, Competency Evaluation & Orientation**

| P20 Standard | Facility Specific | Requirement |
|---|-------------------|---|
| ✓ | | Resume (must include Education (school, degree, year graduated) as well as relevant Experience) |
| Competency Evaluation | | |
| | | Core Competency Exam (includes HIPAA and OSHA) |
| Additional Requirements on Request | | |
| | | |
| | | |
| | | |

• Background Screenings

| P20 Standard | Facility Specific | Requirement |
|---|-------------------|---|
| ✓ | X | Medical Sanctions (Level III) <i>(includes the following):</i> <ul style="list-style-type: none"> Office of Foreign Assets Control (OFAC) with BIS/DDTC/Other terrorist watch lists Excluded Parties List System (EPLS)/System for Award Management (SAM) Office of Inspector General (OIG) General Service Administration (GSA) Department of Health & Human Services (HHS) Food & Drug Administration (FDA) Drug Enforcement Agency (DEA) Office of Research Integrity (ORI) Office of the Medicaid Inspector General (OMIG) <i>(East Coast requirement; as applicable)</i> Tri-Care / NJ Department Search <i>(as applicable)</i> Pennsylvania Medi-Check <i>(as applicable)</i> Additional Federal & State Healthcare Sanction Databases |
| ✓ | X | Social Security Number Trace /Address History |
| ✓ | X | Multi-Jurisdictional (Nationwide) Criminal Background Check (includes National Sex Offender Database) |
| ✓ | X | County Criminal Background Check (7 years based on SSN trace) |
| ✓ | X | 2 Professional Reference (supervisory or above) |
| Additional Requirements on Request | | |
| | X | Education Verification – Highest Level |
| | X | Employment Verification – Most Recent |
| | | |

• Health Status

| P20 Standard | Facility Specific | Requirement |
|---|-------------------|---|
| ✓ | X | Drug Screen* <ul style="list-style-type: none"> 10 Panel with Oxy/Fentanyl |
| Additional Requirements on Request | | |
| | X | TB Test (PPD) (proof of negative test within past 12 months) |
| | | QuantiFERON-TB Gold Plus/T-Spot test (blood draw) for TB screening (in place of PPD) |
| | X | Physical Exam/Physician Statement (stating fit to work and free from any communicable diseases) – dated within 1 years of assignment start date |
| | | Drug Screen* <ul style="list-style-type: none"> 12 Panel |

• **Immunizations/Titers**

| P20 Standard | Facility Specific | |
|--------------|-------------------|---|
| | X | MMR (Mumps, Measles/Rubeola, Rubella/German Measles) |
| | X | Hepatitis B – Or Signed Declination |
| | X | Varicella (Chicken Pox) |
| | | Tdap (Tetanus, Diphtheria, Pertussis) |
| | X | Flu vaccine – from Oct 1 st - March 31 st |
| | | COVID-19 test |
| | X | COVID-19 Vaccination Card |
| | | |

| | | Additional Facility Requirements (not listed in other sections) |
|--|---|---|
| | X | DL, SSC or Passport |
| | | |
| | | |

Approved: _____ Date: _____

***Drug Screen Panel Details**

| | | | |
|----------------------|--|--|--|
| 10 Panel Oxy/Fent | <p>*AMPHETAMINES</p> <p>--Amphetamine</p> <p>--Methamphetamine</p> <p>*BARBITURATES</p> <p>--Amobarbital</p> <p>--Butalbital</p> <p>--Pentobarbital</p> <p>--Phenobarbital</p> <p>--Secobarbital</p> | <p>*BENZODIAZEPINES</p> <p>--Alprazolam Metabolite</p> <p>--Clonazepam Metabolite</p> <p>--Flunitrazepam Metabolite</p> <p>--Flurazepam Metabolite</p> <p>--Lorazepam</p> <p>--Midazolam Metabolite</p> <p>--Nordiazepam</p> <p>--Oxazepam</p> <p>--Temazepam</p> <p>--Triazolam Metabolite</p> <p>*COCAINE METABOLITES</p> <p>*MARIJUANA METABOLITES</p> <p>*METHAQUALONE</p> | <p>*OPIATES</p> <p>--Codeine</p> <p>--Morphine</p> <p>--Hydromorphone</p> <p>--Hydrocodone</p> <p>*OXYCODONES</p> <p>--Oxycodone</p> <p>--Oxymorphone</p> <p>*PHENCYCLIDINE</p> <p>*PROPOXYPHENE</p> <p>*OTHER NARCOTICS</p> <p>--Fentanyl</p> <p>--Norfentanyl</p> |
| 12 Panel | <p>*AMPHETAMINES</p> <p>--Amphetamine</p> <p>--Methamphetamine</p> <p>*BARBITURATES</p> <p>--Amobarbital</p> <p>--Butalbital</p> <p>--Pentobarbital</p> <p>--Phenobarbital</p> <p>--Secobarbital</p> | <p>*BENZODIAZEPINES</p> <p>--Alprazolam Metabolite</p> <p>--Oxazepam</p> <p>--Flurazepam Metabolite</p> <p>--Lorazepam</p> <p>--Nordiazepam,</p> <p>--Temazepam</p> <p>--Triazolam Metabolite</p> <p>*COCAINE METABOLITES</p> <p>*MARIJUANA METABOLITES</p> <p>*METHADONE</p> <p>*METHAQUALONE</p> | <p>*MDA-ANALOGUES</p> <p>--MDA</p> <p>--MDMA</p> <p>--MDEA</p> <p>*OPIATES</p> <p>--Morphine</p> <p>--Codeine</p> <p>--HydroMorphone</p> <p>--Hydrocodone</p> <p>*6-ACETYLMORPHINE</p> <p>*OXYCODONES</p> <p>--Oxycodone</p> <p>--Oxymorphone</p> <p>*PHENCYCLIDINE</p> <p>*PROPOXYPHENE</p> |

Contract Cover Sheet



Steve Clark & Associates

950 Glenn Drive, Suite 250
Folsom, CA 95630
p (916) 673-2020
www.scainc.net

December 1, 2022

Mr. Evan Rayner
Chief Executive Officer
Bear Valley Community Healthcare District
41870 Garstin Drive
Big Bear Lake, CA 92315

Dear Mr. Rayner:

We are pleased to submit this letter for your review and signature (the "*Agreement*"), which sets forth the terms according to which Steve Clark & Associates, Inc., will provide you with certain consulting services. The term of this contract is from December 1, 2022 through November 30, 2023, subject to the termination provisions described in section "5" below. This proposal will provide financial and reimbursement expertise on the district hospital rate range IGT funding program. We look forward to working with you in reaching your objectives and ask that you review this letter to ensure that we understand and agree upon the terms governing the provision of our services. For convenience, this letter will refer to Steve Clark & Associates, Inc., as "*Consultant*" and to Bear Valley Community Healthcare District as "*Client*."

The terms and conditions of our Agreement are as follows:

- 1. Consulting Services.** Consultant agrees to provide the consulting services described on Exhibit A attached hereto. Exhibit A will be referred to as the "*Services*." Consultant further agrees to consult with Client regarding the Services during the term of this Agreement.
- 2. Performance Standards.** Consultant agrees to perform the duties required by this Agreement in good faith, and in a timely manner that Consultant believes to be consistent with the needs of the Client. Consultant is not an agent or employee of Client, and has no fiduciary duty, nor any duty of care, disclosure or inquiry, other than as expressly set forth in this Agreement. Consultant shall be entitled to rely on the completeness and accuracy of all information, documents and materials provided by Client to Consultant in connection with the Services and this Agreement.
- 3. Compensation and Expenses.** In return for the Services provided by Consultant and specified in Exhibit A, Client agrees to pay Consultant 15% (fifteen percent) of the net benefit amount of improved revenue generated from this engagement. The net benefit amount will be calculated as the difference between the amount of rate range funding Client

receives for Calendar Year 2021 as compared to the amount of rate range it receives for Calendar Year 2022, after subtracting the IGT and State administrative fee. If Consultant is unable to improve Client's rate range revenue, then no payment is due under this contract.

Any work performed by Consultant outside the scope of services described in Exhibit A shall be approved in advance by Client and will be billed on an hourly basis at \$350/hour and are billable in fifteen (15) minute increments for each hour or portion thereof performed by Consultant hereunder. Billable time includes all travel time, both local and out-of-town.

Client agrees to reimburse Consultant for all out-of-pocket costs incurred in the course of performance of the Services hereunder.

4. Payment Terms. Consultant agrees to furnish to Client an invoice for services rendered after Client receives the Calendar Year 2022 rate range payment. Client agrees to pay Consultant within thirty (30) days from the date Client receives the invoice, with payment sent to Consultant at the letterhead address set forth above. If Consultant does not receive complete payment within the foregoing time frame, then Client shall be in material breach of this Agreement. In such case, Client agrees (i) that Consultant may immediately and indefinitely discontinue providing the Services hereunder; and, (ii) that all working papers, documents and materials prepared by Consultant for which payment has not been received shall be and remain the sole and exclusive property of Consultant, and shall not be released by Consultant until complete payment of all fees and expenses due hereunder has been received by Consultant. The foregoing remedies shall be in addition to (and not exclusive of) any other remedies to which Consultant may be entitled as a result of Client's breach of this Agreement.

5. Termination. Either party may terminate this Agreement at any time without cause upon the provision of thirty (30) days prior written notice to the other. Following receipt of any notice of termination without cause, Consultant may, but shall not be obligated to, continue to provide the Services to Client pursuant to this Agreement. Either party also may terminate this Agreement immediately as a result of a material breach by the other party, upon the provision of written notice to the other. If this Agreement is terminated by either party, either with or without cause, all fees and expenses due Consultant, up to and including the effective date of the termination, shall be paid immediately to Consultant. Client further agrees, if this Agreement is terminated by either party in accordance with this section, that all work papers, confidential information, literature and any other documentation acquired or developed by Consultant directly related to this Agreement, shall not be provided to Client by Consultant until all fees and expenses have been paid to Consultant.

6. Confidential Information. Client agrees to provide Consultant with all information in its possession or reasonably available to it that is necessary for Consultant to provide the Services. Consultant shall, under all circumstances, have the right to rely, without independent investigation or verification, on all such information provided by Client to Consultant. Consultant agrees not to disclose any confidential documents or information provided to Consultant by Client pursuant to this Agreement, except: (i) to the directors, officers, employees, subcontractors and legal counsel of Consultant who have a need to know such information for the purpose of assisting Consultant in the performance of this Agreement; and (ii) when required by law to do so, but only if Consultant first notifies Client and affords Client a reasonable opportunity to oppose such disclosure by such means as Client deems necessary or appropriate. Notwithstanding the foregoing, confidential information shall not include any information which (i) is on the date hereof, or hereafter becomes, generally available to the public other than as a result of a disclosure, directly or indirectly, by Consultant; (ii) was available to Consultant on a non-confidential basis prior to its disclosure to Consultant by Client, or its representatives; or (iii) becomes available to Consultant on a non-confidential basis from a source other than Client or its representatives.

7. Representations and Warranties of Client. Client represents and warrants to Consultant that: (i) Client owns or has the legal right to use all patents, copyrights, trademarks, trade names, service marks, service names, and other intangible property or property rights relating to the Services (collectively, the "*Intellectual Property*"); (ii) each item of Intellectual Property may be disclosed to and used by Consultant within the course and scope of performing the Services on behalf of Client; (iii) Client's disclosure or Consultant's use of the Intellectual Property as permitted under this Agreement will not infringe upon, misappropriate, or otherwise conflict with any property rights of third parties; (iv) all information provided by Client shall be complete and accurate in all material respects, and not misleading; and (v) Client shall be solely responsible for the accuracy and completeness of all information provided by Client to Consultant.

8. Disclaimer of Warranties. Client acknowledges that the conduct of its business involves substantial regulatory risks, including but not limited to, risks relating to existing and future federal and state laws affecting governmental reimbursement policies. Client assumes sole responsibility for the assessment and assumption of any and all such risks, and for the compliance of its business and operations with applicable laws. Consultant warrants only that Consultant will perform the Services provided under this Agreement, in a competent manner. Except for the foregoing limited warranty, Consultant makes no warranty, express or implied, and expressly disclaims: (i) any implied warranty of merchantability or fitness for a particular purpose; (ii) any warranty of any assumption or projection;

and (iii) any warranty of the results or success of any strategy or recommendation made or otherwise included as part of the Services provided by Consultant to Client.

9. Limitation of Liability. In no event will either Party be liable to the other, or any third party, for any special damages, including any lost profits, lost savings, or other incidental or consequential damages, even if such Party has been advised of the possibility of such damages. Such Party's entire liability and the other's exclusive remedy for any breach of this Agreement by such Party shall be the replacement of any materials not meeting such Party's obligations hereunder that are returned by the other, or if such Party is unable to deliver replacement materials, the refund by such Party of the fees (but not the expenses) paid by the other for the Services.

10. Indemnification. Each Party agrees to indemnify, defend and hold the other harmless from and against any and all liability, loss, damage, claim, cause of action or cost (including, but not limited to, court costs and attorneys' fees) which may result directly or indirectly, from any act, error, or omission of such Party, or from any information, documents or materials provided by such Party.

11. Proprietary Rights. Subject to Consultant's receipt of complete and timely payment as required by this Agreement, all work products prepared for Client by Consultant shall belong exclusively to Client. All work products prepared by Consultant for others, for itself, or prior to or after the term of this Agreement, shall remain the exclusive property of Consultant.

12. Non-Exclusivity. This Agreement shall be non-exclusive. Consultant may provide consulting services to Consultant's existing clients, and to any other persons or entities that may in the future become clients of Consultant.

13. General Terms. Consultant shall act as an independent contractor and not as an agent or employee of Client and Consultant shall make no representation that it is an agent or employee of Client. Consultant is responsible for all taxes as an independent contractor. Consultant shall not have the authority to bind Client or incur other obligations on behalf of Client, unless Client so directs Consultant in writing. Either party without the written consent of the other party may not assign this Agreement. Consultant, however, may utilize the services of its Associates in providing Client services under this Agreement; however, the Consultant remains responsible for the services under this contract. This Agreement will be retroactive to the date Consultant first performed the Services for Client. California law will govern the interpretation and enforcement of this Agreement, and each party consents to the jurisdiction of the courts of California in any action or proceeding with respect to this Agreement. The prevailing party in any such proceeding shall be entitled to recover its attorneys' fees and costs of suit.

If you are in agreement with the terms of this letter of Agreement, please print out a copy of the Agreement page, sign/date and return one copy to us by e-mail.

Sincerely,

A handwritten signature in blue ink that reads "Nathan S. Davis".

Nathan Davis
Partner

Agree to terms of the December 1, 2022 contract proposal to engage Steve Clark and Associates to provide financial and reimbursement expertise on the district hospital rate range funding program as specified in Exhibit A, below, for Bear Valley Community Healthcare District and accepted by:

Signed: _____ Date: _____

Title: _____

EXHIBIT A

Project Descriptions

Rate Range IGT Revenue Improvement

Consultant will:

- Work with staff responsible for managing the contractual relationship(s) with the hospital's third party Medi-Cal managed care plan(s) to seek addition revenue from the participation in the Medicaid managed care rate range IGT program.
- Through data, service, and other analysis we will determine an appropriate amount of funding that could be warranted and sought under this program.
- Create talking points and strategies to access additional rate range from health plan(s).
- Provide information on timelines and milestones for inclusion.
- Utilize outside connections to assist as deemed necessary.

| Thank you Bear Valley Family for our Partnership | | | | | |
|--|---------------------------------|-----------------------|---------------------|--|---|
| | QHR Solution | Leader | Coverage | 2021 - 2022 | Comments |
| Key | Focus Items This Month | Focus Items This Year | Completed This Year | Updated This Month | |
| Coverage | WIC - Within Contract | | | | |
| Return On Investment | | | | | |
| | | | | 2021 | 2022 |
| Direct QHR Business Partner Benefits | | | | \$ 314,093 | \$ 355,353 |
| Indirect QHR Business Partner Benefits | | | | \$ 148,164 | \$ 288,805 |
| | | | | \$ 462,257 | \$ 644,158 |
| Professional Fees | | | | \$ 320,488 | \$ 320,488 |
| | | | | | |
| Return On Investment-Dollars | | | | \$ 141,769 | \$ 323,670 |
| Return On Investment-Percentage | | | | 44.2% | 101.0% |
| | | | | | |
| | QHR Solution | Leader | Coverage | 2021-2022 | Comments |
| Strategy & Positioning | CEO Advisement | Region VP | WIC | Ongoing support with the CEO on operations. | Monthly calls with the CEO on various topics. |
| | Medical Staff Development Plan | Strategy Team | WIC | Review Medical Staff recruitment, retention, needs, by laws | Initial call being scheduled for early February. |
| | Ongoing Strategy Advisement | Strategy Team | WIC | Ongoing support for the Strategic and Business plans. Quarterly check-ups with the Board/Hospital. | Updated MAP presented by Evan. QHR to assist with review quarterly when necessary. |
| | Physician Recruiting | Region VP | WIC | Work with CEO on recruitment, planning for new Providers. | Ongoing conversations with CEO on strategy around Provider recruitment. |
| | Construction and Design Project | David Anton | WIC | Initial discussions/meetings for the construction of new Hospital to meet CA codes. | Draft timeline sent to Evan. Using to compare with finance timeline. Call scheduled for week of Jan 30th. |
| | Construction and Design Project | Region VP | WIC | Financing of new construction | Finance planning underway. USDA, revenue bonds, etc. are being explored. |
| | Land Swap | Region VP | WIC | Work with CEO on technicalities of the land swap with the ski resort. | Land swap completed May 2022. Documents signed. |

| | QHR Solution | Leader | Coverage | 2021-2022 | Comments |
|-----------------------------------|---|-----------------------|----------|--|--|
| Clinical & Compliance | Case Management Assessment and Mentorship | Quality Team | WIC | Assessment of Case Management Program, Mentorship for New Director | Due to vacancy in position, CM project postponed till position filled. |
| | Compliance/Risk Assessment | Compliance Team | WIC | Assessment of Hospital Compliance and Risk programs | MAP presented to Board in December. By-laws being reviewed to include formation of Compliance program. |
| | Community Health Needs Assessment | Strategy Team | WIC | Assessment of community needs and sentiment, hospital needs, provider needs. | CHNA work has been finished. Report prepared. Short discussion at June Board meeting. Incorporating into strategic planning. |
| | Physician Clinic Operations Review | Physician Clinic Team | WIC | Assessment of Clinics and Urgent Care | Final report issued. Implementation of suggestions/findings occurred. Improvements noted. |
| | Medical Stabilization Program | Shelley Riser | Add-on | Ongoing support for Medical Stabilization program | Early termination of the QHR contract approved. Ongoing support is available to BVCHD. |
| Financial & Operations | Monthly Operations Review | Region Team | WIC | Held Monthly on 2nd Monday | Monthly calls with BVCHD admin, QHR Region Team, Support Team |
| | Comparative Data Analysis | Leslie Roney | WIC | Performed Monthly | Results are reported in rankings report distributed to hospital monthly. See graphs below. |
| | Managed Care Assessment and Contract Review | Wanda Wright | WIC | Project started March 2021 | Revised proposal discussed with Heritage. Anticipate signing by mid-February. |
| | QPA/GPO Review | PLUS Team | WIC | Annual report on spending/savings. | 2021 annual report to be presented at Feb Board meeting. |
| | PLUS Assessment | PLUS Team | WIC | Assess the purchasing department and it's operations. | Sue Dorsey visited in October. Presented to the Board. |
| | Qrate Price Comparison | HFR Team | WIC | Project to compare BVCHD pricing to "like" Hospitals. | Reports generated. Pricing revisions and strategy implemented. |
| | Vantage Productivity Refresh/Modeling | Jennifer Stephens | WIC | Review/update staffing models, FTE's. | Revised reports generated. Explanation to Directors. Implementation underway. |
| | Contractual Accounting Review | David Perry | WIC | Information request sent in February. | Information reviewed, questions answered. Report issued with findings discussed with CFO. |
| | Financial Ops Review (FOR) | Region Team | WIC | Information request sent in February. | Information received. Completion June 2022. No issues noted. |
| | QPA/GPO Review | PLUS Team | WIC | Report issued annually | Annual report presented to Board in March. |

| | QHR Solution | Leader | Coverage | 2021-2022 | Comments |
|---|---|-------------|----------|--|--|
| Trustee Education | Governance Webinars | QLI | WIC | Second Tuesday each month | "Succession Planning" to be presented February 14th. |
| | Board Self-Assessment | Region Team | WIC | Assessment of Board direction for upcoming year. | |
| | National Trustee Conference with Trustee Essentials | QLI | WIC | QHR Leadership 2023 Wigwam, Phoenix March 7-9, 2023 | |
| | Regional Conferences | QLI | WIC | Regional conference held in Nashville July 20-21. | Evan attended the Regional conference in Nashville. |
| Leadership Education & Development | QLI Webinars and Leadership Development | QLI Series | WIC | Monthly seminars/webinars held throughout the year | |
| | HFR Regulatory Updates | HFR | WIC | Updates Presented Daily/Monthly Based on Information Release | |
| | CEO Evaluation | Senior VP | WIC | Evaluation process to begin November 2022. | Evaluation presented at January meeting. |
| | CFO Evaluation | Senior VP | WIC | Evaluation process began August 2022. | Evaluation presented at Nov Board meeting |
| | Compliance Boot Camp | QLI Series | WIC | Conference held Nov 3-4 in Nashville | |
| | Supply Chain U | QLI Series | WIC | Conference held in September 2022 at QHR. | |
| | HealthTrust University | PLUS | WIC | Annual HealthTrust meeting held July 27-29 in Nashville | |
| | Cost Report Workshop | QLI Series | WIC | Seminar held at QHR March 2022 | |
| | Physician Services Symposium | QLI Series | WIC | Symposium held June 9-10 at QHR. | |
| | Quality Leadership vs Management | QLI Series | WIC | Webinar held May 17th. | |
| | Quality of Care Boot Camp | QLI Series | WIC | Quality of Care workshop held at QHR in April. | |

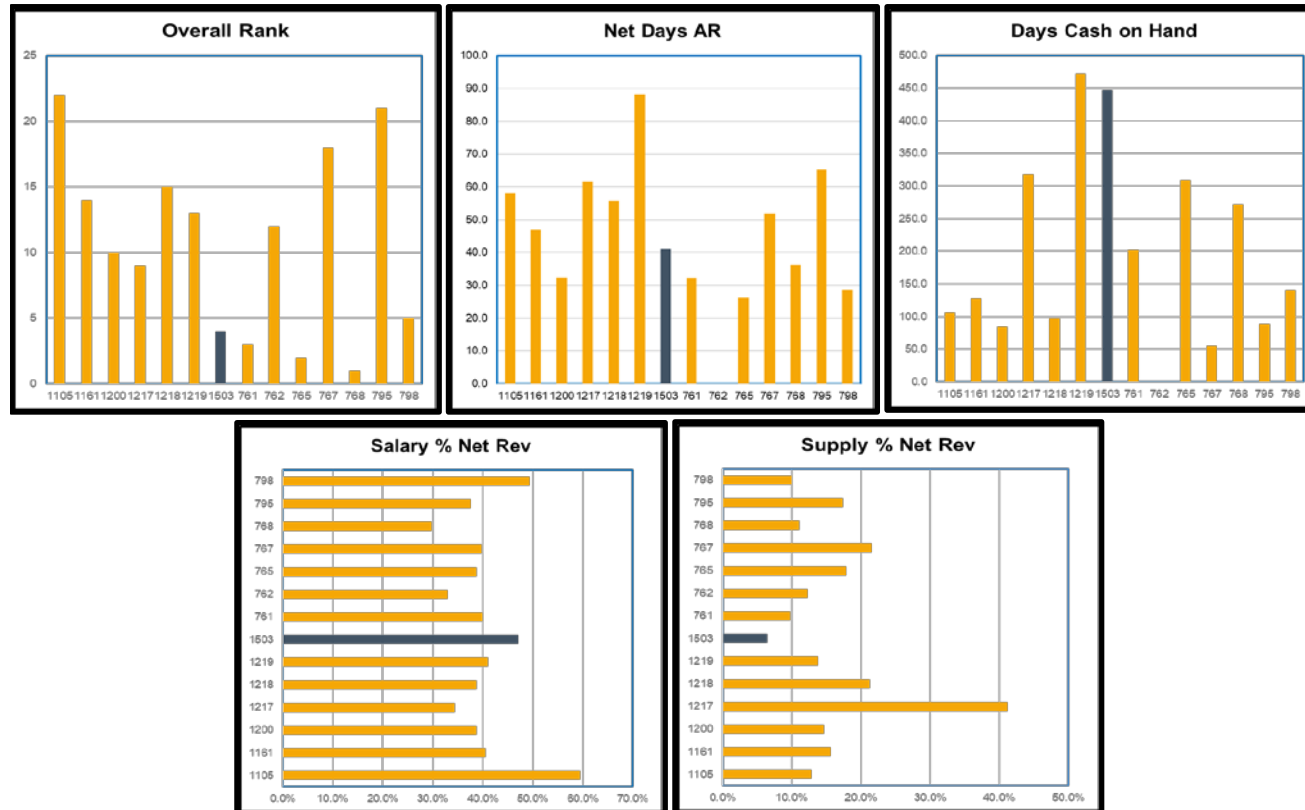
| QHR Region Team and Internal Consulting Hours | | | |
|---|------------|--------------|-----------|
| | 2021 | 2022 | 2023 YTD |
| Region Team | 428 | 360 | 32 |
| Internal Consultants | 285 | 1,061 | 17 |
| Total: | 713 | 1,421 | 49 |

| Key Contract Items |
|---|
| Hospital Annual Professional Fee = \$320,488 Current Contract November 1, 2020 - October 31, 2026 Mutual 90-day window to terminate October 31, 2024 Original Contract Date: June 25, 2015 |
| Medical Stabilization Unit Termination window exercised effective December 28, 2022 Annual Professional Fee = \$183,600 Current Contract January 1, 2021 - December 31, 2025 Mutual 90-day window to terminate December 31, 2023 Original Contract Date: January 1, 2021 |

| Estimated Annual Benefits & Savings Rolling 12 Month Totals | | |
|--|---|------------|
| QHR Business Partnership Benefits | | |
| | 2021 | 2022 YTD |
| HPG Discounts | \$ 188,587 | \$ 262,013 |
| HPS Rebates | \$ 21,483 | \$ 24,096 |
| GPO Group Savings | \$ 2,263 | \$ 2,578 |
| MD Buyline | \$ 10,000 | \$ 10,000 |
| Strategic Service Partner | \$ 90,012 | \$ 55,699 |
| Valify | \$ 1,748 | \$ 967 |
| Total: | \$ 314,093 | \$ 355,353 |
| Other QHR Business Partnership Benefits | | |
| AHA Dues Discounts | \$ 5,517 | \$ 4,605 |
| J & J QPA Rebate | \$ 47 | \$ - |
| Consulting (Region Team) | \$ 85,600 | \$ 72,000 |
| Consulting Engagements | \$ 57,000 | \$ 212,200 |
| Total: | \$ 148,164 | \$ 288,805 |
| Partnership Education Benefit | | |
| Direct Employee Education | Trustee Quick Reference Guide | |
| QLI Monthly Education Offerings | Board Esesntial Workshop | |
| Regional Education Conferences | Monthly Trustee Education Webinars | |
| Board Specific Education Action Plan | Monthly/Daily Regulatory Updates | |
| National QHR Trustee Conference | HealthTrust University | |
| Other Benefits | | |
| New Compliance Director Support | Cost Report Review and Analysis | |
| Urgent Care Assessment, Structure, Planning | QHR Best Practices | |
| Managed Care Payor Yield Assessment | Accounts Receivable Review and Analysis | |
| Contractual Allowance & Bad Debt Analysis | Strategic Plan and Quarterly Updates | |
| PLUS Supply Chain Support | CEO Recruitment | |
| Community Health Needs Assessment | | |

| Bear Valley QHR QPA/Plus Summary | | | | | | | | | |
|--|--|----------------|----------------|---------------|--------------|---------------|-------------|-------------|--------------|
| Desc | Spend | | | Savings \$\$s | | | QHR AF | | |
| | 2020 | 2021 | Variance | 2020 | 2021 | Variance | 2020 | 2021 | Variance |
| SSP | \$2,694,883.21 | \$3,929,264.94 | \$1,234,381.73 | \$61,244.91 | \$90,012.20 | \$28,767.29 | \$36,602.13 | \$11,934.18 | -\$24,667.95 |
| HPG | \$2,280,772.29 | \$2,230,632.62 | -\$50,139.67 | \$297,918.57 | \$188,587.26 | -\$109,331.31 | \$10,291.70 | \$34,269.99 | \$23,978.29 |
| Total: | \$4,975,656 | \$6,159,898 | \$1,184,242 | \$359,163 | \$278,599 | -\$80,564 | \$46,894 | \$46,204 | -\$690 |
| | | | | | | | | | |
| Notes: | SSP - Strategic Service Partners | | | | | | | | |
| | HPG - Healthcare Purchasing Group - HPG savings do not include savings from capital equipment & services purchases. These saving are not included due to the complex & custom nature of those contracts. | | | | | | | | |
| | | | | | | | | | |
| QPA Administrative Fees - A formal disclosure letter is sent out annually to the Board Chair and CEO (these AF are industry standard paid by Vendors to QHR QPA/PLUS). | | | | | | | | | |

Critical Access Hospitals: Comparison Ranking Charts - December 2022 Data



| QHR Learning Institute (QLI) Education Information Section | | |
|---|--|-----------------------|
| 2023 Trustee Webinars - 2nd Tuesday @ 12 PM CST | | BVCHD Participants |
| Jan 10 | Fiduciary Duties and the Functions of Governance | |
| Feb 14 | Succession Planning | |
| Mar 14 | No Webinar - Wigwam | |
| Apr 11 | Board Ethics | |
| May 9 | TBD | |
| Jun 13 | TBD | |
| Jul 11 | TBD | |
| Aug 8 | TBD | |
| Sept 12 | TBD | |
| Oct 10 | TBD | |
| Nov 14 | TBD | |
| Dec 12 | TBD | |
| Check out all Webinars through the link below Be sure to add these dates to you calendar! Visit https://qhr.com/learning-institute/ to register | | |

QHR Health's Strategic Initiatives

01

Support Independence through QHR Shared Services

02

Invest in Creating Revenue for our Hospitals

03

Prepare for Technology beyond EHR

04

Influence Policy for Independent Community Hospitals

05

Develop Next Generation of Hospital Leadership



Powered by QHR Health



LEADERSHIP & GOVERNANCE

- Governing Board Support and Leadership
- Compliance
- Quality and Safety
- Strategy Positioning
- QHR Health Learning Institute



PHYSICIAN SERVICES

- Management
- Operational and Financial Assessments
- Compensation Calculations
- Productivity Guidance
- Full MSO Services



TURNAROUNDS/IMPROVEMENTS

- Turnaround Management
- Cost Improvement Services
- Access to Capital and Funding
- Economies of Scale for Cost Efficiency
- Shared Services for Revenue Improvement



REVENUE & FINANCE

- ResolutionRCM™
- Medicare Reimbursement Optimization
- Managed Care Contracts & Payer Relations



OUTPATIENT

- Velocity™ Surgical Management and Facility Development
- Financial and Operational Turnaround



OTHER QHR SOLUTIONS

- Care Transformation Services
- Regulatory & Accreditation
- Behavioral Health
- Patient Outreach and Market Recapture
- Referral Management
- Telemedicine
- Virtual CIO
- Cybersecurity Risk Assessment
- Technology Strategy and Optimization



OPERATIONAL EXCELLENCE

- PLUS™ Supply Chain Solutions
- Workforce Productivity
- Pharmacy Management
- Performance Improvement



NEW BUILDS & REPLACEMENTS

- New Hospital Builds
- Hospital Replacements and Expansions
- Facilities Planning
- Operational Assessments





| Completed Projects 2020-2021 | | | | | |
|-----------------------------------|-------------------------------|---------------------------------|----------|---|---|
| | QHR Solution | Leader | Coverage | 2021 - 2022 | Comments |
| Strategy & Positioning | Recruitment for new CEO | Region VP | WIC | Begin search for new CEO. John leaving at end of October 2021. | New CEO hired-Evan Rayner. Start date Nov 15th. |
| | Urgent Care Center | Region VP/Physician Clinic Team | WIC | Analyze and evaluate opening on Urgent Care Center | Urgent Care Center opened November 2021. |
| | Medical Stabilization Program | Region VP/Shelley Riser | Add-on | Ongoing support for Medical Stabilization program | MSU opened up in January 2021. |
| | Strategic Plan | Strategy Team | WIC | Process started in May 2020. Covid caused delays in finalization. | Plan completed, Board retreat in November 2020, adopted by Board in January 2021. |
| Financial & Operations | COVID-19 Supply Focus | PLUS Team | WIC | QHR PLUS Warehouse Operating | Three orders requested/completed in 2021. |
| | Price Transparency | CPSI | WIC | Project started October 2020 | Finalized and implemented in January 2021. |
| | Cost Report Review | HFR Team | WIC | Review held Nov 2021 | Review completed with no changes. Report submitted. |
| Leadership Education | Director Leadership Series | QLI | Add-on | Board approved QHR onsite program in Feb 2021. | "Leading From the Middle" completed August 2021 |

| QHR Regional Team | | |
|---|--------------|--|
| Team Member & Position | Phone | Email |
| Regional Team | | |
| Woody White, CPA - Senior Vice President | 561.644.5391 | wwhite@qhr.com |
| Suzette Duhe - VP of Finance | 228.297.6342 | sduhe@qhr.com |
| Leslie Roney - Financial Consultant | 615.400.7220 | lroney@qhr.com |
| Support Team | | |
| David Perry - AVP Healthcare Finance & Reimbursement | 615.371.4703 | dperry@qhr.com |
| John Waltko - VP Financial Reporting | 615.371.4678 | jwaltko@qhr.com |
| Wanda Wright - AVP Managed Care | 704.999.8890 | wwright@qhr.com |
| Lisa Boston - AVP Compliance | 225.337.3155 | lboston@qhr.com |
| Jo Piland - Coordinator QHR Learning Institute | 615.371.4842 | jpiland@qhr.com |
| Josh Sandler - VP PLUS Operations | 618.920.6163 | jsandler@qhr.com |
| Peter Miessner - VP ResolutionRCM | 281.415.8388 | pmiessner@qhr.com |
| Blake Seitz - VP Strategy | 434.218.9885 | bseitz@qhr.com |
| Scott Nation - President Velocity Surgical Management | 423.653.6620 | snation@qhr.com |
| Kristine Wolff - SVP Clinical Solutions | 724.882.0630 | kwolff@qhr.com |

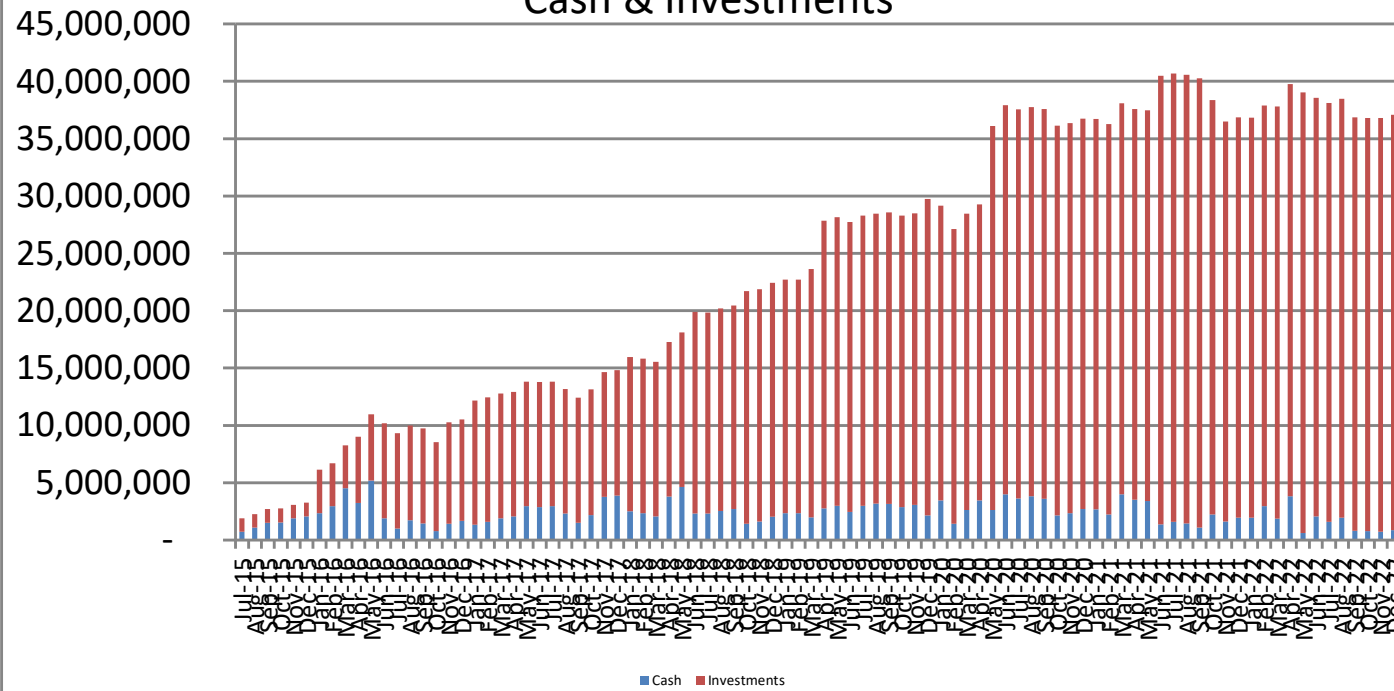


Finance Report
December 2022 Results

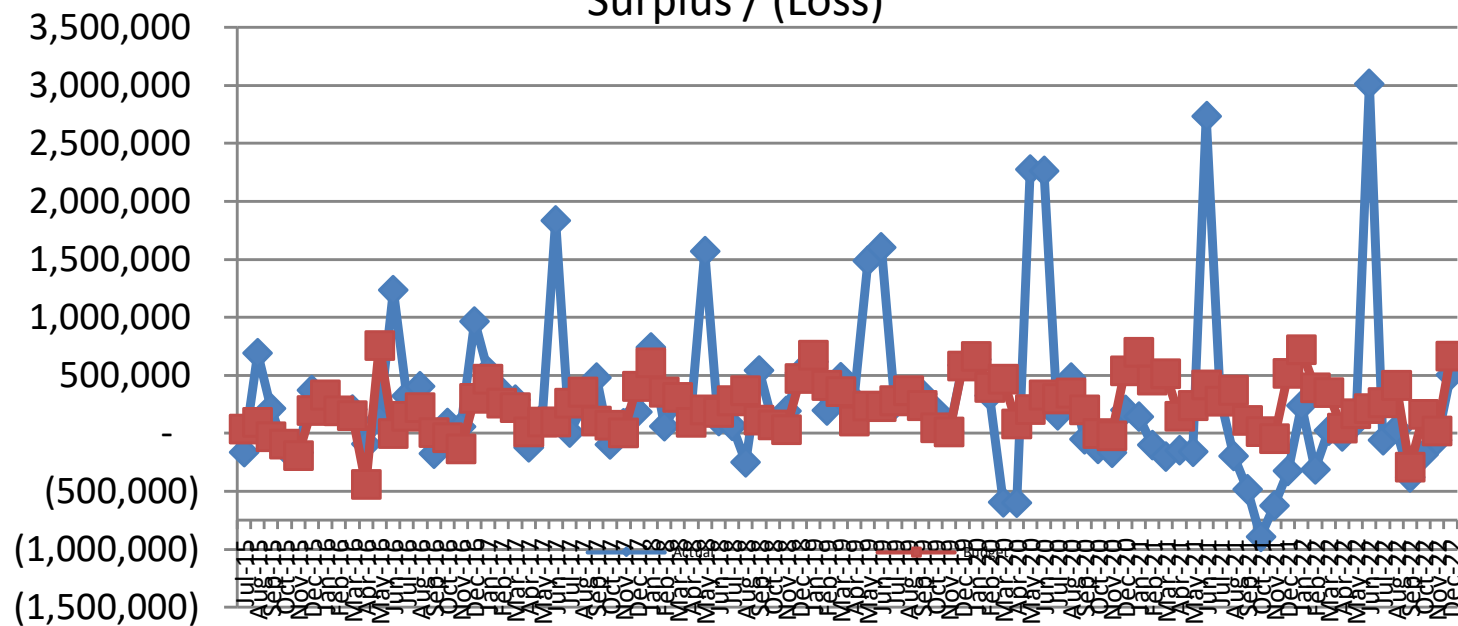
Summary for December 2022

- Cash on hand \$ 858,046
Investments \$ 36,238,254
- Days Cash on hand, including investments with LAIF – 450
- Surplus for the month
- Total Patient Revenue was 5.2% more than Budget for the month
- Net Patient Revenue was 3.8% less than budget
- Total Expenses were 7.0% more than budget

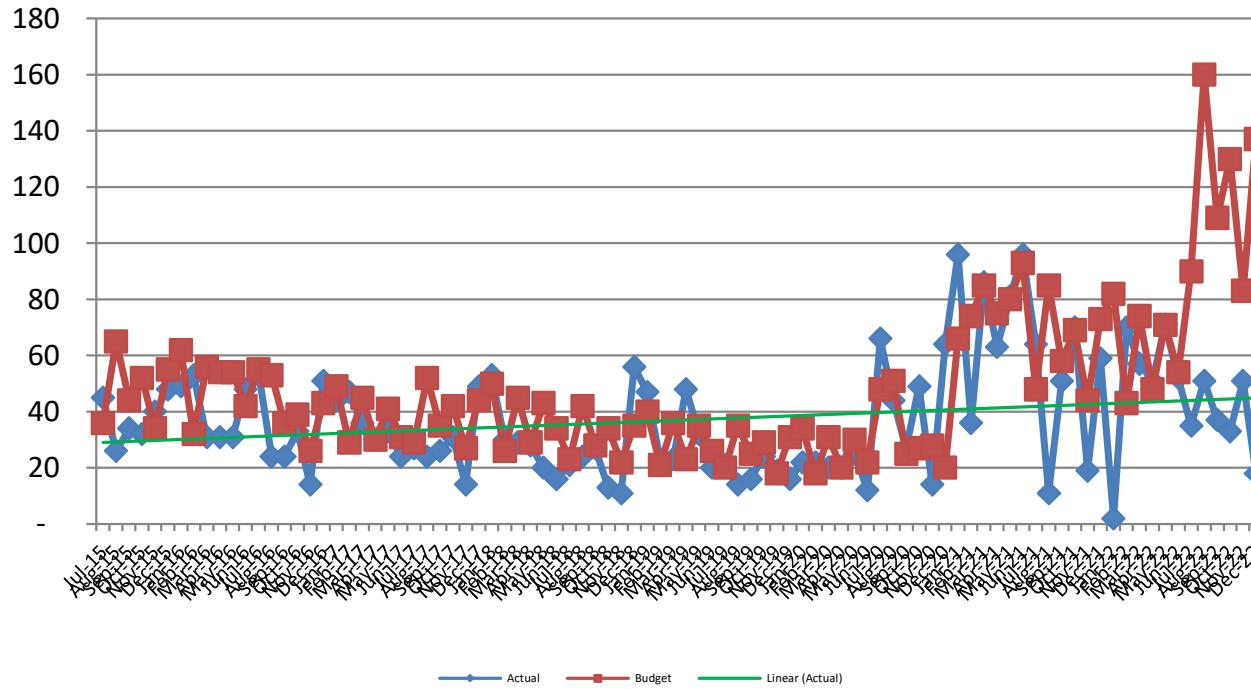
Cash & Investments



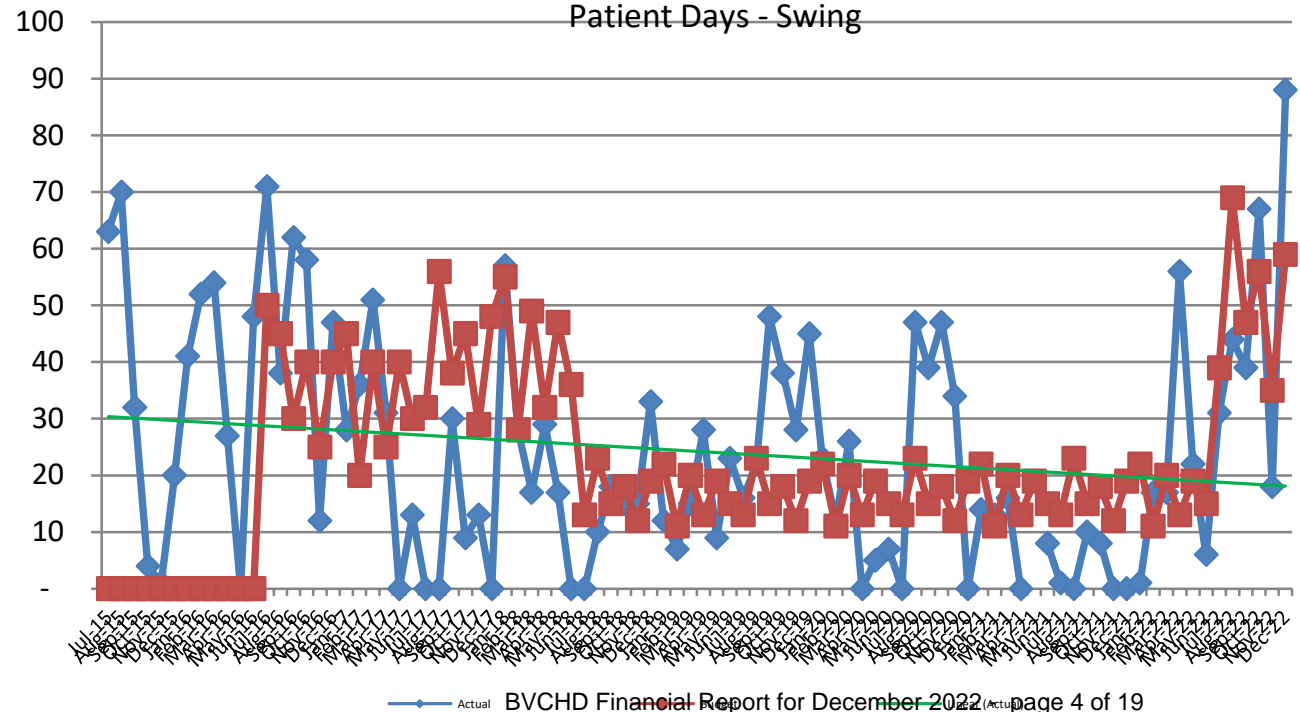
Surplus / (Loss)

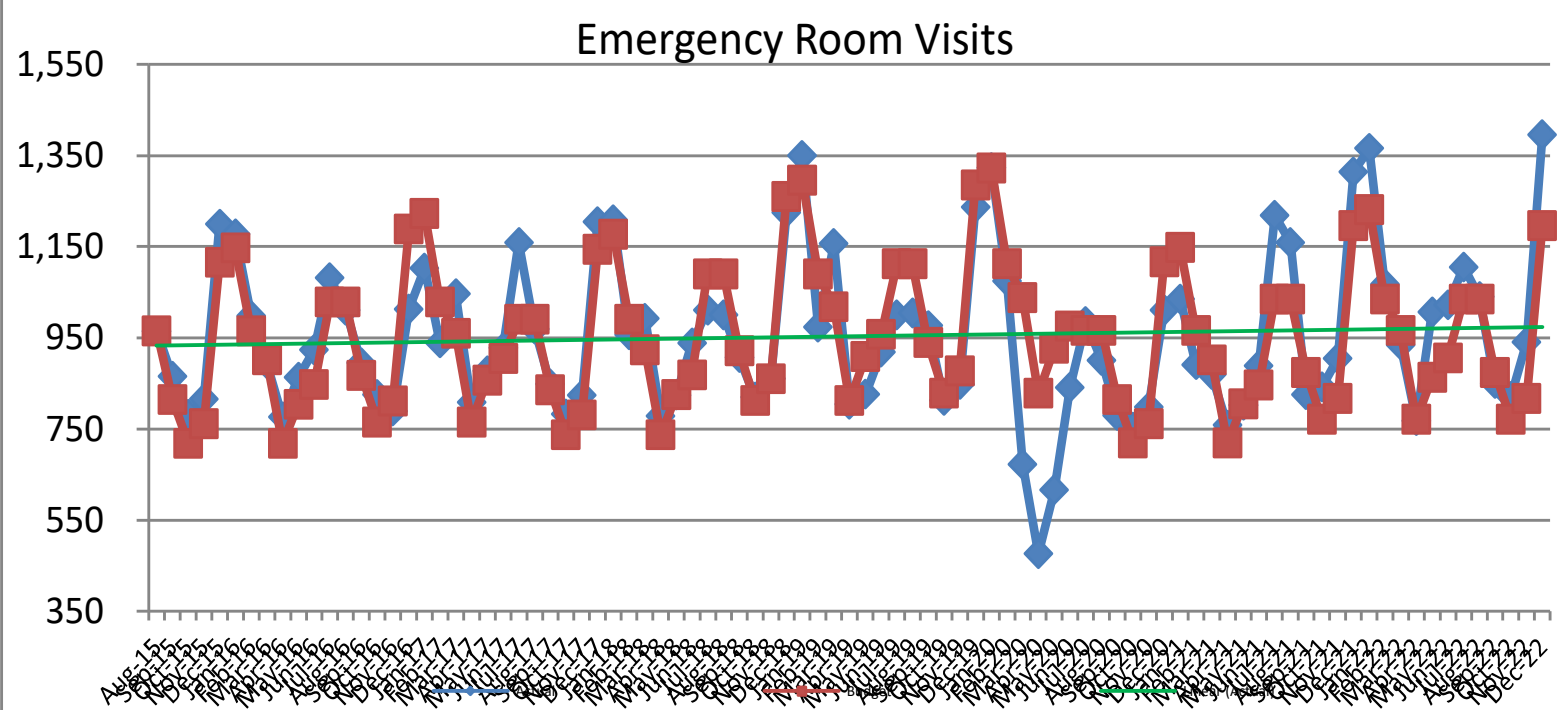
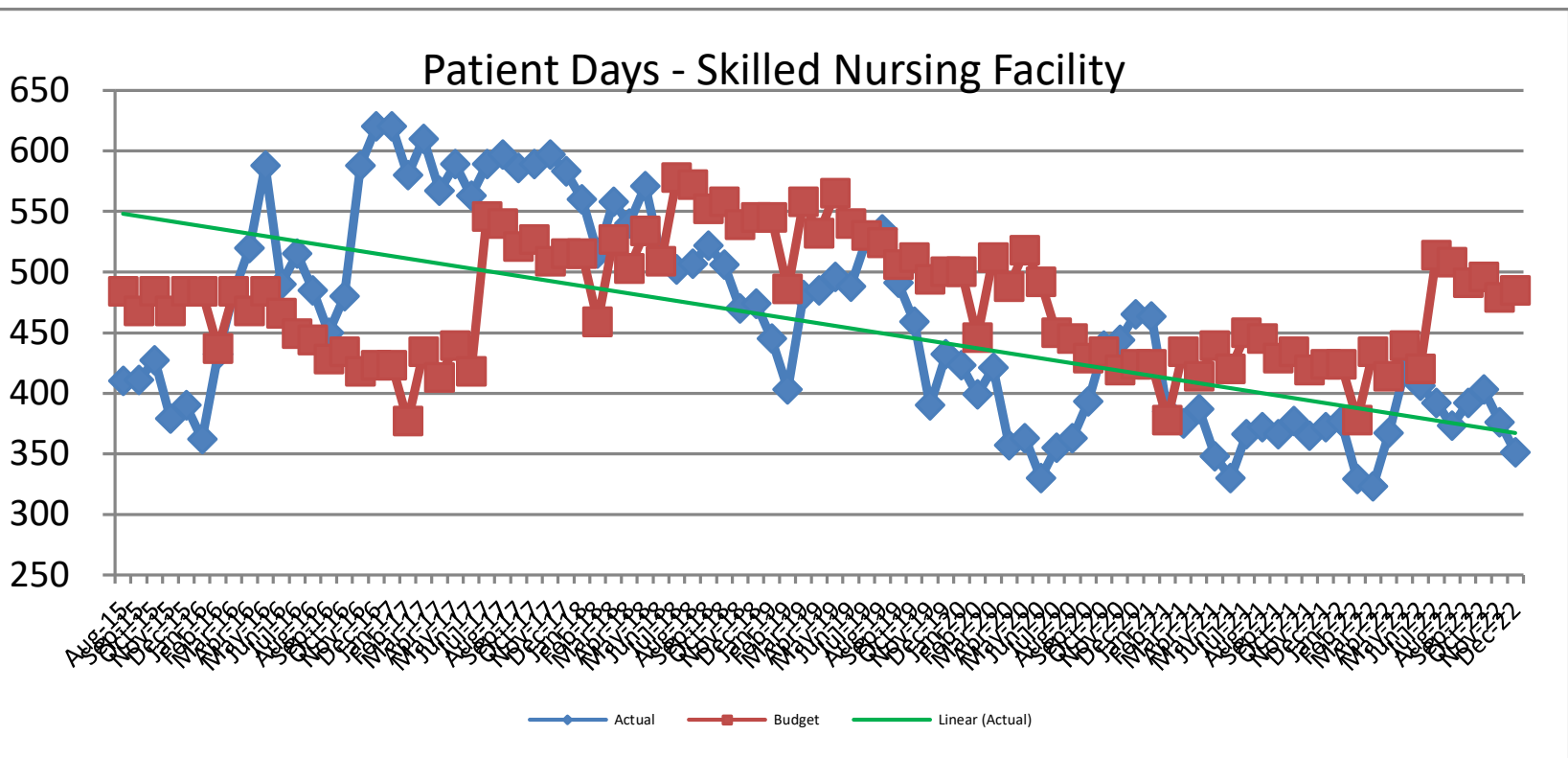


Patient Days - Acute

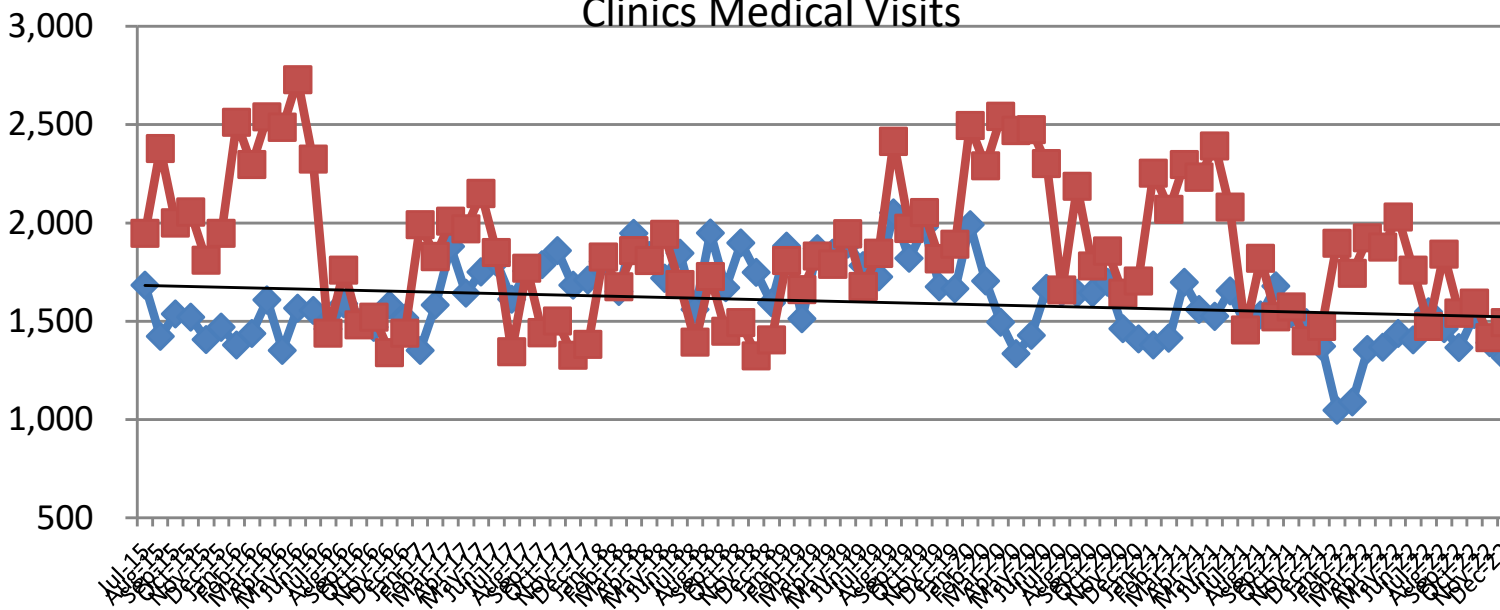


Patient Days - Swing



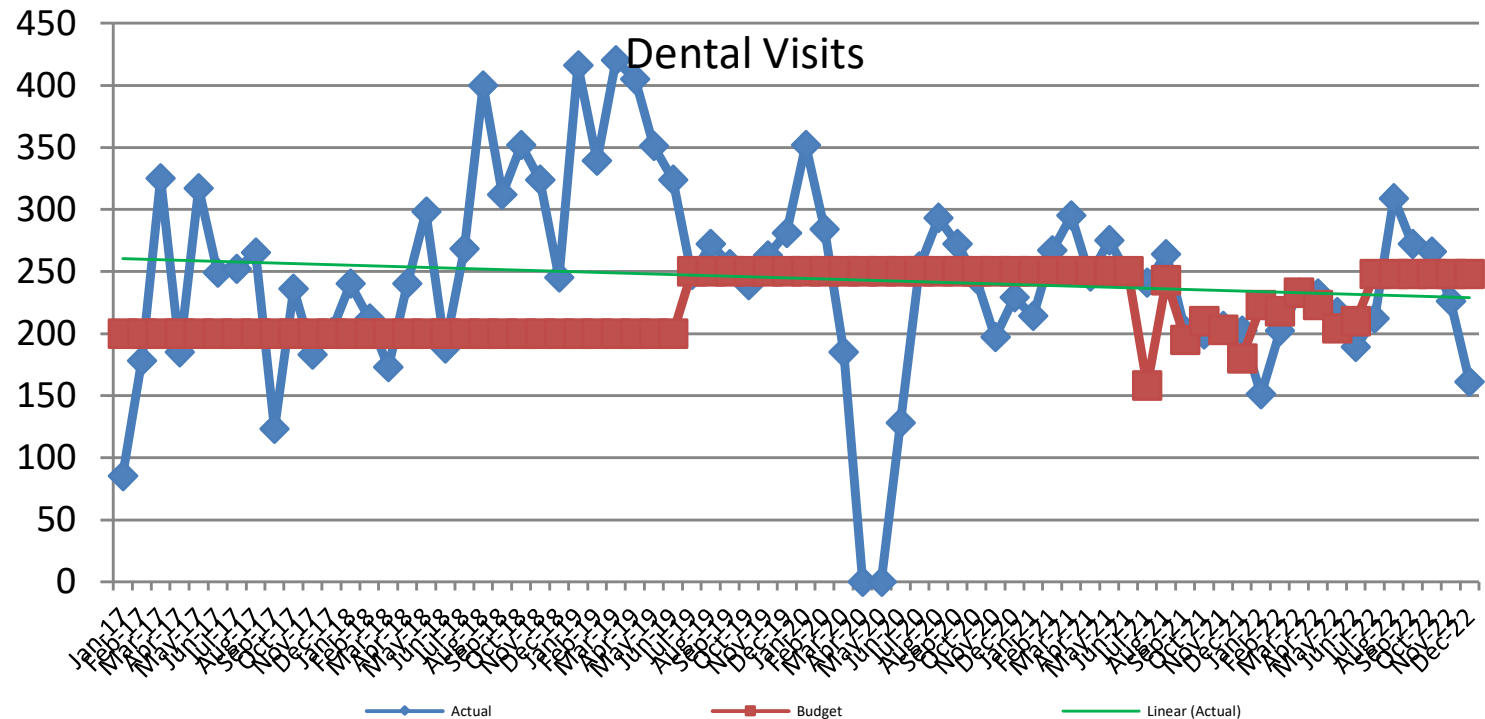


Clinics Medical Visits



—◆— actual —■— budget — Linear (actual)

Dental Visits

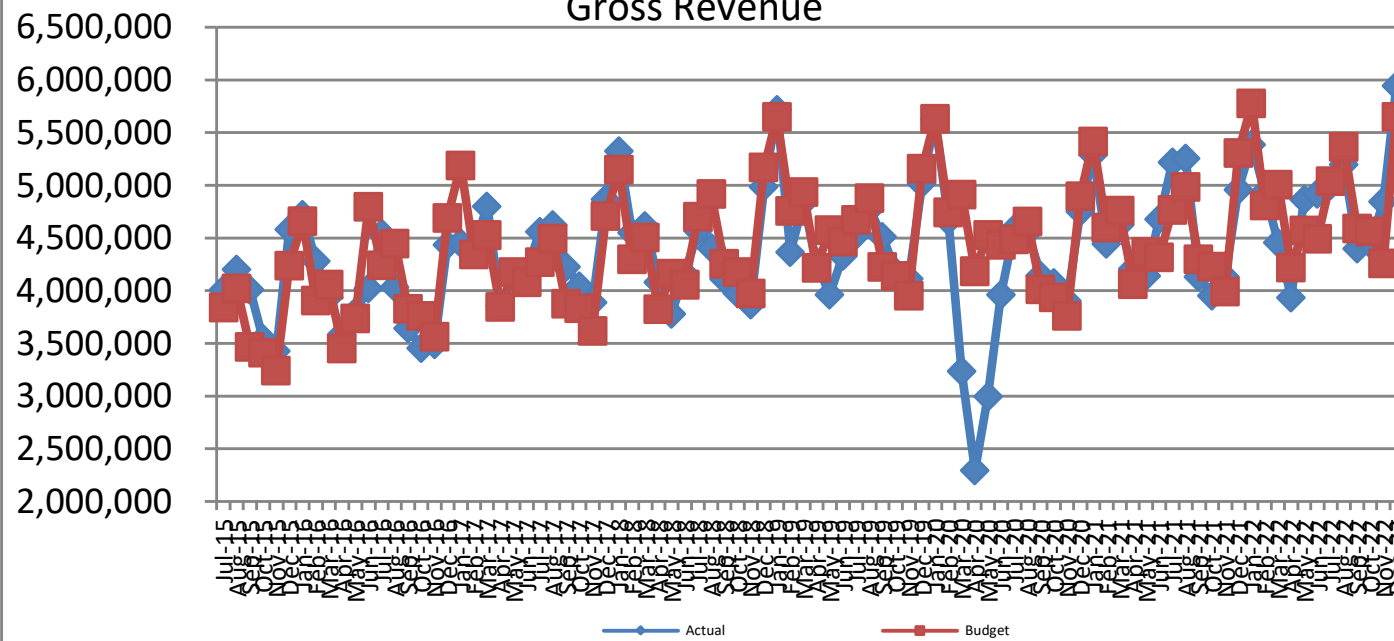


—◆— Actual

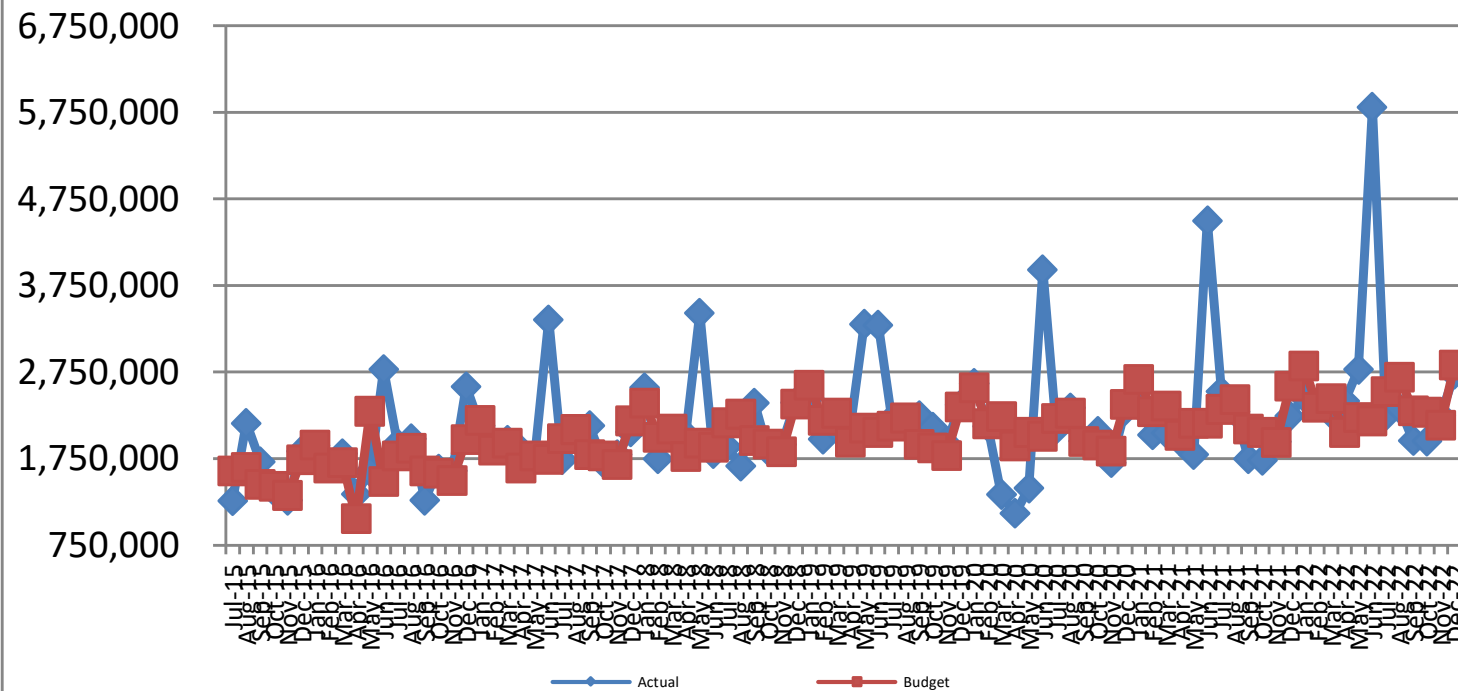
—■— Budget

— Linear (Actual)

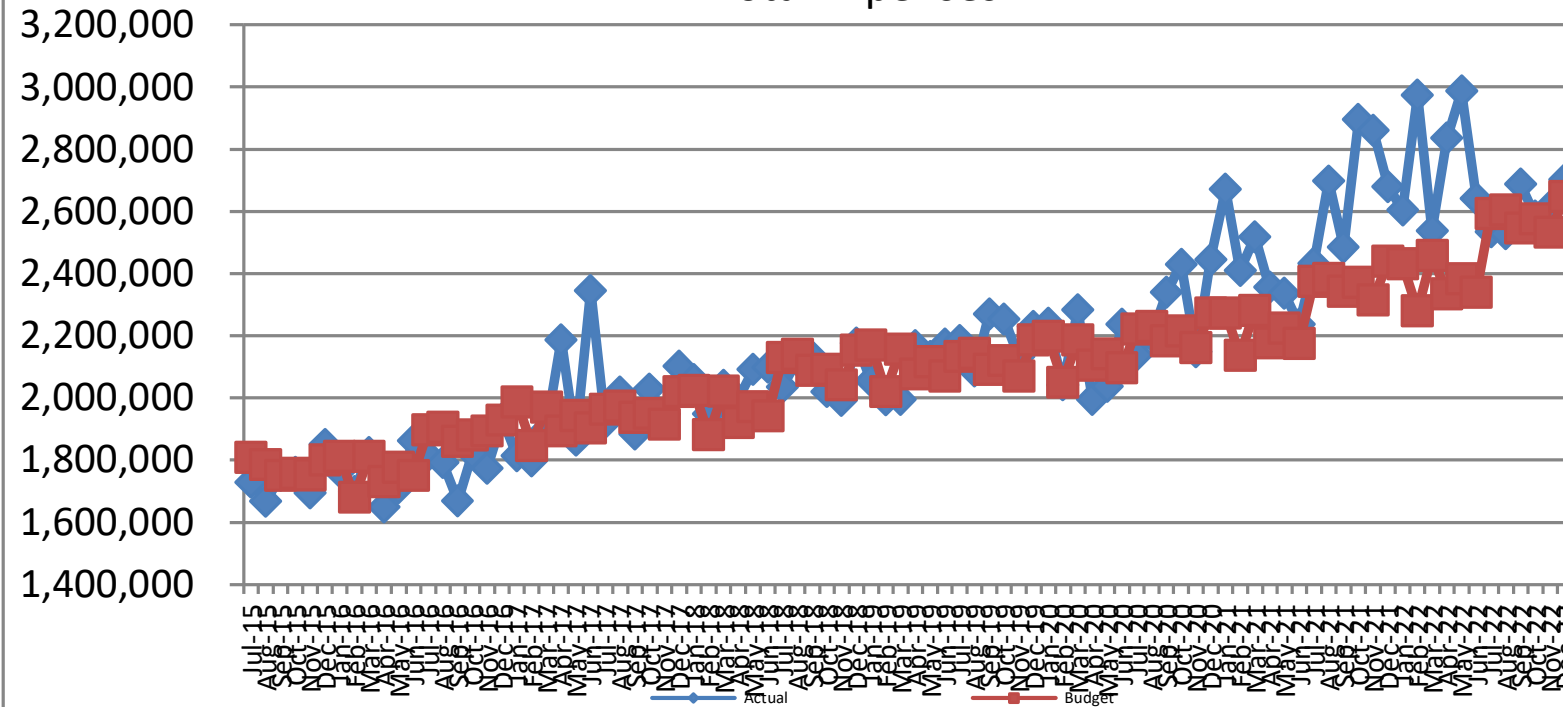
Gross Revenue



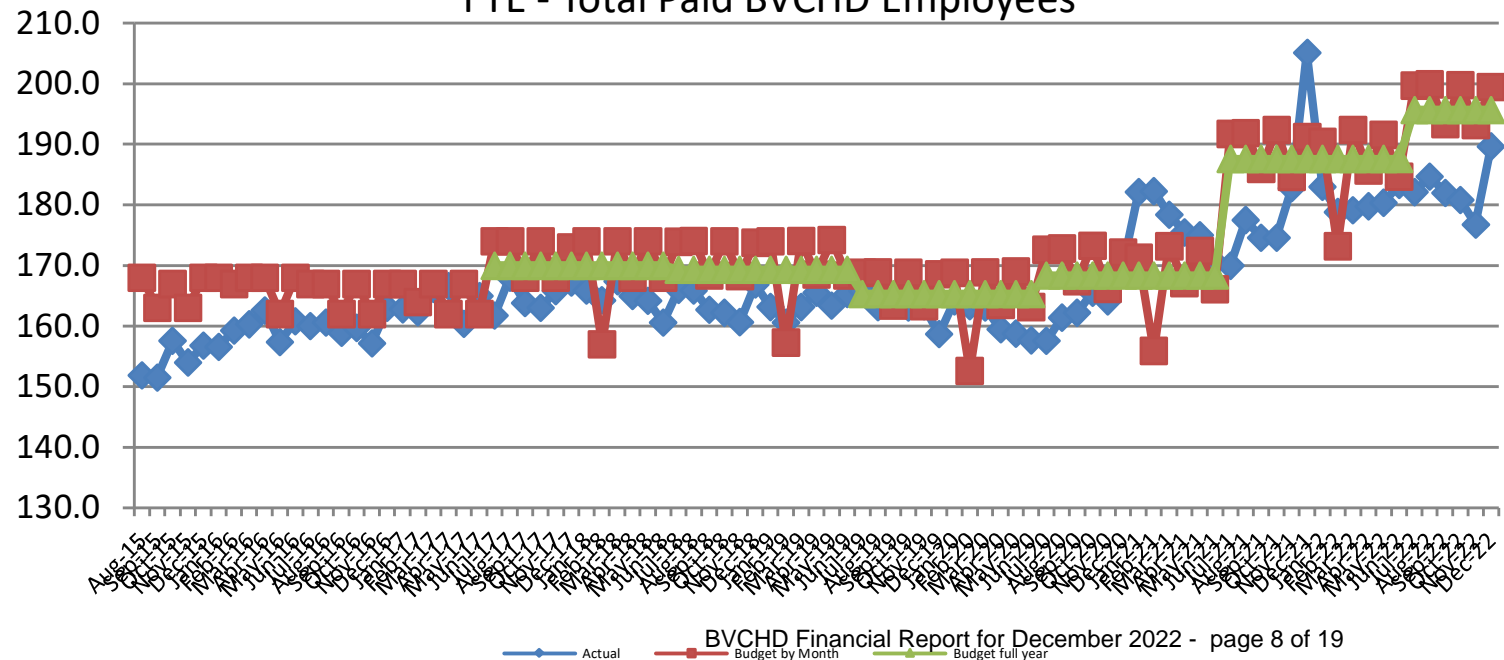
Net Patient Revenue



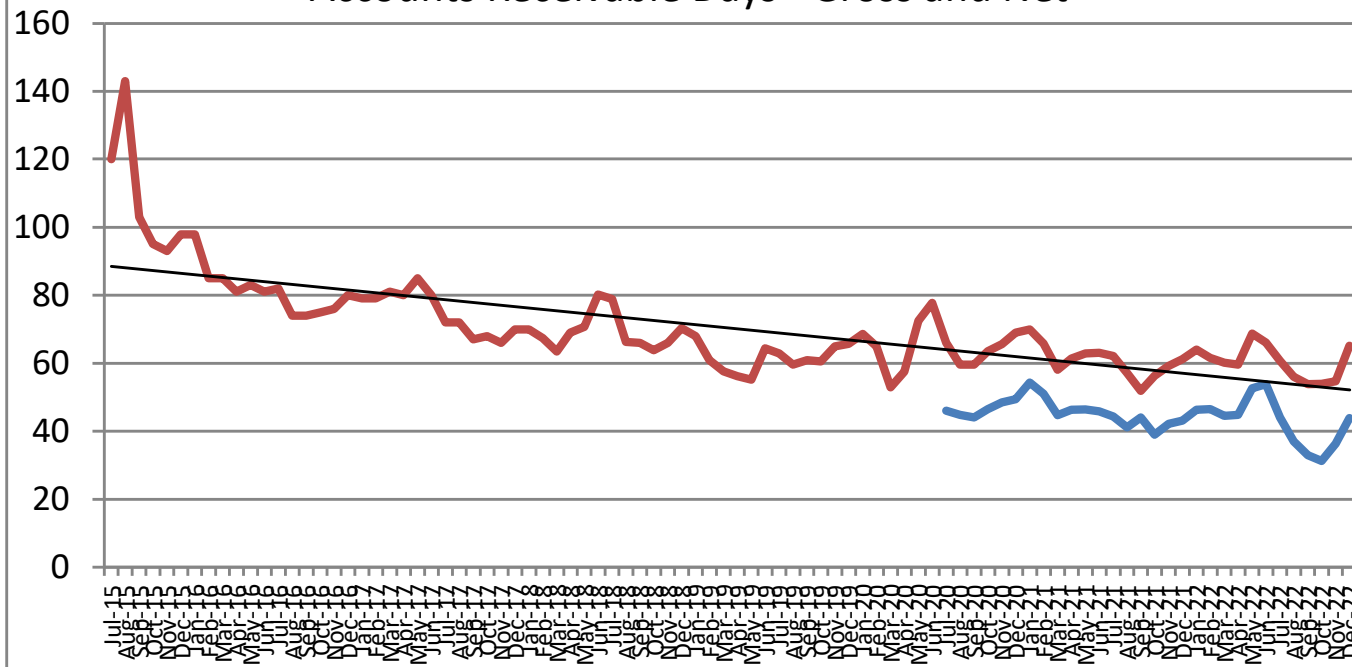
Total Expenses



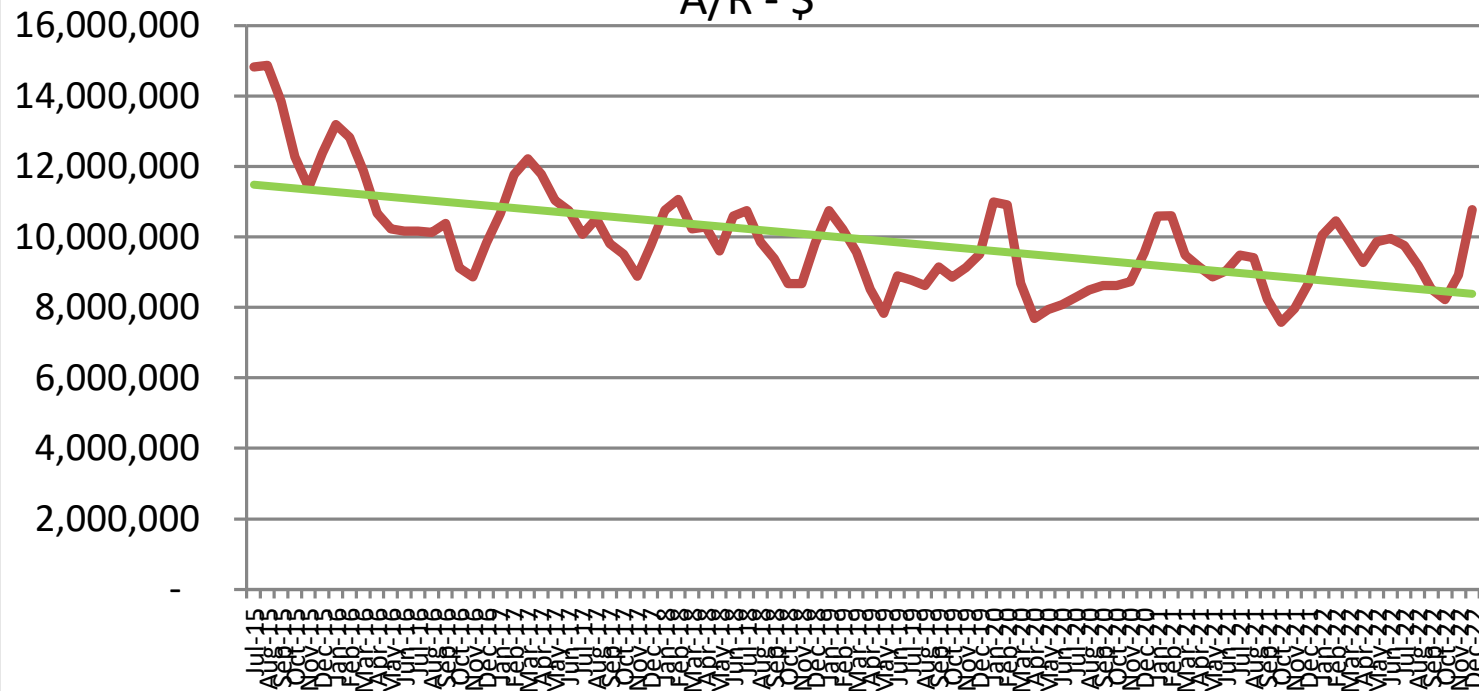
FTE - Total Paid BVCHD Employees



Accounts Receivable Days - Gross and Net



A/R - \$





December 2022 Financial Results

For the month . . .

Total Patient Revenue for December 2022 was \$5,946,303. This was 5.2% or \$294,734 more than budget. This was \$1,101,845 more than last month (November 2022). Inpatient revenue was 44.2% lower than budget for the month. Outpatient revenue was 14.0% lower than budget. Clinic revenue was 4.6% lower than budget. ER revenue was 15.8% more than budget. Skilled Nursing Facility revenue was 15.5% lower than budget.

Total Revenue deductions were 14.3% more than budget.

Total Operating Revenue was 6.3% less than budget for the month.

Total Expenses of \$2,702,677 were 7.0% or \$176,606 higher than budget. Salaries and Benefits were more than budget. We had \$60,174 in Registry expense. Purchased Services were over budget with contract staff in Lab and PT.

Our Operating Cash and Investments totaled \$37,096,299 as of the end of month. Total days cash on hand as of the end of December 2022 were 450.

Key Statistics

Acute patient days were 18 for the month, 87% lower than budget. We had 88 Swing Patient days for the month, 49% more than budget. Skilled Nursing Facility days of 351 were 28% less than budget – our Average Daily Census was 11.3. ER Visits of 1,395 were 16.6% more than budget. Clinics Medical visits were 11.7% lower than budget. Dental visits were 161 for month.

FTE (Full Time Equivalents, BVCHD employed) for the month were 189.7.

Fiscal Year to ate (through 2 months)

Total Patient Revenue is 1.2% over budget

Total Operating Revenue is 10.9% lower than budget

Total Expenses are 0.5% moe than budget

Bear Valley Community Healthcare District
Financial Statements December 31, 2022

Financial Highlights—Hospital
STATEMENT OF OPERATIONS

| | A | B | C | D | E | F | G | H | I | J |
|-----------------------------------|---------------|-----------|-----------|-----------|--------|--------------|-------------|------------|-------------|---------|
| | Current Month | | | | | Year-to-Date | | | | |
| | FY 21/22 | FY 22/23 | | VARIANCE | | FY 21/22 | FY 22/23 | | VARIANCE | |
| | Actual | Actual | Budget | Amount | % | Actual | Actual | Budget | Amount | % |
| 1 Total patient revenue | 4,960,713 | 5,946,303 | 5,651,569 | 294,734 | 5.2% | 27,659,248 | 29,839,131 | 29,475,519 | 363,612 | 1.2% |
| 2 Total revenue deductions | 2,715,529 | 3,218,607 | 2,815,046 | 403,561 | 14.3% | 15,154,770 | 16,361,060 | 14,681,758 | 1,679,302 | 11.4% |
| 3 % Deductions | 55% | 54% | 50% | | | 55% | 55% | 50% | | |
| 4 Net Patient Revenue | 2,245,184 | 2,727,696 | 2,836,523 | (108,827) | -3.8% | 12,504,478 | 13,478,071 | 14,793,761 | (1,315,690) | -8.9% |
| 5 % Net to Gross | 45% | 46% | 50% | | | 45% | 45% | 50% | | |
| 6 Other Revenue | (14,843) | 20,675 | 97,915 | (77,240) | -78.9% | 174,685 | 230,329 | 586,904 | (356,575) | -60.8% |
| 7 Total Operating Revenue | 2,230,342 | 2,748,371 | 2,934,438 | (186,067) | -6.3% | 12,679,163 | 13,708,400 | 15,380,665 | (1,672,265) | -10.9% |
| 8 Total Expenses | 2,679,982 | 2,702,677 | 2,526,071 | 176,606 | 7.0% | 16,051,413 | 15,650,863 | 15,573,013 | 77,850 | 0.5% |
| 9 % Expenses | 54% | 45% | 45% | | | 58% | 52% | 53% | | |
| 10 Surplus (Loss) from Operations | (449,640) | 45,694 | 408,367 | (362,673) | 88.8% | (3,372,250) | (1,942,463) | (192,348) | (1,750,115) | -909.9% |
| 11 % Operating margin | -9% | 1% | 7% | | | -12% | -7% | -1% | | |
| 12 Total Non-operating | 122,844 | 455,996 | 254,970 | 201,026 | 78.8% | 1,150,705 | 1,795,780 | 1,421,020 | 374,760 | 26.4% |
| 13 Surplus/(Loss) | (326,796) | 501,691 | 663,337 | (161,646) | 24.4% | (2,221,545) | (146,683) | 1,228,672 | (1,375,355) | 111.9% |
| 14 % Total margin | -7% | 8% | 12% | | | -8% | 0% | 4% | | |

BALANCE SHEET

| | A | B | C | D | E |
|--------------------------------------|------------|------------|------------|-----------|---------|
| | December | December | November | | |
| | FY 21/22 | FY 22/23 | FY 22/23 | VARIANCE | |
| | | | | Amount | % |
| 15 Gross Accounts Receivables | 8,680,600 | 10,789,094 | 8,941,528 | 1,847,566 | 20.7% |
| 16 Net Accounts Receivables | 2,576,732 | 3,092,809 | 2,285,308 | 807,501 | 35.3% |
| 17 % Net AR to Gross AR | 30% | 29% | 26% | | |
| 18 Days Gross AR | 61.2 | 65.1 | 54.7 | 10.4 | 19.0% |
| 19 Cash Collections | 1,883,013 | 1,774,089 | 1,820,815 | (46,726) | -2.6% |
| 20 Settlements/IGT Transactions | 181,052 | 155,251 | 347,262 | (192,011) | -55.3% |
| 21 Stimulus Receipts | 641,505 | - | - | - | #DIV/0! |
| 22 Investments | 34,930,232 | 36,238,254 | 36,051,076 | 187,178 | 0.5% |
| 23 Cash on hand | 1,947,742 | 858,046 | 743,538 | 114,507 | 15.4% |
| 24 Total Cash & Invest | 36,877,974 | 37,096,299 | 36,794,614 | 301,685 | 0.8% |
| Days Cash & Invest | 438 | 450 | 449 | 2 | 0.3% |
| Total Cash and Investments | 36,877,974 | 37,096,299 | | | |
| Increase Current Year vs. Prior Year | | 218,325 | | | |

Bear Valley Community Healthcare District
Financial Statements December 31, 2022

Statement of Operations

| | A | B | C | D | E | F | G | H | I | J |
|--|------------------|------------------|------------------|------------------|--------------|--------------------|--------------------|-------------------|--------------------|----------------|
| | Current Month | | | | | Year-to-Date | | | | |
| | FY 21/22 | FY 22/23 | | VARIANCE | | FY 21/22 | FY 22/23 | | VARIANCE | |
| | Actual | Actual | Budget | Amount | % | Actual | Actual | Budget | Amount | % |
| Gross Patient Revenue | | | | | | | | | | |
| 1 Inpatient | 170,795 | 213,414 | 382,795 | (169,381) | -44.2% | 800,687 | 1,366,581 | 2,004,475 | (637,894) | -31.8% |
| 2 Outpatient | 561,835 | 632,906 | 735,912 | (103,006) | -14.0% | 4,490,602 | 4,251,487 | 4,416,972 | (165,485) | -3.7% |
| 3 Clinic Revenue | 281,768 | 277,682 | 291,042 | (13,360) | -4.6% | 1,808,375 | 1,760,702 | 1,789,997 | (29,295) | -1.6% |
| 4 Emergency Room | 3,737,527 | 4,580,401 | 3,955,450 | 624,951 | 15.8% | 19,359,001 | 20,883,616 | 19,564,331 | 1,319,285 | 6.7% |
| 5 Skilled Nursing Facility | 208,788 | 241,899 | 286,370 | (44,471) | -15.5% | 1,200,583 | 1,576,746 | 1,699,744 | (122,998) | -7.2% |
| 6 Total patient revenue | 4,960,713 | 5,946,303 | 5,651,569 | 294,734 | 5.2% | 27,659,248 | 29,839,131 | 29,475,519 | 363,612 | 1.2% |
| Revenue Deductions | | | | | | | | | | |
| 7 Contractual Allow | 2,617,644 | 2,997,854 | 2,565,731 | 432,123 | 16.8% | 14,244,857 | 15,268,158 | 13,381,465 | 1,886,693 | 14.1% |
| 8 Contractual Allow PY | (150,000) | (150,000) | - | (150,000) | #DIV/0! | (868,294) | (896,549) | - | (896,549) | #DIV/0! |
| 9 Charity Care | (1,094) | 13,518 | 18,620 | (5,102) | -27.4% | 82,744 | 97,189 | 97,112 | 77 | 0.1% |
| 10 Administrative | 3,086 | 1,229 | 18,437 | (17,208) | -93.3% | 106,054 | 69,284 | 96,158 | (26,874) | -27.9% |
| 11 Policy Discount | 21,404 | 21,494 | 27,405 | (5,911) | -21.6% | 118,173 | 117,795 | 142,927 | (25,132) | -17.6% |
| 12 Employee Discount | 18,715 | 6,122 | 18,697 | (12,575) | -67.3% | 93,947 | 78,957 | 97,514 | (18,557) | -19.0% |
| 13 Bad Debts | 143,638 | 273,581 | 166,156 | 107,425 | 64.7% | 896,950 | 1,255,367 | 866,582 | 388,785 | 44.9% |
| 14 Denials | 90,512 | 54,808 | - | 54,808 | #DIV/0! | 480,341 | 370,859 | - | 370,859 | #DIV/0! |
| 15 Total revenue deductions | 2,715,529 | 3,218,607 | 2,815,046 | 403,561 | 14.3% | 15,154,770 | 16,361,060 | 14,681,758 | 1,679,302 | 11.4% |
| 16 Net Patient Revenue | 2,245,184 | 2,727,696 | 2,836,523 | (108,827) | -3.8% | 12,504,478 | 13,478,071 | 14,793,761 | (1,315,690) | -8.9% |
| gross revenue including Prior Year | 54.7% | 54.1% | 49.8% | 4.3% | | 54.8% | 54.8% | 49.8% | 5.0% | |
| | | | | | | | | | 0.0% | |
| 17 Other Revenue | (14,843) | 20,675 | 97,915 | (77,240) | -78.9% | 174,685 | 230,329 | 586,904 | (356,575) | -60.8% |
| 18 Total Operating Revenue | 2,230,342 | 2,748,371 | 2,934,438 | (186,067) | -6.3% | 12,679,163 | 13,708,400 | 15,380,665 | (1,672,265) | -10.9% |
| Expenses | | | | | | | | | | |
| 19 Salaries | 1,149,239 | 1,168,167 | 984,704 | 183,463 | 18.6% | 6,706,367 | 6,657,665 | 6,647,839 | 9,826 | 0.1% |
| 20 Employee Benefits | 316,185 | 394,126 | 420,021 | (25,896) | -6.2% | 1,959,345 | 2,252,025 | 2,475,530 | (223,505) | -9.0% |
| 21 Registry | 62,342 | 60,174 | 8,333 | 51,841 | 622.1% | 821,563 | 380,848 | 49,998 | 330,850 | 661.7% |
| 22 Salaries and Benefits | 1,527,766 | 1,622,467 | 1,413,058 | 209,409 | 14.8% | 9,487,274 | 9,290,538 | 9,173,367 | 117,171 | 1.3% |
| 23 Professional fees | 159,273 | 157,899 | 179,789 | (21,890) | -12.2% | 961,993 | 928,942 | 954,228 | (25,286) | -2.6% |
| 24 Supplies | 249,695 | 247,635 | 183,208 | 64,427 | 35.2% | 1,220,776 | 1,052,422 | 1,020,088 | 32,334 | 3.2% |
| 25 Utilities | 40,309 | 37,863 | 44,366 | (6,503) | -14.7% | 249,929 | 261,520 | 259,005 | 2,515 | 1.0% |
| 26 Repairs and Maintenance | 41,589 | 32,922 | 44,940 | (12,018) | -26.7% | 260,664 | 276,177 | 269,178 | 6,999 | 2.6% |
| 27 Purchased Services | 436,034 | 340,419 | 385,535 | (45,116) | -11.7% | 2,343,098 | 2,363,707 | 2,247,272 | 116,435 | 5.2% |
| 28 Insurance | 68,935 | 71,903 | 76,086 | (4,183) | -5.5% | 473,284 | 428,292 | 456,516 | (28,224) | -6.2% |
| 29 Depreciation | 91,901 | 89,011 | 91,634 | (2,623) | -2.9% | 551,404 | 493,934 | 549,804 | (55,870) | -10.2% |
| 30 Rental and Leases | 1,219 | 33,592 | 29,574 | 4,018 | 13.6% | 119,075 | 181,667 | 177,444 | 4,223 | 2.4% |
| 32 Dues and Subscriptions | 8,748 | 11,972 | 6,914 | 5,058 | 73.2% | 43,745 | 49,095 | 41,484 | 7,611 | 18.3% |
| 33 Other Expense | 54,513 | 56,995 | 70,967 | (13,972) | -19.7% | 340,170 | 324,570 | 424,627 | (100,057) | -23.6% |
| 34 Total Expenses | 2,679,982 | 2,702,677 | 2,526,071 | 176,606 | 7.0% | 16,051,413 | 15,650,863 | 15,573,013 | 77,850 | 0.5% |
| 35 Surplus (Loss) from Operations | (449,640) | 45,694 | 408,367 | (362,673) | 88.8% | (3,372,250) | (1,942,463) | (192,348) | (1,750,115) | -909.9% |
| Non-Operating Income | | | | | | | | | | |
| 36 Tax Revenue | 204,175 | 215,833 | 215,833 | - | 0.0% | 1,224,998 | 1,294,998 | 1,294,998 | - | 0.0% |
| 37 Other non-operating | (95,495) | 59,930 | 19,527 | 40,403 | 206.9% | (77,296) | 232,650 | 117,162 | 115,488 | 98.6% |
| Interest Income | 21,426 | 187,648 | 27,300 | 160,348 | 587.4% | 47,048 | 312,682 | 55,000 | 257,682 | 468.5% |
| Interest Expense | (7,261) | (7,415) | (7,690) | 275 | -3.6% | (44,045) | (44,550) | (46,140) | 1,590 | -3.4% |
| IGT Expense | - | - | - | - | #DIV/0! | - | - | - | - | #DIV/0! |
| 39 Total Non-operating | 122,844 | 455,996 | 254,970 | 201,026 | 78.8% | 1,150,705 | 1,795,780 | 1,421,020 | 374,760 | 26.4% |
| 40 Surplus/(Loss) | (326,796) | 501,691 | 663,337 | (161,646) | 24.4% | (2,221,545) | (146,683) | 1,228,672 | (1,375,355) | 111.9% |

**Bear Valley Community Healthcare District
Financial Statements**

Current Year Trending Statement of Operations

A Statement of Operations—CURRENT YEAR 2023

| | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|---------|---------|---------|---------|---------|---------|--------------------|
| | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June | YTD |
| Gross Patient Revenue | | | | | | | | | | | | | |
| 1 Inpatient | 182,453 | 253,422 | 238,882 | 267,707 | 210,703 | 213,414 | | | | | | | 1,366,581 |
| 2 Outpatient | 718,290 | 780,029 | 715,578 | 704,393 | 700,290 | 632,906 | | | | | | | 4,251,487 |
| 3 Clinic | 286,261 | 320,479 | 283,204 | 301,418 | 291,659 | 277,682 | | | | | | | 1,760,702 |
| 4 Emergency Room | 3,545,787 | 3,582,146 | 2,891,911 | 2,900,874 | 3,382,497 | 4,580,401 | | | | | | | 20,883,616 |
| 5 Skilled Nursing Facility | 267,316 | 260,251 | 272,264 | 275,707 | 259,309 | 241,899 | | | | | | | 1,576,746 |
| 6 Total patient revenue | 5,000,107 | 5,196,327 | 4,401,839 | 4,450,099 | 4,844,457 | 5,946,303 | - | - | - | - | - | - | 29,839,131 |
| Revenue Deductions | C/A | 0.48 | 0.53 | 0.53 | 0.52 | 0.51 | 0.50 | #DIV/0! | #DIV/0! | #DIV/0! | #DIV/0! | #DIV/0! | 0.51 |
| 7 Contractual Allow | 2,402,056 | 2,740,589 | 2,320,719 | 2,316,402 | 2,490,538 | 2,997,854 | | | | | | | 15,268,158 |
| 8 Contractual Allow PY | (150,000) | (150,000) | (150,000) | (146,549) | (150,000) | (150,000) | | | | | | | (896,549) |
| 9 Charity Care | 7,225 | 15,140 | 17,353 | 28,617 | 15,337 | 13,518 | | | | | | | 97,189 |
| 10 Administrative | (2,762) | 31,226 | 22,794 | 6,222 | 10,575 | 1,229 | | | | | | | 69,284 |
| 11 Policy Discount | 25,865 | 26,923 | 18,581 | 13,277 | 11,656 | 21,494 | | | | | | | 117,795 |
| 12 Employee Discount | 14,375 | 20,364 | 21,808 | 11,664 | 4,623 | 6,122 | | | | | | | 78,957 |
| 13 Bad Debts | 386,437 | 141,612 | 160,933 | 156,690 | 136,114 | 273,581 | | | | | | | 1,255,367 |
| 14 Denials | 67,795 | 34,777 | 30,494 | 110,341 | 72,644 | 54,808 | | | | | | | 370,859 |
| Total revenue deductions | 2,750,991 | 2,860,631 | 2,442,682 | 2,496,663 | 2,591,486 | 3,218,607 | - | - | - | - | - | - | 16,361,060 |
| 16 Net Patient Revenue | 2,249,115 | 2,335,696 | 1,959,157 | 1,953,436 | 2,252,971 | 2,727,696 | - | - | - | - | - | - | 13,478,071 |
| net / tot pat rev | 45.0% | 44.9% | 44.5% | 43.9% | 46.5% | 45.9% | #DIV/0! | #DIV/0! | #DIV/0! | #DIV/0! | #DIV/0! | #DIV/0! | 45.2% |
| 17 Other Revenue | 8,928 | 12,536 | 10,200 | 93,863 | 84,127 | 20,675 | | | | | | | 230,329 |
| Total Operating Revenue | 2,258,043 | 2,348,232 | 1,969,356 | 2,047,299 | 2,337,098 | 2,748,371 | - | - | - | - | - | - | 13,708,400 |
| Expenses | | | | | | | | | | | | | |
| 19 Salaries | 1,049,984 | 1,037,477 | 1,226,459 | 1,076,411 | 1,099,167 | 1,168,167 | | | | | | | 6,657,665 |
| 20 Employee Benefits | 339,981 | 402,905 | 404,901 | 354,963 | 355,150 | 394,126 | | | | | | | 2,252,025 |
| 21 Registry | 104,456 | 32,025 | 43,187 | 62,881 | 78,127 | 60,174 | | | | | | | 380,848 |
| 22 Salaries and Benefits | 1,494,421 | 1,472,406 | 1,674,547 | 1,494,254 | 1,532,443 | 1,622,467 | - | - | - | - | - | - | 9,290,538 |
| 23 Professional fees | 163,537 | 144,791 | 150,209 | 153,454 | 159,052 | 157,899 | | | | | | | 928,942 |
| 24 Supplies | 152,702 | 182,850 | 140,449 | 169,743 | 159,042 | 247,635 | | | | | | | 1,052,422 |
| 25 Utilities | 47,260 | 45,709 | 48,475 | 42,337 | 39,876 | 37,863 | | | | | | | 261,520 |
| 26 Repairs and Maintenance | 38,007 | 40,971 | 37,583 | 50,759 | 75,936 | 32,922 | | | | | | | 276,177 |
| 27 Purchased Services | 432,472 | 414,253 | 360,844 | 419,023 | 396,696 | 340,419 | | | | | | | 2,363,707 |
| 28 Insurance | 71,183 | 71,123 | 68,690 | 73,852 | 71,541 | 71,903 | | | | | | | 428,292 |
| 29 Depreciation | 68,946 | 68,946 | 89,011 | 89,011 | 89,011 | 89,011 | | | | | | | 493,934 |
| 30 Rental and Leases | 24,937 | 26,545 | 35,343 | 33,176 | 28,074 | 33,592 | | | | | | | 181,667 |
| 32 Dues and Subscriptions | 8,846 | 7,596 | 6,374 | 7,080 | 7,228 | 11,972 | | | | | | | 49,095 |
| 33 Other Expense. | 33,135 | 51,585 | 76,147 | 51,599 | 55,109 | 56,995 | | | | | | | 324,570 |
| 34 Total Expenses | 2,535,446 | 2,526,774 | 2,687,672 | 2,584,287 | 2,614,007 | 2,702,677 | - | - | - | - | - | - | 15,650,863 |
| Surplus (Loss) from Operations | (277,402) | (178,542) | (718,316) | (536,988) | (276,909) | 45,694 | - | - | - | - | - | - | (1,942,463) |
| Non-Operating Income | | | | | | | | | | | | | |
| 37 Tax Revenue | 215,833 | 215,833 | 215,833 | 215,833 | 215,833 | 215,833 | | | | | | | 1,294,998 |
| 38 Other non-operating | 6,827 | 5,720 | 7,274 | 144,279 | 8,620 | 59,930 | | | | | | | 232,650 |
| Interest Income | 662 | (415) | 124,306 | 163 | 319 | 187,648 | | | | | | | 312,682 |
| Interest Expense | (7,204) | (7,497) | (7,437) | (7,507) | (7,490) | (7,415) | | | | | | | (44,550) |
| IGT Expense | | | | | | | | | | | | | - |
| 39 Total Non-operating | 216,118 | 213,640 | 339,976 | 352,768 | 217,281 | 455,996 | - | - | - | - | - | - | 1,795,780 |
| 40 Surplus/(Loss) | (61,284) | 35,098 | (378,340) | (184,220) | (59,628) | 501,691 | - | - | - | - | - | - | (146,683) |

2022-2023 Actual BS

BALANCE SHEET (July and August reflects 6/30/22 adjustments)

FINAL
PY

| | July | Aug | Sept | Oct | Nov | June |
|---|------------|------------|------------|------------|------------|------------|
| ASSETS: | | | | | | |
| Current Assets | | | | | | |
| Cash and Cash Equivalents (Includes CD's) | 1,584,055 | 1,944,907 | 820,347 | 747,818 | 743,538 | 1,993,967 |
| Gross Patient Accounts Receivable | 9,739,118 | 9,197,894 | 8,523,812 | 8,222,850 | 8,925,217 | 9,955,183 |
| Less: Reserves for Allowances & Bad Debt | 6,960,121 | 6,760,692 | 6,335,723 | 6,247,620 | 6,639,909 | 6,833,913 |
| Net Patient Accounts Receivable | 2,778,997 | 2,437,202 | 2,188,089 | 1,975,230 | 2,285,308 | 3,121,270 |
| Tax Revenue Receivable | 2,590,000 | 2,590,000 | 2,590,000 | 2,590,000 | 2,094,918 | 71,404 |
| Other Receivables | 1,122,658 | 1,055,411 | 1,088,508 | 1,174,098 | 1,240,176 | 1,143,993 |
| Inventories | 212,290 | 205,004 | 209,310 | 211,363 | 206,845 | 212,137 |
| Prepaid Expenses | 878,163 | 816,806 | 756,417 | 697,116 | 721,870 | 527,076 |
| Due From Third Party Payers | 0 | 0 | | | | |
| Due From Affiliates/Related Organizations | 0 | 0 | | | | |
| Other Current Assets | 0 | 0 | | | | |
| Total Current Assets | 9,166,163 | 9,049,330 | 7,652,671 | 7,395,625 | 7,292,655 | 7,069,846 |
| Assets Whose Use is Limited | | | | | | |
| Investments | 36,526,966 | 36,526,966 | 36,051,076 | 36,051,076 | 36,051,076 | 36,526,966 |
| Other Limited Use Assets | 144,375 | 144,375 | 144,375 | 144,375 | 144,375 | 144,375 |
| Total Limited Use Assets | 36,671,341 | 36,671,341 | 36,195,451 | 36,195,451 | 36,195,451 | 36,671,341 |
| Property, Plant, and Equipment | | | | | | |
| Land and Land Improvements | 3,618,392 | 3,618,392 | 4,208,392 | 4,208,392 | 4,208,392 | 3,618,392 |
| Building and Building Improvements | 12,027,632 | 12,027,632 | 12,027,632 | 12,027,632 | 12,027,632 | 12,027,632 |
| Equipment | 14,518,491 | 14,534,468 | 14,610,987 | 14,672,632 | 14,689,590 | 14,462,527 |
| Construction In Progress | 543,197 | 560,532 | 593,547 | 647,261 | 648,660 | 486,291 |
| Capitalized Interest | | | | | | |
| Gross Property, Plant, and Equipment | 30,707,712 | 30,741,025 | 31,440,559 | 31,555,918 | 31,574,274 | 30,594,842 |
| Less: Accumulated Depreciation | 18,146,729 | 18,215,675 | 18,304,685 | 18,393,696 | 18,482,706 | 18,077,783 |
| Net Property, Plant, and Equipment | 12,560,983 | 12,525,351 | 13,135,874 | 13,162,222 | 13,091,567 | 12,517,059 |
| TOTAL UNRESTRICTED ASSETS | 58,398,487 | 58,246,022 | 56,983,996 | 56,753,297 | 56,579,673 | 56,258,246 |
| Restricted Assets | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL ASSETS | 58,398,487 | 58,246,022 | 56,983,996 | 56,753,297 | 56,579,673 | 56,258,246 |

2022-2023 Actual BS

| BALANCE SHEET (July and August reflects 6/30/22 adjustments) | | | | | | FINAL PY |
|--|------------|------------|------------|------------|------------|-------------|
| | July | Aug | Sept | Oct | Nov | June |
| LIABILITIES: | | | | | | |
| Current Liabilities | | | | | | |
| Accounts Payable | 946,110 | 919,838 | 730,989 | 921,827 | 1,073,560 | 1,164,650 |
| Notes and Loans Payable | | | | | | |
| Accrued Payroll | 1,037,885 | 1,093,480 | 740,946 | 806,623 | 900,148 | 945,583 |
| Patient Refunds Payable | | | | | | |
| Due to Third Party Payers (Settlements) | 5,825,083 | 5,816,795 | 5,683,114 | 5,588,728 | 5,481,438 | 5,922,050 |
| Advances From Third Party Payers | | | | | | |
| Current Portion of Def Rev - Txs, | 2,374,167 | 2,158,334 | 1,942,501 | 1,726,668 | 1,510,835 | 0 |
| Current Portion - LT Debt | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 | 40,000 |
| Current Portion of AB915 | | | | | | |
| Other Current Liabilities (Accrued Interest & Accrued Other) | 57,768 | 65,003 | 72,214 | 79,440 | 43,307 | 7,204 |
| Total Current Liabilities | 10,281,013 | 10,093,450 | 9,209,764 | 9,163,285 | 9,049,288 | 8,079,488 |
| Long Term Debt | | | | | | |
| USDA Loan | 2,735,000 | 2,735,000 | 2,735,000 | 2,735,000 | 2,735,000 | 2,735,000 |
| Leases Payable | 0 | 0 | 0 | 0 | 0 | 0 |
| Less: Current Portion Of Long Term Debt | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Long Term Debt (Net of Current) | 2,735,000 | 2,735,000 | 2,735,000 | 2,735,000 | 2,735,000 | 2,735,000 |
| Other Long Term Liabilities | | | | | | |
| Deferred Revenue | 0 | 0 | 0 | 0 | 0 | 0 |
| Other | 0 | 0 | 0 | 0 | 0 | 0 |
| Total Other Long Term Liabilities | 0 | 0 | 0 | 0 | 0 | 0 |
| TOTAL LIABILITIES | 13,016,013 | 12,828,450 | 11,944,764 | 11,898,285 | 11,784,288 | 10,814,488 |
| Fund Balance | | | | | | |
| Unrestricted Fund Balance | 45,443,758 | 45,443,758 | 45,443,758 | 45,443,758 | 45,443,758 | 43,721,597 |
| Temporarily Restricted Fund Balance | 0 | 0 | | | | |
| Equity Transfer from FRHG | 0 | 0 | | | | |
| Net Revenue/(Expenses) | -61,284 | -26,187 | -404,527 | -588,747 | -648,374 | 1,722,161 |
| TOTAL FUND BALANCE | 45,382,474 | 45,417,572 | 45,039,232 | 44,855,012 | 44,795,384 | 45,443,758 |
| TOTAL LIABILITIES & FUND BALANCE | 58,398,487 | 58,246,022 | 56,983,996 | 56,753,297 | 56,579,673 | 56,258,246 |

| Units of Service | | | | | | | | | | | | | |
|---|--------|--------|----------|----------------|---------|--------------------------------|--------|--------|--------------|---------|----------------|---------|--------------------|
| For the period ending December 31, 2022 | | | | | | | | | | | | | |
| 31 | | | | | | 184 | | | | | | | |
| Current Month | | | | | | Bear Valley Community Hospital | | | Year-To-Date | | | | |
| Dec-22 | | Dec-21 | | Actual -Budget | | Act.-Act. Var % | Dec-22 | | Dec-21 | | Actual -Budget | | Act.-Act. Var % |
| Actual | Budget | Actual | Variance | Var % | Actual | | Budget | Actual | Variance | Var % | | | |
| 16 | 137 | 59 | (121) | -88.3% | -72.9% | Med Surg Patient Days | 223 | 709 | 274 | (486) | -68.5% | -18.6% | |
| 88 | 59 | - | 29 | 49.2% | #DIV/0! | Swing Patient Days | 287 | 305 | 19 | (18) | -5.9% | 1410.5% | |
| 351 | 485 | 372 | (134) | -27.6% | -5.6% | SNF Patient Days | 2,287 | 2,973 | 2,218 | (686) | -23.1% | 3.1% | |
| 455 | 681 | 431 | (226) | -33.2% | 5.6% | Total Patient Days | 2,797 | 3,987 | 2,511 | (1,190) | -29.8% | 11.4% | |
| 8 | 13 | 12 | (5) | -38.5% | -33.3% | Acute Admissions | 82 | 78 | 60 | 4 | 5.1% | 36.7% | |
| 6 | 13 | 13 | (7) | -53.8% | -53.8% | Acute Discharges | 77 | 78 | 65 | (1) | -1.3% | 18.5% | |
| 2.7 | 10.5 | 4.5 | 17.3 | 164.0% | -41.2% | Acute Average Length of Stay | 2.9 | 9.1 | 4.2 | 486.0 | 5346.7% | -31.3% | |
| 0.5 | 4.4 | 1.90 | (3.90) | -88.3% | -72.9% | Acute Average Daily Census | 1.2 | 4 | 1.5 | (2.6) | -68.5% | -18.6% | |
| 14.2 | 17.5 | 12.0 | (3.4) | -19.3% | 18.0% | SNF/Swing Avg Daily Census | 14.0 | 18 | 12.2 | (3.8) | -21.5% | 15.1% | |
| 14.7 | 22.0 | 13.9 | (7.3) | -33.2% | 5.6% | Total Avg. Daily Census | 15.2 | 22 | 13.6 | (6.5) | -29.8% | 11.4% | |
| 33% | 49% | 31% | -16% | -33.2% | 5.6% | % Occupancy | 34% | 48% | 30% | -14% | -29.8% | 11.4% | |
| 2 | 13 | 10 | (11) | -84.6% | -80.0% | Emergency Room Admitted | 48 | 51 | 29 | (3) | -5.9% | 65.5% | |
| 1,293 | 1,183 | 6,234 | 110 | 9.3% | -79.3% | Emergency Room Discharged | 6,003 | 5,677 | 6,234 | 326 | 5.7% | -3.7% | |
| 1,295 | 1,196 | 6,244 | 99 | 8.3% | -79.3% | Emergency Room Total | 6,051 | 5,728 | 6,263 | 323 | 5.6% | -3.4% | |
| 42 | 39 | 201 | 3 | 8.3% | -79.3% | ER visits per calendar day | 33 | 31 | 34 | 2 | 5.6% | -3.4% | |
| 25% | 100% | 83% | 45% | 45.5% | -70.0% | % Admits from ER | 59% | 65% | 48% | -133% | -203.9% | 21.1% | |
| - | - | - | - | 0.0% | #DIV/0! | Surgical Procedures I/P | - | - | - | - | 0.0% | #DIV/0! | |
| 6 | 6 | 4 | - | 0.0% | 50.0% | Surgical Procedures O/P | 15 | 39 | 9 | (24) | -61.5% | 66.7% | |
| 6 | 6 | 4 | - | 0.0% | 50.0% | TOTAL Procedures | 15 | 39 | 9 | (24) | -61.5% | 66.7% | |
| 274 | 426 | 105 | (152) | -35.7% | 161.0% | Surgical Minutes Total | 866 | 278 | 2,528 | 588 | 211.5% | -65.7% | |

Units of Service
For the period ending December 31, 2022

| Bear Valley Community Hospital | | | | | | | | | | | | |
|--------------------------------|--------------|------------------|----------------------------|---------------|--------------------|-----------------------------------|------------------|---------------|------------------|----------------------------|--------------|--------------------|
| Current Month | | | | | | Year-To-Date | | | | | | |
| Dec-22 Actual | Budget | Dec-21 Actual | Actual -Budget Variance | Var % | Act.-Act. Var % | | Dec-22 Actual | Budget | Dec-21 Actual | Actual -Budget Variance | Var % | Act.-Act. Var % |
| 6,298 | 5,550 | 6,010 | 748 | 13.5% | 4.8% | Lab Procedures | 36,406 | 35,594 | 37,783 | 812 | 2.3% | -3.6% |
| 1,096 | 860 | 964 | 236 | 27.4% | 13.7% | X-Ray Procedures | 4,774 | 4,236 | 4,425 | 538 | 12.7% | 7.9% |
| 529 | 449 | 398 | 80 | 17.8% | 32.9% | C.T. Scan Procedures | 2,366 | 2,097 | 2,160 | 269 | 12.8% | 9.5% |
| 143 | 152 | 123 | (9) | -5.9% | 16.3% | Ultrasound Procedures | 886 | 1,058 | 1,001 | (172) | -16.3% | -11.5% |
| 36 | 52 | 43 | (16) | -30.8% | -16.3% | Mammography Procedures | 320 | 257 | 280 | 63 | 24.5% | 14.3% |
| 286 | 300 | 300 | (14) | -4.7% | -4.7% | EKG Procedures | 1,735 | 1,723 | 1,792 | 12 | 0.7% | -3.2% |
| 148 | 147 | 106 | 1 | 0.7% | 39.6% | Respiratory Procedures | 636 | 638 | 706 | (2) | -0.3% | -9.9% |
| 1,837 | 1,367 | 1,480 | 470 | 34.4% | 24.1% | Physical Therapy Procedures | 11,408 | 10,757 | 11,374 | 651 | 6.1% | 0.3% |
| 1,317 | 1,492 | 1,372 | (175) | -11.7% | -4.0% | Primary Care Clinic Visits | 8,616 | 9,355 | 9,096 | (739) | -7.9% | -5.3% |
| 161 | 248 | 202 | (87) | -35.1% | -20.3% | Specialty Clinic Visits | 1,446 | 1,488 | 1,314 | (42) | -2.8% | 10.0% |
| 1,478 | 1,740 | 1,574 | (262) | -15.1% | -6.1% | Clinic | 10,062 | 10,843 | 10,410 | (781) | -7.2% | -3.3% |
| 57 | 67 | 61 | (10) | -15.1% | -6.1% | Clinic visits per work day | 55 | 60 | 57 | (4) | -7.2% | -3.3% |
| 13.2% | 15.00% | 10.00% | -1.80% | -12.00% | 32.00% | % Medicare Revenue | 15.93% | 15.00% | 14.52% | 0.93% | 6.22% | 9.76% |
| 27.70% | 35.00% | 34.00% | -7.30% | -20.86% | -18.53% | % Medi-Cal Revenue | 35.77% | 35.00% | 36.12% | 0.77% | 2.19% | -0.97% |
| 51.80% | 45.00% | 51.60% | 6.80% | 15.11% | 0.39% | % Insurance Revenue | 45.15% | 45.00% | 44.65% | 0.15% | 0.33% | 1.12% |
| 7.30% | 5.00% | 4.40% | 2.30% | 46.00% | 65.91% | % Self-Pay Revenue | 3.15% | 5.00% | 4.72% | -1.85% | -37.00% | -33.22% |
| 157.9 | 179.5 | 157.6 | (21.6) | -12.0% | 0.2% | Productive FTE's | 158.05 | 177.6 | 155.6 | (19.5) | -11.0% | 1.6% |
| 189.7 | 199.5 | 205.1 | (9.8) | -4.9% | -7.5% | Total FTE's | 191.45 | 197.6 | 188.1 | (6.1) | -3.1% | 1.8% |

**Bear Valley Community Healthcare District
Financial Statements**

Statement of Operations - 12 month trend

| | Jan-22 | Feb-22 | Mar-22 | Apr-22 | May-22 | Jun-22 | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | 12 mo average |
|---------------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Gross Patient Revenue | | | | | | | | | | | | | |
| Inpatient | 20,420 | 257,006 | 230,198 | 302,105 | 328,279 | 224,840 | 182,453 | 253,422 | 238,882 | 267,707 | 210,703 | 213,414 | 227,452 |
| Outpatient | 498,516 | 577,371 | 789,304 | 742,784 | 713,274 | 709,306 | 718,290 | 780,029 | 715,578 | 704,393 | 700,290 | 632,906 | 690,170 |
| Clinic | 208,525 | 228,215 | 282,217 | 278,291 | 298,232 | 279,026 | 286,261 | 320,479 | 283,204 | 301,418 | 291,659 | 277,682 | 277,934 |
| Emergency Room | 4,406,156 | 3,648,119 | 2,933,130 | 2,357,571 | 3,230,279 | 3,426,152 | 3,545,787 | 3,582,146 | 2,891,911 | 2,900,874 | 3,382,497 | 4,580,401 | 3,407,085 |
| Skilled Nursing Facility | 254,972 | 228,068 | 224,462 | 255,342 | 291,486 | 281,004 | 267,316 | 260,251 | 272,264 | 275,707 | 259,309 | 241,899 | 259,340 |
| Total patient revenue | 5,388,589 | 4,938,779 | 4,459,312 | 3,936,093 | 4,861,550 | 4,920,328 | 5,000,107 | 5,196,327 | 4,401,839 | 4,450,099 | 4,844,457 | 5,946,303 | 4,861,982 |
| Revenue Deductions | C/A | 0.49 | 0.52 | 0.47 | 0.54 | 0.53 | (0.15) | 0.49 | 0.53 | 0.53 | 0.52 | 0.51 | 0.50 |
| Contractual Allow | 2,651,496 | 2,560,405 | 2,077,835 | 2,135,891 | 2,589,607 | (713,523) | 2,427,921 | 2,740,589 | 2,320,719 | 2,316,402 | 2,490,538 | 2,997,854 | 2,216,311 |
| Contractual Allow PY | (146,456) | (400,000) | (400,001) | (846,768) | (846,768) | (821,935) | (150,000) | (150,000) | (150,000) | (146,549) | (150,000) | (150,000) | (363,206) |
| Charity Care | 26,918 | 40 | 30,145 | 65,704 | 28,396 | 19,194 | 7,225 | 15,140 | 17,353 | 28,617 | 15,337 | 13,518 | 22,299 |
| Administrative | 7,909 | 14,133 | 10,375 | 21,092 | 6,631 | 31,551 | | 31,226 | 22,794 | 6,222 | 10,575 | 1,229 | 14,885 |
| Policy Discount | 45,819 | 22,912 | 18,917 | 14,573 | 11,661 | 32,548 | (2,762) | 26,923 | 18,581 | 13,277 | 11,656 | 21,494 | 19,633 |
| Employee Discount | 13,541 | 20,892 | 12,043 | 15,058 | 15,144 | 16,697 | 14,375 | 20,364 | 21,808 | 11,664 | 4,623 | 6,122 | 14,361 |
| Bad Debts | 251,389 | 259,484 | 370,697 | 28,412 | 216,573 | 24,190 | 386,437 | 141,612 | 160,933 | 156,690 | 136,114 | 273,581 | 200,509 |
| Denials | 68,244 | 57,477 | 65,870 | 86,382 | 58,549 | 520,774 | 67,795 | 34,777 | 30,494 | 110,341 | 72,644 | 54,808 | 102,346 |
| Total revenue deductions | 2,918,860 | 2,535,343 | 2,185,882 | 1,520,344 | 2,079,793 | (890,503) | 2,750,991 | 2,860,631 | 2,442,682 | 2,496,663 | 2,591,486 | 3,218,607 | 2,225,898 |
| Net Patient Revenue | 2,469,729 | 2,403,436 | 2,273,430 | 2,415,750 | 2,781,757 | 5,810,831 | 2,249,115 | 2,335,696 | 1,959,157 | 1,953,436 | 2,252,971 | 2,727,696 | 2,636,084 |
| net / tot pat rev | 45.8% | 48.7% | 51.0% | 61.4% | 57.2% | 118.1% | 45.0% | 44.9% | 44.5% | 43.9% | 46.5% | 45.9% | 54.2% |
| Other Revenue | 125,803 | 53,119 | 60,556 | 119,286 | 57,497 | 77,825 | 8,928 | 12,536 | 10,200 | 93,863 | 84,127 | 20,675 | 60,368 |
| Total Operating Revenue | 2,595,532 | 2,456,555 | 2,333,986 | 2,535,036 | 2,839,254 | 5,888,656 | 2,258,043 | 2,348,232 | 1,969,356 | 2,047,299 | 2,337,098 | 2,748,371 | 2,696,452 |
| Expenses | | | | | | | | | | | | | |
| Salaries | 1,128,376 | 1,165,724 | 883,254 | 1,072,668 | 1,081,866 | 1,014,606 | 1,049,984 | 1,037,477 | 1,226,459 | 1,076,411 | 1,099,167 | 1,168,167 | 1,083,680 |
| Employee Benefits | 346,228 | 362,724 | 324,727 | 354,647 | 363,251 | 369,554 | 339,981 | 402,905 | 404,901 | 354,963 | 355,150 | 394,126 | 364,430 |
| Registry | 49,589 | 110,593 | 330,267 | 229,239 | 383,766 | 125,339 | 104,456 | 32,025 | 43,187 | 62,881 | 78,127 | 60,174 | 134,137 |
| Salaries and Benefits | 1,524,193 | 1,639,041 | 1,538,248 | 1,656,554 | 1,828,883 | 1,509,498 | 1,494,421 | 1,472,406 | 1,674,547 | 1,494,254 | 1,532,443 | 1,622,467 | 1,582,246 |
| Professional fees | 155,356 | 145,578 | 160,062 | 165,694 | 152,666 | 175,291 | 163,537 | 144,791 | 150,209 | 153,454 | 159,052 | 157,899 | 156,966 |
| Supplies | 171,478 | 274,744 | 164,764 | 134,248 | 140,612 | 145,700 | 152,702 | 183,913 | 140,449 | 169,743 | 159,042 | 247,635 | 173,753 |
| Utilities | 47,677 | 45,524 | 46,803 | 46,519 | 44,040 | 49,805 | 47,260 | 45,709 | 48,475 | 42,337 | 39,876 | 37,863 | 45,157 |
| Repairs and Maintenance | 40,464 | 48,928 | 29,890 | 68,772 | 51,595 | 49,359 | 38,007 | 40,971 | 37,583 | 50,759 | 75,936 | 32,922 | 47,099 |
| Purchased Services | 439,501 | 420,244 | 357,495 | 502,959 | 444,506 | 397,541 | 432,472 | 414,253 | 360,844 | 419,023 | 396,696 | 340,419 | 410,496 |
| Insurance | 64,529 | 80,680 | 73,395 | 76,961 | 76,961 | 97,990 | 71,183 | 71,123 | 68,690 | 73,852 | 71,541 | 71,903 | 74,901 |
| Depreciation | 96,309 | 96,309 | 96,309 | 96,309 | 96,309 | 102,578 | 68,946 | 89,011 | 89,011 | 89,011 | 89,011 | 89,011 | 89,838 |
| Rental and Leases | 20,337 | 19,368 | 25,061 | 28,938 | 105,825 | 58,849 | 24,937 | 26,545 | 35,343 | 33,176 | 28,074 | 33,592 | 36,670 |
| Dues and Subscriptions | 6,206 | 6,165 | 16,019 | 8,175 | 7,424 | 7,857 | 8,846 | 7,596 | 6,374 | 7,080 | 7,228 | 11,972 | 8,412 |
| Other Expense. | 37,800 | 197,282 | 29,882 | 49,967 | 37,653 | 46,487 | 33,135 | 51,585 | 76,147 | 51,599 | 55,109 | 56,995 | 60,303 |
| Total Expenses | 2,603,849 | 2,973,864 | 2,537,929 | 2,835,095 | 2,986,474 | 2,640,954 | 2,535,446 | 2,527,837 | 2,687,672 | 2,584,287 | 2,614,007 | 2,702,677 | 2,685,841 |
| Surplus (Loss) from Operations | (8,318) | (517,309) | (203,942) | (300,059) | (147,220) | 3,247,701 | (277,402) | (179,605) | (718,316) | (536,988) | (276,909) | 45,694 | 10,611 |
| Non-Operating Income | | | | | | | | | | | | | |
| Tax Revenue | 204,163 | 204,163 | 204,163 | 248,890 | 241,146 | 347,490 | 215,833 | 215,833 | 215,833 | 215,833 | 215,833 | 215,833 | 228,751 |
| Other non-operating | 53,607 | 8,837 | 3,041 | 30,120 | 9,879 | 35,572 | 6,827 | 5,720 | 7,274 | 144,279 | 8,620 | 59,930 | 31,142 |
| Interest Income | 385 | 217 | 27,103 | 867 | 86 | 69,680 | 662 | (415) | 124,306 | 163 | 319 | 187,648 | 34,252 |
| Interest Expense | (10,310) | (7,225) | (7,630) | (7,801) | (7,405) | (7,209) | (7,204) | (7,497) | (7,437) | (7,507) | (7,490) | (7,415) | (7,678) |
| IGT Expense | - | - | - | - | - | (680,184) | - | - | - | - | - | - | (75,576) |
| Total Non-operating | 247,844 | 205,992 | 226,677 | 272,075 | 243,706 | (234,651) | 216,118 | 213,640 | 339,976 | 352,768 | 217,281 | 455,996 | 229,785 |
| Surplus/(Loss) | 239,526 | (311,317) | 22,735 | (27,984) | 96,486 | 3,013,050 | (61,284) | 34,035 | (378,340) | (184,220) | (59,628) | 501,691 | 240,396 |

Statistics

| | Jan-22 | Feb-22 | Mar-22 | Apr-22 | May-22 | Jun-22 | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | 12 mo average |
|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|---------------|
| Patient Days Acute | 2 | 70 | 57 | 51 | 71 | 54 | 35 | 51 | 37 | 33 | 51 | 16 | 44 |
| Patient Days Swing | 1 | 17 | 17 | 56 | 22 | 6 | 31 | 44 | 39 | 67 | 18 | 88 | 34 |
| Patient Days SNF | 377 | 329 | 323 | 367 | 418 | 406 | 392 | 373 | 392 | 403 | 376 | 351 | 376 |
| ER Visits | 1,365 | 1,068 | 934 | 768 | 1,006 | 1,022 | 1,105 | 1,040 | 849 | 821 | 941 | 1,395 | 1,026 |
| FHC Clinic Visits | 906 | 951 | 1,210 | 1,234 | 1,253 | 1,278 | 1,363 | 1,252 | 1,199 | 1,364 | 1,250 | 1,243 | 1,209 |
| RHC Clinic Visits | 141 | 138 | 146 | 134 | 183 | 126 | 184 | 210 | 166 | 170 | 141 | 74 | 151 |
| Dental Visits | 151 | 202 | 233 | 232 | 217 | 189 | 212 | 309 | 272 | 266 | 226 | 161 | 223 |
| Surgey - IP | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surgey - OP | - | 1 | - | 4 | 1 | - | 4 | - | 2 | 1 | 2 | 6 | 2 |
| Physical Therapy | 1,313 | 1,622 | 1,780 | 1,934 | 1,761 | 1,794 | 1,607 | 2,344 | 1,835 | 2,172 | 1,613 | 1,837 | 1,801 |
| Laboratory | 6,032 | 5,060 | 5,709 | 5,783 | 6,649 | 6,145 | 6,514 | 6,547 | 5,371 | 5,764 | 5,912 | 6,298 | 5,982 |
| Radiology - X-Ray | 1,160 | 989 | 937 | 684 | 724 | 778 | 828 | 795 | 673 | 585 | 797 | 1,096 | 837 |
| Mammography | 26 | 36 | 63 | 38 | 60 | 43 | 48 | 62 | 47 | 55 | 72 | 36 | 49 |
| CT | 465 | 488 | 352 | 254 | 369 | 420 | 412 | 395 | 339 | 338 | 353 | 529 | 393 |
| Ultrasound | 88 | 116 | 191 | 124 | 143 | 168 | 150 | 185 | 124 | 131 | 153 | 143 | 143 |
| Urgent Care | 465 | 309 | 299 | 320 | 367 | 436 | 271 | 417 | 364 | 408 | 460 | 644 | 397 |



CFO REPORT for

February 2023 Finance Committee and Board

COVID 19 Test to Treat Equity Grant

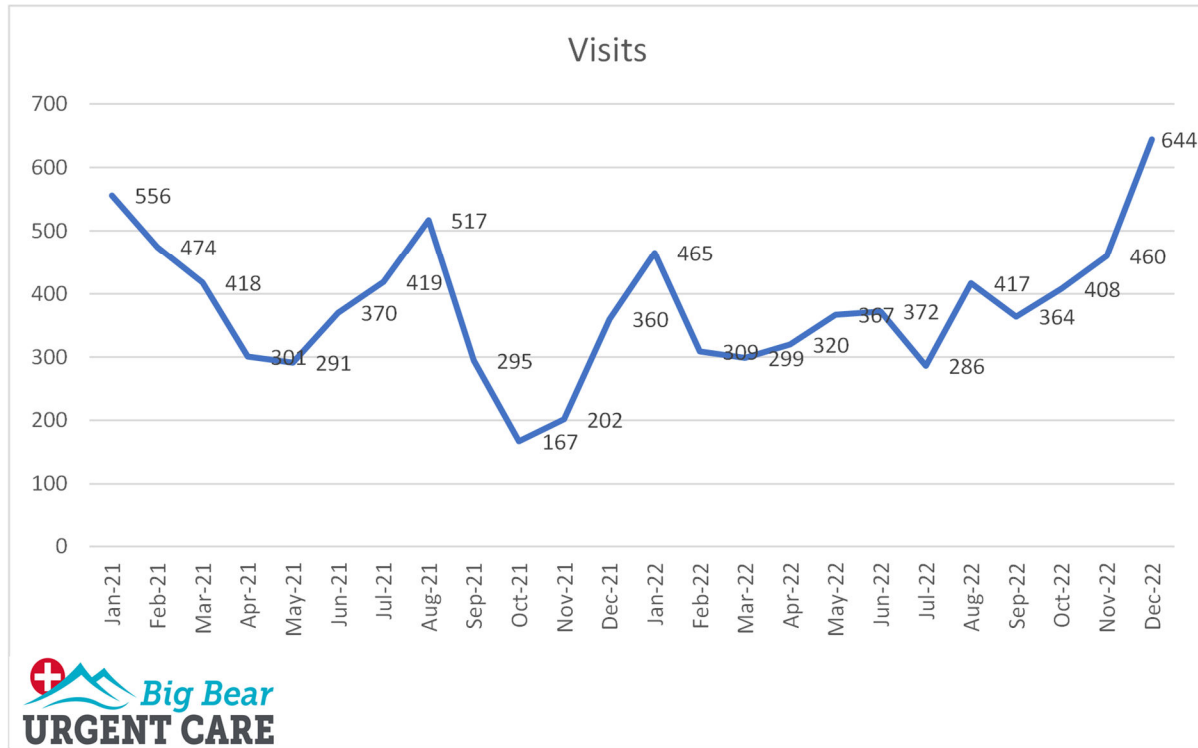
Included in the packet is the financial summary of the COVID 19 Test to Treat Equity Grant for the review and information of the committee.

December 2022 check register

Attached is our December 2022 check register for the information of the committee.



Big Bear URGENT CARE




Profit and Loss Statement Urgent Care CY22

| | Jan 2022 | Feb 2022 | Mar 2022 | Apr 2022 | May 2022 | Jun 2022 | Jul 2022 | Aug 2022 | Sept 2022 | Oct 2022 | Nov 2022 | Dec 2022 | CYTD2022 |
|-----------------------|-------------------|--------------------|--------------------|---------------------|-------------------|--------------------|--------------------|--------------------|--------------------|--------------------|-------------------|-------------------|---------------------|
| Revenue | 117,560.24 | 89,183.00 | 49,013.00 | 45,564.24 | 53,734.96 | 66,364.73 | 43,196.00 | 64,544.00 | 71,198.36 | 82,051.36 | 122,611.13 | 192,561.50 | 997,582.52 |
| Deductions | 3,141.26 | 1,757.44 | 20,831.50 | 12,926.74 | 10,514.93 | 13,704.92 | 13,321.55 | 15,429.55 | 11,613.24 | 25,341.99 | 19,689.36 | 29,112.99 | 177,385.47 |
| Net Revenue | 114,418.98 | 87,425.56 | 28,181.50 | 32,637.50 | 43,220.03 | 52,659.81 | 29,874.45 | 49,114.45 | 59,585.12 | 56,709.37 | 102,921.77 | 163,448.51 | 820,197.05 |
| Wages | 46,254.19 | 53,993.83 | 42,081.92 | 49,131.33 | 21,191.34 | 22,578.14 | 29,622.16 | 30,463.33 | 37,938.55 | 44,337.93 | 35,798.20 | 43,532.62 | 456,923.54 |
| Benefits | 9,053.75 | 14,073.67 | 13,061.54 | 14,338.95 | 9,663.16 | 9,300.13 | 8,768.88 | 4,721.14 | 8,775.18 | 10,961.63 | 10,306.42 | 11,398.79 | 124,423.24 |
| Physician Fees | 21,521.42 | 30,794.57 | 13,325.21 | 25,293.18 | 35,448.84 | 40,573.75 | 19,098.81 | 19,565.80 | 21,297.17 | 7,604.62 | 17,234.94 | 6,437.13 | 258,195.44 |
| Medical Supplies | 4,809.49 | 3,109.85 | 3,422.61 | 2,534.30 | 711.57 | 5,688.92 | 3,314.12 | 4,738.71 | 8,661.48 | 2,863.90 | 9,787.47 | 27,937.45 | 77,579.87 |
| Office Supplies | 768.39 | 438.19 | 896.73 | 317.79 | 593.40 | 329.49 | 104.06 | 496.00 | 528.00 | 260.24 | 23.00 | 192.33 | 4,947.62 |
| Non Med Supplies | 2,983.20 | 1,403.57 | 3,433.33 | 474.45 | 63.09 | 483.19 | 432.71 | 1,115.09 | 136.89 | 133.20 | 851.46 | 663.75 | 12,173.93 |
| Minor Equipment | 3,514.06 | 906.51 | - | - | - | - | - | 3,985.98 | - | - | - | 2,477.17 | 10,883.72 |
| Contracted Services | - | 3,443.58 | 27,500.00 | 7,590.00 | 11,143.50 | 8,235.97 | 7,703.35 | 7,042.29 | 6,760.00 | 6,160.25 | 10,557.18 | 96,136.12 | 96,136.12 |
| Purchase Services | 910.25 | 365.00 | 6,815.16 | 614.77 | 5,501.95 | 4,025.64 | 1,245.47 | 9,919.24 | 5,566.20 | 7,077.73 | 5,007.04 | 47,048.45 | 47,048.45 |
| Advertising | - | - | - | - | - | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 300.00 | 1,800.00 |
| Rent Expense | 13,227.00 | 13,227.00 | 13,227.00 | 13,227.00 | (31,908.00) | 4,200.00 | 4,200.00 | 4,200.00 | 4,200.00 | 4,200.00 | 4,294.00 | 4,294.00 | 50,588.00 |
| Equipment Rental | - | - | - | - | - | 269.38 | - | - | - | - | - | - | 269.38 |
| Tax and Licenses | 94.10 | 164.53 | 131.74 | 131.74 | 226.74 | 131.74 | 131.74 | 131.74 | 178.74 | 244.74 | 850.96 | 144.97 | 2,563.48 |
| Postage | - | - | - | - | - | 123.00 | - | - | - | 436.00 | - | - | 559.00 |
| Dues/Subs | - | 465.00 | - | - | 310.00 | - | - | - | - | 49.99 | 1,628.00 | 100.00 | 2,552.99 |
| Utilities | 1,094.92 | 929.89 | 856.27 | 980.22 | 749.22 | 796.72 | 954.25 | 806.45 | 816.05 | 707.75 | 751.77 | 1,236.25 | 10,679.76 |
| Misc Exp | 510.00 | 778.05 | 45.00 | 364.26 | 645.19 | 80.00 | 269.77 | 473.60 | 4,213.02 | 126.07 | 42.87 | 4,318.98 | 11,866.81 |
| Depreciation | - | - | - | - | - | - | - | - | - | - | - | 14,023.40 | 14,023.40 |
| Total Expenses | 104,740.77 | 124,093.24 | 90,481.35 | 141,108.38 | 45,899.32 | 100,807.53 | 79,850.49 | 79,946.66 | 104,006.61 | 84,552.27 | 95,107.07 | 132,621.06 | 1,183,214.75 |
| Net Income | 9,678.21 | (36,667.68) | (62,299.85) | (108,470.88) | (2,679.29) | (48,147.72) | (49,976.04) | (30,832.21) | (44,421.49) | (27,842.90) | 7,814.70 | 30,827.45 | (363,017.70) |

Budget Details for COVID-19 Test to Treat Equity Grant

[illegible]

[illegible]

[illegible]

RUN DATE:01/17/23
TIME:15:39

BEAR VALLEY COMMUNITY
CHECK REGISTER
12/01/22 THRU 12/31/22

PAGE 1
GLCKREG

BANK--CHECK-----

| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|-------|--------|----------|------------|--------------------------------|
| ACH | 001335 | 12/02/22 | 519.97 | CARDINAL HEALTH |
| ACH | 001336 | 12/02/22 | 4,294.00 | RAFFY KRIKORIAN |
| ACH | 001337 | 12/05/22 | 711.42 | CARDINAL HEALTH |
| ACH | 001338 | 12/06/22 | 136.76 | CARDINAL HEALTH |
| ACH | 001339 | 12/06/22 | 881.84 | WAGEWORKS, INC. |
| ACH | 001340 | 12/07/22 | 452.84 | CARDINAL HEALTH |
| ACH | 001341 | 12/09/22 | 175.12 | CARDINAL HEALTH |
| ACH | 001342 | 12/09/22 | 1,668.57 | CARDINAL HEALTH |
| ACH | 001343 | 12/09/22 | 3,818.71 | MCKESSON CORPORATION |
| ACH | 001344 | 12/12/22 | 8.45 | CARDINAL HEALTH |
| ACH | 001345 | 12/13/22 | 508.63 | CARDINAL HEALTH |
| ACH | 001346 | 12/13/22 | 540.37 | WAGEWORKS, INC. |
| ACH | 001347 | 12/14/22 | 348.76 | CARDINAL HEALTH |
| ACH | 001348 | 12/15/22 | 143.74 | CARDINAL HEALTH |
| ACH | 001349 | 12/16/22 | 412.70 | CARDINAL HEALTH |
| ACH | 001350 | 12/19/22 | 940.29 | CARDINAL HEALTH |
| ACH | 001351 | 12/20/22 | 220.17 | CARDINAL HEALTH |
| ACH | 001352 | 12/20/22 | 153.92 | WAGEWORKS, INC. |
| ACH | 001353 | 12/20/22 | 150.00 | MICRO MERCHANT SYSTEMS, INC. |
| ACH | 001354 | 12/21/22 | 2,999.20 | CARDINAL HEALTH |
| ACH | 001355 | 12/22/22 | 11.74 | CARDINAL HEALTH |
| ACH | 001356 | 12/23/22 | 290.54 | CARDINAL HEALTH |
| ACH | 001357 | 12/27/22 | 63.98 | CARDINAL HEALTH |
| ACH | 001358 | 12/27/22 | 1,205.52 | CARDINAL HEALTH |
| ACH | 001359 | 12/28/22 | 1,026.54 | MCKESSON CORPORATION |
| ACH | 001360 | 12/28/22 | 558.93 | WAGEWORKS, INC. |
| ACH | 001361 | 12/28/22 | 500.83 | CARDINAL HEALTH |
| ACH | 001362 | 12/29/22 | 128.08 | CARDINAL HEALTH |
| ACH * | 001363 | 12/30/22 | 3,631.80 | CARDINAL HEALTH |
| FMB * | 098923 | 12/06/22 | 35.92CR | WELSCH MATTHEW |
| FMB * | 102263 | 12/06/22 | 50.00CR | EVANS EMILY |
| FMB * | 107694 | 12/19/22 | 419.12CR | VISA |
| FMB | 107839 | 12/01/22 | 5,237.46 | AFLAC |
| FMB | 107840 | 12/01/22 | 1,001.27 | AGILITI HEALTH, INC. |
| FMB | 107841 | 12/01/22 | 292.40 | ALBERTSONS SAFEWAY |
| FMB | 107842 | 12/01/22 | 5,668.00 | ALL MEDICAL PERSONNEL, INC |
| FMB | 107843 | 12/01/22 | 219.27 | AMAZON CAPITAL SERVICES, INC |
| FMB | 107844 | 12/01/22 | 243.41 | AMERISOURCEBERGEN |
| FMB | 107845 | 12/01/22 | 50.00 | ARROWHEAD UNITED WAY |
| FMB | 107846 | 12/01/22 | 644.11 | BEAR VALLEY ELECTRIC |
| FMB | 107847 | 12/01/22 | 43.74 | BECKMAN COULTER INC |
| FMB | 107848 | 12/01/22 | 140,279.75 | CALPERS1486578418 |
| FMB | 107849 | 12/01/22 | 20,267.02 | CANON MEDICAL SYSTEMS USA, INC |
| FMB | 107850 | 12/01/22 | 1,892.80 | CHEROKEE CHEMICAL CO., INC |
| FMB | 107851 | 12/01/22 | 671.00 | COUNTY OF SAN BERNARDINO |
| FMB | 107852 | 12/01/22 | 64,606.16 | CPSI/EVIDENT |
| FMB | 107853 | 12/01/22 | 523.00 | DEPT OF MOTOR VEHICLES |
| FMB | 107854 | 12/01/22 | 750.00 | DIANA ALVAREZ |
| FMB | 107855 | 12/01/22 | 2,721.79 | EMERALD TEXTILES |
| FMB | 107856 | 12/01/22 | 45.00 | EVAN RAYNER |

RUN DATE:01/17/23
TIME:15:39

BEAR VALLEY COMMUNITY
CHECK REGISTER
12/01/22 THRU 12/31/22

PAGE 2
GLCKREG

BANK--CHECK-----

| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|-------|--------|----------|-----------|--------------------------------|
| FMB | 107857 | 12/01/22 | 1,544.34 | FIDELITY SECURITY LIFE INS CO |
| FMB | 107858 | 12/01/22 | 30,462.03 | FISHER HEALTHCARE |
| FMB | 107859 | 12/01/22 | 1,248.72 | FRESENIUS KABI LLC |
| FMB | 107860 | 12/01/22 | 45.00 | GARTH HAMBLIN |
| FMB | 107861 | 12/01/22 | 2,121.00 | GATEWAY ACCEPTANCE CO. |
| FMB | 107862 | 12/01/22 | 6,968.89 | GHA TECHNOLOGIES, INC |
| FMB | 107863 | 12/01/22 | 649.27 | GRAINGER PARTS |
| FMB | 107864 | 12/01/22 | 775.80 | GRAPHICS DESIGNED INK INC. |
| FMB | 107865 | 12/01/22 | 3,204.00 | JOHNSON CNTRLS FIRE PROT. LP |
| FMB | 107866 | 12/01/22 | 3,774.37 | LEASING ASSOC. BARRINGTON, INC |
| FMB | 107867 | 12/01/22 | 79.70 | LEGALSHIELD |
| FMB | 107868 | 12/01/22 | 15,539.00 | LEWIS BRISBOIS BISGUAARD SMITH |
| FMB | 107869 | 12/01/22 | 145.00 | M AND M MECHANICAL INC |
| FMB | 107870 | 12/01/22 | 4,882.50 | MARSH & MCLENNAN AGENCY LLC |
| FMB | 107871 | 12/01/22 | 54.88 | MCKESSON MEDICAL SURGICAL |
| FMB | 107872 | 12/01/22 | 560.20 | MEDIALAB, INC |
| FMB | 107873 | 12/01/22 | .00 | VOIDED |
| FMB | 107874 | 12/01/22 | 7,756.46 | MEDLINE INDUSTRIES INC |
| FMB | 107875 | 12/01/22 | 9,100.00 | NUWEST GROUP HOLDINGS, LLC |
| FMB | 107876 | 12/01/22 | 4,581.50 | ODYSSEY POWER CORPORATION |
| FMB | 107877 | 12/01/22 | 34.28 | PERFORMANCE HEALTH SUPPLY INC. |
| FMB | 107878 | 12/01/22 | 265.00 | PETTY CASH - VICTORIA SHIVELY |
| FMB | 107879 | 12/01/22 | 51.68 | QUADIENT FINANCE USA, INC |
| FMB | 107880 | 12/01/22 | 2,285.25 | RAM HEALTHCARE CONSULTING GROU |
| FMB | 107881 | 12/01/22 | 247.29 | SIEMENS HEALTHCARE DIAGNOSTICS |
| FMB | 107882 | 12/01/22 | 382.60 | STAPLES ADVANTAGE |
| FMB | 107883 | 12/01/22 | 340.00 | SURGICAL SPECIALTIES CORP |
| FMB | 107884 | 12/01/22 | 62.84 | SYSMEX AMERICA, INC. |
| FMB | 107885 | 12/01/22 | 246.49 | TRI ANIM HEALTH SERVICES INC |
| FMB | 107886 | 12/01/22 | 756.14 | UNITED NURSES ASSOCIATION |
| FMB | 107887 | 12/01/22 | 39.96 | UNITED PARCEL SERVICE |
| FMB | 107888 | 12/01/22 | 3,580.68 | US FOOD SERVICE INC |
| FMB | 107889 | 12/01/22 | 1,507.72 | WAXIE SANITARY SUPPLY |
| FMB | 107890 | 12/01/22 | 195.18 | XEROX CORP |
| FMB | 107891 | 12/01/22 | 1,250.00 | ANDY WERKING |
| FMB | 107892 | 12/01/22 | 180.00 | PHILIPPINE OVERSEAS LABOR OFFI |
| FMB * | 107893 | 12/05/22 | 1,500.00 | MISSION SURGICAL CLINIC |
| FMB | 107895 | 12/07/22 | .00 | NICOLE WARD |
| FMB | 107896 | 12/07/22 | 3,000.00 | PETTY CASH - NICOLE WARD |
| FMB | 107897 | 12/08/22 | 50.00 | EVANS EMILY K |
| FMB | 107898 | 12/08/22 | 20.00 | LAW VICTORIA |
| FMB | 107899 | 12/08/22 | 35.92 | WELSCH MATTHEW |
| FMB | 107900 | 12/08/22 | 2,300.69 | ADP INC |
| FMB | 107901 | 12/08/22 | 6,886.91 | AGILITI HEALTH, INC. |
| FMB | 107902 | 12/08/22 | 1,248.00 | ALL MEDICAL PERSONNEL, INC |
| FMB | 107903 | 12/08/22 | 75.17 | AMAZON CAPITAL SERVICES, INC |
| FMB | 107904 | 12/08/22 | 400.11 | AT&T MOBILITY LLC |
| FMB | 107905 | 12/08/22 | 327.59 | AUTOZONE STORES, LLC |
| FMB | 107906 | 12/08/22 | 398.57 | BEAR VALLEY ELECTRIC |
| FMB | 107907 | 12/08/22 | 455.10 | BEST WESTERN PLUS BIG BEAR CHA |
| FMB | 107908 | 12/08/22 | 191.67 | BIG BEAR CITY CSD |

RUN DATE:01/17/23
TIME:15:39

BEAR VALLEY COMMUNITY
CHECK REGISTER
12/01/22 THRU 12/31/22

PAGE 3
GLCKREG

BANK--CHECK-----

| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|------|--------|----------|-----------|--------------------------------|
| FMB | 107909 | 12/08/22 | 23,485.00 | BIG BEAR FAMILY MEDICINE, INC |
| FMB | 107910 | 12/08/22 | 168.00 | BIG BEAR GRIZZLY |
| FMB | 107911 | 12/08/22 | 700.00 | BIG BEAR OUTDOOR ADVERTISING |
| FMB | 107912 | 12/08/22 | 94.27 | BIG BEAR PAINT CENTER INC |
| FMB | 107913 | 12/08/22 | 715.20 | BIO RAD LABORATORIES, INC. |
| FMB | 107914 | 12/08/22 | 1,362.40 | BUTCHERS BLOCK |
| FMB | 107915 | 12/08/22 | 49.00 | C&D TERMITE & PEST CONTROL |
| FMB | 107916 | 12/08/22 | 180.00 | CALIF TELEHEALTH NETWORK |
| FMB | 107917 | 12/08/22 | 1,160.00 | CARDINAL HEALTH PHARMACY SERVI |
| FMB | 107918 | 12/08/22 | 37,742.00 | CENTER FOR ORAL HEALTH |
| FMB | 107919 | 12/08/22 | 7,256.08 | CHANGE HEALTHCARE LLC |
| FMB | 107920 | 12/08/22 | 2,894.05 | CHARTER COMMUNICATIONS HOLDING |
| FMB | 107921 | 12/08/22 | 6,741.86 | CHEROKEE CHEMICAL CO., INC |
| FMB | 107922 | 12/08/22 | 215.69 | CONKLIN PAINT AND SUPPLY INC. |
| FMB | 107923 | 12/08/22 | 500.00 | CRESTLINE FIRST BAPTIST |
| FMB | 107924 | 12/08/22 | 22,465.60 | D CRITEL NURSING ANESTH INC |
| FMB | 107925 | 12/08/22 | 16,800.00 | DAVID HORNER PC |
| FMB | 107926 | 12/08/22 | 426.00 | DEPT OF MOTOR VEHICLES |
| FMB | 107927 | 12/08/22 | 970.81 | DIY HOME CENTER |
| FMB | 107928 | 12/08/22 | 1,135.92 | DWP CITY OF BIG BEAR LAKE |
| FMB | 107929 | 12/08/22 | 1,064.76 | EMERALD TEXTILES |
| FMB | 107930 | 12/08/22 | 2,440.25 | FDA-MQSA PROGRAM |
| FMB | 107931 | 12/08/22 | 2,133.90 | FRONTIER COMMUNICATIONS |
| FMB | 107932 | 12/08/22 | 12,411.32 | GATEWAY ACCEPTANCE CO. |
| FMB | 107933 | 12/08/22 | 239.66 | GEIGER SUPPLY |
| FMB | 107934 | 12/08/22 | 135.13 | GLOBALSTAR USA |
| FMB | 107935 | 12/08/22 | 75.00 | GNXCOR USA INC |
| FMB | 107936 | 12/08/22 | 62.50 | GORDON EQUIPMENT SERVICES |
| FMB | 107937 | 12/08/22 | 140.98 | GRAINGER PARTS |
| FMB | 107938 | 12/08/22 | 13,910.00 | HABEN PROF. CHIROPRACTIC CORP. |
| FMB | 107939 | 12/08/22 | 2,000.00 | HIGH DESERT PATHOLOGY MDCL GRP |
| FMB | 107940 | 12/08/22 | 6,511.06 | INDEED, INC. |
| FMB | 107941 | 12/08/22 | 20.00 | INNOVATIVE CREDIT SOLUTIONS |
| FMB | 107942 | 12/08/22 | 18,498.00 | IRIS TELEHEALTH MEDICAL GROUP |
| FMB | 107943 | 12/08/22 | 284.35 | J AND J PRODUCE CO |
| FMB | 107944 | 12/08/22 | 130.00 | JAMES SKOEN |
| FMB | 107945 | 12/08/22 | 9,988.49 | JOHNSON CNTRLS FIRE PROT. LP |
| FMB | 107946 | 12/08/22 | 1,596.00 | KBHR FM |
| FMB | 107947 | 12/08/22 | 9,027.00 | LAKEBEAR PARTNERS, LP |
| FMB | 107948 | 12/08/22 | 3,774.37 | LEASING ASSOC. BARRINGTON, INC |
| FMB | 107949 | 12/08/22 | 4,548.50 | LIFESTREAM |
| FMB | 107950 | 12/08/22 | 97.05 | MCKESSON MEDICAL SURGICAL |
| FMB | 107951 | 12/08/22 | 3,640.00 | MEDICAL LABORATORY CONNECTIONS |
| FMB | 107952 | 12/08/22 | .00 | VOIDED |
| FMB | 107953 | 12/08/22 | 11,812.84 | MEDLINE INDUSTRIES INC |
| FMB | 107954 | 12/08/22 | 1,500.00 | MICHAEL NORMAN DO |
| FMB | 107955 | 12/08/22 | 325.00 | MISSION SURGICAL CLINIC |
| FMB | 107956 | 12/08/22 | 623.03 | MOONRIDGE FUEL |
| FMB | 107957 | 12/08/22 | 51.72 | MOUNTAIN TROPHY AND AWARDS |
| FMB | 107958 | 12/08/22 | 6,205.00 | NOMAD NURSES, INC |
| FMB | 107959 | 12/08/22 | 79.47 | OTC BRANDS, INC. |

RUN DATE:01/17/23
TIME:15:39

BEAR VALLEY COMMUNITY
CHECK REGISTER
12/01/22 THRU 12/31/22

PAGE 4
GLCKREG

BANK--CHECK-----

| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|-------|--------|----------|-----------|--------------------------------|
| FMB | 107960 | 12/08/22 | 117.66 | PL MEDICAL CO., LLC |
| FMB | 107961 | 12/08/22 | 2,795.00 | PRAMANN CHIROPRACTIC INC. |
| FMB | 107962 | 12/08/22 | 1,041.02 | RALPH W HAUPT INC |
| FMB | 107963 | 12/08/22 | 3,377.25 | RAM HEALTHCARE CONSULTING GROU |
| FMB | 107964 | 12/08/22 | 1,102.99 | READY REFRESH BY NESTLE |
| FMB | 107965 | 12/08/22 | 1,000.00 | RENAISSANCE IMAGING MEDICAL AS |
| FMB | 107966 | 12/08/22 | 525.00 | ROSHAN T MELVANI MD INC |
| FMB | 107967 | 12/08/22 | 103.60 | SMILEMAKERS |
| FMB | 107968 | 12/08/22 | 2,019.38 | SOFTSCRIPT INC |
| FMB | 107969 | 12/08/22 | 1,650.00 | STANLEY K MATHIS, DPM, INC. |
| FMB | 107970 | 12/08/22 | 1,632.21 | STAPLES ADVANTAGE |
| FMB | 107971 | 12/08/22 | 18,875.00 | STEVEN MICHAEL KNAPIK |
| FMB | 107972 | 12/08/22 | 1,035.08 | SYSCO RIVERSIDE INC |
| FMB | 107973 | 12/08/22 | 5,595.15 | SYSMEX AMERICA, INC. |
| FMB | 107974 | 12/08/22 | 69.67 | T MOBILE |
| FMB | 107975 | 12/08/22 | 133.90 | TAVOCA INC |
| FMB | 107976 | 12/08/22 | 341.73 | TEAMSTERS LOCAL 1932 |
| FMB | 107977 | 12/08/22 | 12,061.75 | TELE CONNECT THERAPIES |
| FMB | 107978 | 12/08/22 | 9,588.13 | THE CONVENTION CENTER AT BBL |
| FMB | 107979 | 12/08/22 | 2,500.00 | THE DOCTOR'S HOUSE, INC |
| FMB | 107980 | 12/08/22 | 479.49 | TRI ANIM HEALTH SERVICES INC |
| FMB | 107981 | 12/08/22 | 38.29 | UNITED PARCEL SERVICE |
| FMB | 107982 | 12/08/22 | 2,923.82 | US FOOD SERVICE INC |
| FMB | 107983 | 12/08/22 | 5,600.00 | V. MADHU ANVEKAR MD, INC. |
| FMB | 107984 | 12/08/22 | 301.40 | VISA |
| FMB | 107985 | 12/08/22 | 12,833.44 | VISA |
| FMB | 107986 | 12/08/22 | 529.48 | ZOLL MEDICAL CORP. |
| FMB * | 107987 | 12/08/22 | 144.97 | ZONES INC |
| FMB * | 107990 | 12/13/22 | 378.74 | ANDREA ROJAS |
| FMB | 107992 | 12/15/22 | 4,885.55 | KAISER FOUNDATION HEALT |
| FMB | 107993 | 12/15/22 | 311.70 | ABBOTT LABORATORIES |
| FMB | 107994 | 12/15/22 | 232.66 | ADP SCREENING AND SELECTION SE |
| FMB | 107995 | 12/15/22 | 51.49 | ALBERTSON'S SAFEWAY |
| FMB | 107996 | 12/15/22 | 3,364.41 | ALL PROTECTION ALARM |
| FMB | 107997 | 12/15/22 | 551.73 | AMAZON CAPITAL SERVICES, INC |
| FMB | 107998 | 12/15/22 | 1,168.04 | AMERICAN HEART ASSOC. INC. |
| FMB | 107999 | 12/15/22 | 642.78 | AMERISOURCEBERGEN |
| FMB | 108000 | 12/15/22 | 3,539.25 | ARTHREX, INC |
| FMB | 108001 | 12/15/22 | 2,253.05 | BAD BEAR SPORTS WEAR |
| FMB | 108002 | 12/15/22 | 20,433.09 | BEAR VALLEY ELECTRIC |
| FMB | 108003 | 12/15/22 | 750.00 | BEAR VALLEY PAVING |
| FMB | 108004 | 12/15/22 | 903.99 | BECKMAN COULTER INC |
| FMB | 108005 | 12/15/22 | 366.30 | BEST WESTERN PLUS BIG BEAR CHA |
| FMB | 108006 | 12/15/22 | 35,340.25 | BETA HEALTHCARE GROUP |
| FMB | 108007 | 12/15/22 | 21,028.95 | BETA HEALTHCARE GROUP |
| FMB | 108008 | 12/15/22 | 4,159.27 | BIG BEAR DISPOSAL |
| FMB | 108009 | 12/15/22 | 124.10 | BIG BEAR URGENT CARE, INC |
| FMB | 108010 | 12/15/22 | 3,180.61 | BIO RAD LABORATORIES, INC. |
| FMB | 108011 | 12/15/22 | 386.00 | C&D TERMITE & PEST CONTROL |
| FMB | 108012 | 12/15/22 | 7,391.50 | CANON MEDICAL SYSTEMS USA, INC |
| FMB | 108013 | 12/15/22 | 3,659.00 | CARDIOLOGY SPECIALISTS MED GRP |

RUN DATE:01/17/23
TIME:15:39

BEAR VALLEY COMMUNITY
CHECK REGISTER
12/01/22 THRU 12/31/22

PAGE 5
GLCKREG

BANK--CHECK-----

| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|------|--------|----------|-----------|--------------------------------|
| FMB | 108014 | 12/15/22 | 638.07 | CHARTER COMMUNICATIONS HOLDING |
| FMB | 108015 | 12/15/22 | 3,383.52 | CLEAN HARBORS ENVRMTL SERV INC |
| FMB | 108016 | 12/15/22 | 126.07 | CPSI/EVIDENT |
| FMB | 108017 | 12/15/22 | 1,398.40 | CUBICLE CURTAIN FACTORY, INC. |
| FMB | 108018 | 12/15/22 | 320.00 | DEPT OF JUSTICE |
| FMB | 108019 | 12/15/22 | 1.00 | DEPT OF MOTOR VEHICLES |
| FMB | 108020 | 12/15/22 | 200.00 | DIANA ALVAREZ |
| FMB | 108021 | 12/15/22 | 3,181.40 | EMERALD TEXTILES |
| FMB | 108022 | 12/15/22 | 350.00 | ERIN WILSON |
| FMB | 108023 | 12/15/22 | 760.29 | EXPERIAN HEALTH, INC |
| FMB | 108024 | 12/15/22 | 46,758.51 | FISHER HEALTHCARE |
| FMB | 108025 | 12/15/22 | 756.00 | FOXIT SOFTWARE INC |
| FMB | 108026 | 12/15/22 | 7,101.00 | GATEWAY ACCEPTANCE CO. |
| FMB | 108027 | 12/15/22 | 100.10 | GLOBO LANGUAGE SOLUTIONS LLC |
| FMB | 108028 | 12/15/22 | 454.00 | GOLDEN STATE STORAGE |
| FMB | 108029 | 12/15/22 | 5,206.52 | GRAINGER PARTS |
| FMB | 108030 | 12/15/22 | 206.88 | GRAPHICS DESIGNED INK INC. |
| FMB | 108031 | 12/15/22 | 23,754.00 | HOSP ASSOC OF SO CAL |
| FMB | 108032 | 12/15/22 | 1,029.66 | J AND J PRODUCE CO |
| FMB | 108033 | 12/15/22 | 3,389.41 | JOHNSON CNTRLS FIRE PROT. LP |
| FMB | 108034 | 12/15/22 | 6,166.26 | LABORATORY CORP OF AMERICA |
| FMB | 108035 | 12/15/22 | 13,918.00 | LEWIS BRISBOIS BISGUAARD SMITH |
| FMB | 108036 | 12/15/22 | 2,462.00 | LIFESTREAM |
| FMB | 108037 | 12/15/22 | 103.43 | LITTLE GREEN HOUSE FLORIST |
| FMB | 108038 | 12/15/22 | 11,050.00 | MANAGEMENT HEALTH SYSTEMS, LLC |
| FMB | 108039 | 12/15/22 | 451.00 | MARSH & MCLENNAN AGENCY LLC |
| FMB | 108040 | 12/15/22 | 295.00 | MATTHEW BATHGATE |
| FMB | 108041 | 12/15/22 | 1,950.00 | MEDICAL DISPATCH |
| FMB | 108042 | 12/15/22 | 600.00 | MEDICOM TECHNOLOGIES INC |
| FMB | 108043 | 12/15/22 | 6,630.02 | MEDLINE INDUSTRIES INC |
| FMB | 108044 | 12/15/22 | 82.69 | MINDRAY DS USA INC |
| FMB | 108045 | 12/15/22 | 168.25 | MOUNTAIN WATER CO |
| FMB | 108046 | 12/15/22 | 698.22 | NANOSONICS, INC |
| FMB | 108047 | 12/15/22 | 401.20 | NATHAN BLACKMORE |
| FMB | 108048 | 12/15/22 | 10,140.00 | NUWEST GROUP HOLDINGS, LLC |
| FMB | 108049 | 12/15/22 | 294.24 | ORTHO-CLINICAL DIAGNOSTICS INC |
| FMB | 108050 | 12/15/22 | 578.62 | PARACLETE FIRE & SAFETY, INC |
| FMB | 108051 | 12/15/22 | 405.50 | PERFORMANCE HEALTH SUPPLY INC. |
| FMB | 108052 | 12/15/22 | 213.45 | POSITIVE PROMOTIONS INC |
| FMB | 108053 | 12/15/22 | 946.45 | QUADIENT LEASING USA INC |
| FMB | 108054 | 12/15/22 | 83,244.03 | QUORUM HEALTH RESOURCES LLC |
| FMB | 108055 | 12/15/22 | 1,895.25 | RAM HEALTHCARE CONSULTING GROU |
| FMB | 108056 | 12/15/22 | 781.63 | RELIAS LLC |
| FMB | 108057 | 12/15/22 | 70.00 | RENAISSANCE IMAGING MEDICAL AS |
| FMB | 108058 | 12/15/22 | 928.00 | ROSHAN T MELVANI MD INC |
| FMB | 108059 | 12/15/22 | 319.92 | SMILEMAKERS |
| FMB | 108060 | 12/15/22 | 2,699.38 | SOFTSCRIPT INC |
| FMB | 108061 | 12/15/22 | 139.63 | STAPLES ADVANTAGE |
| FMB | 108062 | 12/15/22 | 87.50 | STEVE LONG |
| FMB | 108063 | 12/15/22 | 3,083.14 | SYSCO RIVERSIDE INC |
| FMB | 108064 | 12/15/22 | 118.59 | SYSMEX AMERICA, INC. |

RUN DATE:01/17/23
TIME:15:39

BEAR VALLEY COMMUNITY
CHECK REGISTER
12/01/22 THRU 12/31/22

PAGE 6
GLCKREG

BANK--CHECK-----

| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|-------|--------|----------|-----------|--------------------------------|
| FMB | 108065 | 12/15/22 | 689.00 | TASTY PRODUCTS, INC |
| FMB | 108066 | 12/15/22 | 468.54 | ULINE |
| FMB | 108067 | 12/15/22 | 570.38 | UNITED NURSES ASSOCIATION |
| FMB | 108068 | 12/15/22 | 36.00 | UNITED PARCEL SERVICE |
| FMB | 108069 | 12/15/22 | 1,827.08 | US FOOD SERVICE INC |
| FMB | 108070 | 12/15/22 | 23.93 | VISA |
| FMB | 108071 | 12/15/22 | 2,367.51 | WAXIE SANITARY SUPPLY |
| FMB | 108072 | 12/15/22 | 19,250.00 | WIPPLI CPA & CONSULTANTS |
| FMB | 108073 | 12/15/22 | 224.85 | XEROX CORP |
| FMB * | 108074 | 12/15/22 | 386.70 | PETTY CASH - CHEYENNE BILTON |
| FMB | 108076 | 12/22/22 | 11.23 | AN JIANHONG |
| FMB | 108077 | 12/22/22 | 15.00 | ARNDT JEANNE |
| FMB | 108078 | 12/22/22 | 101.30 | ELESHIO JOSEPH A |
| FMB | 108079 | 12/22/22 | 59.23 | IEHP |
| FMB | 108080 | 12/22/22 | 31.00 | JOKER SONIA |
| FMB | 108081 | 12/22/22 | .00 | MCCUTCHEON JOHN |
| FMB | 108082 | 12/22/22 | 5.00 | MELLOY RYAN |
| FMB | 108083 | 12/22/22 | 100.00 | MORRISON MAGGIE |
| FMB | 108084 | 12/22/22 | 164.57 | RIGGS ERIC |
| FMB | 108085 | 12/22/22 | 37.63 | TSURUDA JACK |
| FMB | 108086 | 12/22/22 | 9,739.08 | 3M HEALTH INFORMATION SYSTEMS |
| FMB | 108087 | 12/22/22 | 632.59 | AGILITI HEALTH, INC. |
| FMB | 108088 | 12/22/22 | 845.00 | AIR CONTROL SPECIALTIES, INC. |
| FMB | 108089 | 12/22/22 | 526.00 | ALCON VISION, LLC |
| FMB | 108090 | 12/22/22 | 5,303.46 | AMAZON CAPITAL SERVICES, INC |
| FMB | 108091 | 12/22/22 | 104.32 | AMERISOURCEBERGEN |
| FMB | 108092 | 12/22/22 | 4,269.16 | BEAR VALLEY ELECTRIC |
| FMB | 108093 | 12/22/22 | 792.01 | BECKMAN COULTER INC |
| FMB | 108094 | 12/22/22 | 7,982.09 | CAREFUSION SOLUTIONS LLC |
| FMB | 108095 | 12/22/22 | 1,125.00 | CAW DBA VTECH |
| FMB | 108096 | 12/22/22 | 1,110.75 | COUNTY OF SAN BERNARDINO |
| FMB | 108097 | 12/22/22 | 18,093.00 | CPSI/EVIDENT |
| FMB | 108098 | 12/22/22 | 2,498.00 | DE LAGE LANDEN |
| FMB | 108099 | 12/22/22 | 100.00 | DOOLEY COMPANY |
| FMB | 108100 | 12/22/22 | 4,084.47 | EMERALD TEXTILES |
| FMB | 108101 | 12/22/22 | 796.00 | EXTRA SPACE MANAGEMENT INC |
| FMB | 108102 | 12/22/22 | 425.36 | FASTENAL CO |
| FMB | 108103 | 12/22/22 | 302.42 | FISHER HEALTHCARE |
| FMB | 108104 | 12/22/22 | 4,306.50 | GATEWAY ACCEPTANCE CO. |
| FMB | 108105 | 12/22/22 | 156.25 | GORDON EQUIPMENT SERVICES |
| FMB | 108106 | 12/22/22 | 396.17 | HEALTH CARE LOGISTICS |
| FMB | 108107 | 12/22/22 | 350.00 | IBM |
| FMB | 108108 | 12/22/22 | 664.33 | J AND J PRODUCE CO |
| FMB | 108109 | 12/22/22 | 3,060.00 | MANAGEMENT HEALTH SYSTEMS, LLC |
| FMB | 108110 | 12/22/22 | 5,490.00 | MASCARI WARNER DINH ARCHITECTS |
| FMB | 108111 | 12/22/22 | 3,150.00 | MCNEIL, TROPP & BRAUN, LLP |
| FMB | 108112 | 12/22/22 | 3,808.00 | MEDICAL LABORATORY CONNECTIONS |
| FMB | 108113 | 12/22/22 | 2,369.70 | MEDLINE INDUSTRIES INC |
| FMB | 108114 | 12/22/22 | 236.55 | MINDRAY DS USA INC |
| FMB | 108115 | 12/22/22 | 450.00 | NARHC |
| FMB | 108116 | 12/22/22 | 203.97 | NICOLE WARD |

RUN DATE:01/17/23
TIME:15:39

BEAR VALLEY COMMUNITY
CHECK REGISTER
12/01/22 THRU 12/31/22

PAGE 7
GLCKREG

BANK--CHECK-----

| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|-------|--------|----------|------------|--------------------------------|
| FMB | 108117 | 12/22/22 | 4,680.00 | NUWEST GROUP HOLDINGS, LLC |
| FMB | 108118 | 12/22/22 | 2,044.57 | ORTHO-CLINICAL DIAGNOSTICS INC |
| FMB | 108119 | 12/22/22 | 202.42 | OTC BRANDS, INC. |
| FMB | 108120 | 12/22/22 | 123.00 | PTS COMMUNICATIONS |
| FMB | 108121 | 12/22/22 | 1,726.15 | RADWORKS LLC |
| FMB | 108122 | 12/22/22 | 1,980.75 | RAM HEALTHCARE CONSULTING GROU |
| FMB | 108123 | 12/22/22 | 284.54 | SIEMENS HEALTHCARE DIAGNOSTICS |
| FMB | 108124 | 12/22/22 | 5,233.03 | SOUTHWEST GAS CORPORATION |
| FMB | 108125 | 12/22/22 | 286.13 | STAPLES ADVANTAGE |
| FMB | 108126 | 12/22/22 | 843.96 | STERICYCLE INC |
| FMB | 108127 | 12/22/22 | 1,919.45 | SYSCO RIVERSIDE INC |
| FMB | 108128 | 12/22/22 | 5,488.42 | T-SYSTEM, INC |
| FMB | 108129 | 12/22/22 | 808.13 | TRUMED FINANCIAL SERVICES - LB |
| FMB | 108130 | 12/22/22 | 38.40 | UNITED PARCEL SERVICE |
| FMB | 108131 | 12/22/22 | 12,271.88 | UNIVERSAL MEDICAL INC. |
| FMB | 108132 | 12/22/22 | 1,938.48 | US FOOD SERVICE INC |
| FMB | 108133 | 12/22/22 | 35.78 | WAXIE SANITARY SUPPLY |
| FMB * | 108134 | 12/22/22 | 195.18 | XEROX CORP |
| FMB | 108138 | 12/29/22 | 255.27 | ADVANCED MEDICAL SALES INC |
| FMB | 108139 | 12/29/22 | 181.88 | ALAN DAVID POLITI |
| FMB | 108140 | 12/29/22 | 211.45 | AMAZON CAPITAL SERVICES, INC |
| FMB | 108141 | 12/29/22 | 200.68 | ARMSTRONG MEDICAL INDUSTRIES |
| FMB | 108142 | 12/29/22 | 828.55 | BECKMAN COULTER INC |
| FMB | 108143 | 12/29/22 | 2,973.02 | BIO RAD LABORATORIES, INC. |
| FMB | 108144 | 12/29/22 | 1,043.40 | BRACCO DIAGNOSTICS INC |
| FMB | 108145 | 12/29/22 | 148,152.05 | CALPERS1486578418 |
| FMB | 108146 | 12/29/22 | 719.44 | CAREFUSION SOLUTIONS LLC |
| FMB | 108147 | 12/29/22 | 1,750.00 | CHEROKEE CHEMICAL CO., INC |
| FMB | 108148 | 12/29/22 | 858.77 | CPSI/EVIDENT |
| FMB | 108149 | 12/29/22 | 726.46 | DIRECT SUPPLY HEALTHCARE EQUIP |
| FMB | 108150 | 12/29/22 | 13,871.33 | FISHER HEALTHCARE |
| FMB | 108151 | 12/29/22 | 25,684.31 | GERMFREE LABORATORIES, INC |
| FMB | 108152 | 12/29/22 | 619.37 | GRAINGER PARTS |
| FMB | 108153 | 12/29/22 | 894.33 | GRAPHICS DESIGNED INK INC. |
| FMB | 108154 | 12/29/22 | 80.81 | HENRY SCHEIN INC |
| FMB | 108155 | 12/29/22 | 281.24 | HERZOG SURGICAL, INC |
| FMB | 108156 | 12/29/22 | 4,185.75 | LIFESTREAM |
| FMB | 108157 | 12/29/22 | 3,098.25 | MANAGEMENT HEALTH SYSTEMS, LLC |
| FMB | 108158 | 12/29/22 | 5,071.50 | MARSH & MCLENNAN AGENCY LLC |
| FMB | 108159 | 12/29/22 | 59.72 | MCKESSON MEDICAL SURGICAL |
| FMB | 108160 | 12/29/22 | 12,539.75 | MEDLINE INDUSTRIES INC |
| FMB | 108161 | 12/29/22 | 12,120.21 | MUTUAL OF OMAHA |
| FMB | 108162 | 12/29/22 | 635.73 | NANOSONICS, INC |
| FMB | 108163 | 12/29/22 | 9,100.00 | NUWEST GROUP HOLDINGS, LLC |
| FMB | 108164 | 12/29/22 | 1,161.15 | ORTHO-CLINICAL DIAGNOSTICS INC |
| FMB | 108165 | 12/29/22 | 725.57 | PERFORMANCE HEALTH SUPPLY INC. |
| FMB | 108166 | 12/29/22 | 11,697.11 | PRINCIPAL LIFE INS COMPANY |
| FMB | 108167 | 12/29/22 | 1,980.75 | RAM HEALTHCARE CONSULTING GROU |
| FMB | 108168 | 12/29/22 | 305.16 | SIEMENS HEALTHCARE DIAGNOSTICS |
| FMB | 108169 | 12/29/22 | 3,941.98 | STAPLES ADVANTAGE |
| FMB | 108170 | 12/29/22 | 831.38 | SYSCO RIVERSIDE INC |



CNO Monthly Report

| TOPIC | UPDATE |
|--|--|
| 1. Regulatory | <ul style="list-style-type: none"> CDPH visit on SNF self report- waiting on 2567 |
| 2. Budget/Staffing | <ul style="list-style-type: none"> Several vacant RN, LVN & CNA positions |
| 3. Departmental Reports | |
| <ul style="list-style-type: none"> Emergency Department | <ul style="list-style-type: none"> 1 FT night nurses out on FMLA, 1 on light duty, 1 traveler retained to cover night shifts High volumes due to ski injuries/ vacation traffic Working on QIP Blunt Head CT project Working with Beta on Quest for Zero & new triage project Working on Behavioral Health follow up process Working with RCH on implementation plan for tele stroke |
| <ul style="list-style-type: none"> Acute | <ul style="list-style-type: none"> Medical Stabilization -working on hiring Care Coordinator 1 travel RN remains, covering for nurse out on FMLA Working on bringing on staff to increase census |
| <ul style="list-style-type: none"> Skilled Nursing | <ul style="list-style-type: none"> SNF residents out of COVID red/ yellow zone Critical shortage of CNAs- several in the hiring/ training process Working on bringing on staff to increase census |
| <ul style="list-style-type: none"> Surgical Services | <ul style="list-style-type: none"> Trial of Ortho on call surgery is ongoing |
| <ul style="list-style-type: none"> Case Management | <ul style="list-style-type: none"> Continuing to work on stability in the department. Vacancy in Case Management position QHR to engage in onsite consulting engagement postponed- due to lack of permanent FT CM 1 PD CM started |
| <ul style="list-style-type: none"> Respiratory Therapy | <ul style="list-style-type: none"> Experiencing high volume in the ED due to COVID, Influenza and RSV Exploring sleep studies and additional PFT services & Telemetry tech coverage |

| | |
|---|--|
| | <ul style="list-style-type: none"> Working on capital purchases vent, & PFT |
| <ul style="list-style-type: none"> Physical Therapy | <ul style="list-style-type: none"> Volumes exceeding capacity for staff availability and building space |
| <ul style="list-style-type: none"> Food and Nutritional Services | <ul style="list-style-type: none"> Visit to MCH, LLU & Hoag scheduled New QI projects being implemented Updating EHR assessments Working on job description revisions |
| 4. Infection Prevention | <ul style="list-style-type: none"> Planning, research and education regarding COVID-19 planning Reporting COVID cases to Public Health and CDPH L&C Completing mandatory reporting for COVID-19 for SNF and the District Working on QI education project Monitoring Monkeypox situation Monitoring Ebola |
| 5. Quality Improvement | <ul style="list-style-type: none"> Care for the Caregiver program& Early Resolution continues to be a BETA HEART focus. Working on Culture of Safety Newsletter Current projects- CT blunt head trauma in the ED Meds to Beds Behavioral Health Follow up Quest for Zero Tier one and 2 |
| 6. Policy Updates | <ul style="list-style-type: none"> Policy and Procedure committee continues to meet and review District policies. |
| 7. Safety & Products | <ul style="list-style-type: none"> Products meeting held Safety committee working on workplace violence prevention & Slip, Trips and Falls project |
| 8. Education | <ul style="list-style-type: none"> Working with Care Navigator on Care for the Caregiver, PFAC Roll out of syringe pumps RQI program- successful roll out Working on Tele-Stroke CNA program- currently taking applications |
| 9. Information Items/Concerns | <ul style="list-style-type: none"> Closely monitoring COVID trends/ hospital bed utilization throughout the state |

| | |
|---|--|
| | <ul style="list-style-type: none"> ▪ Working on alternative provider for tele psych coverage, sitter coverage and remote telemetry service. ▪ Attended QHR CNO Roundtable ▪ Attended CHA Rural Hospital QI/ CNO meeting |
| Respectfully Submitted by: <i>Kerri Jex, CNO</i> | |
| <i>Date: January 27, 2023</i> | |

2022 Surgery Report

| Jan-22 | | |
|--------------------|------------|-------------------------|
| Physician | # of Cases | Procedures |
| Chin - MD | | |
| Busch - Podiatrist | | |
| Critel - CRNA | 3 | LESI |
| Critel - CRNA | 1 | Trigger Point Injection |
| Tayani | 0 | Cataracts |
| Total | 4 | |

| Feb-22 | | |
|--------------------|------------|------------------|
| Physician | # of Cases | Procedures |
| Chin - MD | 1 | Umbilical Hernia |
| Busch - Podiatrist | | |
| Critel - CRNA | 3 | LESI |
| Critel - CRNA | 2 | Hip Injection |
| Tayani | 0 | Cataracts |
| Total | 6 | |

| Mar-22 | | |
|--------------------|------------|-------------------------|
| Physician | # of Cases | Procedures |
| Chin - MD | | |
| Busch - Podiatrist | | |
| Critel - CRNA | 1 | LESI |
| Critel - CRNA | 1 | Trigger Point Injection |
| Tayani | | |
| Total | 2 | |

| Apr-22 | | |
|--------------------|------------|------------------|
| Physician | # of Cases | Procedures |
| Chin - MD | 1 | Umbilical Hernia |
| Kondal - MD | | |
| Busch - Podiatrist | | |
| Critel - CRNA | 2 | LESI |
| Tayani | 3 | Cataracts |
| Total | 6 | |

| May-22 | | |
|--------------------|------------|---------------------------|
| Physician | # of Cases | Procedures |
| Chin - MD | 1 | Excision of Varicose Vein |
| Busch - Podiatrist | | |
| Critel - CRNA | 4 | LESI |
| Tayani | | |
| Total | 5 | |

2022 Surgery Report

| Jun-22 | | |
|--------------------|------------|-------------------------------|
| Physician | # of Cases | Procedures |
| Chin - MD | 0 | |
| Busch - Podiatrist | 0 | |
| Critel - CRNA | 1 | SI Joint Injection |
| Tayani | 0 | Cataracts |
| Total | 1 | |
| | | |
| | | |
| Jul-22 | | |
| Physician | # of Cases | Procedures |
| Chin - MD | 1 | Lap Chole |
| Chin - MD | 1 | Umbilical Hernia |
| Chin - MD | 1 | Inguinal Hernia |
| Chin - MD | 1 | Excision of Perineal Mass |
| Busch - Podiatrist | 0 | |
| Critel - CRNA | 1 | LESI/Trigger Point Injections |
| Tayani | 0 | Cataracts |
| Total | 5 | |
| | | |
| Aug-22 | | |
| Physician | # of Cases | Procedures |
| Chin - MD | 0 | |
| Busch - Podiatrist | 0 | |
| Critel - CRNA | 3 | LESI |
| Critel - CRNA | 1 | Trigger Point Injection |
| Tayani | 0 | Cataracts |
| Total | 4 | |
| | | |
| Sep-22 | | |
| Physician | # of Cases | Procedures |
| Chin - MD | 1 | Umbilical Hernia Repair |
| Chin - MD | 2 | Ventral Hernia Repair |
| Busch - Podiatrist | 0 | |
| Critel - CRNA | 2 | LESI |
| Critel - CRNA | 2 | SI Joint Injections |
| Tayani | 0 | Cataracts |
| Total | 7 | |
| | | |
| Oct-22 | | |
| Physician | # of Cases | Procedures |
| Chin - MD | 0 | |
| Busch - Podiatrist | 0 | |
| Critel - CRNA | 3 | LESI |
| Critel - CRNA | 2 | SI Joint Injection |
| Tayani | 1 | Cataracts |
| Total | 6 | |
| | | |

2022 Surgery Report

| Nov-22 | | |
|------------------------|------------|-------------------------------------|
| Physician | # of Cases | Procedures |
| Chin - MD | 1 | Bilateral Inguinal Hernia Repair |
| Chin - MD | 1 | Excision of mass on upper arm |
| Busch - Podiatrist | 0 | |
| Critel - CRNA | 5 | LESI |
| Critel - CRNA | 1 | SI Joint Injection |
| Critel - CRNA | 1 | Trigger Points |
| Tayani | 0 | Cataracts |
| Total | 8 | |
| | | |
| Dec-22 | | |
| Physician | # of Cases | Procedures |
| Chin - MD | 1 | Ventral Hernia Repair |
| Nayyar - Ortho Surgeon | 1 | Irrigation, Debridement, Forearm x1 |
| Busch - Podiatrist | 0 | |
| Critel - CRNA | 0 | |
| Tayani | 4 | Cataracts |
| Total | 6 | |

Annual Total

56