



It is our mission to deliver quality healthcare to the residents of and visitors to BigBearValley through the most effective use of available resources.

VISION

To be the premier provider of emergency medical and healthcare services in our BigBearValley.

BOARD OF DIRECTORS BUSINESS MEETING AGENDA

WEDNESDAY, JULY 08, 2020 @ 1:00 P.M

CLOSED SESSION 1:00 PM

OPEN SESSION AT APPROXIMATELY 2:30 PM

41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315

(Closed Session will be held upon adjournment of Open Session as noted below. Open Session will reconvene @ approximately 2:30 p.m.)

Copies of staff reports or other written documentation relating to each item of business referred to on this agenda are on file in the Chief Executive Officer's Office and are available for public inspection or purchase at 10 cents per page with advance written notice. In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if you need special assistance to participate in a District meeting or other services offered by the District, please contact Administration (909) 878-8214. Notification at least 48 hours prior to the meeting or time when services are needed will assist the District staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting or service. **DOCUMENTS RELATED TO OPEN SESSION AGENDAS (SB 343)** -- Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection at the public counter located in the Administration Office, located at 41870 Garstin Drive, Big Bear Lake, CA 92315. For questions regarding any agenda item, contact Administration at (909) 878-8214.

OPEN SESSION

1. CALL TO ORDER

Peter Boss, President

2. PUBLIC FORUM FOR CLOSED SESSION

This is the opportunity for members of the public to address the Board on Closed Session items.

(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)

3. ADJOURN TO CLOSED SESSION*

CLOSED SESSION

1. HOSPITAL QUALITY/RISK/COMPLIANCE REPORTS: *Pursuant to Health & Safety Code Section 32155

- (1) Risk / Compliance Management Report
- (2) QI Management Report

2. PUBLIC EMPLOYEE PERFORMANCE EVALUATION *Pursuant to Government Section Code: 54957

- (1) Chief Executive Officer

3. TRADE SECRETS: Pursuant to Health and Safety Code Section 32106, and Civil Code Section 3426.1

- (1) Premier Emergency Physicians of California: First Amendment To Emergency Department Services Agreement (Anticipated Disclosure 07/08/2020)

4. REAL PROPERTY NEGOTIATIONS: *Government Code Section 54956.8/TRADE SECRETS: *Pursuant to Health and Safety Code Section 32106 and Civil Code Section 34266.1

- (1) Property Acquisition/Lease/Tentative Improvement (Anticipated Disclosure 07/08/2020)

OPEN SESSION

1. CALL TO ORDER

Peter Boss, President

2. ROLL CALL

Shelly Egerer, Executive Assistant

3. FLAG SALUTE

4. ADOPTION OF AGENDA*

5. RESULTS OF CLOSED SESSION

Peter Boss, President

6. PUBLIC FORUM FOR OPEN SESSION

This is the opportunity for persons to speak on items of interest to the public within subject matter jurisdiction of the District, but which are not on the agenda. Any person may, in addition to this public forum, address the Board regarding any item listed on the Board agenda at the time the item is being considered by the Board of Directors. *(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)*

***PUBLIC RESPONSE IS ENCOURAGED AFTER MOTION, SECOND AND
PRIOR TO VOTE ON ANY ACTION ITEM***

7. DIRECTORS' COMMENTS

8. INFORMATION REPORTS

A. Foundation Report

Holly Elmer, Foundation President

B. Auxiliary Report

Gail Dick, Auxiliary President

9. CONSENT AGENDA*

Notice to the Public:

Background information has been provided to the Board on all matters listed under the Consent Agenda, and the items are considered to be routine by the Board. All items under the Consent Agenda are normally approved by one (1) motion. If discussion is requested by any Board Member on any item; that item will be removed from the Consent Agenda if separate action other than that as stated is required.

A. June 10, 2020 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant

B. June 2020 Human Resource Report: Erin Wilson, Human Resource Director

C. June 2020 Infection Prevention Report: Heather Loose, Infection Preventionist

D. Policies & Procedures: Summary Attached

(1) Human Resources

E. Committee Meeting Minutes:

(1) May 29, 2020 Special Finance Committee Meeting Minutes

(2) June 02, 2020 Finance Committee Meeting Minutes

10. OLD BUSINESS*

- None

11. NEW BUSINESS*

A. Discussion and Potential Approval of the Following Service Agreements:

- (1) Premier Emergency Physicians of California: First Amendment To Emergency Department Services Agreement

12. ACTION ITEMS*

A. Acceptance of QHR Health Report

Ron Vigus, QHR Health

- (1) June 2020 QHR Report

B. Acceptance of CNO Report

Kerri Jex, Chief Nursing Officer

- (1) May 2020 CNO Report

C. Acceptance of the CEO Report

John Friel, Chief Executive Officer

- (1) July 2020 CEO Report

D. Acceptance of the Finance Report & CFO Report

Garth Hamblin, Chief Financial Officer

- (1) May 2020
- (2) CFO Report

13. ADJOURNMENT*

*** Denotes Possible Action Items**

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BUSINESS BOARD MEETING MINUTES
41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315
JUNE 10, 2020**

PRESENT: Peter Boss, MD, President Donna Nicely, Secretary
Gail McCarthy, 1st Vice President John Friel, CEO
Steven Baker, 2nd Vice President Garth Hamblin, CFO
Perri Melnick, Treasurer Shelly Egerer, Exec. Assistant

ABSENT: Gail Dick, Auxiliary Holly Elmer, Foundation

STAFF: Kerri Jex Sheri Mursick Mary Norman

OTHER: Woody White, QHR Health/via phone

COMMUNITY

MEMBERS: ET Russell

OPEN SESSION

1. CALL TO ORDER:

President Boss called the meeting to order at 1:00 p.m.

CLOSED SESSION

1. PUBLIC FORUM FOR CLOSED SESSION:

President Boss opened the Hearing Section for Public Comment on Closed Session items at 1:00 p.m. Hearing no request to make public comment. President Boss closed Public Forum for Closed Session at 1:01 p.m.

2. ADJOURNED TO CLOSED SESSION:

President Boss called for a motion to adjourn to Closed Session at 1:01 p.m. Motion by Board Member Baker to adjourn to Closed Session. Second by Board Member Melnick to adjourn to Closed Session. President Boss called for a vote. A vote in favor of the motion was 5/0.

- Board Member Melnick- yes
- Board Member Nicely- yes
- President Boss - yes
- Board Member McCarthy- yes
- Board Member Baker - yes

RECONVENE TO OPEN SESSION

1. CALL TO ORDER:

President Boss called the meeting to Open Session at 2:30 p.m.

2. ROLL CALL:

Peter Boss, Perri Melnick, Donna Nicely, Gail McCarthy and Steven Baker were present. Also present was John Friel, CEO and Shelly Egerer, Executive Assistant.

3. FLAG SALUTE:

Board Member McCarthy led the flag salute and all present participated.

4. ADOPTION OF AGENDA:

President Boss called for a motion to adopt the June 10, 2020 agenda as presented. Motion by Board Member Baker to adopt the June 10, 2020 agenda as presented. Second by Board Member McCarthy to adopt the June 10, 2020 agenda as presented. President Boss called for a vote. A vote in favor of the motion was 5/0.

- Board Member Melnick- yes
- Board Member Nicely- yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

5. RESULTS OF CLOSED SESSION:

President Boss reported that the following action was taken in Closed Session:

The following reports were approved:

- Chief of Staff Report:
 - Request for Initial Appointment
 - Tzyy Chao, MD
 - Anik Patel, DO
 - Mohamad Al-Sayed, MD
 - Re-Appointment:
 - David Horner, MD
 - Chad Hays, MD
 - Nogba Pawoo, DO
 - Nathaniel Moradzadeh, MD
 - Mahua Biswas, MD
 - Amir Momtahn, MD
 - Jaryd Yee, MD
 - Huan Nguyen, MD
- Request for Change of Status:
 - David Horner, MD
- Voluntary Resignation:
 - Edward Cooper, MD
 - Tomer Roth, MD
 - Gregory Timm, MD

- Risk Report/Compliance Report
- QI Report

President Boss called for a vote. A vote in favor of the motion was 5/0.

- Board Member Melnick- yes
- Board Member Nicely- yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

6. PUBLIC FORUM FOR OPEN SESSION:

President Boss opened the Hearing Section for Public Comment on Open Session items at 2:30 p.m. Hearing no request to make public comment. President Boss closed Public Forum for Closed Session at 2:30 p.m.

7. DIRECTORS COMMENTS

- None

8. INFORMATION REPORTS:

A. Foundation Report:

- Mr. Friel reported the following information:
 - Foundation members are reaching out to donors and checking on them during the COVID-19
 - Working towards raising funds for equipment needed
 - Began preparing for next event fundraiser event which is Tree of Lights

B. Auxiliary Report:

- Mr. Friel reported the following information:
 - Spoke with Gail Dick regarding time frame for Auxiliary Members coming back to district and we are anticipating at the end of July maybe early August

9. CONSENT AGENDA:

A. May 13, 2020 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant

B. May 2020 Human Resource Report: Erin Wilson; Human Resource Director

C. May 2020 Planning & Facilities Committee Meeting; Michael Mursick, Plant Director

D. May 2020 Infection Prevention Report: Heather Loose; Infection Preventionist

E. Committee Meeting Minutes:

(1) May 05, 2020 Finance Committee Meeting Minutes

- Board Member Nicely reported that there are evaluations over 90 days old, and there is an increase in past due evaluations and asked that a letter be sent to managers on behalf of the Board of Directors.

President Boss called for a motion to approve the Consent Agenda as presented. Motion by Board Member Nicely to approve the Consent Agenda as presented. Second by Board Member Melnick to approve the Consent Agenda as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Melnick- yes
- Board Member Nicely- yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

10. OLD BUSINESS:

- None

11. NEW BUSINESS*

A. Discussion and Potential Approval of the Following Service Agreements:

- (1) Center for Oral Health, Clinic Dental Service Agreement
- (2) Center for Oral Health, SNF Dental Service Agreement
- (3) Brian Biscotti, DC, Clinic Service Agreement
- (4) Calvin Pramann, DC, Clinic Service Agreement
- (5) Steven Knapik, DO, Hospitalist Service Agreement
- (6) Mohamad Al-Sayed, MD, Clinic Service Agreement

President Boss called for a motion to approve service agreements one through six with the following recommendations; all signature blocks on contract cover page to be completed and on the hospitalist, agreement have the word “work” removed from section 5.A first sentence. Motion by Board Member Nicely to approve service agreements one through six with the following recommendations; all signature blocks on contract cover page to be completed and on the hospitalist, agreement have the word “work” removed from section 5.A first sentence. Second by Board Member Baker to approve service agreements one through six with the following recommendations; all signature blocks on contract cover page to be completed and on the hospitalist, agreement have the word “work” removed from section 5.A first sentence. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Melnick- yes
- Board Member Nicely- yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

B. Discussion and Potential Approval of the Following:

- (1) Fiscal Year 2020/2021 Operating Budget
 - Mr. Hamblin reported the Finance Committee provided a positive recommendation for the FY 2020/2021 budget
 - Used seven months of data
 - Total surplus of \$3.8 million
 - Made potential loss of visits for ER due to new Urgent Care
 - Urgent care visits and costs are in this budget
 - SNF average census is for 14 and there is potential to be less than that projection
 - Acute includes the detox program we are implementing
 - FTE's – budget increase of 2.7 of last year's budget, 5 FTE's for UCC and 2 EVS for UCC

- COVID – 19 is also driving the budget with some regulations that we are required to meet
- Marketing budget will increase due to UCC
- Overall expenses are .09% over

(2) Fiscal Year 2020/2021 Capital Budget

- Mr. Hamblin reported the following:
 - Major capital expenditures are completed expenses
 - Three-year capital plan shows that we have completed many projects

President Boss called for a motion to approve the FY 2020/2021 Operating Budget and FY 2020/2021 Capital Budget as presented. Motion by Board Member Baker to approve the FY 2020/2021 Operating Budget and FY 2020/2021 Capital Budget as presented. Second by Board Member McCarthy to approve the FY 2020/2021 Operating Budget and FY 2020/2021 Capital Budget as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Melnick- yes
- Board Member Nicely- yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

12. ACTION ITEMS*

A. QHR Report:

(1) June 2020 QHR Health Report:

- Mr. White reported the following information:
 - We continue to work with all our facilities on a daily basis on COVID funding.
 - Providing PPE to districts where needed
 - Strategic Planning has begun, working towards on-site visits

President Boss called for a motion to approve the QHR Report as presented. Motion by Board Member McCarthy to approve the QHR Report as presented. Second by Board Member Melnick to approve the QHR Report as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Melnick - yes
- Board Member Nicely - yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

B. CNO Report:

(1) May 2020 CNO Report:

- Ms. Jex reported the following information:
 - CDPH was on site for infection control survey at the camp for follow up on residents
 - SNF return to facility on Monday and precautions will be taken with the residents
 - Visitors will be limited

- Continue to use same staff with residents
- Cafeteria hours specific for residents to eat in there with out staff or visitors going in and out of the cafeteria
- 14-day supply of gowns
- We are in a good place with PPE

President Boss called for a motion to approve the CNO Report as presented. Motion by Board Member Nicely to approve the CNO Report as presented. Second by Board Member Baker to approve the CNO Report as presented. President Boss called for the vote. A vote in favor of the motion was 5/0.

- Board Member Melnick - yes
- Board Member Nicely - yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

C. Acceptance of the CEO Report:

(1) June 2020 CEO Report:

- Mr. Friel reported the following information:
 - Thanked Mr. Hamblin and his team for the work on the budget and the Finance Committee for their time vetting the budget
 - Continue to work on the Urgent Care Center
 - Mom & Dad Project received three-year funding \$1.2 million per year
 - Annual Birthday Celebration will be tentatively for August 15

President Boss called for a motion to approve the CEO Report as presented. Motion by Board Member McCarthy to approve the CEO Report as presented. Second by Board Member Melnick to approve the CEO Report as presented. President Boss called for the vote. A vote in favor was unanimously approved 5/0.

- Board Member Melnick - yes
- Board Member Nicely - yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

D. Acceptance of the Finance Report:

(1) April 2020 Financials:

- Mr. Hamblin reported the following information:
 - Cash is staying strong and cash on hand continues strong
 - 45% under budget on patient revenue
 - Total expenses were 5% lower than budget
 - Acute census remains the same
 - SNF census is down
 - ER visits are down
 - Dental practice was closed in April
 - Surplus of \$1.6 million

(2) CFO Report:

- Mr. Hamblin reported the following:

- We have received stimulus money \$4.3 million
- \$3.6 million is revenue loss funds
- Funds are in the bank account not on P&L as of yet
- Two payments received approximately \$100,000 for clinic \$152,000 for care of SNF patients
- PPP \$2.7 million was transferred to our account – this is to be a forgivable loan
- FEMA funds and expenses will be audited closely
- Potential for ongoing expenses, testing, security on site, various services that we need to have in place

President Boss called for a motion to approve the April 2020 Finance Report and the CFO Report as presented. Motion by Board Member Nicely to approve April 2020 Finance Report and the CFO Report as presented. Second by Board Member Melnick to approve the April 2020 Finance Report and the CFO Report as presented. President Boss called for the vote. A vote in favor was unanimously approved 5/0.

- Board Member Melnick - yes
- Board Member Nicely - yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes

13. ADJOURNMENT:

President Boss called for a motion to adjourn the meeting at 3:24 p.m. Motion by Board Member Nicely to adjourn the meeting. Second by Board Member Baker to adjourn the meeting. President Boss called for the vote. A vote in favor of the motion was unanimously approved 5/0.

- Board Member Melnick - yes
- Board Member Nicely - yes
- President Boss - yes
- Board Member McCarthy - yes
- Board Member Baker - yes



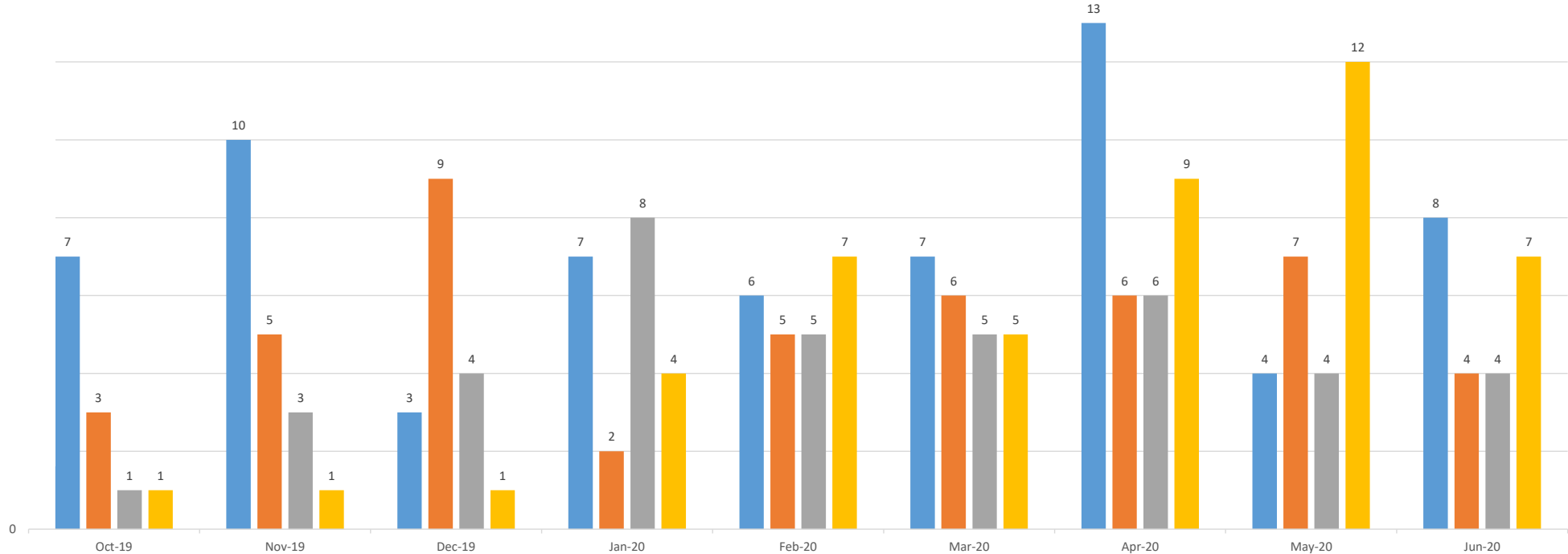
Board Report

June 2020

Staffing	Active: 212 – FT: 134 PT: 13 PD: 65 New Hires: 1 Terms: 2 (3 Voluntary 0 Involuntary) Open Positions: 10
Employee Performance Evaluations	DELINQUENT: See attachment 30 days: 8 60 days: 4 90 days: 5 90+ days: – 7 ED, RT, Administration, SNF See Attachment
Work Comp	NEW CLAIMS: 0 OPEN: 6 Indemnity (Wage Replacement, attempts to make the employee financially whole) - 4 Future Medical Care – 1 Medical Only – 1
Audit	I9 FILE AUDIT: In process
Employee Morale	Ongoing Culture of Ownership Initiatives Birthday Celebration Planning Summer Picnic Mid-August

Past Due Evaluations

14



	Oct-19	Nov-19	Dec-19	Jan-20	Feb-20	Mar-20	Apr-20	May-20	Jun-20
30	7	10	3	7	6	7	13	4	8
60	3	5	9	2	5	6	6	7	4
90	1	3	4	8	5	5	6	4	4
90+	1	1	1	4	7	5	9	12	7

30 60 90 90+



Infection Prevention Monthly Report

June 2020

TOPIC	UPDATE	ACTION/FOLLOW UP
1. Regulatory	<ul style="list-style-type: none"> ▪ Continue to receive updates from APIC. ▪ AFL (All Facility Letters) from CDPH have been reviewed. <ul style="list-style-type: none"> • AFL 20-26.2- waiver of specified regulatory requirements extended until March 2021, except that for staffing ratios, which will need to be requested as needed. ▪ Continue NHSN surveillance reporting. <ul style="list-style-type: none"> • No Hospital Acquired Infections to report. • SNF continues to report to NHSN regarding bed availability, number of COVID-19 positive patients in the unit and supply of PPE on hand has been started. • CDPH now reports to NHSN for us for the hospital. ▪ Completion of CMR reports to Public Health per Title 17 and CDPH regulations. <ul style="list-style-type: none"> • June – 5 positive COVID-19 cases reported • May – No CMRs submitted 	<ul style="list-style-type: none"> ▪ Review ICP regulations. ▪ AFL to be reviewed at Infection Control Committee and Regulatory committee. ▪ Continue Monthly Reporting Plan submissions.
2. Construction	<ul style="list-style-type: none"> ▪ none 	<ul style="list-style-type: none"> ▪ Work with

		Maintenance and contractors to ensure compliance.
3. QI	<ul style="list-style-type: none"> ▪ Continue to work towards increased compliance with Hand Hygiene <ul style="list-style-type: none"> • 81% for May 	<ul style="list-style-type: none"> • Continue monitoring hand hygiene compliance.
4. Outbreaks/ Surveillance	<ul style="list-style-type: none"> ▪ June – 2 MRSA's , no C-diff ▪ May - 2 MRSA's, no C-diff 	<ul style="list-style-type: none"> ▪ Informational
5. Policy Updates	<ul style="list-style-type: none"> • SNF mitigation plan submitted to CDPH and approved. 	<ul style="list-style-type: none"> ▪ Clinical Policy and Procedure Committee to review and update Infection Prevention policies.
6. Safety/Product	<ul style="list-style-type: none"> • Continue working with EVS to educate and improve compliance with hospital-wide cleaning . • The dining room is being terminally cleaned after each meal served to SNF residents. • EVS has ramped up cleaning of high touch surfaces around the hospital to help combat COVID-19. • Each department has taken temporary responsibility for cleaning their high-touch surfaces in an effort to combat SARS CoV-2. • Guidelines on cleaning responsibilities for equipment, locations, frequency and staff responsible have been developed. 	<ul style="list-style-type: none"> ▪ Continue to monitor compliance with infection control practices.
7. Antibiotic Stewardship	<ul style="list-style-type: none"> ▪ Pharmacist continues to monitor antibiotic usage. 	<ul style="list-style-type: none"> ▪ Informational.
8. Education	<ul style="list-style-type: none"> ▪ Infection Preventionist keeping up to date on latest COVID-19 information. ▪ Education to staff about COVID-19 and proper PPE Usage has been ongoing and will continue throughout the 	<ul style="list-style-type: none"> ▪ ICP to share information at appropriate committees.

	pandemic.	
9. Informational	<p>Statistics on Immediate Use Steam Sterilization will now be included with the monthly surgery stats and reported to P&T Committee monthly.</p> <ul style="list-style-type: none"> ▪ June – 10 cataract cases, no other surgeries ▪ May- 0 surgical cases <p>Culture Follow-Up</p> <ul style="list-style-type: none"> ▪ IP oversees culture follow-up process carried out by clinical managers. ▪ Average time for May was 4.8 days to resolution from time of culture result. This number is up due to shortage of clinical managers. ▪ IP will follow more closely to make sure follow up being done in a timely manner. <p>County masking mandate cancelled for the general public when leaving their homes. However, masking is still required in certain facilities, such as our hospital and other medical facilities.</p> <ul style="list-style-type: none"> • We are still screening patients and visitors for symptoms of Covid-19. • We have a protocol for handling patients who come in for outpatient testing who do have symptoms that could be related to COVID-19. • 30-wing of the SNF is now a COVID unit, where confirmed or suspected patients can be seen for ER or admitted as an inpatient until ready for discharge or COVID-19 is ruled out. <p>SNF</p> <p>A statewide mandated COVID-19 Mitigation Plan has been submitted for our SNF. This will include:</p> <ul style="list-style-type: none"> ▪ routine COVID-19 testing for residents and staff ▪ continued restriction of visitors 	

	<ul style="list-style-type: none"> ▪ continued restriction of communal activities ▪ SNF residents have returned to our campus. ▪ Diana Acosta and Nicole Ward have joined the infection prevention team for the SNF. They will be helping with the SNF infection prevention program. Their time in IP will bring us to the equivalent of 1 full time position in infection prevention for the SNF. <p>Surgical Services</p> <ul style="list-style-type: none"> ▪ A protocol for reopening to elective surgeries has been submitted by Dr. Kondal. ▪ As of now, only cataract surgeries are allowed because they do not require general anesthesia, which produces aerosolization, increasing the risk of COVID transmission. ▪ All other surgeries to resume when we have a reliable testing turnaround time or in-house COVID-19 testing. <p>County COVID-19 Testing</p> <ul style="list-style-type: none"> ▪ San Bernardino County Dept. of Public Health provided us with 120 test kits for the antibody serology test and SARS CoV-2 PCR testing. Approximately 100 employees participated in the free testing. ▪ We still have tests available for those who want to be tested. 	
<i>Heather Loose, BSN, RN Infection Preventionist Date: June 30, 2020</i>		

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING MINUTES
41870 GARSTIN DR., BIG BEAR LAKE, CA92315
May 29, 2020**

MEMBERS Perri Melnick, Treasurer Garth Hamblin, CFO
PRESENT: Steven Baker, 2nd Vice President Shelly Egerer, Exec. Asst.
John Friel, CEO

STAFF: Kathy Breuer Kerri Jex

OTHER: Woody White w/QHR Health via phone conference

COMMUNITY

MEMBERS: None

ABSENT: None

OPEN SESSION

1. CALL TO ORDER:

Board Member Melnick called the meeting to order at 12:00 p.m.

2. ROLL CALL:

Perri Melnick and Steven Baker were present. Also present were John Friel, CEO, Garth Hamblin, CFO and Shelly Egerer, Executive Assistant.

3. ADOPTION OF AGENDA:

Board Member Melnick motioned to adopt the May 29, 2020 Special Finance Committee Meeting Agenda as presented. Second by Board Member Baker to adopt the May 29, 2020 Special Finance Committee Meeting Agenda as presented. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Melnick - yes
- Board Member Baker- yes

CLOSED SESSION

1. PUBLIC FORUM FOR CLOSED SESSION:

Board Member Melnick opened the Hearing Section for Public Comment on Closed Session items at 12:00 p.m. Hearing no request to address the Finance Committee, Board Member Melnick closed the Hearing Section at 12:00 p.m.

2. ADJOURN TO CLOSED SESSION:

Board Member Melnick motioned to adjourn to Closed Session at 12:00 p.m. Second by Board Member Baker to adjourn to Closed Session at 12:00 p.m. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Melnick - yes
- Board Member Baker- yes

OPEN SESSION

1. CALL TO ORDER:

Board Member Melnick called the meeting to order at 1:35 p.m.

2. RESULTS OF CLOSED SESSION:

Board Member Melnick stated there was no reportable action from Closed Session.

3. PUBLIC FORUM FOR OPEN SESSION:

Board Member Melnick opened the Hearing Section for Public Comment on Open Session items at 1:35 p.m. Hearing no request to address the Finance Committee, Board Member Melnick closed the Hearing Section at 1:35 p.m.

4. DIRECTOR'S COMMENTS:

- None

5. APPROVAL OF MINUTES:

A. May 05, 2020

Board Member Melnick motioned to approve May 05, 2020 minutes as presented. Second by Board Member Baker to approve the May 05, 2020 minutes as presented. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Melnick - yes
- Board Member Baker- yes

6. OLD BUSINESS:

- None

7. NEW BUSINESS*

A. Discussion and Potential Recommendation to the Board of Directors of the Following:

(1) Fiscal Year 2020/2021 Operating Budget

- Mr. Hamblin reported the following:
 - Providing overview of budget, use 7 months of current budget
 - FY 2019 was a fantastic year
 - Budget does not have any cost on the urgent care this will need to be added
 - \$4.6 million net income
 - 10% decrease is budgeted in ER
 - Added inpatient detox service; is added in this budget (1½ patient per day) will show increase)
 - SNF at this time is in a downward slope and is difficult to get patients approved/admitted to the SNF
 - Adding coverage in the SNF unit due to COVID – 19 will cause increase in expenses
- FTE
 - Budget recommending decrease from prior year budget
 - 5.4 FTE for the Urgent Care
 - Acute 6.6 FTE is core staffing with inpatient

- SNF lower census budgeting decrease
 - ER core staffing requirement stays the same as prior year
 - Triage nurse for 24 hours per day
 - 2 RN per day, no wiggle room
 - Dietary shows some reductions
 - Housekeeping adding 2.2 FTE's
 - Facilities department increase for staff due to urgent care
 - HR reduction in staff
 - OR needs to have some work completed and is in the Capital Budget
 - In process of public bidding process with legal counsel
 - Will be a large expense to upgrade the OR
 - Contractual adjustments are based on accruals
- (2) Fiscal Year 2020/2021 Capital Budget
- Mr. Hamblin reported the following:
 - Added bedside monitors
 - Completed several projects on the Capital Budget
 - There are some projects that need to be addressed from 2019 that are on the list

Board member Melnick reported no action was taken.

8. ADJOURNMENT*

Board Member Melnick motioned to adjourn the meeting at 2:05 p.m. Second by Board Member Baker to adjourn the meeting. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Melnick - yes
- Board Member Baker- yes

**FIRST AMENDMENT TO EMERGENCY
DEPARTMENT SERVICES AGREEMENT**

This FIRST AMENDMENT ("Amendment") is entered into as of the dates provided in the signature lines below, to be effective as of July 15, 2020 ("Effective Date"), by and between **BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT D/B/A BEAR VALLEY COMMUNITY HOSPITAL** ("Hospital"), and **PREMIER EMERGENCY PHYSICIANS OF CALIFORNIA MEDICAL GROUP, A PROFESSIONAL CORPORATION** ("Corporation").

WITNESSETH

WHEREAS, the Parties previously entered into an Emergency Department Services Agreement ("Agreement") effective as of the 15th day of July, 2017;

WHEREAS, the Agreement is scheduled to expire as of July 14, 2020;

WHEREAS, the Parties desire to update the Agreement to extend the term and to provide notice of Corporation's updated compliance language;

NOW, THEREFORE, for and in consideration of the mutual covenants set forth herein, the Parties agree to amend the Agreement as follows:

1. Section 1 of the Agreement is deleted in its entirety and replaced with the following:

1. Term. This Agreement, effective as of 12:00am on July 15, 2017, and initially set to expire as of July 14, 2020, shall be extended for an additional two (2) years ("Additional Term"); provided however, this Agreement (a) may be terminated sooner as provided below, and (b) unless sooner terminated, shall be automatically renewed for additional one (1) year periods ("Renewal Terms") upon its normal expiration date until terminated.

2. New Section 33 is incorporated into the Agreement, as follows:

33. Contractor's Code of Conduct. Hospital acknowledges that Corporation and its affiliated Clinicians are subject and required to abide by its Code of Conduct and Anti-Kickback Statute policies and procedures. The Hospital can access Corporation's Code of Conduct and its policies and procedures regarding the Anti-Kickback Statute at <https://www.evhc.net/news-resources/partner-resources> or a copy of the Code of Conduct can be provided to Hospital upon request. Each Party agrees to comply with all applicable provisions of federal, state and local statutes, rules and regulations including, without limitation, the fraud and abuse and anti-kickback statutes. Further,

each Party shall remain responsible for refunding or returning to any third party payer any and all amounts received by that Party in violation of applicable law or contract.

3. Except as to the terms and conditions amended by this Amendment, all of the terms and conditions of the Agreement are declared by the Parties to be in full force and effect.

IN WITNESS WHEREOF, the Parties hereto have caused this Amendment to be executed by their duly authorized officers.

**PREMIER EMERGENCY PHYSICIANS OF
CALIFORNIA MEDICAL GROUP**

By: _____
Benjamin Guslits, MD, Attorney in Fact

Date: _____

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
D/B/A BEAR VALLEY COMMUNITY HOSPITAL**

By: _____
John Friel, CEO

Date: _____

Board Report

July 2020

COVID-19

Our COVID Task Forces continue to communicate changes in regulations to our hospitals. We have released our Operations Recovery Playbook 2 which includes updates based on new regulations and recommendations and updated the calculators in it. We continue to supply PPE to hospitals and producing our weekly COVID-19 Q Sights newsletter. Our COVID website, www.qhrcovid19.com is refreshed with updated information regularly.

Strategic Planning

QHR Health's strategic planning consultants continue preparing for the strategic planning meetings later in the year.

Upcoming Education Events – July

Webinars:

CAH Hospital Reimbursement & Cost Report Overview	Wednesday, July 8, 2020	2:00 pm – 3:00 pm CST
Board Leadership Webinar – Compliance Update	Tuesday, July 14, 2020	12:00 pm – 1:00 pm CST
Quality Update: High Reliability Organizations	Tuesday, July 16, 2020	10:30 a.m. – 11:30 am CST
Rural Health Clinics	Tuesday, July 21, 2020	10:30 am – 11:30 am CST
Pricing Transparency – Preparing your Organization – Overview of Requirements	Thursday, July 23, 2020	10:30 am – 11:30 am CST

Bootcamps

We conducted our Physician Practice Management Bootcamp virtually to enable this important training to be available during the pandemic.

Link to Course Catalog:

<https://qhr.myabsorb.com/#/catalog>

Other

- Ron Vigus is planning on participating in the Board meeting.

Upcoming Projects

- Cost Report Review
- Contractual Accounts and Bad Debt Review
- Compliance Risk Assessment
- Strategic Planning

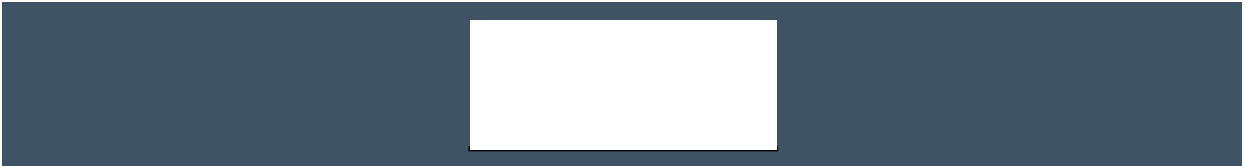
Completed Projects

- Community Health Needs Assessment
- Managed Care Contract Review

From: [John Friel](#)
To: [Shelly Egerer](#)
Subject: FW: Company Update
Date: Wednesday, July 1, 2020 3:11:09 PM
Attachments: [image002.png](#)
[image003.png](#)

Please put this in Board pkg with QHR report
John

From: Emily Hoback <ehoback@qhr.com> **On Behalf Of** Dwayne Gunter
Sent: Tuesday, June 30, 2020 10:09 AM
Subject: Company Update



Company Update

by [Dwayne Gunter](#), President

To our Colleagues:

We are pleased to let you know that on Monday, June 29, Quorum Health Corporation received Court approval of its prepackaged plan to recapitalize the business. The decision paves the way for the company to complete its financial reorganization and successfully emerge from Chapter 11. The company expects the Court to enter the final order soon and expects to emerge from bankruptcy in early July.

Upon its emergence, the company will have improved its financial strength by reducing its debt by approximately \$500 million. The restructured balance sheet will position the company for continued investment in our business and our collective work to strengthen independent community healthcare.

As more information is made available about the details of the restructuring, we will share that with you.

Regards,

Dwayne M. Gunter
[President](#)

M: 615-533-7817





CNO Monthly Report

TOPIC	UPDATE
1. Regulatory	<ul style="list-style-type: none"> CDPH issued a temporary waiver of regulatory requirements due to the state of emergency related to the Coronavirus, ends June 30th, HASC is working on an extension. CDPH will not be conducting on site visits for complaints less than the IJ level. Infection Control enforcement surveys will be conducted every 4-8 weeks.
2. Budget/Staffing	<ul style="list-style-type: none"> Monitoring expenses. Flexing staff as census permits. Overall volumes are beginning to increase. Capital and operational budgets for FY21 have been dispersed to managers.
3. Departmental Reports	
<ul style="list-style-type: none"> Emergency Department 	<ul style="list-style-type: none"> Surge plan has been developed COVID wing is being downsized to make room for SNF admission/ quarantine of new residents. ED is staffing the COVID wing for both ED and inpatients Volumes are increasing OB/ L&D workgroup has been formed to work on standardizing the process for emergency delivery in the ED. The group's goals include training staff and assembling standardized kits and checklists.
<ul style="list-style-type: none"> Acute 	<ul style="list-style-type: none"> Acute unit is taking care of non COVID patients Patient Experience workgroup starting to meet again. Medication Reconciliation workgroup starting to meet again.
<ul style="list-style-type: none"> Skilled Nursing 	<ul style="list-style-type: none"> Residents have moved back into the hospital SNF COVID mitigation plan was approved New regs require FT Infection Preventionist dedicated to the SNF- being met with reorganization of current staff Training started for staff new to IP role Successful Infection Control Survey 6/10 Unannounced visit from CDPH for PPE check completed 6/11 Many webinars/ phone calls regarding SNF COVID planning.

	<ul style="list-style-type: none"> Received notification that CMS did not receive SNF reporting numbers for 1 week, DON submitted proof that reporting was completed. There appears to have been a computer and/ or system glitch.
<ul style="list-style-type: none"> Surgical Services 	<ul style="list-style-type: none"> Re-opening of general and orthopedic surgery has been postponed until in-house COVID testing or alternative has been finalized. Dr. Kondal and Heather working on new procedure for pre-op screening d/t COVID Working on GI scope purchase New sterilizer on order Dr. Chin interested in starting surgery within the next couple of months.
<ul style="list-style-type: none"> Case Management 	<ul style="list-style-type: none"> Working with DON on 1-2 possible SNF admissions Attended HASC Re-admissions workgroup meeting
<ul style="list-style-type: none"> Respiratory Therapy 	<ul style="list-style-type: none"> Additional ventilators acquired to support critical care, rented ventilators being returned as they have not been utilized. Alternative measures being implemented including disposable vents, and COVID compatible CPAP. RT is in process of moving back into their original location.
<ul style="list-style-type: none"> Physical Therapy 	<ul style="list-style-type: none"> Volumes are increasing
<ul style="list-style-type: none"> Food and Nutritional Services 	<ul style="list-style-type: none"> All food from Camp Oakes has been relocated to the hospital kitchen. POS system has been implemented. Credit and Debit cards are now accepted in the cafeteria. Working with SNF to provide safe opportunities for Residents to dine in the cafeteria. RD working with FHC to start consulting with CPSP patients.
4. Infection Prevention	<ul style="list-style-type: none"> Planning, research and education regarding coronavirus Educating staff on PPE standards and guidelines for re-use Reporting COVID cases to Public Health and CDPH L&C Managing changing CDC & Cal-OSHA requirements and mass amounts of information Working with SNF infection prevention plan to complete cyclical COVID testing and implement SNF COVID mitigation plan. Developed job description for greeter/ screener positions TBH, as required by CDPH/ CMS.

5. Quality Improvement	<ul style="list-style-type: none"> ▪ Patient and Family Advisory Committee – planning for Zoom meeting in August ▪ Beta HEART – validation was held for Culture of Safety, Communication and Transparency & Rapid Event Investigation- still waiting for final report from BETA. ▪ BHPP grant – unknown status at this time due to State budgetary changes related to the deficit.
6. Policy Updates	<ul style="list-style-type: none"> ▪ Interim policies for COVID being developed and implemented
7. Safety & Products	<ul style="list-style-type: none"> ▪ Working closely with Purchasing regarding supply & PPE shortage and alternatives.
8. Education	<ul style="list-style-type: none"> ▪ BLS Classes scheduled monthly, ACLS & PALS on hold. AHA has granted extension on certifications. ▪ COVID training on Relias for all staff ▪ Specialized donning and doffing training on Relias for clinical staff.
9. Information Items/Concerns	<ul style="list-style-type: none"> ▪ Attending many calls related to COVID with BBFD, HASC, CHA, CDPH. ▪ Hospital Command Center currently on stand-by status ▪ Closely monitoring COVID trends/ hospital & ventilator utilization throughout the state.
Respectfully Submitted by: <i>Kerri Jex, CNO</i> <div style="text-align: right;"><i>Date: June 26th, 2020</i></div>	

2020 Surgery Report

May-20		
Physician	# of Cases	Procedures
Critel - CRNA	1	Hip Injection
Pautz - DO	0	
Kondal - MD	0	
Tayani	0	
Total	1	

Jun-20		
Physician	# of Cases	Procedures
Critel - CRNA	4	LESI
Critel - CRNA	2	Sacroiliac Injection
Pautz - DO	0	
Kondal - MD	0	
Tayani	10	Cataracts
Total	16	

Jul-20		
Physician	# of Cases	Procedures
Critel - CRNA		
Critel - CRNA		
Critel - CRNA		
Pautz - DO		
Pautz - DO		
Pautz - DO		
Pautz - DO		
Kondal - MD		
Kondal - MD		
Kondal - MD		
Tayani		
Total	0	

Aug-20		
Physician	# of Cases	Procedures
Pautz - DO		
Pautz - DO		
Pautz - DO		
Pautz - DO		
Pautz - DO		
Pautz - DO		
Critel - CRNA		
Critel - CRNA		
Critel - CRNA		
Tayani		
Total	0	

Sep-20		
Physician	# of Cases	Procedures
Pautz - DO		



CHIEF EXECUTIVE OFFICER REPORT

July 2020

CEO Information:

COVID 19 Crisis: currently our Hospital Incident Command has downgraded to the Administration Team. We are implementing the demobilization plan. The SNF patients are back to the district.

Equipment and design recommendations regarding the Urgent Care Center on Sandalwood and Big Bear Blvd are with the architect for final and permit request.

Dental services are planned to resume by June 30th.

Annual hospital birthday celebration is being planned for August 15th at Camp Oaks

Strategic Planning with QHR guidance has begun completion for Board consideration and approved planned for October 2020.



MEMO

Date: July 1, 2020
To: All Staff
From: John Friel, CEO
Re: New Fiscal Year

July 1st represents the start of a new business year for Bear Valley Community Healthcare District.

I am happy to inform you that when the Board approved the budget for next year 20/21 it included a wage increase of 3% for all non-represented employees. This increase will be reflected in the pay period beginning June 21, 2020.

The Board has also approved an upward adjustment of the wage scale following an extensive wage and salary review.

Your service, compassion, loyalty and dedication to our patients, visitors and the communities in the District are appreciated and it is what makes BVCHD the success it is.

As we embark on a new year of uncertainty, we are confident that we have the best people on the team and together we can weather whatever comes our way.

Thank you and keep up the good work!

John Friel, CEO

BOARD OF TRUSTEES

Dr. Stephen Foulkes
Mr. John Goepf
Mrs. Cathy Herrick
Ms. Sudie Smartt
Mr. Paul Zamoyta

Dr. Mary M. Suzuki
Superintendent of Schools



BEAR VALLEY SCHOOLS

Big Bear Elementary
North Shore Elementary
Baldwin Lane Elementary
Fallsview School
Big Bear Middle
Big Bear High
Chautauqua High

P.O. Box 1529 * 42271 Moonridge Road * Big Bear Lake, CA 92315 * (909) 866-4631 * Fax (909) 866-2040 * www.bearvalleyusd.org

June 4, 2020

The Mom&Dad Project
P.O. Box 1649
Big Bear Lake, CA 92315

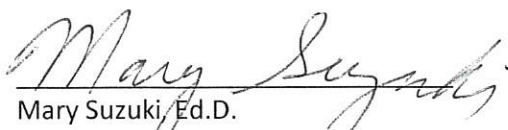
Dear Johanna Wierzbicki:

On behalf of the Governing Board of the Bear Valley Unified School District, we would like to extend our appreciation for your generous donation of Potter the Otter Visits the Dentist books, 124 dental kits and additional education and resource materials with the approximate value of \$2,000.00. Your donation will be distributed to students and families in the Big Bear Valley.

Your gift is greatly appreciated and the students and staff will benefit from your thoughtfulness and generosity.

Equally important to receiving such nice gifts is the ongoing support the school district receives from staff members, parents, community members, organizations and generous businesses like yours.

Sincerely,


Mary Suzuki, Ed.D.
Superintendent of Schools

*File
Suzuki
noted
6-17-20*

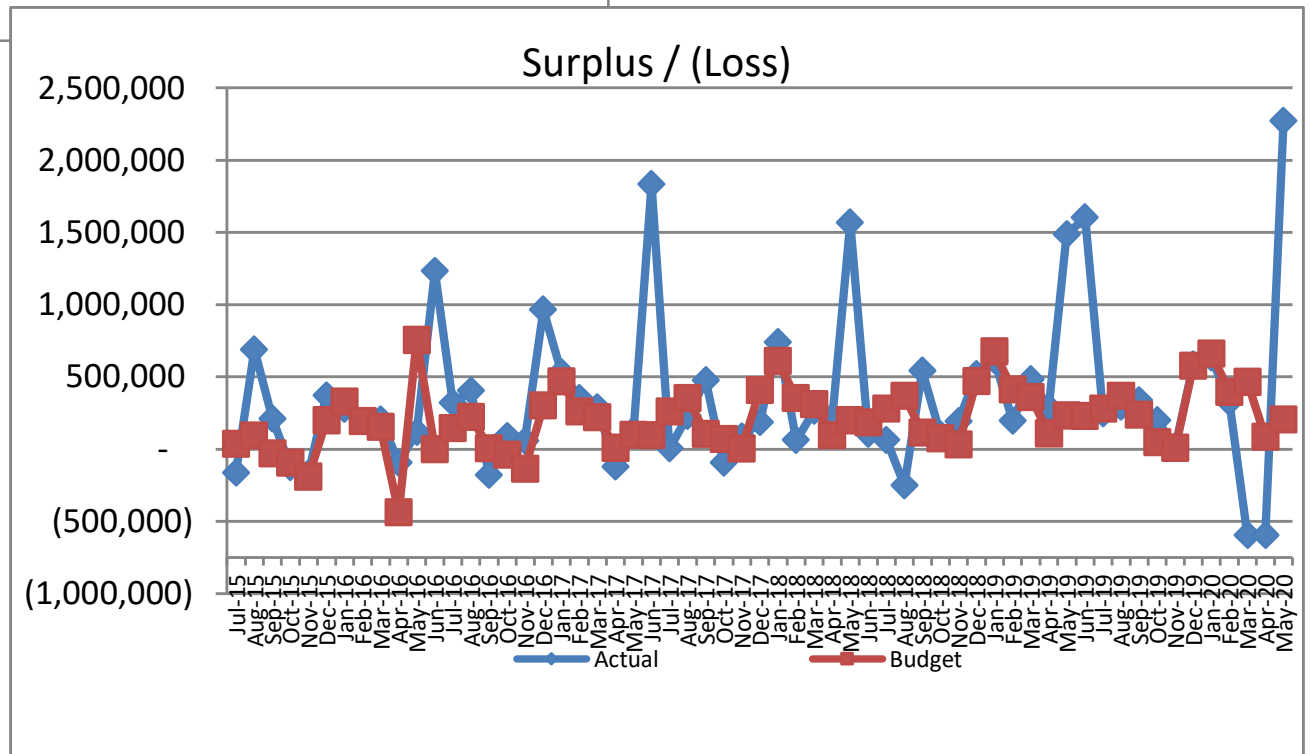
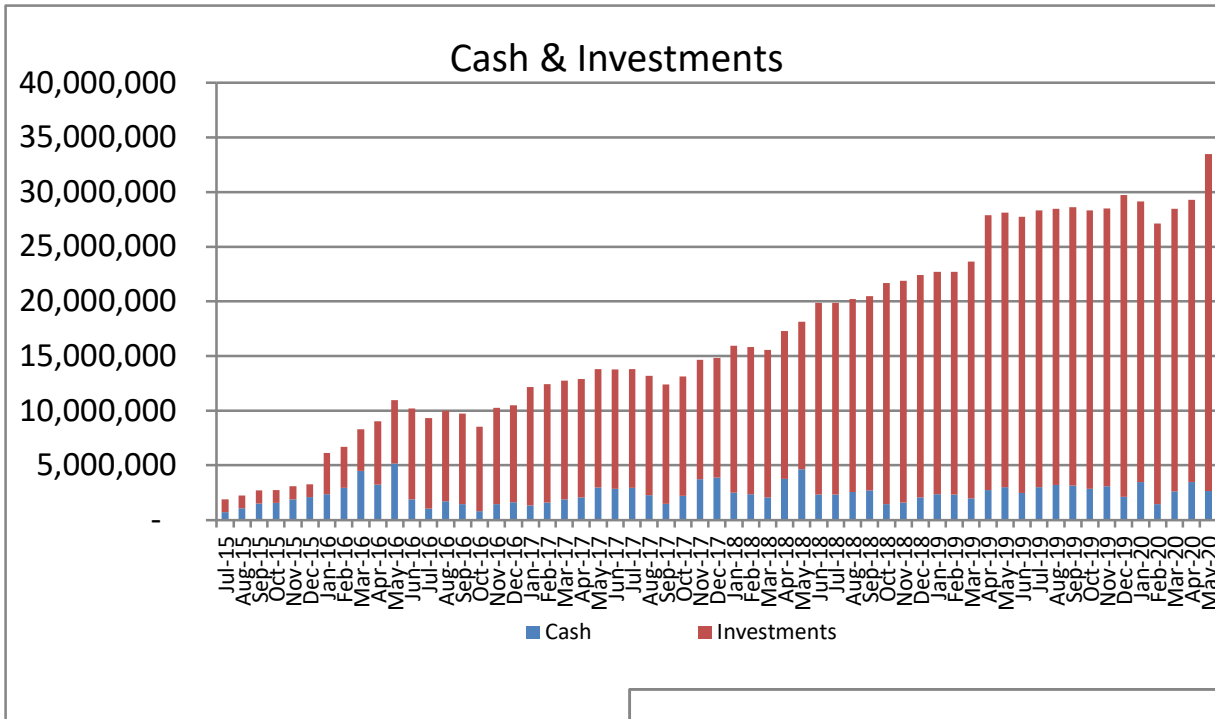
It is the mission of Bear Valley Unified School District to educate, inspire, and prepare all students by creating innovative learning environments where students can thrive academically, contribute to society, and lead healthy, purposeful lives.



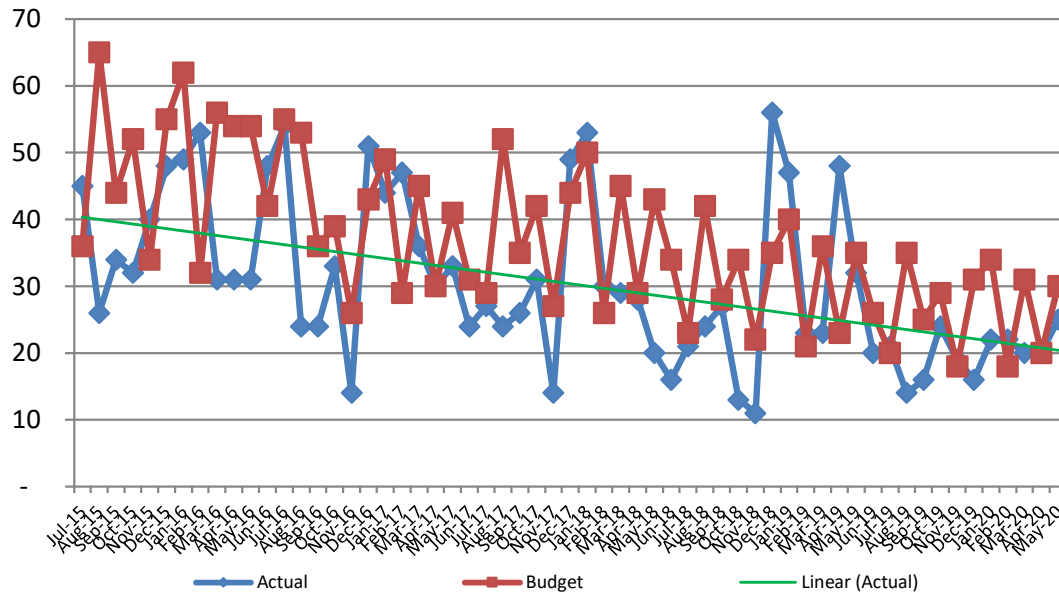
Finance Report
May 2020 Results

Summary for May 2020

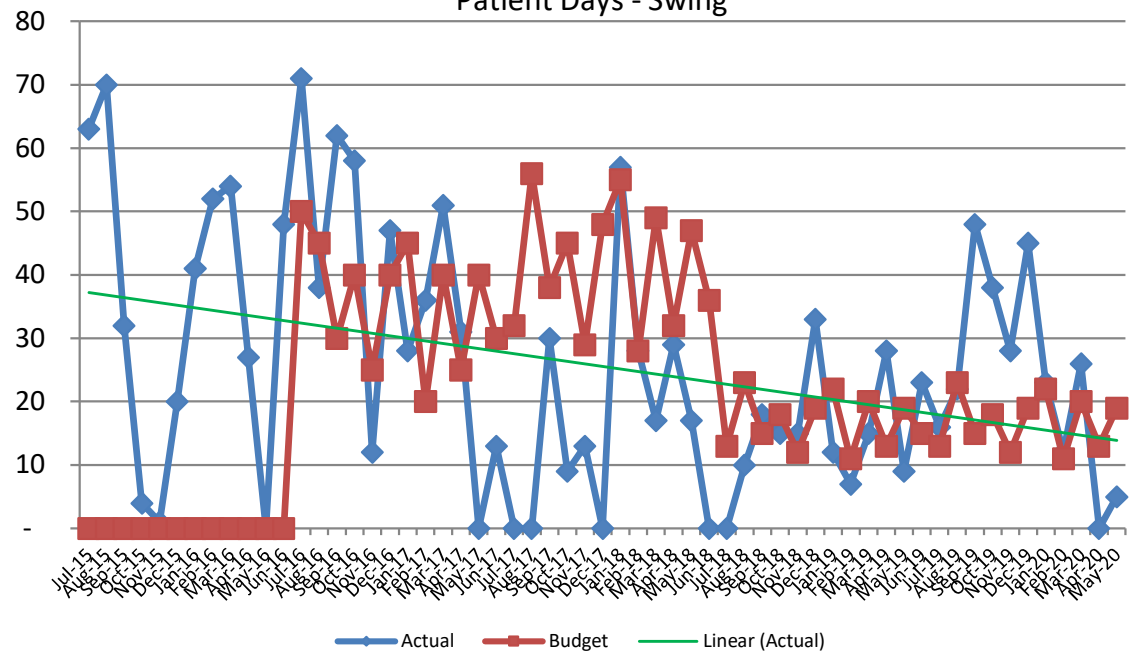
- Cash on hand \$ 2,635,978
Investments \$30,834,716
- Days Cash on hand, including investments with LAIF – 494
- Surplus of \$2,271,691 was significantly more than budget with bringing some CARES Act stimulus money into “non-operating” revenue
- Total Patient Revenue was 33.8% under Budget for the month
- Net Patient Revenue was 31.5% under budget.
- Total Expenses were 4.9% lower than budget

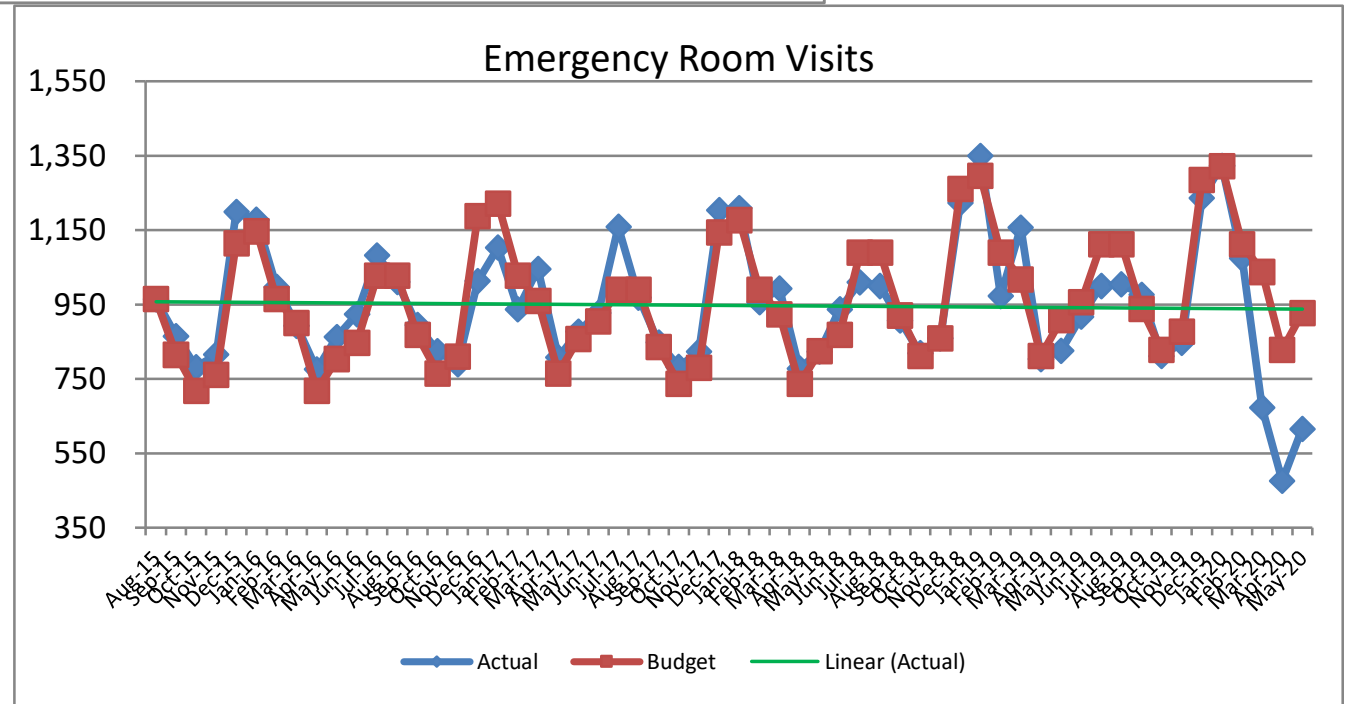
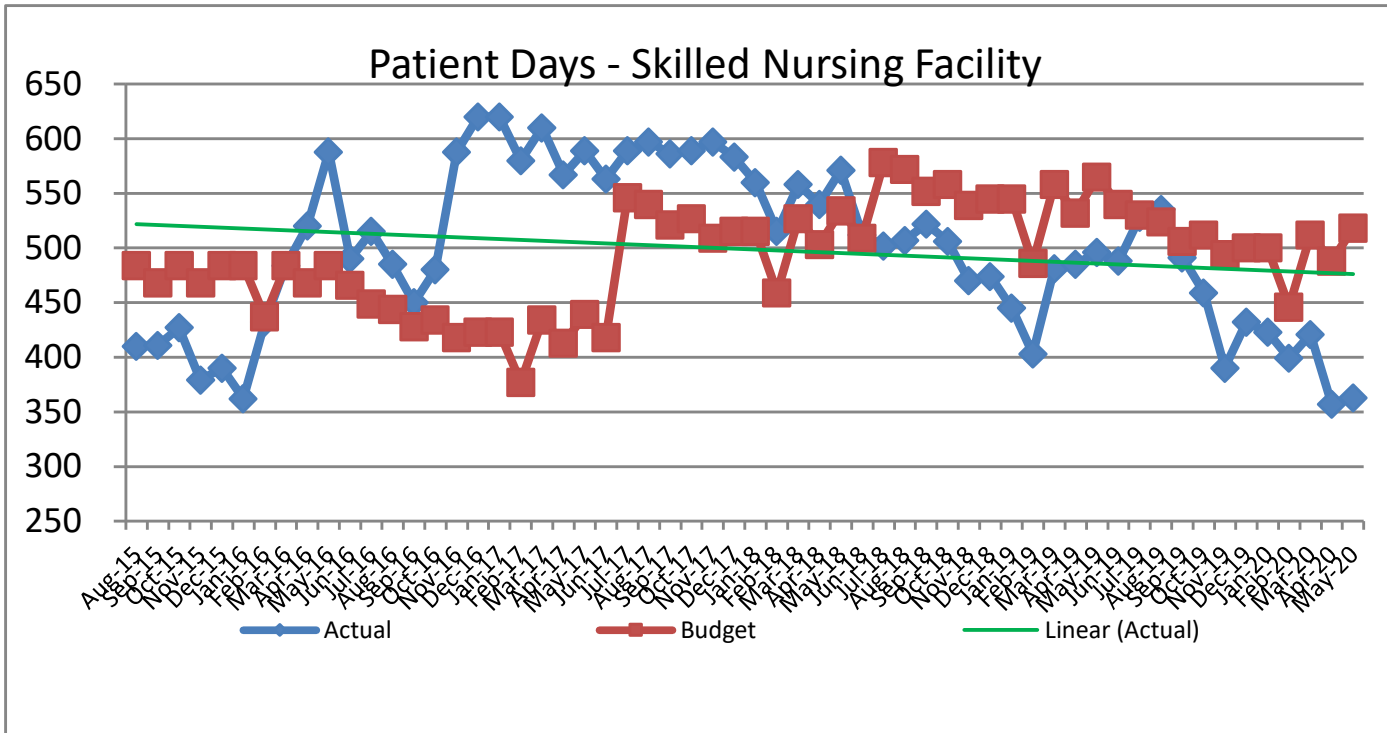


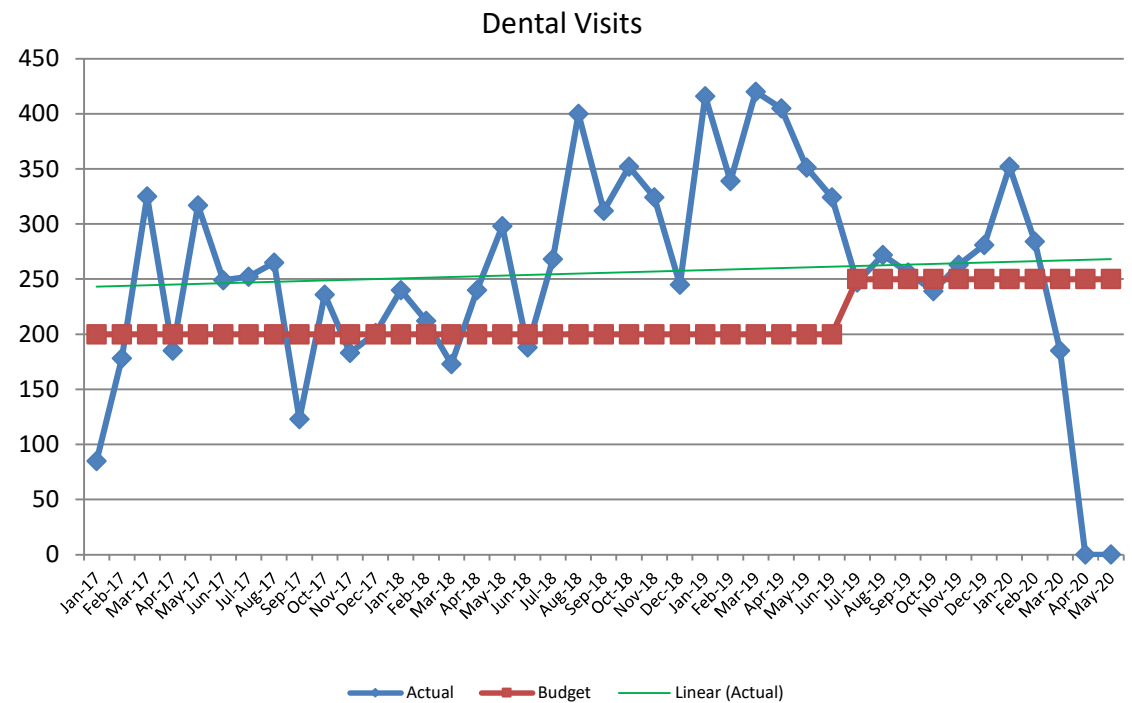
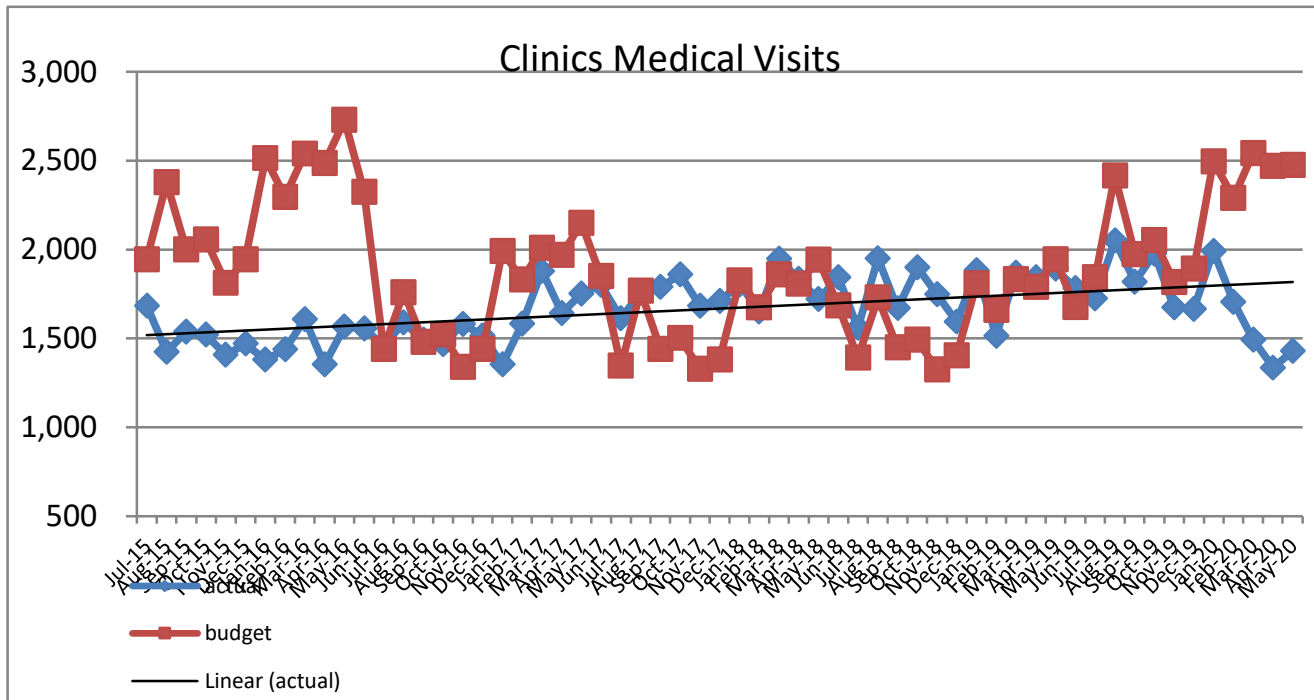
Patient Days - Acute

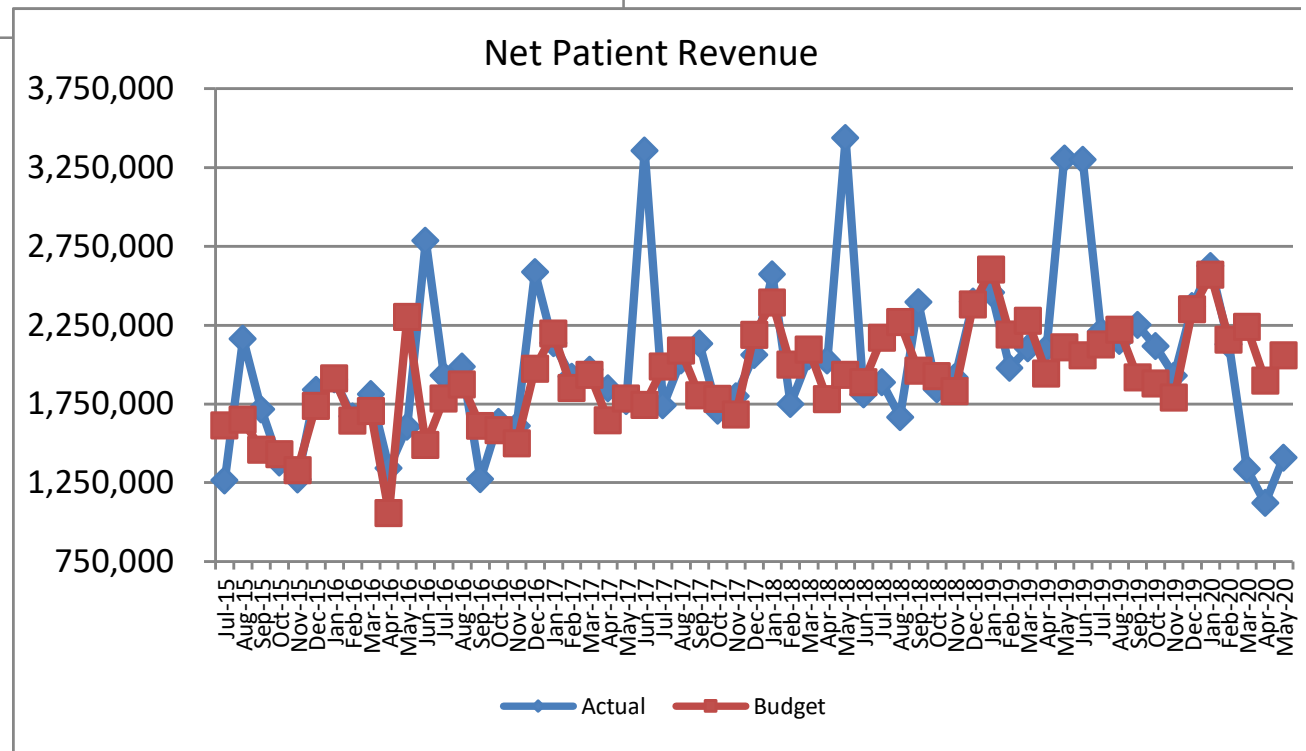
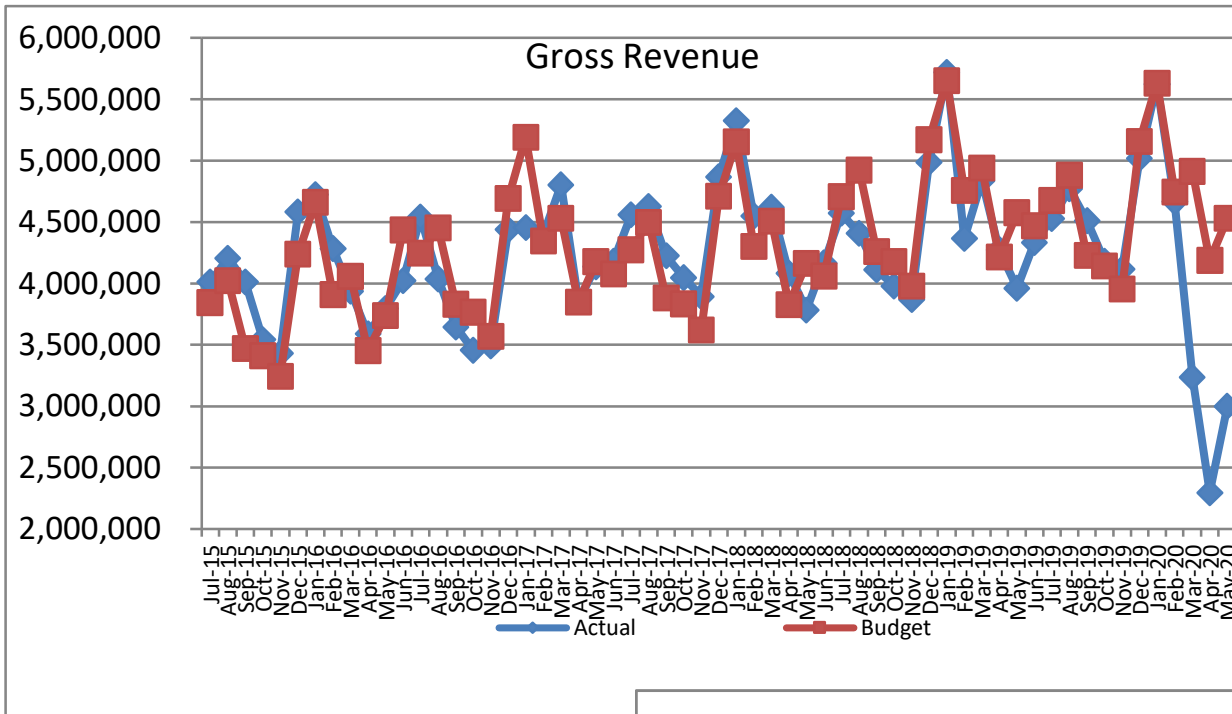


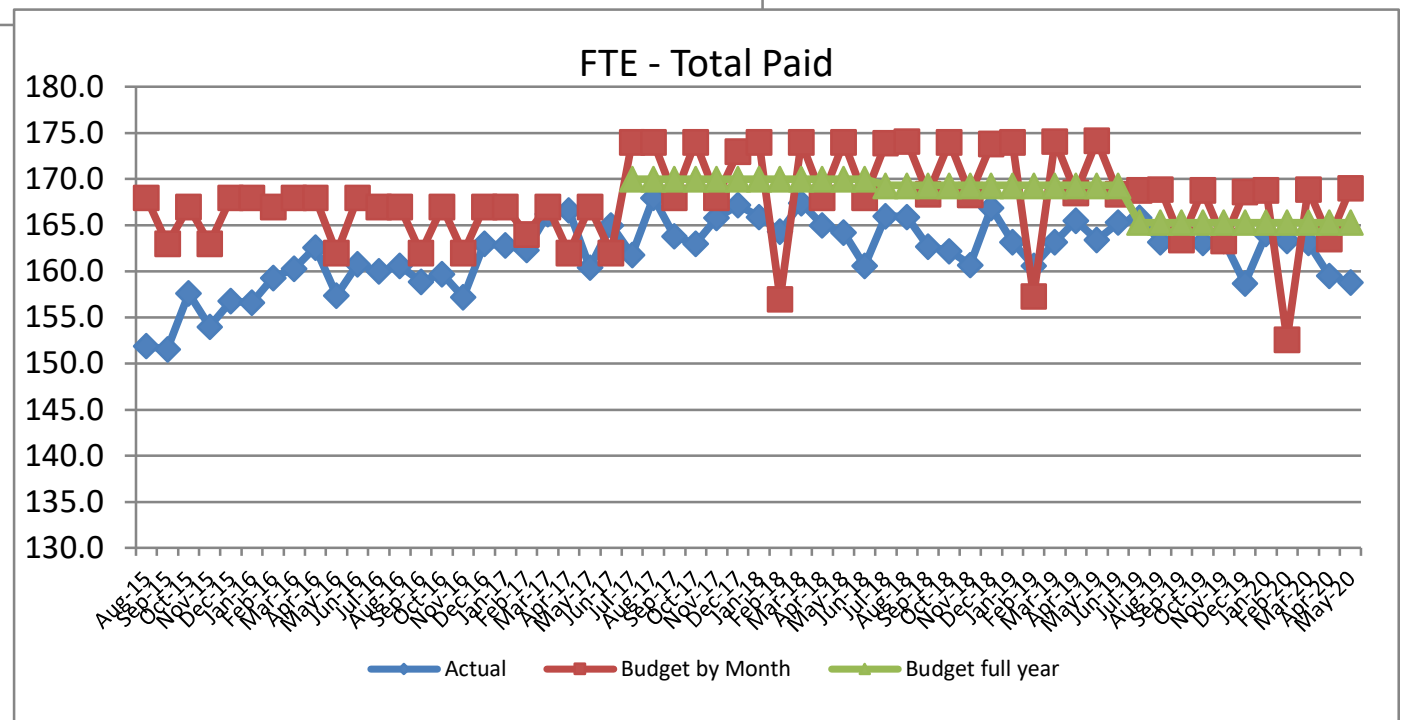
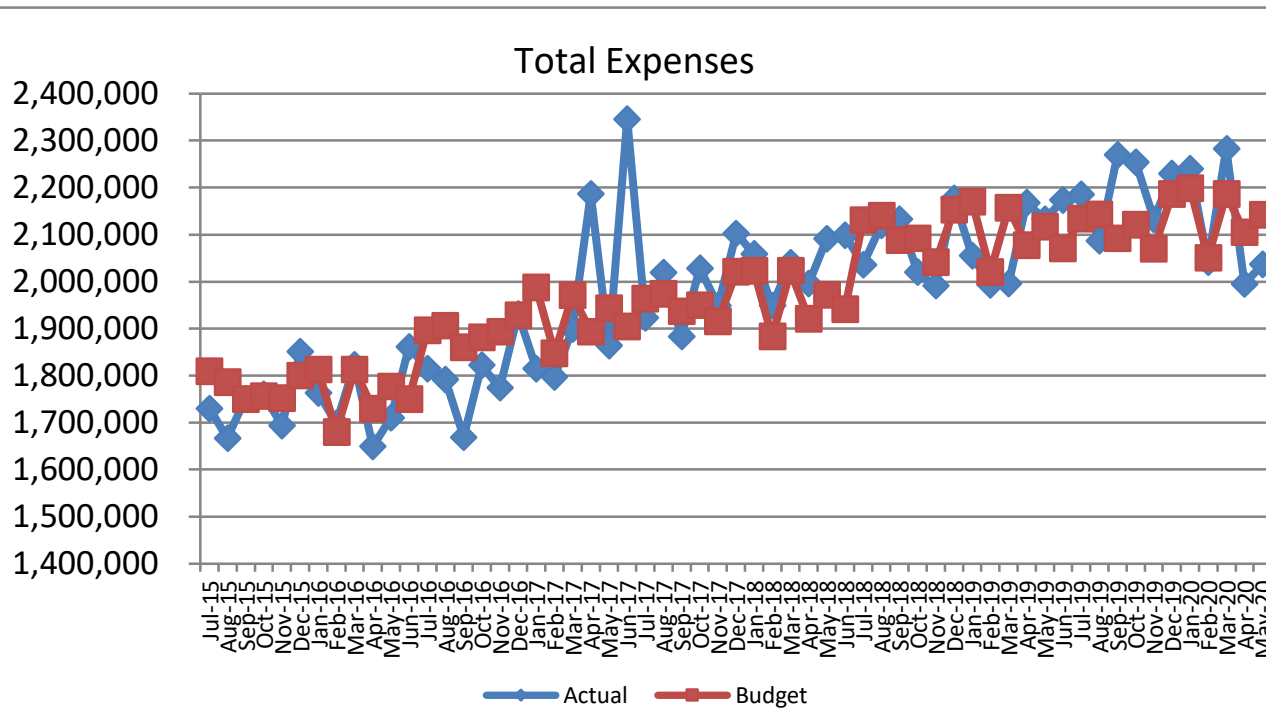
Patient Days - Swing



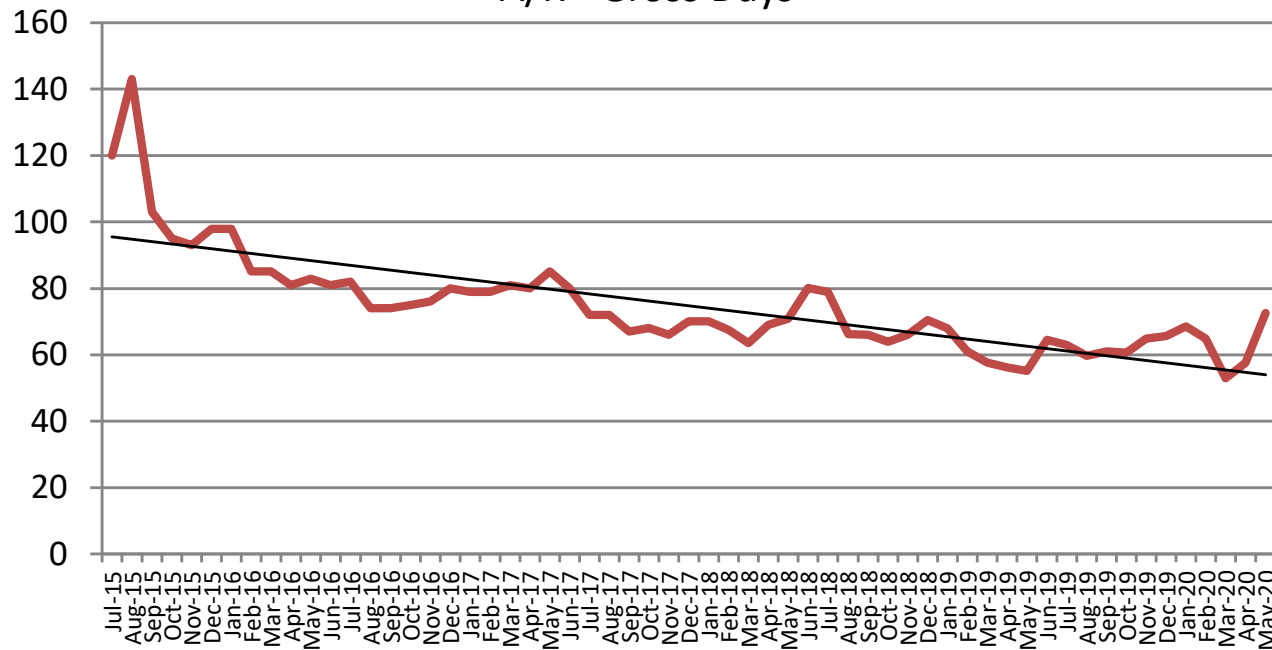




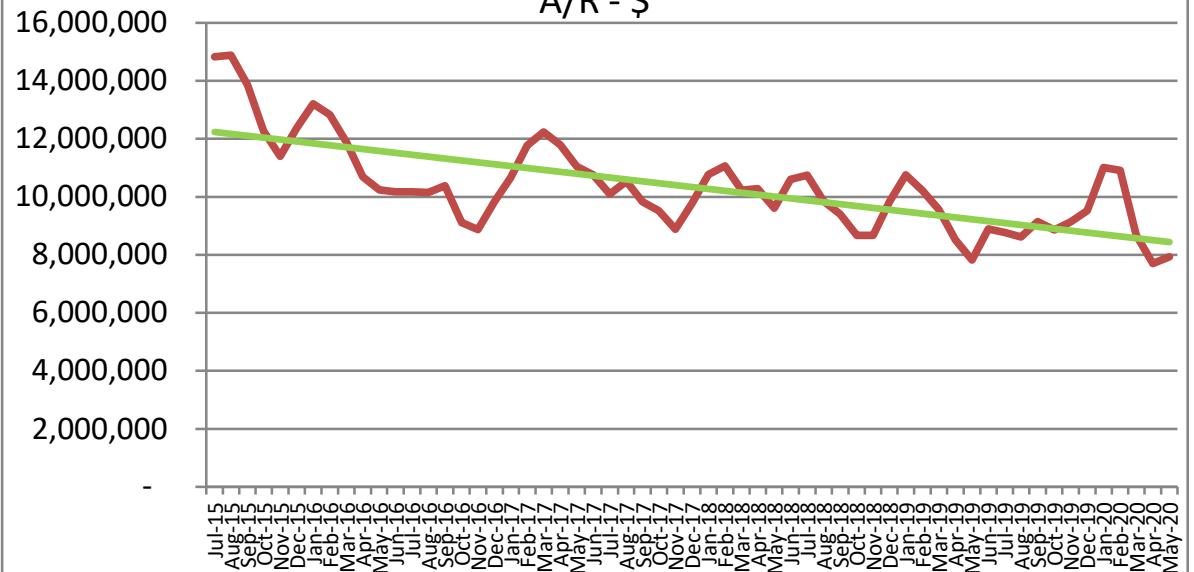




A/R - Gross Days



A/R - \$





May 2020 Financial Results

For the month . . .

Total Patient Revenue for May 2020 was \$2,998,449- this was 33.8% or \$1,532,157 lower than budget (although \$704,034 higher than last month, April 2020). All categories of revenue were again lower than budget. Emergency Room revenue was 28.3% down, Outpatient was 41.2% down, and Clinic revenue was 53.02% under budget.

Revenue deductions were \$1,588,868 which was lower than budget by 35.7%.

Total Operating Revenue of \$1,413,363 was \$734,178 or 34.2% lower than budget.

Total Expenses of \$2,037,082 were 4.9% lower than budget.

With booking of some CARES Act stimulus funding (under “non-operating”) our surplus for the month of May 2020 was \$2,271,691. This brings our year-to-date (11 month) Surplus to \$3,761,288. This is \$430,656 or 12.9% more than our budget.

Our Operating Cash and Investments total \$33,470,694 of the end of month. Total days cash on hand as of the end of May 2020 are 494.

Key Statistics

Acute patient days of 25 were up from last month, but 17% lower than budget. We had 5 Swing days for the month. Skilled Nursing Facility days of 363 were 30% lower than budget – our Average Daily Census was 11.7. ER Visits of 616 were more than last month, 33.5% lower than budget. Clinics Medical visits were under budget by 42%. We had no Dental visits for May.

FTE (Full Time Equivalents) continue to run under budget.

Year To Date - Through the first 10 months of our Fiscal Year

Total Patient Revenue is 10%, under the budgeted amount

Total Operating Revenue is 8.9% lower than budget

Total Operating Expenses are 1.2% more than budget

Our Surplus of \$3,761,288 is 12.9 % more than our budgeted amount.

Bear Valley Community Healthcare District
Financial Statements May 31, 2020

Financial Highlights—Hospital
STATEMENT OF OPERATIONS

	A	B	C	D	E	F	G	H	I	J
	Current Month					Year-to-Date				
	FY 18/19	FY 19/20		VARIANCE		FY 18/19	FY 19/20		VARIANCE	
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
1 Total patient revenue	3,960,859	2,998,449	4,530,606	(1,532,157)	-33.8%	49,079,088	45,942,275	51,045,572	(5,103,297)	-10.0%
2 Total revenue deductions	653,439	1,588,868	2,471,790	(882,922)	-35.7%	25,023,873	24,296,262	27,836,459	(3,540,198)	-12.7%
3 % Deductions	16%	53%	55%			51%	53%	55%		
4 Net Patient Revenue	3,307,420	1,409,581	2,058,816	(649,235)	-31.5%	24,055,215	21,646,013	23,209,113	(1,563,100)	-6.7%
5 % Net to Gross	84%	47%	45%			49%	47%	45%		
6 Other Revenue	26,514	3,783	88,726	(84,943)	-95.7%	450,927	376,494	974,217	(597,723)	-61.4%
7 Total Operating Revenue	3,333,933	1,413,363	2,147,542	(734,178)	-34.2%	24,506,142	22,022,507	24,183,330	(2,160,823)	-8.9%
8 Total Expenses	2,133,209	2,037,082	2,142,370	(105,288)	-4.9%	22,823,668	23,709,011	23,429,865	279,146	1.2%
9 % Expenses	54%	68%	47%			47%	52%	46%		
10 Surplus (Loss) from Operations	1,200,725	(623,718)	5,172	(628,890)	12160.1%	1,682,475	(1,686,504)	753,464	(2,439,969)	323.8%
11 % Operating margin	30%	-21%	0%			3%	-4%	1%		
12 Total Non-operating	284,411	2,895,410	200,197	2,695,213	1346.3%	2,550,390	5,447,792	2,577,167	2,870,625	111.4%
13 Surplus/(Loss)	1,485,136	2,271,691	205,369	2,066,322	-1006.2%	4,232,865	3,761,288	3,330,631	430,656	-12.9%
14 % Total margin	37%	76%	5%			9%	8%	7%		

BALANCE SHEET

	A	B	C	D	E
	May	May	April		
	FY 18/19	FY 19/20	FY 19/20	VARIANCE	
				Amount	%
15 Gross Accounts Receivables	7,825,513	7,938,183	7,695,961	242,222	3.1%
16 Net Accounts Receivables	2,447,596	2,003,416	2,022,044	(18,628)	-0.9%
17 % Net AR to Gross AR	31%	25%	26%		
18 Days Gross AR	55.1	72.5	57.6	14.9	25.9%
19 Cash Collections	1,836,617	1,422,347	1,474,744	(52,397)	-3.6%
20 Settlements/IGT Transactions	769,981	1,339,451	871,483	467,968	53.7%
Stimulus Receipts	-	3,811,778	576,406	3,235,372	561.3%
21 Investments	25,145,412	30,834,716	25,834,716	5,000,000	19.4%
22 Cash on hand	2,986,459	2,635,978	3,448,025	(812,047)	-23.6%
23 Total Cash & Invest	28,131,871	33,470,694	29,282,741	4,187,953	14.3%
24 Days Cash & Invest	429	494	429	65	15.1%
Total Cash and Investments	28,131,871	33,470,694			
Increase Current Year vs. Prior Year		5,338,823			

Bear Valley Community Healthcare District
Financial Statements May 31, 2020

Statement of Operations

	A	B	C	D	E	F	G	H	I	J
	Current Month					Year-to-Date				
	FY 18/19	FY 19/20		VARIANCE		FY 18/19	FY 19/20		VARIANCE	
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
Gross Patient Revenue										
1 Inpatient	155,315	104,722	143,194	(38,472)	-26.9%	1,684,664	1,280,002	1,414,319	(134,317)	-9.5%
2 Outpatient	886,169	551,733	938,705	(386,972)	-41.2%	10,062,821	8,348,738	10,066,906	(1,718,167)	-17.1%
3 Clinic Revenue	410,818	243,802	519,267	(275,465)	-53.0%	4,262,587	3,770,628	4,944,879	(1,174,251)	-23.7%
4 Emergency Room	2,288,381	1,936,617	2,702,416	(765,799)	-28.3%	30,703,902	30,411,500	32,166,144	(1,754,643)	-5.5%
5 Skilled Nursing Facility	220,176	161,575	227,024	(65,449)	-28.8%	2,365,114	2,131,406	2,453,325	(321,919)	-13.1%
6 Total patient revenue	3,960,859	2,998,449	4,530,606	(1,532,157)	-33.8%	49,079,088	45,942,275	51,045,572	(5,103,297)	-10.0%
Revenue Deductions										
7 Contractual Allow	1,946,509	1,350,419	2,199,465	(849,046)	-38.6%	23,754,426	22,466,150	24,768,221	(2,302,071)	-9.3%
8 Contractual Allow PY	(1,646,563)	-	-	-	#DIV/0!	(3,639,937)	(1,724,101)	-	(1,724,101)	#DIV/0!
9 Charity Care	34,283	10,183	12,171	(1,988)	-16.3%	174,933	152,506	137,127	15,379	11.2%
10 Administrative	28,321	13,469	14,831	(1,362)	-9.2%	179,525	74,618	167,096	(92,478)	-55.3%
11 Policy Discount	13,316	9,672	13,252	(3,580)	-27.0%	143,458	167,543	149,309	18,234	12.2%
12 Employee Discount	11,099	3,175	5,541	(2,366)	-42.7%	64,622	47,782	62,428	(14,646)	-23.5%
13 Bad Debts	197,880	114,878	226,530	(111,653)	-49.3%	3,063,788	2,183,528	2,552,278	(368,750)	-14.4%
14 Denials	177,395	87,073	-	87,073	#DIV/0!	1,283,059	928,236	-	928,236	#DIV/0!
15 Total revenue deductions	653,439	1,588,868	2,471,790	(882,922)	-35.7%	25,023,873	24,296,262	27,836,459	(3,540,198)	-12.7%
16 Net Patient Revenue	3,307,420	1,409,581	2,058,816	(649,235)	-31.5%	24,055,215	21,646,013	23,209,113	(1,563,100)	-6.7%
gross revenue including Prior Year Contractual Allowances as a percent to gross revenue WO PY and Other CA	40.2%	40.2%		40.2%		40.2%	447.4%	447.4%	0.0%	
	39.2%	39.2%		39.2%		39.2%	437.2%	437.2%	0.0%	
17 Other Revenue	26,514	3,783	88,726	(84,943)	-95.7%	450,927	376,494	974,217	(597,723)	-61.4%
18 Total Operating Revenue	3,333,933	1,413,363	2,147,542	(734,178)	-34.2%	24,506,142	22,022,507	24,183,330	(2,160,823)	-8.9%
Expenses										
19 Salaries	903,588	847,082	889,291	(42,209)	-4.7%	9,616,152	9,956,521	9,597,571	358,950	3.7%
20 Employee Benefits	316,576	302,434	331,835	(29,401)	-8.9%	3,136,233	3,368,044	3,567,606	(199,562)	-5.6%
21 Registry	2,700	-	-	-	#DIV/0!	136,350	8,250	-	8,250	#DIV/0!
22 Salaries and Benefits	1,222,864	1,149,516	1,221,126	(71,610)	-5.9%	12,888,735	13,332,815	13,165,177	167,638	1.3%
23 Professional fees	166,043	158,274	192,812	(34,538)	-17.9%	1,891,788	1,883,358	2,160,471	(277,114)	-12.8%
24 Supplies	137,910	149,611	147,410	2,201	1.5%	1,492,441	1,629,730	1,589,028	40,702	2.6%
25 Utilities	41,779	32,589	39,116	(6,527)	-16.7%	482,351	442,696	490,552	(47,856)	-9.8%
26 Repairs and Maintenance	26,925	38,303	47,756	(9,453)	-19.8%	314,241	658,527	523,523	135,004	25.8%
27 Purchased Services	345,850	311,541	311,318	223	0.1%	3,815,902	3,506,604	3,490,515	16,089	0.5%
28 Insurance	28,560	31,990	30,917	1,073	3.5%	312,806	368,499	340,087	28,412	8.4%
29 Depreciation	81,848	88,025	78,725	9,300	11.8%	873,646	930,718	865,975	64,743	7.5%
30 Rental and Leases	8,962	27,656	12,370	15,286	123.6%	123,900	168,419	136,070	32,349	23.8%
32 Dues and Subscriptions	5,347	5,348	6,488	(1,140)	-17.6%	69,039	64,862	71,368	(6,506)	-9.1%
33 Other Expense	67,121	44,229	54,332	(10,103)	-18.6%	558,818	722,783	597,099	125,684	21.0%
34 Total Expenses	2,133,209	2,037,082	2,142,370	(105,288)	-4.9%	22,823,668	23,709,011	23,429,865	279,146	1.2%
35 Surplus (Loss) from Operations	1,200,725	(623,718)	5,172	(628,890)	12160.1%	1,682,475	(1,686,504)	753,464	(2,439,969)	323.8%
Non-Operating Income										
36 Tax Revenue	282,659	201,917	201,917	-	0.0%	2,182,629	2,221,087	2,221,087	-	0.0%
38 Other non-operating	8,899	2,700,020	5,750	2,694,270	46856.9%	77,789	2,867,823	63,250	2,804,573	4434.1%
Interest Income	333	768	100	668	667.7%	373,596	441,364	376,100	65,264	17.4%
Interest Expense	(7,480)	(7,295)	(7,570)	275	-3.6%	(83,623)	(82,482)	(83,270)	788	-0.9%
IGT Expense	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
39 Total Non-operating	284,411	2,895,410	200,197	2,695,213	1346.3%	2,550,390	5,447,792	2,577,167	2,870,625	111.4%
40 Surplus/(Loss)	1,485,136	2,271,691	205,369	2,066,322	-1006.2%	4,232,865	5,764,288	3,350,634	480,888	-12.9%

**Bear Valley Community Healthcare District
Financial Statements**

Current Year Trending Statement of Operations

A Statement of Operations—CURRENT YEAR 2020

	1	2	3	4	5	6	7	8	9	10	11	12	
	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD
Gross Patient Revenue													
1	Inpatient	132,376	109,683	117,618	135,332	113,846	160,880	120,961	96,742	106,445	81,398	104,722	1,280,002
2	Outpatient	852,704	893,759	883,248	900,575	788,445	714,674	962,354	852,861	610,643	337,744	551,733	8,348,738
3	Clinic	369,855	413,535	386,658	398,761	339,831	338,589	406,820	346,918	296,057	229,803	243,802	3,770,628
4	Emergency Room	2,937,844	3,116,633	2,904,860	2,531,862	2,687,022	3,636,063	3,945,671	3,192,182	2,035,703	1,487,044	1,936,617	30,411,500
5	Skilled Nursing Facility	234,536	237,879	218,184	212,481	187,257	168,287	188,116	177,630	187,035	158,427	161,575	2,131,406
6	Total patient revenue	4,527,315	4,771,490	4,510,568	4,179,010	4,116,401	5,018,492	5,623,921	4,666,332	3,235,882	2,294,415	2,998,449	45,942,275
Revenue Deductions													
C/A	0.45	0.53	0.47	0.48	0.56	0.48	0.51	0.47	0.49	0.45	0.45	#DIV/0!	0.49
7	Contractual Allow	2,048,634	2,523,579	2,128,363	1,986,465	2,300,777	2,425,259	2,874,983	2,201,880	1,599,050	1,026,743	1,350,419	22,466,150
8	Contractual Allow PY	(100,000)	(150,040)	(150,000)	(150,000)	(299,061)	(175,000)	(175,000)	(175,000)	(175,000)			(1,724,101)
9	Charity Care	21,771	10,036	2,177	5,803	17,447	38,889	1,264	19,132	10,245	15,559	10,183	152,506
10	Administrative	9,113	(337)	5,344	3,687	5,190	68	6,845	17,788	11,612	1,839	13,469	74,618
11	Policy Discount	11,209	16,516	14,783	15,253	13,132	16,444	20,282	15,711	24,520	10,022	9,672	167,543
12	Employee Discount	7,850	3,870	1,620	6,914	2,302	2,568	2,443	4,981	3,638	3,175		47,782
13	Bad Debts	262,975	160,654	203,254	98,670	64,994	253,297	178,933	358,676	326,834	160,364	114,878	2,183,528
14	Denials	56,797	58,918	53,258	96,348	82,780	85,583	89,322	92,334	95,737	130,085	87,073	928,236
	Total revenue deductions	2,318,349	2,623,196	2,258,799	2,063,140	2,187,561	2,647,107	2,999,071	2,538,941	1,897,980	1,173,250	1,588,868	24,296,262
		0.51	0.55	0.50	0.49	0.53	0.53	0.53	0.54	0.59	0.51	0.53	#DIV/0!
16	Net Patient Revenue	2,208,966	2,148,293	2,251,769	2,115,870	1,928,841	2,371,385	2,624,850	2,127,391	1,337,902	1,121,165	1,409,581	21,646,013
	net / tot pat rev	48.8%	45.0%	49.9%	50.6%	46.9%	47.3%	46.7%	45.6%	41.3%	48.9%	47.0%	#DIV/0!
17	Other Revenue	4,070	26,718	4,820	140,781	3,687	25,372	39,621	24,432	22,026	81,185	3,783	376,494
18	Total Operating Revenue	2,213,036	2,175,012	2,256,589	2,256,651	1,932,528	2,396,757	2,664,471	2,151,823	1,359,928	1,202,350	1,413,363	22,022,507
Expenses													
19	Salaries	909,799	920,881	905,534	902,906	917,246	914,346	988,418	876,787	920,558	852,964	847,082	9,956,521
20	Employee Benefits	314,164	285,924	374,193	257,931	315,932	305,507	323,736	289,735	296,956	301,532	302,434	3,368,044
21	Registry	-	-	-	4,380	720	-	-	-	3,150	-	-	8,250
22	Salaries and Benefits	1,223,962	1,206,805	1,279,728	1,165,217	1,233,898	1,219,853	1,312,154	1,166,522	1,220,664	1,154,496	1,149,516	13,332,815
23	Professional fees	227,413	134,001	176,263	176,896	166,751	174,740	185,534	168,902	162,559	152,025	158,274	1,883,358
24	Supplies	157,037	146,720	158,949	174,312	172,298	177,659	135,836	104,454	162,518	90,336	149,611	1,629,730
25	Utilities	45,550	47,425	46,842	40,886	40,122	36,316	40,144	39,387	37,170	36,266	32,589	442,696
26	Repairs and Maintenance	38,865	29,353	29,812	135,968	33,995	77,722	68,000	43,670	109,393	53,447	38,303	658,527
27	Purchased Services	302,946	319,068	323,112	365,076	283,943	342,734	308,153	312,651	361,842	275,536	311,541	3,506,604
28	Insurance	32,000	31,410	31,548	31,515	31,515	31,653	31,515	31,990	31,990	51,373	31,990	368,499
29	Depreciation	82,105	82,105	83,739	83,739	83,739	83,739	83,739	88,025	88,025	88,025	88,025	930,718
30	Rental and Leases	12,010	11,891	12,918	10,463	10,466	15,541	12,201	10,270	20,871	24,132	27,656	168,419
32	Dues and Subscriptions	7,130	5,446	5,785	5,299	6,116	6,272	5,113	6,743	6,111	5,499	5,348	64,862
33	Other Expense.	56,525	72,916	73,560	64,758	70,355	63,462	57,496	73,071	81,907	64,505	44,229	722,783
34	Total Expenses	2,185,543	2,087,141	2,222,256	2,254,129	2,133,199	2,229,691	2,239,883	2,041,399	2,283,048	1,995,640	2,037,082	23,709,011
Surplus (Loss) from Operations													
35		27,492	87,870	34,333	2,522	(200,671)	167,066	424,588	110,423	(923,120)	(793,289)	(623,718)	(1,686,504)
Non-Operating Income													
37	Tax Revenue	201,917	201,917	201,917	201,917	201,917	201,917	201,917	201,917	201,917	201,917	201,917	2,221,087
38	Other non-operating	25,040	9,000	20	40	23,603	75,040	15,000	20,040	-	20	2,700,020	2,867,823
	Interest Income	300	286	156,148	212	190	149,497	432	272	132,070	1,190	768	441,364
	Interest Expense	(7,711)	(7,590)	(7,541)	(7,540)	(7,513)	(7,438)	(7,532)	(7,500)	(7,415)	(7,408)	(7,295)	(82,482)
	IGT Expense	-	-	-	-	-	-	-	-	-	-	-	-
39	Total Non-operating	219,546	203,612	350,544	194,629	218,196	419,017	209,817	214,729	326,573	195,719	2,895,410	5,447,792
40	Surplus/(Loss)	247,038	291,483	384,877	197,151	17,526	586,082	634,405	325,152	(596,547)	(597,570)	2,271,691	3,761,288

2019-20 Actual BS

BALANCE SHEET

Includes Final Entries 6-30-19

BALANCE SHEET												PY
Includes Final Entries 6-30-19												
	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
ASSETS:												
Current Assets												
Cash and Cash Equivalents (Includes CD's)	2,992,558	3,178,108	3,141,519	2,853,286	3,058,371	2,131,639	3,446,639	1,427,451	2,617,450	3,448,025	2,635,733	2,406,940
Gross Patient Accounts Receivable	8,667,951	8,621,871	9,149,724	8,858,810	9,128,887	9,511,803	10,998,377	10,911,416	8,692,329	7,696,450	7,938,672	8,792,362
Less: Reserves for Allowances & Bad Debt	5,919,643	5,911,721	6,297,145	6,112,108	6,276,611	6,497,627	7,305,203	7,377,561	6,152,741	5,674,406	5,934,624	5,906,428
Net Patient Accounts Receivable	2,748,308	2,710,149	2,852,579	2,746,702	2,852,276	3,014,176	3,693,174	3,533,855	2,539,588	2,022,044	2,004,048	2,885,934
Tax Revenue Receivable	2,423,000	2,423,000	2,423,000	2,423,000	2,040,789	1,100,642	1,027,663	970,557	946,177	129,491	25,357	46,556
Other Receivables	90,680	126,745	113,997	605,220	-118,588	-87,096	176,241	210,699	222,282	464,872	-736,056	80,710
Inventories	130,378	130,687	123,077	117,611	124,523	132,932	157,906	173,101	178,961	186,231	191,058	136,982
Prepaid Expenses	420,319	422,235	425,830	473,165	415,216	397,410	378,019	375,187	357,288	350,324	267,554	406,467
Due From Third Party Payers	0	0										
Due From Affiliates/Related Organizations	0	0										
Other Current Assets	0	0										
Total Current Assets	8,805,242	8,990,924	9,080,003	9,218,984	8,372,587	6,689,703	8,879,641	6,690,850	6,861,746	6,600,986	4,387,694	5,963,589
Assets Whose Use is Limited												
Investments	25,298,992	25,298,992	25,454,833	25,454,833	25,454,833	27,602,939	25,702,939	25,702,939	25,834,716	25,834,716	30,834,716	25,298,992
Other Limited Use Assets	144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375
Total Limited Use Assets	25,443,367	25,443,367	25,599,208	25,599,208	25,599,208	27,747,314	25,847,314	25,847,314	25,979,091	25,979,091	30,979,091	25,443,367
Property, Plant, and Equipment												
Land and Land Improvements	570,615	570,615	570,615	570,615	570,615	570,615	570,615	3,022,374	3,022,374	3,028,241	3,028,941	570,615
Building and Building Improvements	10,063,006	10,087,902	10,105,802	10,110,802	10,110,802	10,110,802	10,110,802	10,110,802	10,114,662	10,126,462	10,163,148	10,063,006
Equipment	12,367,216	12,390,920	12,483,917	12,555,150	12,624,831	12,677,717	12,684,250	12,795,641	12,920,659	12,945,653	12,993,228	12,365,728
Construction In Progress	220,454	221,354	221,354	221,886	221,886	233,163	305,459	251,806	156,640	162,090	164,090	220,454
Capitalized Interest												
Gross Property, Plant, and Equipment	23,221,290	23,270,791	23,381,687	23,458,453	23,528,134	23,592,297	23,671,126	26,180,623	26,214,335	26,262,446	26,349,407	23,219,802
Less: Accumulated Depreciation	14,657,536	14,739,641	14,823,380	14,907,119	14,990,857	15,074,596	15,158,335	15,242,074	15,330,099	15,418,123	15,506,148	14,575,430
Net Property, Plant, and Equipment	8,563,754	8,531,150	8,558,308	8,551,334	8,537,277	8,517,700	8,512,790	10,938,548	10,884,236	10,844,322	10,843,259	8,644,372
TOTAL UNRESTRICTED ASSETS	42,812,363	42,965,441	43,237,518	43,369,526	42,509,072	42,954,717	43,239,745	43,476,712	43,725,073	43,424,399	46,210,044	40,051,328
Restricted Assets	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL ASSETS	42,812,363	42,965,441	43,237,518	43,369,526	42,509,072	42,954,717	43,239,745	43,476,712	43,725,073	43,424,399	46,210,044	40,051,328

2019-20 Actual BS

BALANCE SHEET

Includes Final Entries 6-30-19

LIABILITIES:

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	PY June
Current Liabilities												
Accounts Payable	1,109,879	948,094	1,080,601	1,024,845	1,022,614	968,794	922,502	1,102,485	1,105,357	801,740	747,321	922,125
Notes and Loans Payable												
Accrued Payroll	814,113	894,578	1,021,042	1,105,147	666,489	886,860	889,329	944,292	1,041,307	1,103,245	706,444	733,342
Patient Refunds Payable												
Due to Third Party Payers (Settlements)	3,279,267	3,416,509	3,287,677	3,388,603	3,145,949	3,118,768	3,007,599	2,878,886	3,818,455	4,551,617	5,711,389	3,311,092
Advances From Third Party Payers												
Current Portion of Def Rev - Txs,	2,256,083	2,054,166	1,852,249	1,655,332	1,453,415	1,251,498	1,049,581	847,664	645,747	443,830	241,913	35,000
Current Portion - LT Debt	35,000	35,000	35,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	35,000
Current Portion of AB915												
Other Current Liabilities (Accrued Interest & Accrued Other)	15,339	22,930	30,471	37,971	45,451	7,560	15,092	22,592	29,960	37,291	44,609	7,689
Total Current Liabilities	7,509,682	7,371,277	7,307,040	7,251,897	6,373,917	6,273,481	5,924,104	5,835,918	6,680,826	6,977,723	7,491,676	5,044,247
Long Term Debt												
USDA Loan	2,860,000	2,860,000	2,860,000	2,855,000	2,855,000	2,815,000	2,815,000	2,815,000	2,815,000	2,815,000	2,815,000	2,860,000
Leases Payable	0	0	0	0	0	0	0	0	0	0	0	0
Less: Current Portion Of Long Term Debt	35,000	35,000	35,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	40,000	35,000
Total Long Term Debt (Net of Current)	2,825,000	2,825,000	2,825,000	2,815,000	2,815,000	2,775,000	2,775,000	2,775,000	2,775,000	2,775,000	2,775,000	2,825,000
Other Long Term Liabilities												
Deferred Revenue	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0
Total Other Long Term Liabilities	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	10,334,682	10,196,277	10,132,040	10,066,897	9,188,917	9,048,481	8,699,104	8,610,918	9,455,826	9,752,723	10,266,676	7,869,248
Fund Balance												
Unrestricted Fund Balance	32,230,643	32,230,643	32,182,080	32,182,080	32,182,080	32,182,080	32,182,080	32,182,080	32,182,080	32,182,080	32,182,080	24,871,960
Temporarily Restricted Fund Balance	0	0				0						
Equity Transfer from FRHG	0	0				0						
Net Revenue/(Expenses)	247,038	538,521	923,398	1,120,549	1,138,075	1,724,157	2,358,562	2,683,714	2,087,167	1,489,597	3,761,288	7,310,120
TOTAL FUND BALANCE	32,477,681	32,769,164	33,105,478	33,302,629	33,320,154	33,906,237	34,540,642	34,865,794	34,269,246	33,671,676	35,943,367	32,182,080
TOTAL LIABILITIES & FUND BALANCE	42,812,363	42,965,441	43,237,518	43,369,526	42,509,072	42,954,717	43,239,745	43,476,712	43,725,073	43,424,399	46,210,044	40,051,328

Units of Service For the period ending May 31, 2020												
31						336						
Current Month						Bear Valley Community Hospital						
						Year-To-Date						
May-20 Actual	Budget	May-19 Actual	Actual -Budget Variance	Var %	Act.-Act. Var %		May-20 Actual	Budget	May-19 Actual	Actual -Budget Variance	Var %	Act.-Act. Var %
25	30	32	(5)	-16.7%	-21.9%	Med Surg Patient Days	263	291	325	(28)	-9.6%	-19.1%
5	19	9	(14)	-73.7%	-44.4%	Swing Patient Days	219	185	162	34	18.4%	35.2%
363	518	496	(155)	-29.9%	-26.8%	SNF Patient Days	4,798	5,530	5,291	(732)	-13.2%	-9.3%
393	567	537	(174)	-30.7%	-26.8%	Total Patient Days	5,280	6,006	5,778	(726)	-12.1%	-8.6%
12	14	12	(2)	-14.3%	0.0%	Acute Admissions	91	154	127	(63)	-40.9%	-28.3%
11	14	13	(3)	-21.4%	-15.4%	Acute Discharges	91	154	127	(63)	-40.9%	-28.3%
2.3	2.1	2.5	0.1	6.1%	-7.7%	Acute Average Length of Stay	2.9	1.9	2.6	1.0	52.9%	12.9%
0.8	1.0	1.0	(0.2)	-16.7%	-21.9%	Acute Average Daily Census	0.8	1	1.0	(0.1)	-9.6%	-19.1%
11.9	17.3	16.3	(5.5)	-31.5%	-27.1%	SNF/Swing Avg Daily Census	14.9	17	16.2	(2.1)	-12.2%	-8.0%
12.7	18.3	17.3	(5.6)	-30.7%	-26.8%	Total Avg. Daily Census	15.7	18	17.2	(2.2)	-12.1%	-8.6%
28%	41%	38%	-12%	-30.7%	-26.8%	% Occupancy	35%	40%	38%	-5%	-12.1%	-8.6%
9	13	10	(4)	-30.8%	-10.0%	Emergency Room Admitted	67	143	109	(76)	-53.1%	-38.5%
607	914	10,822	(307)	-33.6%	-94.4%	Emergency Room Discharged	9,971	11,237	10,822	(1,266)	-11.3%	-7.9%
616	927	10,832	(311)	-33.5%	-94.3%	Emergency Room Total	10,038	11,380	10,931	(1,342)	-11.8%	-8.2%
20	30	349	(10)	-33.5%	-94.3%	ER visits per calendar day	30	34	33	(4)	-11.8%	-8.2%
75%	93%	83%	50%	53.8%	-10.0%	% Admits from ER	74%	93%	86%	83%	89.3%	-14.2%
-	-	-	-	0.0%	#DIV/0!	Surgical Procedures I/P	1	-	-	1	0.0%	#DIV/0!
-	12	3	(12)	-100.0%	-100.0%	Surgical Procedures O/P	76	135	127	(59)	-43.7%	-40.2%
-	12	3	(12)	-100.0%	-100.0%	TOTAL Procedures	77	135	127	(58)	-43.0%	-39.4%
-	1,047	569	(1,047)	-100.0%	-100.0%	Surgical Minutes Total	6,927	11,313	9,038	(4,386)	-38.8%	-23.4%

Units of Service
For the period ending May 31, 2020

Current Month						Bear Valley Community Hospital	Year-To-Date					
May-20		May-19	Actual -Budget		Act.-Act.		May-20		May-19	Actual -Budget		Act.-Act.
Actual	Budget	Actual	Variance	Var %	Var %		Actual	Budget	Actual	Variance	Var %	Var %
4,274	7,120	6,524	(2,846)	-40.0%	-34.5%	Lab Procedures	62,178	70,125	9,841	(7,947)	-11.3%	531.8%
545	869	780	(324)	-37.3%	-30.1%	X-Ray Procedures	8,770	10,079	8,825	(1,309)	-13.0%	-0.6%
218	245	199	(27)	-11.0%	9.5%	C.T. Scan Procedures	3,259	3,139	3,076	120	3.8%	5.9%
139	254	214	(115)	-45.3%	-35.0%	Ultrasound Procedures	1,958	2,391	2,413	(433)	-18.1%	-18.9%
9	62	45	(53)	-85.5%	-80.0%	Mammography Procedures	449	682	542	(233)	-34.2%	-17.2%
211	312	263	(101)	-32.4%	-19.8%	EKG Procedures	3,007	3,085	3,140	(78)	-2.5%	-4.2%
68	112	169	(44)	-39.3%	-59.8%	Respiratory Procedures	1,128	1,227	1,285	(99)	-8.1%	-12.2%
1,133	1,530	1,736	(397)	-25.9%	-34.7%	Physical Therapy Procedures	15,929	15,819	16,711	110	0.7%	-4.7%
1,428	2,656	1,892	(1,228)	-46.2%	-24.5%	Primary Care Clinic Visits	18,864	24,449	19,421	(5,585)	-22.8%	-2.9%
-	250	351	(250)	-100.0%	-100.0%	Specialty Clinic Visits	2,379	2,750	3,832	(371)	-13.5%	-37.9%
1,428	2,906	2,243	(1,478)	-50.9%	-36.3%	Clinic	21,243	27,199	23,253	(5,956)	-21.9%	-8.6%
55	112	86	(57)	-50.9%	-36.3%	Clinic visits per work day	117	149	128	(33)	-21.9%	-8.6%
13.7%	20.00%	21.70%	-6.30%	-31.50%	-36.87%	% Medicare Revenue	17.56%	20.00%	18.66%	-2.44%	-12.18%	-5.89%
36.60%	39.00%	42.00%	-2.40%	-6.15%	-12.86%	% Medi-Cal Revenue	37.27%	39.00%	37.47%	-1.73%	-4.43%	-0.53%
44.40%	36.00%	33.90%	8.40%	23.33%	30.97%	% Insurance Revenue	39.96%	36.00%	39.07%	3.96%	11.01%	2.28%
5.30%	5.00%	2.40%	0.30%	6.00%	120.83%	% Self-Pay Revenue	5.20%	5.00%	4.79%	0.20%	4.00%	8.54%
139.4	152.0	143.8	(12.6)	-8.3%	-3.0%	Productive FTE's	142.69	149.4	143.1	(6.7)	-4.5%	-0.3%
158.8	169.0	163.7	(10.2)	-6.0%	-3.0%	Total FTE's	162.41	165.9	163.7	(3.4)	-2.1%	-0.8%



CFO REPORT for

July 2020 Finance Committee and Board Meetings

COVID19 Financial Updates

Below is a summary of COVID19 related receipts and expenditures

Date	Description	Stimulus 11499.000	Purpose of Funds
04/17/20	HHS Stimulus	(196,032.88)	Use of funds based on Medicare for 2019
04/24/20	HHS Stimulus	(380,372.82)	Use of funds based on All Payors for 2018
05/06/20	HHS Stimulus	(3,609,899.30) x	Rural relief fund payment lost revenue
05/14/20	CHA	(456.15)	PPE only
05/20/20	HHS Stimulus	(98,922.84)	Rural testing
05/22/20	HHS Stimulus	(102,500.00)	Skilled Nursing
06/05/20	PPP Loan Proceeds	(2,726,400.00)	Paycheck Protection Program
06/08/20	CHA	(2,115.07)	PPE only
06/25/20	HHS Stimulus	(103,253.23)	Safety Net Relief Fund Payment or Medicaid Relief Fund Payment
		<hr/> (7,219,952.29)	
05/31/20	Move to Non -op Revenue 51651.000	2,700,000.00 x	
		<hr/> (4,519,952.29)	

During May 2020 we recorded one-fourth of the \$3.6 million "Rural Relief Fund payment for lost revenues" as Non-Operating Revenue (for March, April, and May). Such funds will allow for the screening and security that we anticipate needing to continue for some time into the future.

We are still tracking funds broadly as -

Emergency Provider Relief Funds - to reimburse providers for lost revenues and increased expenses due to the coronavirus pandemic. Funds distributed by the Health Resources Service Administration (HRSA) section of the US Department of Health and Human Services (HHS). The funds do not need to be repaid if certain terms and conditions are met.

Paycheck Protection Program (PPP) – a loan designed to help small businesses to keep their workers on payroll. SBA will forgive loans if all employees are kept on the payroll for eight weeks and the money is used for payroll, rent, mortgage interest, or utilities. There have been a number of changes, including extension of time that the loan covers.

We received funds on June 5, 2020.

FEMA (Federal Emergency Management Agency) - with the declaration on March 13, 2020, by the President declaring the ongoing Coronavirus Disease 2019 (COVID-19) pandemic of sufficient severity and magnitude to warrant an emergency declaration for all states, tribes, territories, and the District of Columbia; we are tracking and will apply for reimbursement of expenses we incur as a result of the emergency. We must be careful to avoid any requests for reimbursement of expenses / funds that have been covered in other ways.

Funding of Future Project

We will begin to work on preliminary USDA application as we continue to move forward with plans for project needed for compliance with earthquake requirements.