



MISSION

It is our mission to deliver quality healthcare to the residents of and visitors to Big Bear Valley through the most effective use of available resources.

VISION

To be the premier provider of emergency medical and healthcare services in our Big Bear Valley.

FINANCE COMMITTEE MEETING

ATTENDED VIA TELECONFERENCE

Tuesday, May 05, 2020

1:00 p.m. Closed Session

1:45 p.m. Open Session

Executive Order N-29-20
Bear Valley Community Hospital
Attended Via Conference Call
Conference # 877- 857- 3696
Conference Pin # 3392500169

In order to comply with public participation regarding the Brown Act we have provided a conference number for you.



**BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING AGENDA
TUESDAY, MAY 05, 2020
1:00 PM – CLOSED SESSION
1:45 PM – OPEN SESSION
ATTENDED VIA CONFERENCE CALL
(877) 857-3696
CODE# 3392500169**

Copies of staff reports or other written documentation relating to each item of business referred to on this agenda are on file in the Chief Executive Officer's Office and are available for public inspection or purchase at 10 cents per page with advance written notice. In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if you need special assistance to participate in a District meeting or other services offered by the District, please contact Administration (909) 878-8214. Notification at least 48 hours prior to the meeting or time when services are needed will assist the District staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting or service. **DOCUMENTS RELATED TO OPEN SESSION AGENDAS (SB 343)** Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection at the public counter located in the Administration Office, located at 41870 Garstin Drive, Big Bear Lake, CA 92315. For questions regarding any agenda item, contact Administration at (909) 878-8214.

OPEN SESSION

1. **CALL TO ORDER** **Perri Melnick, Treasurer**
2. **ROLL CALL** **Shelly Egerer, Executive Assistant**
3. **ADOPTION OF AGENDA***
4. **PUBLIC FORUM FOR CLOSED SESSION**
Opportunity for members of the public to address the Committee on Closed Session items.
(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)
5. **ADJOURN TO CLOSED SESSION***

CLOSED SESSION

1. **REAL PROPERTY NEGOTIATIONS: *Government Code Section 54956.8/TRADE SECRETS: *Pursuant to Health and Safety Code Section 32106 and Civil Code Section 34266.1**
 - A. Property Acquisition/Lease/Tentative Improvement (Anticipated Disclosure 05/05/2020)

OPEN SESSION

1. **CALL TO ORDER** **Perri Melnick, Treasurer**
2. **RESULTS OF CLOSED SESSION*** **Perri Melnick, Treasurer**

3. PUBLIC FORUM FOR OPEN SESSION

Opportunity for members of the public to address the Committee on Open Session items.

(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)

4. DIRECTORS COMMENTS

5. APPROVAL OF MINUTES

A. April 07, 2020

6. OLD BUSINESS*

- None

7. NEW BUSINESS*

- None

8. PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS*

A. March 2020

B. CFO Report

- FY 2021 Capital Budget
- COVID-19 Financial Update

9. ADJOURNMENT*

*** Denotes Actions Items**

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING MINUTES
41870 Garstin Drive, Big Bear Lake, CA 92315
April 07, 2020**

MEMBERS Perri Melnick, Treasurer

Garth Hamblin, CFO

PRESENT: Steven Baker, 2nd Vice President
John Friel, CEO

Shelly Egerer, Exec. Asst.

STAFF: Mary Norman

Kerri Jex

COMMUNITY

MEMBERS: None

ABSENT: None

OPEN SESSION

1. CALL TO ORDER:

Board Member Melnick called the meeting to order at 1:00 p.m.

2. ROLL CALL:

Perri Melnick and Steven Baker were present. Also present were John Friel, CEO, Garth Hamblin, CFO and Shelly Egerer, Executive Assistant.

3. ADOPTION OF AGENDA:

Board Member Melnick motioned to adopt the April 07, 2020 Finance Committee Meeting Agenda as presented. Second by Board Member Baker to adopt the April 07, 2020 Finance Committee Meeting Agenda as presented. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Melnick - yes
- Board Member Baker- yes

CLOSED SESSION

1. PUBLIC FORUM FOR CLOSED SESSION:

Board Member Melnick opened the Hearing Section for Public Comment on Closed Session items at 1:00 p.m. Hearing no request to address the Finance Committee, Board Member Melnick closed the Hearing Section at 1:00 p.m.

2. ADJOURN TO CLOSED SESSION:

Board Member Melnick motioned to adjourn to Closed Session at 12:01 p.m. Second by Board Member Baker to adjourn to Closed Session at 12:01 p.m. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Melnick - yes
- Board Member Baker- yes

OPEN SESSION

1. CALL TO ORDER:

Board Member Melnick called the meeting to order at 1:30 p.m.

2. RESULTS OF CLOSED SESSION:

Board Member Melnick stated there was no reportable action from Closed Session.

3. PUBLIC FORUM FOR OPEN SESSION:

Board Member Melnick opened the Hearing Section for Public Comment on Open Session items at 1:30 p.m. Hearing no request to address the Finance Committee, Board Member Melnick closed the Hearing Section at 1:30 p.m.

4. DIRECTOR'S COMMENTS:

- Board Member Baker thanked staff for the wonderful job they are doing and the hard work, it is a very trying time for all. Glad to hear the SNF residents were relocated during the pandemic.
- Board Member Melnick acknowledged how hard the staff has been working and truly admires the staff and appreciative of all their work.

5. APPROVAL OF MINUTES:

A. March 10, 2020

Board Member Melnick motioned to approve March 10, 2020 minutes as presented. Second by Board Member Baker to approve the March 10, 2020 minutes as presented. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Melnick - yes
- Board Member Baker- yes

6. OLD BUSINESS:

- None

7. NEW BUSINESS*

- None

8. PRESENTATION AND REVIEW OF FINACIAL STATEMENTS*

A. February 2020 Finances:

- Mr. Hamblin reported the following information:
 - Was a good month 396 days cash on hand
 - Surplus under budget
 - Salaries increased due to projects that required over time from staff
 - Kitchen project and COVID -19 expenses
 - AR is still good

B. CFO Report:

- Mr. Hamblin reported the following information:
 - Budget Update:
 - Behind on budgets due to various issues related to COVID-19 virus
 - Meetings have taken place with managers
 - Working on capital budget

- The committee asked if there were additional expenses from the virus and moving SNF residents. We are tracking all expenses related to the virus.
- Budget on Expenditures:
 - Beginning process of closing March financials, revenue 65% lower than budgeted for
 - Cash flow will slow down
 - Cost of camp and other COVID-19 related activities have increased expenses. We are tracking all expenses for reimbursement for FEMA
 - Kitchen repairs are complete and is back up
- Continue to work with Trubridge

Board Member Baker motioned to approve the February 2020 Finance Report and CFO Report as presented. Second by Board Member Melnick to approve the February 2020 Finance Report and CFO Report as presented. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Melnick - yes
- Board Member Baker- yes

9. ADJOURNMENT*

Board Member Melnick motioned to adjourn the meeting at 1:59 p.m. Second by Board Member Baker to adjourn the meeting. Board Member Melnick called for a vote. A vote in favor of the motion was unanimously approved.

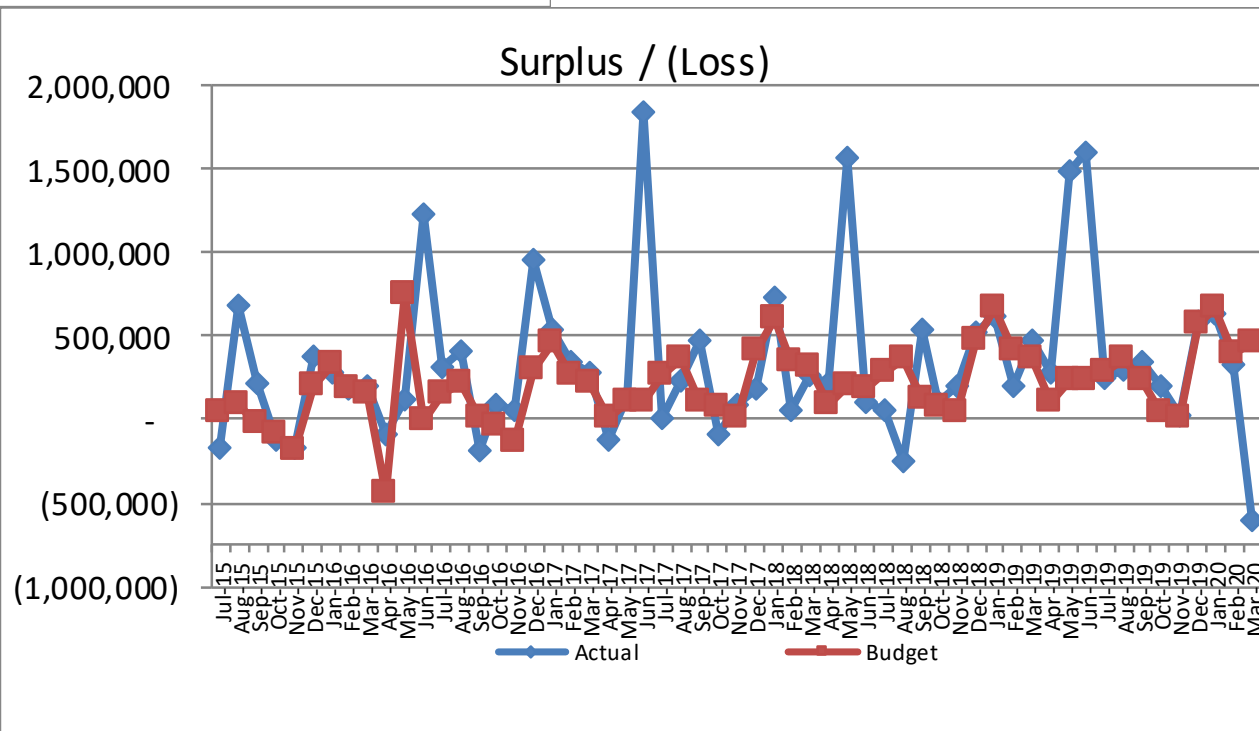
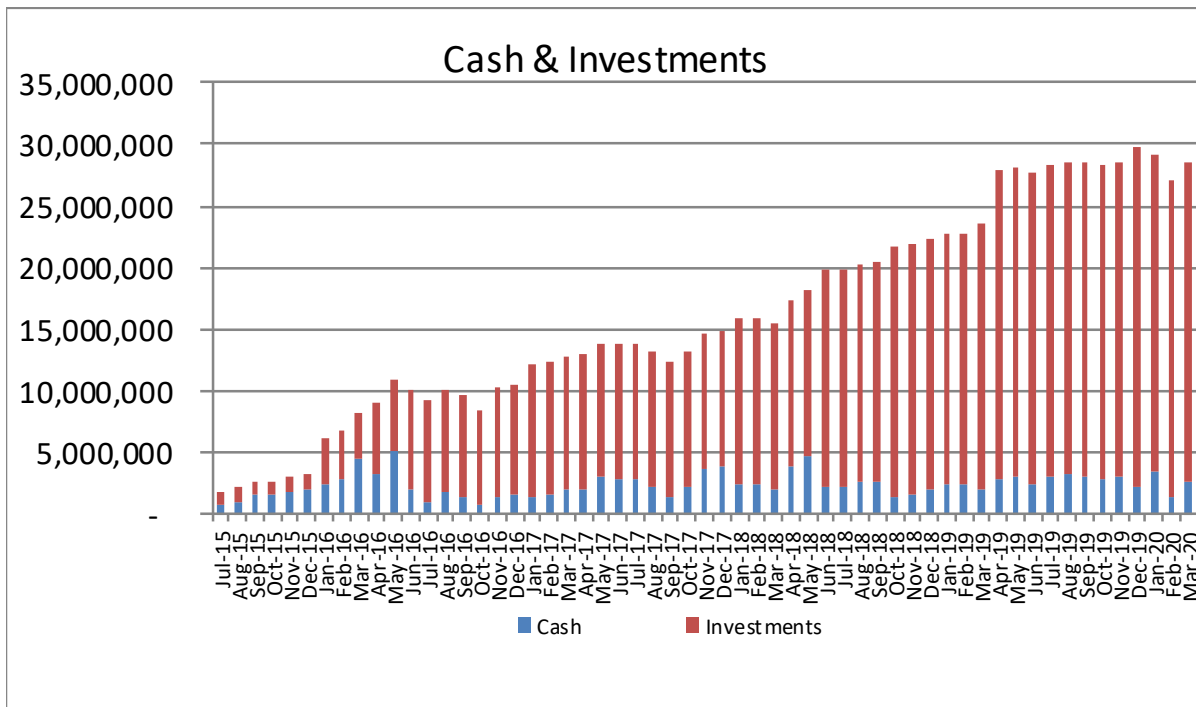
- Board Member Melnick - yes
- Board Member Baker- yes



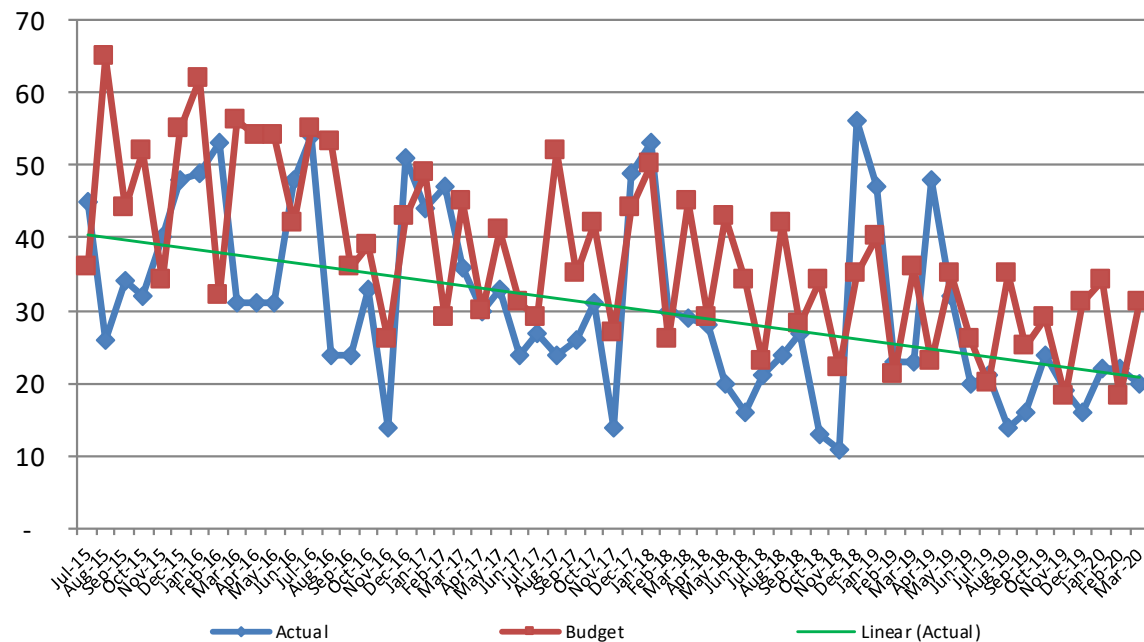
Finance Report
March 2020 Results

Summary for March 2020

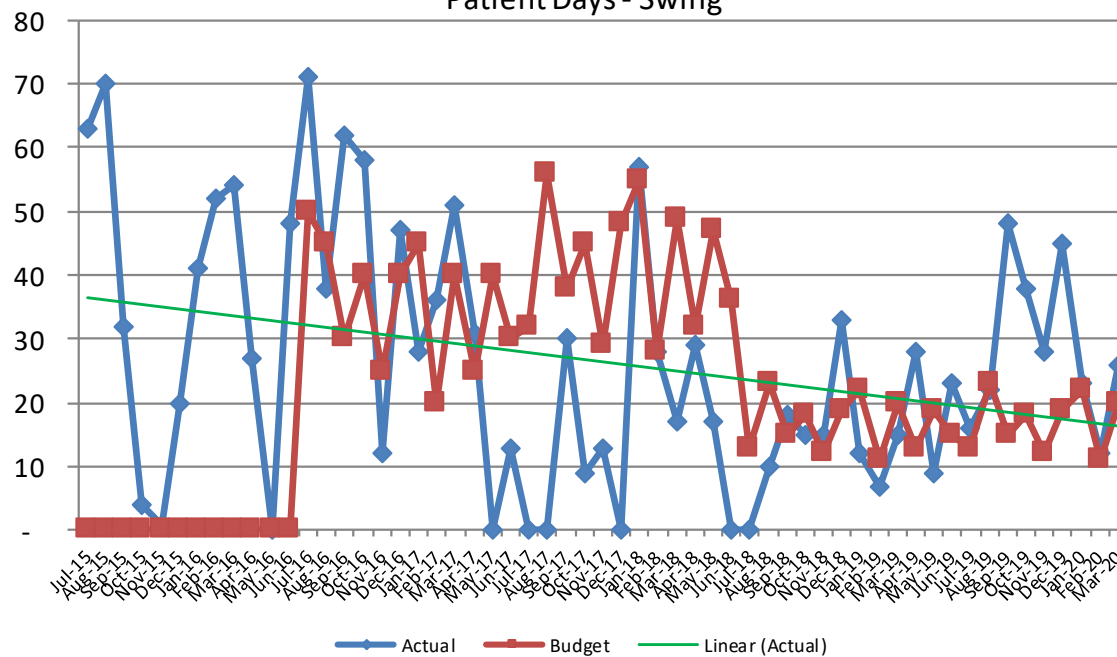
- Cash on hand \$ 2,617,450
Investments \$25,834,716
- Days Cash on hand, including investments with LAIF – 414
- Loss of \$596,547 was \$1,061,160 under budget
- Total Patient Revenue was 34.1% under Budget for the month
- Net Patient Revenue was 40.2% under budget.
- Total Expenses were 4.4% higher than budget



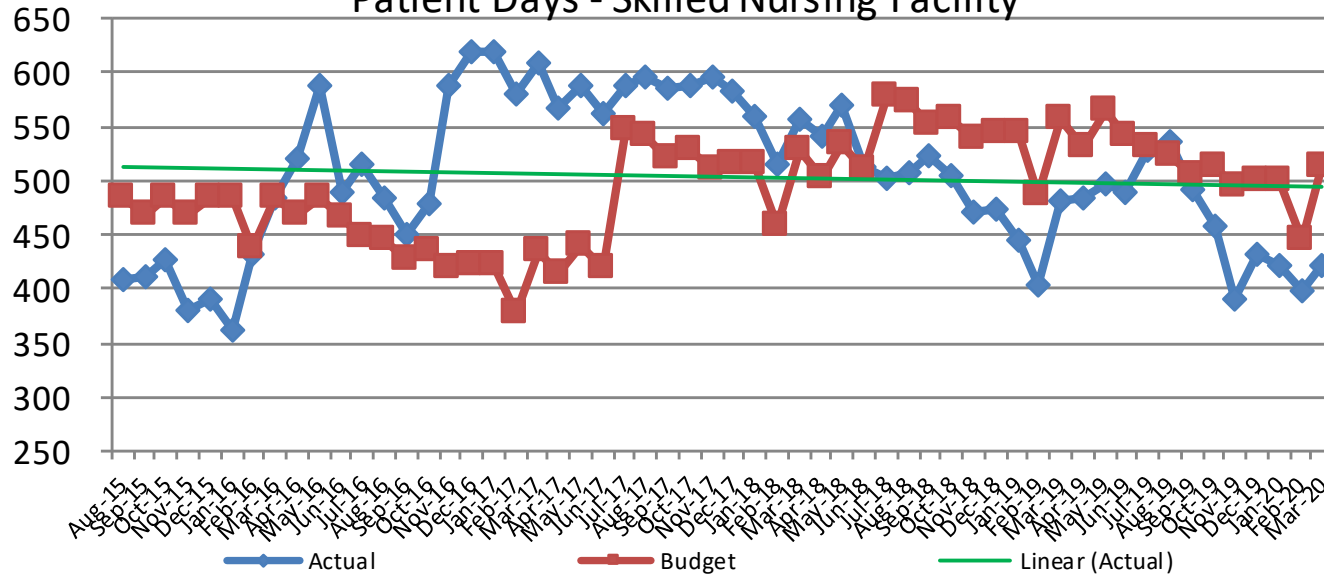
Patient Days - Acute



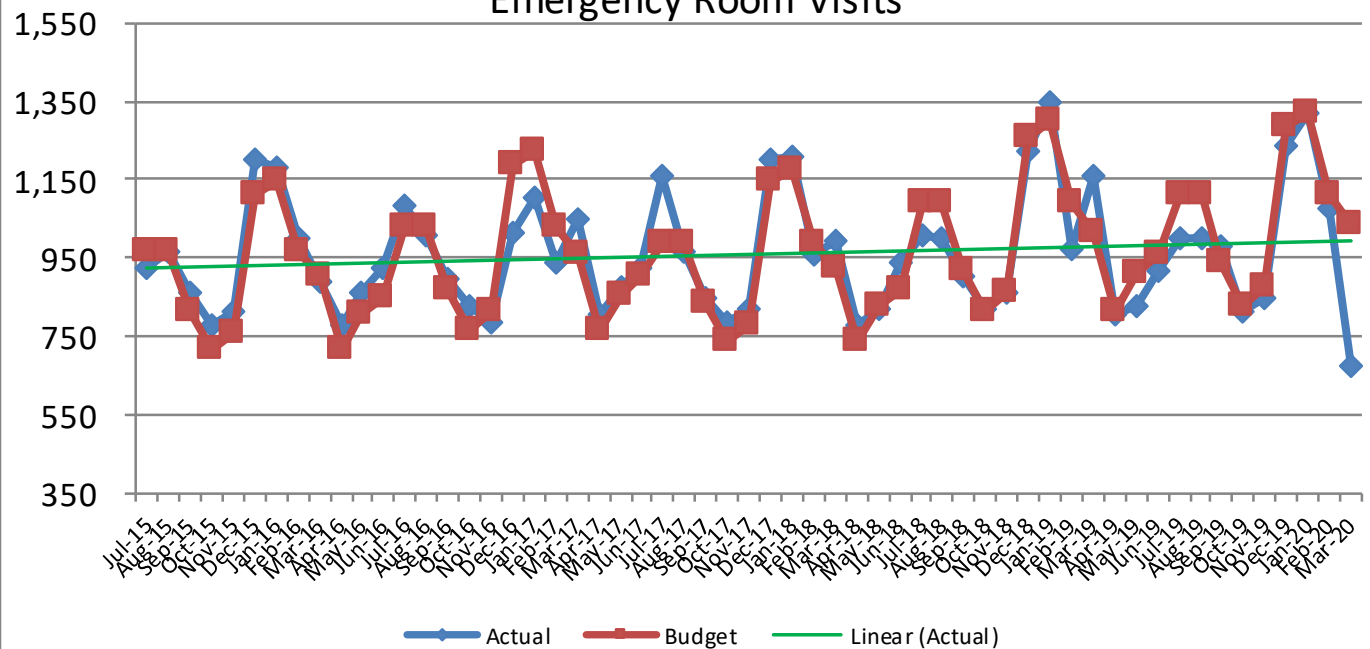
Patient Days - Swing

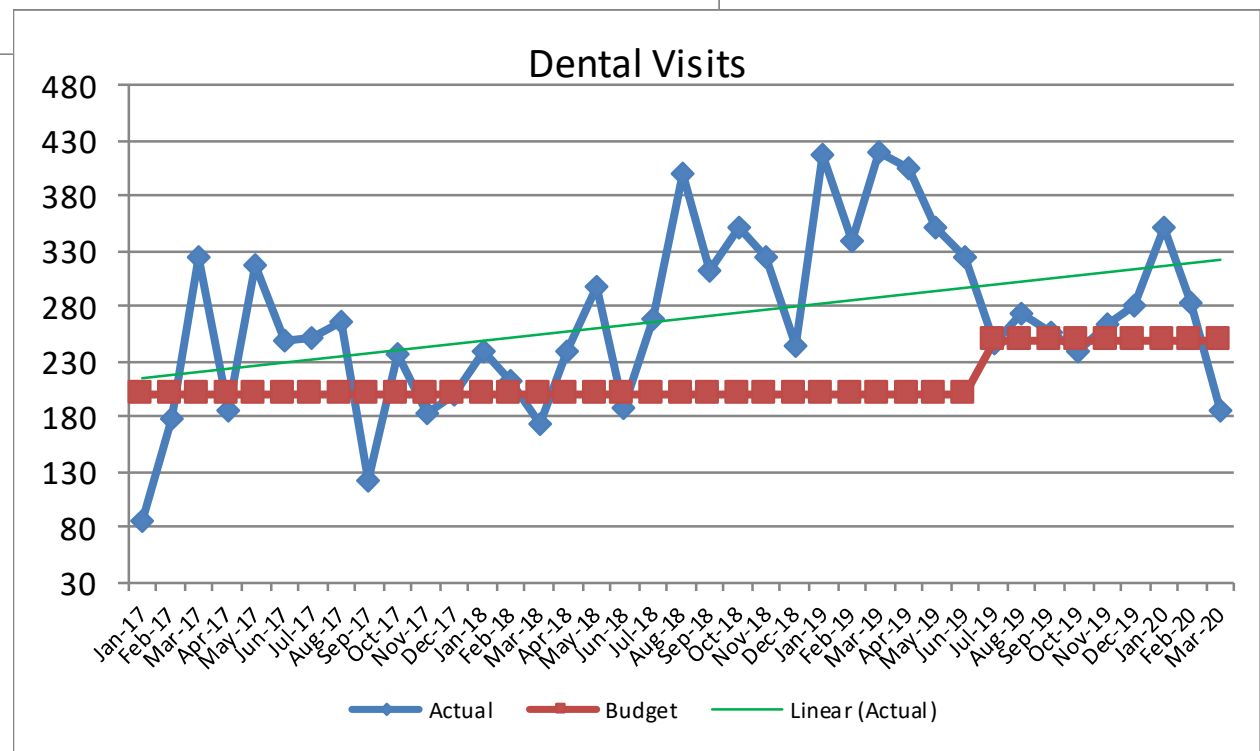
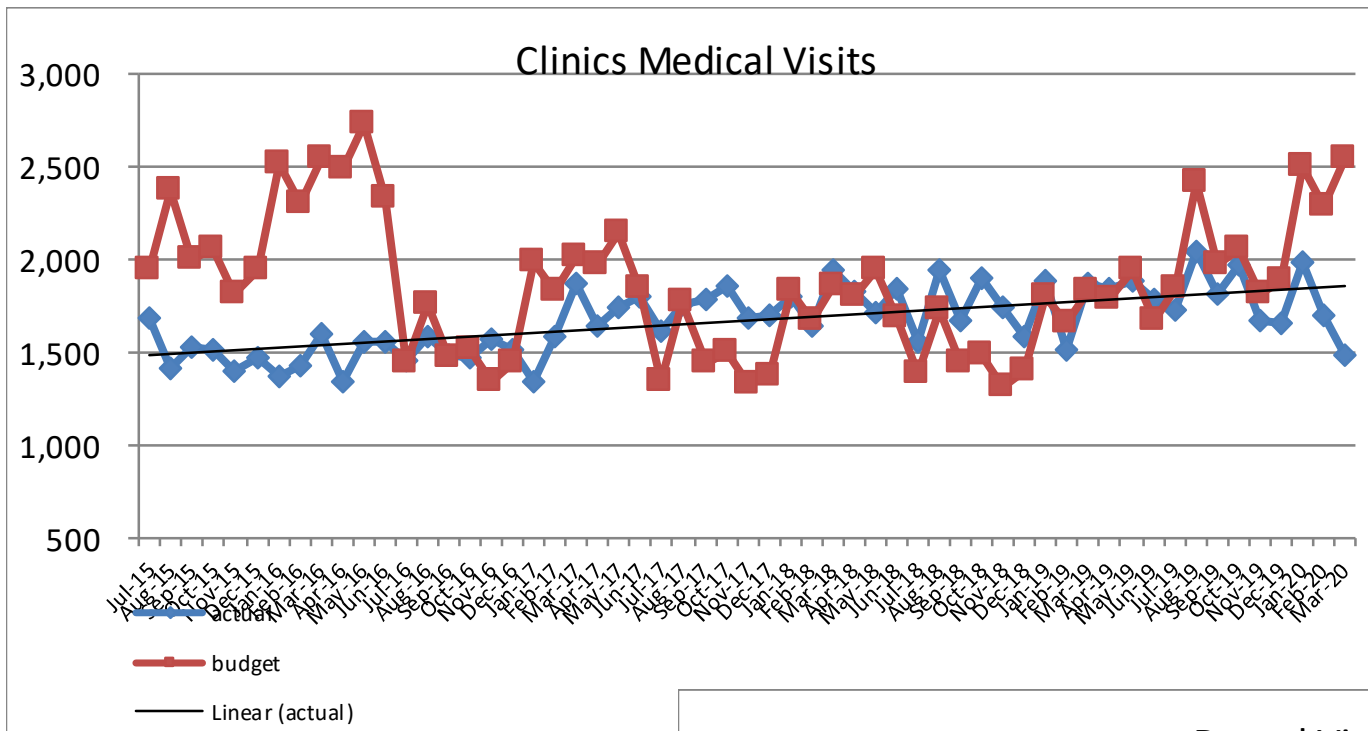


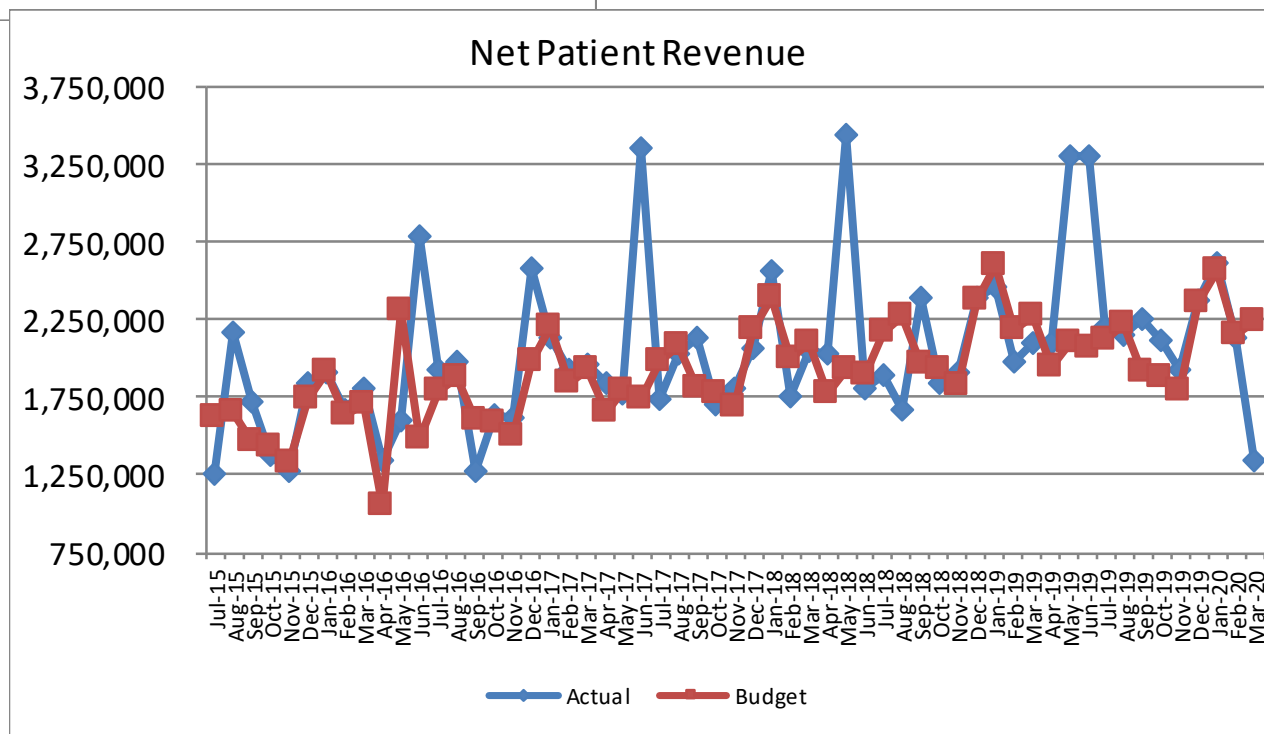
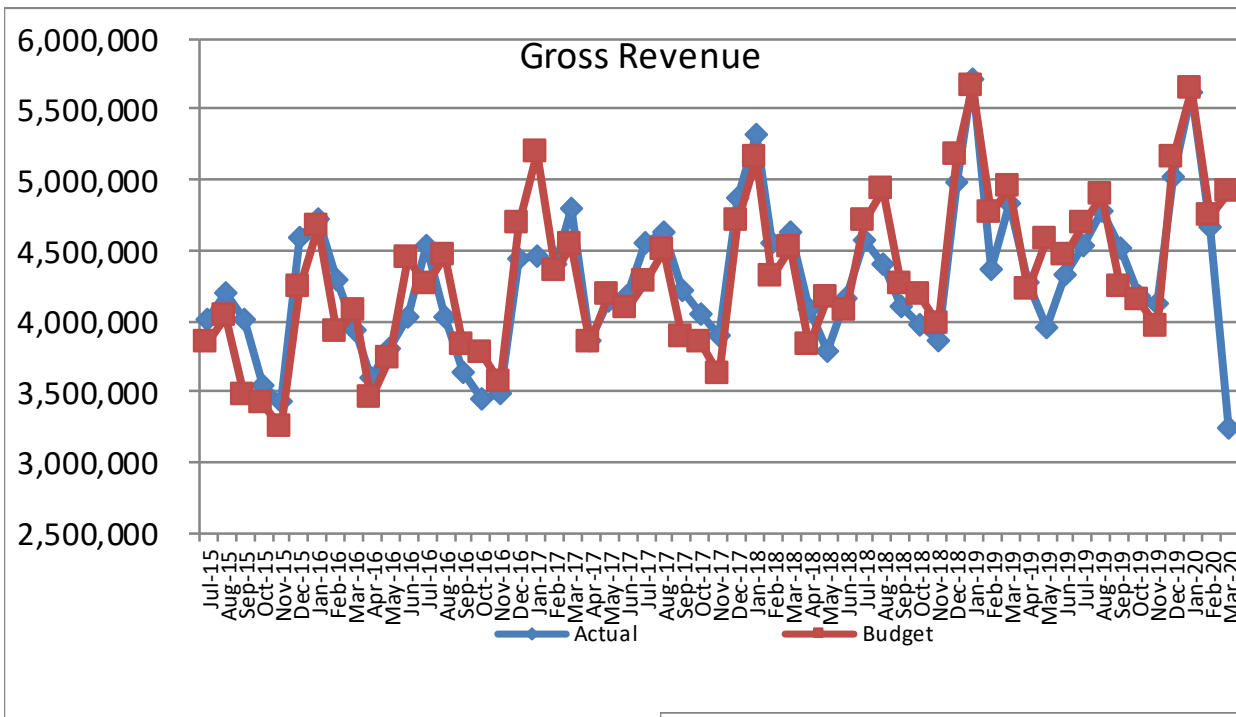
Patient Days - Skilled Nursing Facility

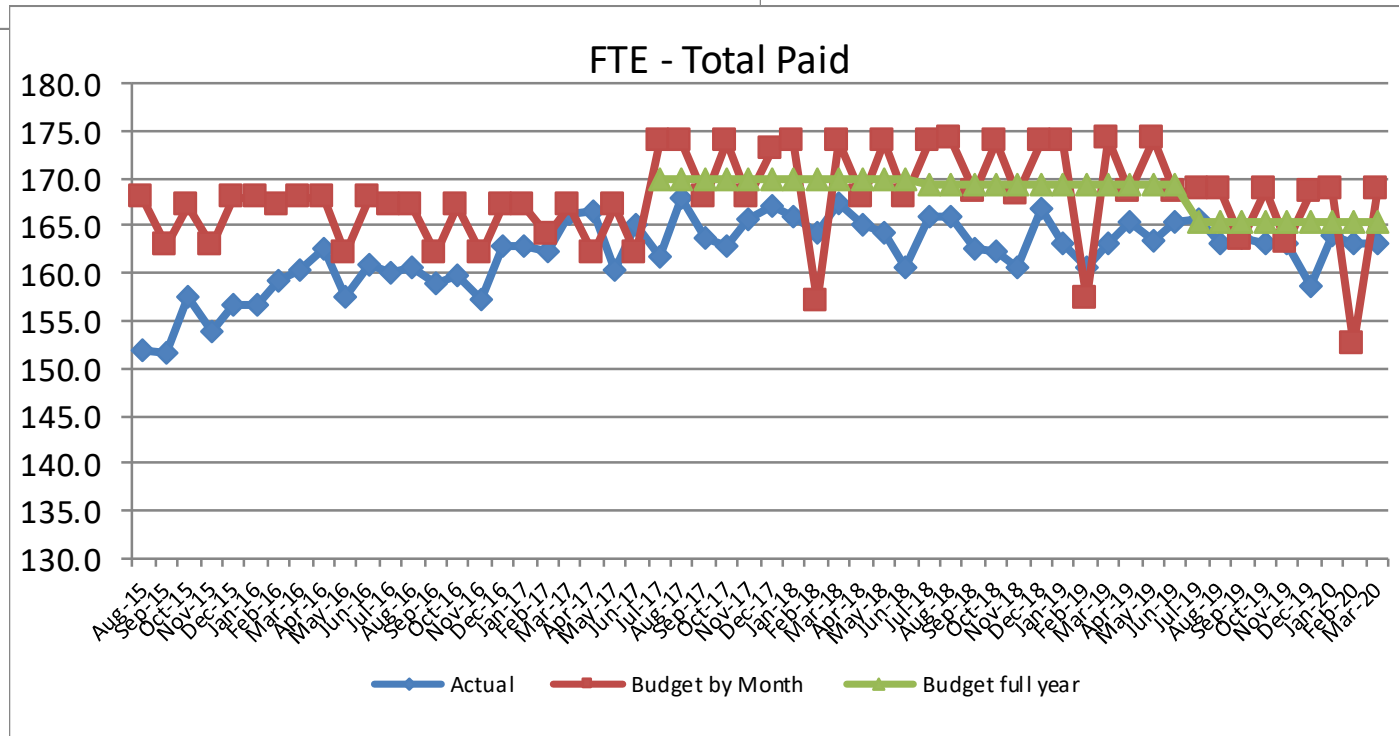
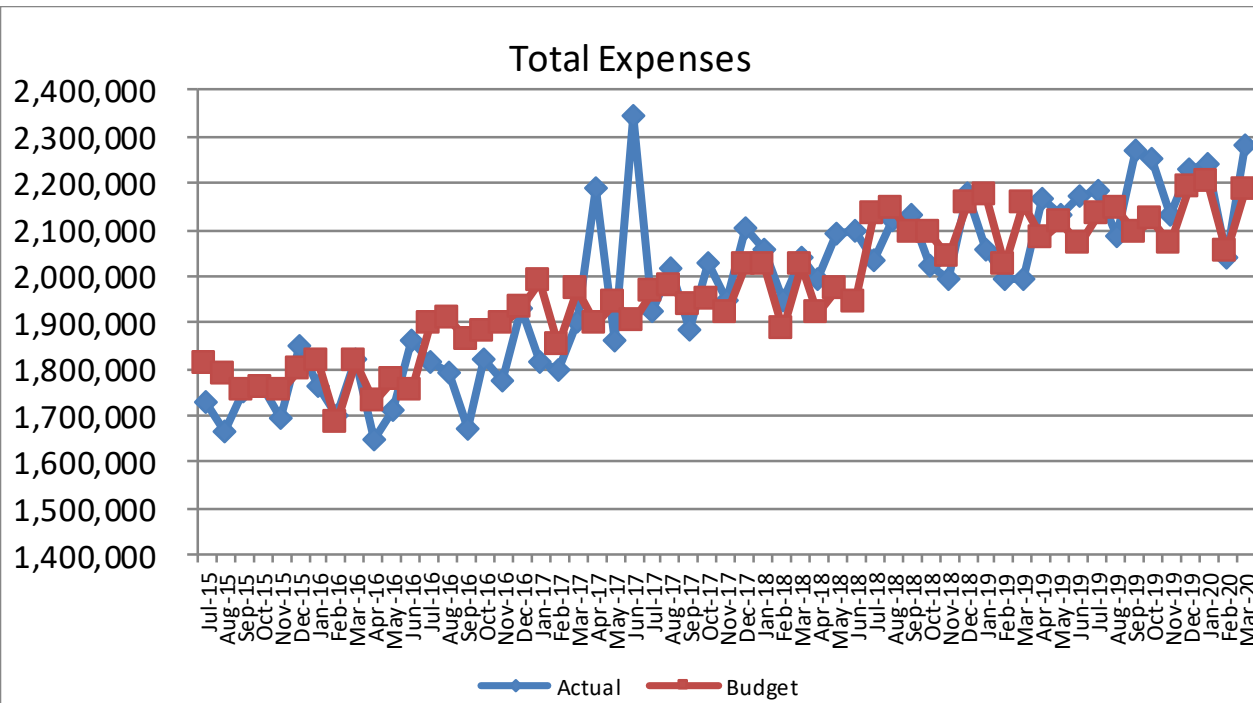


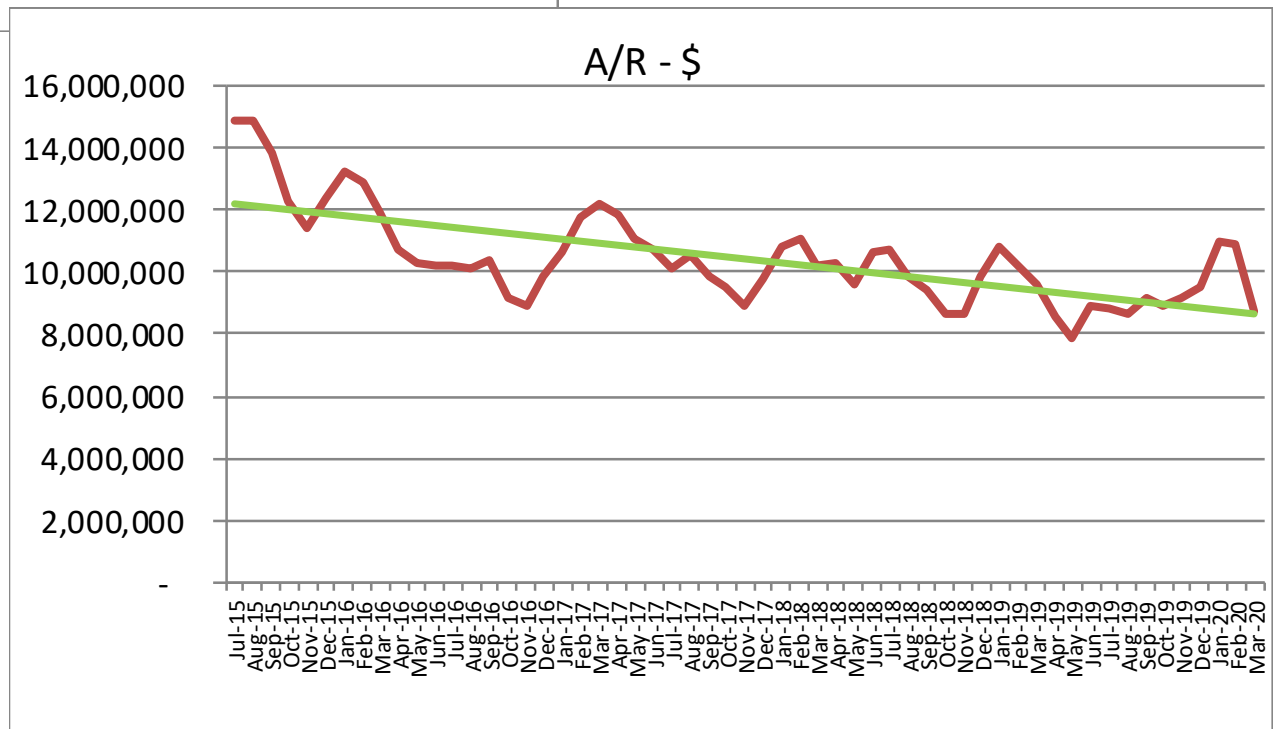
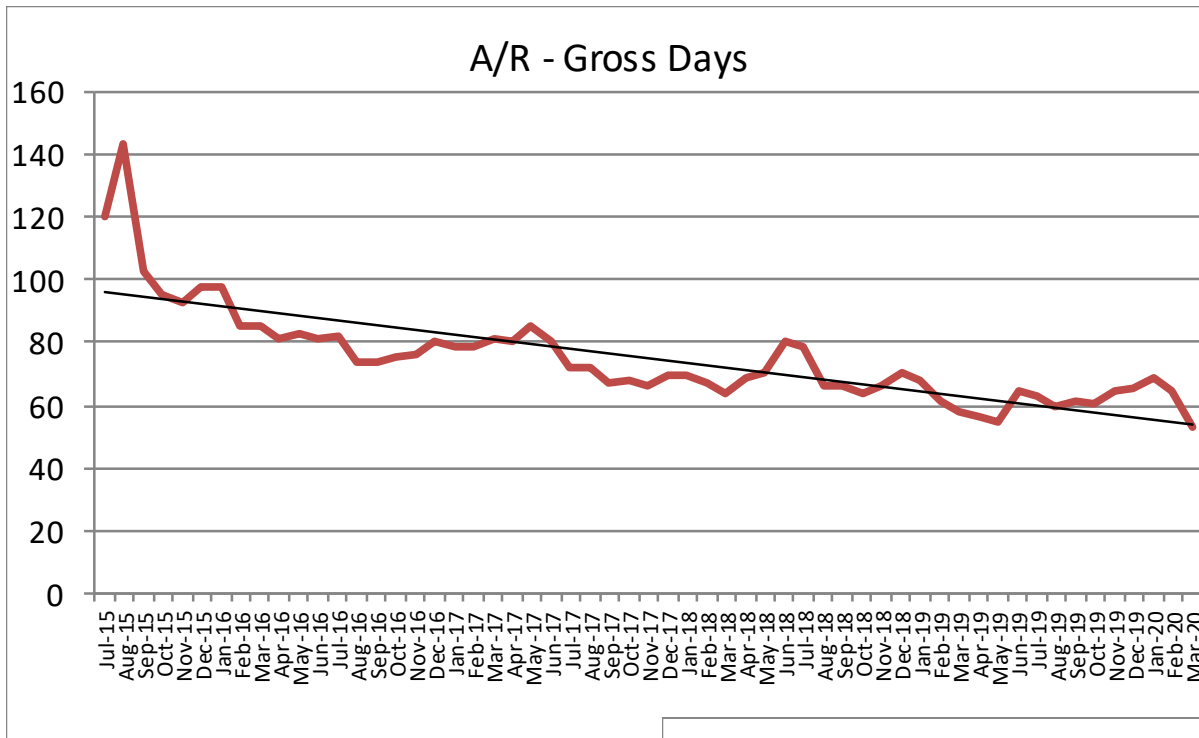
Emergency Room Visits













March 2020 Financial Results

For the month . . .

Total Patient Revenue for March 2020 was \$3,235,882- this was 34.1% or \$1,677,479 lower than budget. Emergency Room, Outpatient, and Clinic revenue were each under budget by more than 30%. Inpatient and Skilled Nursing Facility revenue was also under budget.

Revenue deductions were down with such low revenue - \$1,897,980 which was lower than budget by 29.1%.

Total Operating Revenue of \$1,359,928 was \$965,594 or 41.5% lower than budget.

Total Expenses of \$2,283,048 were 4.4% more than budget.

Our loss for the month of March 2020 was \$596,547. This was \$1,061,160 lower than the budgeted amount for the month.

Our Operating Cash and Investments total \$28,452,166 as of the end of month. Total days cash on hand as of the end of March 2020 are 414.

Key Statistics

Acute patient days of 20 were 35% under the budgeted number of 31. Swing days of 26 were 30% more than the budgeted number. Skilled Nursing Facility days of 421 were 18% lower than budget – our Average Daily Census was 13.58. ER Visits of 673 were 35% lower than budget. Clinics Medical visits were under budget by 41% while Dental visits were under budget by 26%.

FTE (Full Time Equivalents) continue to run under budget.

Year To Date - Through the first 9 months of our Fiscal Year

Total Patient Revenue is 4.0%, under the budgeted amount

Total Operating Revenue is 3.2% lower than budget

Total Operating Expenses are 2.6% more than budget

Our Surplus of \$2,087,167 is \$955,482 less than budget

Bear Valley Community Healthcare District
Financial Statements March 31, 2020

Financial Highlights—Hospital
STATEMENT OF OPERATIONS

	A	B	C	D	E	F	G	H	I	J
	Current Month					Year-to-Date				
	FY 18/19	FY 19/20		VARIANCE		FY 18/19	FY 19/20		VARIANCE	
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
1 Total patient revenue	4,838,087	3,235,882	4,913,361	(1,677,479)	-34.1%	40,845,762	40,649,411	42,328,571	(1,679,160)	-4.0%
2 Total revenue deductions	2,736,753	1,897,980	2,676,565	(778,585)	-29.1%	22,198,509	21,534,144	23,077,030	(1,542,886)	-6.7%
3 % Deductions	57%	59%	54%			54%	53%	55%		
4 Net Patient Revenue	2,101,334	1,337,902	2,236,796	(898,894)	-40.2%	18,647,253	19,115,267	19,251,541	(136,274)	-0.7%
5 % Net to Gross	43%	41%	46%			46%	47%	45%		
6 Other Revenue	38,351	22,026	88,726	(66,700)	-75.2%	309,648	291,526	797,060	(505,534)	-63.4%
7 Total Operating Revenue	2,139,686	1,359,928	2,325,522	(965,594)	-41.5%	18,956,901	19,406,793	20,048,601	(641,807)	-3.2%
8 Total Expenses	1,996,019	2,283,048	2,186,106	96,942	4.4%	18,522,659	19,676,290	19,182,725	493,564	2.6%
9 % Expenses	41%	71%	44%			45%	48%	45%		
10 Surplus (Loss) from Operations	143,667	(923,120)	139,416	(1,062,536)	762.1%	434,242	(269,496)	865,875	(1,135,372)	131.1%
11 % Operating margin	3%	-29%	3%			1%	-1%	2%		
12 Total Non-operating	338,501	326,573	325,197	1,376	0.4%	2,030,056	2,356,663	2,176,773	179,890	8.3%
13 Surplus/(Loss)	482,168	(596,547)	464,613	(1,061,160)	228.4%	2,464,298	2,087,167	3,042,648	(955,482)	31.4%
14 % Total margin	10%	-18%	9%			6%	5%	7%		

BALANCE SHEET

	A	B	C	D	E
	March	March	February		
	FY 18/19	FY 19/20	FY 19/20	VARIANCE	
				Amount	%
15 Gross Accounts Receivables	9,560,251	8,692,527	10,911,605	(2,219,078)	-20.3%
16 Net Accounts Receivables	3,165,897	2,539,588	3,533,855	(994,267)	-28.1%
17 % Net AR to Gross AR	33%	29%	32%		
18 Days Gross AR	57.7	52.9	64.9	(12.0)	-18.5%
19 Cash Collections	2,427,742	2,130,825	2,069,461	61,364	3.0%
20 Settlements/IGT Transactions	409,829	1,234,437	45,520	1,188,917	2611.9%
21 Investments	21,645,412	25,834,716	25,702,939	131,777	0.5%
22 Cash on hand	1,969,738	2,617,450	1,427,451	1,189,999	83.4%
23 Total Cash & Invest	23,615,150	28,452,166	27,130,390	1,321,776	4.9%
24 Days Cash & Invest	363	414	396	18	4.5%
Total Cash and Investments	23,615,150	28,452,166			
Increase Current Year vs. Prior Year		4,837,016			

Bear Valley Community Healthcare District
Financial Statements March 31, 2020

Statement of Operations

	A	B	C	D	E	F	G	H	I	J
	Current Month					Year-to-Date				
	FY 18/19	FY 19/20		VARIANCE		FY 18/19	FY 19/20		VARIANCE	
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
Gross Patient Revenue										
1 Inpatient	126,688	106,445	149,216	(42,771)	-28.7%	1,258,174	1,093,882	1,166,212	(72,330)	-6.2%
2 Outpatient	1,038,683	610,643	992,567	(381,924)	-38.5%	8,188,885	7,459,261	8,238,648	(779,386)	-9.5%
3 Clinic Revenue	404,519	296,057	492,973	(196,916)	-39.9%	3,406,340	3,297,024	3,944,665	(647,642)	-16.4%
4 Emergency Room	3,053,985	2,035,703	3,051,581	(1,015,878)	-33.3%	26,062,685	26,987,840	26,972,447	15,393	0.1%
5 Skilled Nursing Facility	214,212	187,035	227,024	(39,989)	-17.6%	1,929,678	1,811,404	2,006,600	(195,196)	-9.7%
6 Total patient revenue	4,838,087	3,235,882	4,913,361	(1,677,479)	-34.1%	40,845,762	40,649,411	42,328,571	(1,679,160)	-4.0%
Revenue Deductions										
7 Contractual Allow	1,941,559	1,599,050	2,381,233	(782,183)	-32.8%	20,211,433	20,088,988	20,532,752	(443,764)	-2.2%
8 Contractual Allow PY	-	(175,000)	-	(175,000)	#DIV/0!	(1,693,374)	(1,549,101)	-	(1,549,101)	#DIV/0!
9 Charity Care	20,667	10,245	13,199	(2,954)	-22.4%	109,726	126,764	113,710	13,054	11.5%
10 Administrative	38,939	11,612	16,084	(4,472)	-27.8%	133,707	59,310	138,561	(79,251)	-57.2%
11 Policy Discount	13,037	24,520	14,372	10,148	70.6%	119,474	147,849	123,812	24,037	19.4%
12 Employee Discount	4,062	4,981	6,009	(1,028)	-17.1%	49,954	40,970	51,767	(10,797)	-20.9%
13 Bad Debts	630,115	326,834	245,668	81,166	33.0%	2,192,113	1,908,287	2,116,428	(208,141)	-9.8%
14 Denials	177,395	95,737	-	95,737	#DIV/0!	1,075,476	711,077	-	711,077	#DIV/0!
15 Total revenue deductions	2,736,753	1,897,980	2,676,565	(778,585)	-29.1%	22,198,509	21,534,144	23,077,030	(1,542,886)	-6.7%
Net Patient Revenue	2,101,334	1,337,902	2,236,796	(898,894)	-40.2%	18,647,253	19,115,267	19,251,541	(136,274)	-0.7%
gross revenue including Prior Year Contractual Allowances as a percent to gross revenue WO PY and Other CA	40.2%	40.2%		40.2%		40.2%	447.4%	447.4%	0.0%	
	39.2%	39.2%		39.2%		39.2%	437.2%	437.2%	0.0%	
17 Other Revenue	38,351	22,026	88,726	(66,700)	-75.2%	309,648	291,526	797,060	(505,534)	-63.4%
18 Total Operating Revenue	2,139,686	1,359,928	2,325,522	(965,594)	-41.5%	18,956,901	19,406,793	20,048,601	(641,807)	-3.2%
Expenses										
19 Salaries	888,895	920,558	888,479	32,079	3.6%	7,807,488	8,256,475	7,848,458	408,017	5.2%
20 Employee Benefits	297,532	296,956	340,545	(43,589)	-12.8%	2,510,983	2,764,078	2,911,693	(147,615)	-5.1%
21 Registry	19,544	3,150	-	3,150	#DIV/0!	117,516	8,250	-	8,250	#DIV/0!
22 Salaries and Benefits	1,205,971	1,220,664	1,229,024	(8,360)	-0.7%	10,435,987	11,028,803	10,760,151	268,652	2.5%
23 Professional fees	176,526	162,559	201,038	(38,479)	-19.1%	1,555,236	1,573,059	1,778,462	(205,403)	-11.5%
24 Supplies	141,372	162,518	153,090	9,428	6.2%	1,226,085	1,389,783	1,302,303	87,480	6.7%
25 Utilities	44,086	37,170	45,368	(8,198)	-18.1%	395,800	373,842	413,125	(39,283)	-9.5%
26 Repairs and Maintenance	18,319	109,393	47,756	61,637	129.1%	259,655	566,777	428,310	138,467	32.3%
27 Purchased Services	267,102	361,842	326,916	34,926	10.7%	3,097,197	2,919,527	2,855,282	64,245	2.3%
28 Insurance	9,177	31,990	30,917	1,073	3.5%	255,687	285,136	278,253	6,883	2.5%
29 Depreciation	81,848	88,025	78,725	9,300	11.8%	709,949	754,668	708,525	46,143	6.5%
30 Rental and Leases	11,877	20,871	12,370	8,501	68.7%	103,255	116,631	111,330	5,301	4.8%
32 Dues and Subscriptions	6,353	6,111	6,488	(377)	-5.8%	56,957	54,015	58,392	(4,377)	-7.5%
33 Other Expense	33,388	81,907	54,414	27,493	50.5%	426,850	614,048	488,592	125,456	25.7%
34 Total Expenses	1,996,019	2,283,048	2,186,106	96,942	4.4%	18,522,659	19,676,290	19,182,725	493,564	2.6%
35 Surplus (Loss) from Operations	143,667	(923,120)	139,416	(1,062,536)	762.1%	434,242	(269,496)	865,875	(1,135,372)	131.1%
Non-Operating Income										
37 Tax Revenue	184,244	201,917	201,917	-	0.0%	1,658,196	1,817,253	1,817,253	-	0.0%
38 Other non-operating	9,794	-	5,750	(5,750)	-100.0%	68,889	167,783	51,750	116,033	224.2%
Interest Income	152,003	132,070	125,100	6,970	5.6%	371,613	439,406	375,900	63,506	16.9%
Interest Expense	(7,541)	(7,415)	(7,570)	155	-2.1%	(68,642)	(67,779)	(68,130)	351	-0.5%
IGT Expense	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
39 Total Non-operating	338,501	326,573	325,197	1,376	0.4%	2,030,056	2,356,663	2,176,773	179,890	8.3%
40 Surplus/(Loss)	482,168	(596,547)	464,613	(1,061,160)	228.4%	2,464,298	2,087,167	3,042,648	(955,481)	31.4%

**Bear Valley Community Healthcare District
Financial Statements**

Current Year Trending Statement of Operations

A Statement of Operations—CURRENT YEAR 2020

	1	2	3	4	5	6	7	8	9	10	11	12	
	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD
Gross Patient Revenue													
1	Inpatient	132,376	109,683	117,618	135,332	113,846	160,880	120,961	96,742	106,445			1,093,882
2	Outpatient	852,704	893,759	883,248	900,575	788,445	714,674	962,354	852,861	610,643			7,459,261
3	Clinic	369,855	413,535	386,658	398,761	339,831	338,589	406,820	346,918	296,057			3,297,024
4	Emergency Room	2,937,844	3,116,633	2,904,860	2,531,862	2,687,022	3,636,063	3,945,671	3,192,182	2,035,703			26,987,840
5	Skilled Nursing Facility	234,536	237,879	218,184	212,481	187,257	168,287	188,116	177,630	187,035			1,811,404
6	Total patient revenue	4,527,315	4,771,490	4,510,568	4,179,010	4,116,401	5,018,492	5,623,921	4,666,332	3,235,882	-	-	40,649,411
Revenue Deductions													
C/A	0.45	0.53	0.47	0.48	0.56	0.48	0.51	0.47	0.49	#DIV/0!	#DIV/0!	#DIV/0!	0.49
7	Contractual Allow	2,048,634	2,523,579	2,128,363	1,986,465	2,300,777	2,425,259	2,874,983	2,201,880	1,599,050			20,088,988
8	Contractual Allow PY	(100,000)	(150,040)	(150,000)	(150,000)	(299,061)	(175,000)	(175,000)	(175,000)	(175,000)			(1,549,101)
9	Charity Care	21,771	10,036	2,177	5,803	17,447	38,889	1,264	19,132	10,245			126,764
10	Administrative	9,113	(337)	5,344	3,687	5,190	68	6,845	17,788	11,612			59,310
11	Policy Discount	11,209	16,516	14,783	15,253	13,132	16,444	20,282	15,711	24,520			147,849
12	Employee Discount	7,850	3,870	1,620	6,914	2,302	2,568	2,443	8,421	4,981			40,970
13	Bad Debts	262,975	160,654	203,254	98,670	64,994	253,297	178,933	358,676	326,834			1,908,287
14	Denials	56,797	58,918	53,258	96,348	82,780	85,583	89,322	92,334	95,737			711,077
	Total revenue deductions	2,318,349	2,623,196	2,258,799	2,063,140	2,187,561	2,647,107	2,999,071	2,538,941	1,897,980	-	-	21,534,144
		0.51	0.55	0.50	0.49	0.53	0.53	0.53	0.54	0.59	#DIV/0!	#DIV/0!	#DIV/0!
16	Net Patient Revenue	2,208,966	2,148,293	2,251,769	2,115,870	1,928,841	2,371,385	2,624,850	2,127,391	1,337,902	-	-	19,115,267
	net / tot pat rev	48.8%	45.0%	49.9%	50.6%	46.9%	47.3%	46.7%	45.6%	41.3%	#DIV/0!	#DIV/0!	#DIV/0!
													47.0%
17	Other Revenue	4,070	26,718	4,820	140,781	3,687	25,372	39,621	24,432	22,026			291,526
18	Total Operating Revenue	2,213,036	2,175,012	2,256,589	2,256,651	1,932,528	2,396,757	2,664,471	2,151,823	1,359,928	-	-	19,406,793
Expenses													
19	Salaries	909,799	920,881	905,534	902,906	917,246	914,346	988,418	876,787	920,558			8,256,475
20	Employee Benefits	314,164	285,924	374,193	257,931	315,932	305,507	323,736	289,735	296,956			2,764,078
21	Registry	-	-	-	4,380	720	-	-	-	3,150			8,250
22	Salaries and Benefits	1,223,962	1,206,805	1,279,728	1,165,217	1,233,898	1,219,853	1,312,154	1,166,522	1,220,664	-	-	11,028,803
23	Professional fees	227,413	134,001	176,263	176,896	166,751	174,740	185,534	168,902	162,559			1,573,059
24	Supplies	157,037	146,720	158,949	174,312	172,298	177,659	135,836	104,454	162,518			1,389,783
25	Utilities	45,550	47,425	46,842	40,886	40,122	36,316	40,144	39,387	37,170			373,842
26	Repairs and Maintenance	38,865	29,353	29,812	135,968	33,995	77,722	68,000	43,670	109,393			566,777
27	Purchased Services	302,946	319,068	323,112	365,076	283,943	342,734	308,153	312,651	361,842			2,919,527
28	Insurance	32,000	31,410	31,548	31,515	31,515	31,653	31,515	31,990	31,990			285,136
29	Depreciation	82,105	82,105	83,739	83,739	83,739	83,739	83,739	83,739	88,025			754,668
30	Rental and Leases	12,010	11,891	12,918	10,463	10,466	15,541	12,201	10,270	20,871			116,631
32	Dues and Subscriptions	7,130	5,446	5,785	5,299	6,116	6,272	5,113	6,743	6,111			54,015
33	Other Expense.	56,525	72,916	73,560	64,758	70,355	63,462	57,496	73,071	81,907			614,048
34	Total Expenses	2,185,543	2,087,141	2,222,256	2,254,129	2,133,199	2,229,691	2,239,883	2,041,399	2,283,048	-	-	19,676,290
Surplus (Loss) from Operations													
35		27,492	87,870	34,333	2,522	(200,671)	167,066	424,588	110,423	(923,120)	-	-	(269,496)
Non-Operating Income													
37	Tax Revenue	201,917	201,917	201,917	201,917	201,917	201,917	201,917	201,917	201,917			1,817,253
38	Other non-operating	25,040	9,000	20	40	23,603	75,040	15,000	20,040	-			167,783
	Interest Income	300	286	156,148	212	190	149,497	432	272	132,070			439,406
	Interest Expense	(7,711)	(7,590)	(7,541)	(7,540)	(7,513)	(7,438)	(7,532)	(7,500)	(7,415)			(67,779)
	IGT Expense	-	-	-	-	-	-	-	-	-			-
39	Total Non-operating	219,546	203,612	350,544	194,629	218,196	419,017	209,817	214,729	326,573	-	-	2,356,663
40	Surplus/(Loss)	247,038	291,483	384,877	197,151	17,526	586,082	634,405	325,152	(596,547)	-	-	2,087,167

2019-20 Actual BS

BALANCE SHEET

Includes Final Entries 6-30-19

BALANCE SHEET		PY									
Includes Final Entries 6-30-19		July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	June
ASSETS:											
Current Assets											
Cash and Cash Equivalents (Includes CD's)		2,992,558	3,178,108	3,141,519	2,853,286	3,058,371	2,131,639	3,446,639	1,427,451	2,617,450	2,406,940
Gross Patient Accounts Receivable		8,667,951	8,621,871	9,149,724	8,858,810	9,128,887	9,511,803	10,998,377	10,911,416	8,692,329	8,792,362
Less: Reserves for Allowances & Bad Debt		5,919,643	5,911,721	6,297,145	6,112,108	6,276,611	6,497,627	7,305,203	7,377,561	6,152,741	5,906,428
Net Patient Accounts Receivable		2,748,308	2,710,149	2,852,579	2,746,702	2,852,276	3,014,176	3,693,174	3,533,855	2,539,588	2,885,934
Tax Revenue Receivable		2,423,000	2,423,000	2,423,000	2,423,000	2,040,789	1,100,642	1,027,663	970,557	946,177	46,556
Other Receivables		90,680	126,745	113,997	605,220	-118,588	-87,096	176,241	210,699	222,282	80,710
Inventories		130,378	130,687	123,077	117,611	124,523	132,932	157,906	173,101	178,961	136,982
Prepaid Expenses		420,319	422,235	425,830	473,165	415,216	397,410	378,019	375,187	357,288	406,467
Due From Third Party Payers		0	0								
Due From Affiliates/Related Organizations		0	0								
Other Current Assets		0	0								
Total Current Assets		8,805,242	8,990,924	9,080,003	9,218,984	8,372,587	6,689,703	8,879,641	6,690,850	6,861,746	5,963,589
Assets Whose Use is Limited											
Investments		25,298,992	25,298,992	25,454,833	25,454,833	25,454,833	27,602,939	25,702,939	25,702,939	25,834,716	25,298,992
Other Limited Use Assets		144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375	144,375
Total Limited Use Assets		25,443,367	25,443,367	25,599,208	25,599,208	25,599,208	27,747,314	25,847,314	25,847,314	25,979,091	25,443,367
Property, Plant, and Equipment											
Land and Land Improvements		570,615	570,615	570,615	570,615	570,615	570,615	570,615	3,022,374	3,022,374	570,615
Building and Building Improvements		10,063,006	10,087,902	10,105,802	10,110,802	10,110,802	10,110,802	10,110,802	10,110,802	10,114,662	10,063,006
Equipment		12,367,216	12,390,920	12,483,917	12,555,150	12,624,831	12,677,717	12,684,250	12,795,641	12,920,659	12,365,728
Construction In Progress		220,454	221,354	221,354	221,886	221,886	233,163	305,459	251,806	156,640	220,454
Capitalized Interest											
Gross Property, Plant, and Equipment		23,221,290	23,270,791	23,381,687	23,458,453	23,528,134	23,592,297	23,671,126	26,180,623	26,214,335	23,219,802
Less: Accumulated Depreciation		14,657,536	14,739,641	14,823,380	14,907,119	14,990,857	15,074,596	15,158,335	15,242,074	15,330,099	14,575,430
Net Property, Plant, and Equipment		8,563,754	8,531,150	8,558,308	8,551,334	8,537,277	8,517,700	8,512,790	10,938,548	10,884,236	8,644,372
TOTAL UNRESTRICTED ASSETS		42,812,363	42,965,441	43,237,518	43,369,526	42,509,072	42,954,717	43,239,745	43,476,712	43,725,073	40,051,328
Restricted Assets											
		0	0	0	0	0	0	0	0	0	0
TOTAL ASSETS		42,812,363	42,965,441	43,237,518	43,369,526	42,509,072	42,954,717	43,239,745	43,476,712	43,725,073	40,051,328

2019-20 Actual BS

BALANCE SHEET

Includes Final Entries 6-30-19

LIABILITIES:

Current Liabilities

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	PY June
Accounts Payable	1,109,879	948,094	1,080,601	1,024,845	1,022,614	968,794	922,502	1,102,485	1,105,357	922,125
Notes and Loans Payable										
Accrued Payroll	814,113	894,578	1,021,042	1,105,147	666,489	886,860	889,329	944,292	1,041,307	733,342
Patient Refunds Payable										
Due to Third Party Payers (Settlements)	3,279,267	3,416,509	3,287,677	3,388,603	3,145,949	3,118,768	3,007,599	2,878,886	3,818,455	3,311,092
Advances From Third Party Payers										
Current Portion of Def Rev - Txs,	2,256,083	2,054,166	1,852,249	1,655,332	1,453,415	1,251,498	1,049,581	847,664	645,747	35,000
Current Portion - LT Debt	35,000	35,000	35,000	40,000	40,000	40,000	40,000	40,000	40,000	35,000
Current Portion of AB915										
Other Current Liabilities (Accrued Interest & Accrued Other)	15,339	22,930	30,471	37,971	45,451	7,560	15,092	22,592	29,960	7,689
Total Current Liabilities	7,509,682	7,371,277	7,307,040	7,251,897	6,373,917	6,273,481	5,924,104	5,835,918	6,680,826	5,044,247

Long Term Debt

USDA Loan	2,860,000	2,860,000	2,860,000	2,855,000	2,855,000	2,815,000	2,815,000	2,815,000	2,815,000	2,860,000
Leases Payable	0	0	0	0	0	0	0	0	0	0
Less: Current Portion Of Long Term Debt	35,000	35,000	35,000	40,000	40,000	40,000	40,000	40,000	40,000	35,000
Total Long Term Debt (Net of Current)	2,825,000	2,825,000	2,825,000	2,815,000	2,815,000	2,775,000	2,775,000	2,775,000	2,775,000	2,825,000

Other Long Term Liabilities

Deferred Revenue	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0
Total Other Long Term Liabilities	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	10,334,682	10,196,277	10,132,040	10,066,897	9,188,917	9,048,481	8,699,104	8,610,918	9,455,826	7,869,248

Fund Balance

Unrestricted Fund Balance	32,230,643	32,230,643	32,182,080	32,182,080	32,182,080	32,182,080	32,182,080	32,182,080	32,182,080	24,871,960
Temporarily Restricted Fund Balance	0	0				0				
Equity Transfer from FRHG	0	0				0				
Net Revenue/(Expenses)	247,038	538,521	923,398	1,120,549	1,138,075	1,724,157	2,358,562	2,683,714	2,087,167	7,310,120
TOTAL FUND BALANCE	32,477,681	32,769,164	33,105,478	33,302,629	33,320,154	33,906,237	34,540,642	34,865,794	34,269,246	32,182,080

TOTAL LIABILITIES & FUND BALANCE	42,812,363	42,965,441	43,237,518	43,369,526	42,509,072	42,954,717	43,239,745	43,476,712	43,725,073	40,051,328
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Units of Service												
For the period ending: March 31, 2020												
31						275						
Current Month						Bear Valley Community Hospital						
Mar-20		Mar-19	Actual	-Budget	Act.-Act.		Mar-20		Mar-19	Actual	-Budget	Act.-Act.
Actual	Budget	Actual	Variance	Var %	Var %		Actual	Budget	Actual	Variance	Var %	Var %
20	31	23	(11)	-35.5%	-13.0%	Med Surg Patient Days	258	241	245	17	7.1%	5.3%
26	20	15	6	30.0%	73.3%	Swing Patient Days	174	153	125	21	13.7%	39.2%
421	512	481	(91)	-17.8%	-12.5%	SNF Patient Days	4,078	4,524	4,310	(446)	-9.9%	-5.4%
467	563	519	(96)	-17.1%	-10.0%	Total Patient Days	4,510	4,918	4,680	(408)	-8.3%	-3.6%
6	14	12	(8)	-57.1%	-50.0%	Acute Admissions	73	126	103	(53)	-42.1%	-29.1%
8	14	11	(6)	-42.9%	-27.3%	Acute Discharges	73	126	102	(53)	-42.1%	-28.4%
2.5	2.2	2.1	0.3	12.9%	19.6%	Acute Average Length of Stay	3.5	1.9	2.4	1.6	84.8%	47.1%
0.6	1.0	0.7	(0.4)	-35.5%	-13.0%	Acute Average Daily Census	0.9	1	0.9	0.1	7.1%	5.3%
14.4	17.2	16.0	(2.7)	-16.0%	-9.9%	SNF/Swing Avg Daily Census	15.5	17	16.1	(1.5)	-9.1%	-4.1%
15.1	18.2	16.7	(3.1)	-17.1%	-10.0%	Total Avg. Daily Census	16.4	18	17.0	(1.5)	-8.3%	-3.6%
33%	40%	37%	-7%	-17.1%	-10.0%	% Occupancy	36%	40%	38%	-3%	-8.3%	-3.6%
5	13	10	(8)	-61.5%	-50.0%	Emergency Room Admitted	53	117	87	(64)	-54.7%	-39.1%
668	1,025	9,214	(357)	-34.8%	-92.8%	Emergency Room Discharged	8,893	9,508	9,214	(615)	-6.5%	-3.5%
673	1,038	9,224	(365)	-35.2%	-92.7%	Emergency Room Total	8,946	9,625	9,301	(679)	-7.1%	-3.8%
22	33	298	(12)	-35.2%	-92.7%	ER visits per calendar day	33	35	34	(2)	-7.1%	-3.8%
83%	93%	83%	100%	107.7%	0.0%	% Admits from ER	73%	93%	84%	83%	89.2%	-14.0%
-	-	-	-	0.0%	#DIV/0!	Surgical Procedures I/P	1	-	-	1	0.0%	#DIV/0!
7	14	15	(7)	-50.0%	-53.3%	Surgical Procedures O/P	76	111	111	(35)	-31.5%	-31.5%
7	14	15	(7)	-50.0%	-53.3%	TOTAL Procedures	77	111	111	(34)	-30.6%	-30.6%
970	1,047	1,053	(77)	-7.4%	-7.9%	Surgical Minutes Total	6,927	9,253	7,663	(2,326)	-25.1%	-9.6%

Units of Service
For the period ending: March 31, 2020

Bear Valley Community Hospital												
Current Month						Year-To-Date						
Mar-20	Mar-19	Actual	-Budget	Act.-Act.		Mar-20	Mar-19	Actual	-Budget	Act.-Act.		
Actual	Budget	Actual	Variance	Var %	Var %	Actual	Budget	Actual	Variance	Var %	Var %	
3,945	6,737	6,258	(2,792)	-41.4%	-37.0%	Lab Procedures	54,344	56,421	8,263	(2,077)	-3.7%	557.7%
529	1,055	918	(526)	-49.9%	-42.4%	X-Ray Procedures	7,885	8,400	7,330	(515)	-6.1%	7.6%
244	317	300	(73)	-23.0%	-18.7%	C.T. Scan Procedures	2,907	2,649	2,643	258	9.7%	10.0%
127	231	265	(104)	-45.0%	-52.1%	Ultrasound Procedures	1,716	1,914	1,983	(198)	-10.3%	-13.5%
20	62	53	(42)	-67.7%	-62.3%	Mammography Procedures	437	558	445	(121)	-21.7%	-1.8%
177	298	295	(121)	-40.6%	-40.0%	EKG Procedures	2,622	2,495	2,549	127	5.1%	2.9%
84	143	190	(59)	-41.3%	-55.8%	Respiratory Procedures	1,002	996	992	6	0.6%	1.0%
1,337	1,530	1,303	(193)	-12.6%	2.6%	Physical Therapy Procedures	13,679	12,725	12,437	954	7.5%	10.0%
1,494	2,541	1,869	(1,047)	-41.2%	-20.1%	Primary Care Clinic Visits	16,101	19,322	15,684	(3,221)	-16.7%	2.7%
185	250	420	(65)	-26.0%	-56.0%	Specialty Clinic Visits	2,379	2,250	3,076	129	5.7%	-22.7%
1,679	2,791	2,289	(1,112)	-39.8%	-26.6%	Clinic	18,480	21,572	18,760	(3,092)	-14.3%	-1.5%
65	107	88	(43)	-39.8%	-26.6%	Clinic visits per work day	102	119	103	(17)	-14.3%	-1.5%
18.6%	20.00%	16.90%	-1.40%	-7.00%	10.06%	% Medicare Revenue	17.83%	20.00%	18.07%	-2.17%	-10.83%	-1.29%
37.10%	39.00%	39.30%	-1.90%	-4.87%	-5.60%	% Medi-Cal Revenue	37.23%	39.00%	36.98%	-1.77%	-4.53%	0.69%
38.20%	36.00%	39.20%	2.20%	6.11%	-2.55%	% Insurance Revenue	40.01%	36.00%	39.83%	4.01%	11.14%	0.45%
6.10%	5.00%	4.60%	1.10%	22.00%	32.61%	% Self-Pay Revenue	4.92%	5.00%	5.12%	-0.08%	-1.56%	-3.90%
144.2	152.0	143.7	(7.9)	-5.2%	0.3%	Productive FTE's	143.51	149.3	142.7	(5.8)	-3.9%	0.6%
163.1	168.9	163.5	(5.7)	-3.4%	-0.2%	Total FTE's	163.14	165.8	163.5	(2.6)	-1.6%	-0.2%



CFO REPORT for

May 2020 Finance Committee and Board Meetings

Capital Expenditures / FY 2021 Capital Budget

Attached is an update on capital expenditures in the current fiscal year.

Also attached is the proposed Capital Expenditure budget for FY 2021 (July 1, 2020 through June 30, 2021). There are a number of items for FYs 2020 and 2019 that are in process. Some from prior years are still needed but have not begun due to other activities and priorities.

Work on FY 2021 Operating budget is moving along. We are working on assumptions for some key services that can have significant impact on the budget.

COVID19 Financial Updates

Rapid changes and updates continue. We continue to monitor State and Federal changes including the CARES Act and other Congressional and State actions. QHR Health continues to be a good resource for information summarizing changes and helping with evaluation of impacts.

There are three broad categories we are tracking and working on –

Emergency Provider Relief Funds - to reimburse providers for lost revenues and increased expenses due to the coronavirus pandemic. Funds are being distributed by the Health Resources Service Administration (HRSA) section of the US Department of Health and Human Services (HHS). The funds do not need to be repaid if certain terms and conditions are met.

To date we have received two distributions totaling \$576,406.

Paycheck Protection Program (PPP) - The Paycheck Protection Program is a loan designed to help small businesses to keep their workers on payroll. SBA will forgive loans if all employees are kept on the payroll for eight weeks and the money is used for payroll, rent, mortgage interest, or utilities.

We submitted our application on Monday, April 27.

FEMA (Federal Emergency Management Agency) - with the declaration on March 13, 2020, by the President declaring the ongoing Coronavirus Disease 2019 (COVID-19) pandemic of sufficient severity and magnitude to warrant an emergency declaration for all states, tribes, territories, and the District of Columbia; we are tracking and will apply for reimbursement of expenses we incur as a result of the emergency

Accounts Receivable

A/R Days at the end of March were 52.9. We continue to monitor Revenue Cycle processes and Cash Flow / Cash Balances closely. Our Cash and Investment position improved in March and remain pretty strong into April.

Dept No.	Department	CER	Request Description	FY 2018	FY 2019	FY 2020	2020 (under)over	Total Budget	Donations	Total Paid Prior	Total Paid FY 2020	Budget Remaining	
001	Med-Surg		Medication Scanning System	10,200.00			(10,200.00)	-				-	not doing
			Total Med-Surg	10,200.00	-	-	(10,200.00)	-	-	-	-	-	
001/005	Med-Surg/SNF		4 WOW x3-4 Computers			6,400.00		6,400.00				6,400.00	
			Total Med-Surg/SNF	-	-	6,400.00	-	6,400.00		-	-	6,400.00	
005	SNF	1922	TV for each Resident 19 @1600 plus install incl Pillow Speakers		35,000.00			35,000.00	15,000.00	4,112.55	24,174.10	6,713.35	
005	SNF	1923	Patio Furniture and outdoor equipment		10,000.00		(4,816.56)	5,183.44		5,183.44		-	complete
005	SNF		Paint, flooring, furniture, décor-activity room		20,000.00			20,000.00				20,000.00	
			Total SNF	-	65,000.00	-	(4,816.56)	60,183.44	15,000.00	9,295.99	24,174.10	26,713.35	
010	Emergency Room		Heat curtain for waiting room	10,000.00			(10,000.00)	-				-	not ordering
			Total Emergency Room	10,000.00	-	-	(10,000.00)	-	-	-	-	-	
015	FHC	2016	Chiropratic Bed		7,000.00	9,000.00	(327.76)	15,672.24			15,672.24	-	Moved to Depreciation 3/30/20
			Total FHC	-	7,000.00	9,000.00	(327.76)	15,672.24	-	-	15,672.24	-	
025	Surgery		Upgrade equipment	40,000.00		9,000.00		49,000.00				49,000.00	
025	Surgery		Knee Scope (Arthrex)	15,000.00				15,000.00				15,000.00	
025	Surgery	2020	Pneumatic Tourniquet		11,500.00	3,500.00	(7,242.00)	7,758.00			7,758.00	-	Moved to Depreciation 3/30/20
025	Surgery		OR LIM Removal		5,200.00			5,200.00				5,200.00	
025	Surgery		OR Lim Replacement		18,000.00			18,000.00				18,000.00	
025	Surgery		New baseboards, flooring, wall repairs		50,000.00	30,000.00		80,000.00				80,000.00	
025	Surgery	2023	2 Gurneys			30,000.00	(2,797.95)	27,202.05			27,202.05	-	Moved to Depreciation 3/30/20
025	Surgery		Steam Sterilizers - Autoclaves			90,000.00		90,000.00				90,000.00	
025	Surgery	2001	GI Scopes and processor, 2 colonoscopes and 2 EGD Scopes and procesor			60,000.00		60,000.00				60,000.00	
			Total Surgery	55,000.00	84,700.00	222,500.00	(10,039.95)	352,160.05	-	-	34,960.05	317,200.00	
040	Laboratory	2004	Plasma Thawing Bath			5,570.50	689.88	6,260.38			6,260.38	-	Moved to Depreciation 9/30/19
040	Laboratory	2012	Point-of-Care Testing hand held i-STAT meters for T-System			17,073.50	1,405.10	18,478.60			18,478.60	-	Moved to Depreciation 9/30/19
040	Laboratory	2005	Point-of-Care Testing hand held i-STAT interface for T-System			15,000.00	(6,000.00)	9,000.00			9,000.00	-	
			Total Laboratory	-	-	37,644.00	(3,905.02)	33,738.98	-	-	33,738.98	-	
070	Respiratory Therapy	2020	Replace Cabinets & Flooring	6,000.00				6,000.00			3,860.00	2,140.00	
070	Respiratory Therapy	2007	Transport Ventilator replacement			18,044.14	192.56	18,236.70			18,236.70	-	Moved to Depreciation 3/30/20
070	Respiratory Therapy	2008	Infant Warmer			22,738.84	(1,657.34)	21,081.50			21,081.50	-	complete
070	Respiratory Therapy	2025	PAPRs program - Replaces fit testing and N95 masks for general use			28,867.92		28,867.92				28,867.92	
070	Respiratory Therapy	2005	Point-of-Care Testing hand held i-STAT interface for T-System				6,000.00	6,000.00				6,000.00	
			Total Respiratory Therapy	6,000.00	-	69,650.90	(1,464.78)	74,186.12	-	-	43,178.20	31,007.92	
075	Physical Therapy		Leander Variable Height Flexion/Distratn Table			5,731.60		5,731.60				5,731.60	
			Total Physical Therapy	-	-	5,731.60	-	5,731.60		-	-	5,731.60	
080	Dietary		POS System (basic system only)		10,000.00			10,000.00				10,000.00	
080	Dietary		Renovation of Dining Room for Residents			17,000.00		17,000.00				17,000.00	
			Total Dietary	-	10,000.00	17,000.00	-	27,000.00	-	-	-	27,000.00	
115	Plant Maint.	1820	replace medical air compressor	38,000.00	17,000.00		(532.50)	54,467.50		43,303.36	11,164.14	-	Moved to Depreciation 3/30/20
115	Plant Maint.	1820	Plant Plumbing Repairs		16,000.00		247.53	16,247.53			16,247.53	-	Moved to Depreciation 3/30/20
115	Plant Maint.		to allow us to run boilers for hot water & air-Diesel Supply	11,220.00			(11,220.00)	-				-	not doing
115	Plant Maint.		Badge Readers		11,000.00			11,000.00				11,000.00	
115	Plant Maint.	1927	PT Flooring		12,500.00		3,050.31	15,550.31			15,550.31	-	Moved to Depreciation 9/30/19
115	Plant Maint.		Lobby Flooring		7,200.00			7,200.00				7,200.00	
115	Plant Maint.	N/A	Fire Door Repairs		20,000.00		(20,000.00)	-				-	Moved to Repairs & Maintenance
115	Plant Maint.		Re Skin SNF Cabinets		22,000.00			22,000.00				22,000.00	
115	Plant Maint.	2003	SNF Tub Replacement		14,000.00		10,865.77	24,865.77	14,000.00		24,865.77	-	Moved to Depreciation 9/30/19
115	Plant Maint.	2006	SNF Shower Tile		25,000.00		(104.00)	24,896.00	6,000.00		24,896.00	-	Moved to Depreciation 9/30/19
115	Plant Maint.	NA	Equipment Trailer for Plant Maintenance		7,000.00			7,000.00		7,000.00		-	moved to minor equipment
115	Plant Maint.		A/C 1 Steam Coil		8,000.00			8,000.00				8,000.00	
115	Plant Maint.		A/C 2 Steam Coil		10,000.00			10,000.00				10,000.00	
115	Plant Maint.		SNF Exit Doors		25,000.00			25,000.00				25,000.00	
115	Plant Maint.		Sprinkler Head Replacement		10,000.00			10,000.00				10,000.00	
115	Plant Maint.	2019	Disassembly, rebuild, anchor Med AirCompress		16,600.00		(12.75)	16,587.25			16,587.25	-	Moved to Depreciation 3/30/20
115	Plant Maint.	2010	New Snow Plow Blade for Existing Truck		7,000.00		7,428.99	14,428.99			14,428.99	-	Moved to Depreciation 3/30/20
115	Plant Maint.	NA	Acute/SNF Ice Machine		7,000.00			7,000.00		7,000.00		-	moved to minor equipment
115	Plant Maint.	1902	Parking Lot Repairs		24,000.00			24,000.00				24,000.00	
115	Plant Maint.		Landscaping		24,800.00		(24,800.00)	-				-	not doing
115	Plant Maint.		New Service to Current Camera System		13,000.00		(13,000.00)	-				-	not doing
115	Plant Maint.		Update Badge Rendering Software		13,000.00		(13,000.00)	-				-	not doing
115	Plant Maint.		Add more cameras (Urgent Care)		9,800.00			9,800.00				9,800.00	
115	Plant Maint.		Renovate Front Lobby		15,000.00			15,000.00				15,000.00	
115	Plant Maint.	2009	new Dodge Truck			55,000.00	(5,048.32)	49,951.68			49,951.68	-	Moved to Depreciation 9/30/19
115	Plant Maint.		Asphalt adjacent to RHC for parking			28,000.00		28,000.00				28,000.00	

Dept No.	Department	CER	Request Description	FY 2018	FY 2019	FY 2020	2020 (under)over	Total Budget	Donations	Total Paid Prior	Total Paid FY 2020	Budget Remaining	
Total Plant Maintenance				49,220.00	334,900.00	83,000.00	(66,124.97)	400,995.03	20,000.00	57,303.36	173,691.67	170,000.00	
125	Info Technology	1801	Forty Lenovo M700 Micro computers	32,928.40				32,928.40		32,928.40		-	Completed 6/30/19
125	Info Technology		Software Upgrade 2010 Veritas Backup Exec		6,908.68			6,908.68				6,908.68	
125	Info Technology	2013	Service Addition to Nutanix farm		20,313.86		(341.71)	19,972.15			19,972.15	-	complete
125	Info Technology	2013	Server refresh to the Nutanix farm			17,250.00	(724.78)	16,525.22			16,525.22	-	complete
125	Info Technology	1903	Proactive Server and Storage Upgrade-Cloud T-System		12,500.00			12,500.00				12,500.00	
125	Info Technology	1915	Server/Storage Refresh for CPSI		98,234.00		(4,764.11)	93,469.89		93,469.89		-	complete
125	Info Technology	1911	Upgrade Licenses - Microsoft Windows		17,000.00			17,000.00		15,402.28		1,597.72	
125	Info Technology	1916	30 Lenovo ThinkCentre M710q computers		28,000.00		(1,635.33)	26,364.67		26,364.67		(0.00)	complete
125	Info Technology	1918	HIPAA Risk Assessment Penitration Testing by Dell		30,400.00			30,400.00		30,400.00		-	completed 5/31/19
125	Info Technology	2017	20 Lenovo Tiny in One Computers			20,148.93		20,148.93			14,372.92	5,776.01	
125	Info Technology	2002	Overhead Paging System			10,000.00	(5,000.00)	5,000.00			5,000.00	-	complete
125	Info Technology		Upgrade licenses-Microsoft			50,976.42		50,976.42				50,976.42	
125	Info Technology		Environ monitoring and alerting system servers and network storage closets			9,000.00		9,000.00				9,000.00	
Total Info Technology				32,928.40	213,356.54	107,375.35	(12,465.93)	341,194.36	-	198,565.24	55,870.29	86,758.83	
130	Disaster	2011	Replace expired hazmat equipment	33,500.00				33,500.00				33,500.00	
130	Disaster	1926	2 backup disaster vents for nursing use	7,500.00				7,500.00		7,500.00		-	completed 5/31/19
Total Disaster				41,000.00	-	-	-	41,000.00	-	7,500.00	-	33,500.00	
Total for Hospital:				204,348.40	714,956.54	558,301.85	-116,344.97	1,361,261.82	35,000.00	272,664.59	381,285.53	707,311.70	
<u>Other Capital Purchases</u>													
150	Administration	2018	Urgent Care Center - 247 Sandalwood Dr., BBL				38,737.52	38,737.52			38,737.52	-	
150	Administration	1823	Master Plan				68,443.10	68,443.10		65,673.53	2,769.57	-	
150	Administration	2024	Purchase of 0 Sandalwood				2,451,759.23	2,451,759.23			2,451,759.23	-	Moved to Depreciation 3/30/20
185	Mom and Dad's	2022	Dental Van				60,000.00	60,000.00			60,000.00	-	Moved to Depreciation 3/30/20
				-	-	-	2,618,939.85	2,618,939.85	-	65,673.53	2,553,266.32	-	
<u>Emergency Additions to Budget:</u>													
115	Plant	2014	Paint 1020 Big Bear Blvd, BBC				7,350.00	7,350.00			7,350.00	-	Moved to Depreciation 3/30/20
70	Respiratory Therapy	2015	Echocardio Equipment				19,500.00	19,500.00	20,000.00		19,500.00	-	Moved to Depreciation 3/30/20
010/025	ER/Surgery	2021	Ultrasound				22,433.56	22,433.56	20,000.00		22,433.56	-	Moved to Depreciation 3/30/20
				-	-	-	49,283.56	49,283.56	40,000.00	-	49,283.56	-	
				204,348.40	714,956.54	558,301.85	2,551,878.44	4,029,485.23	75,000.00	338,338.12	2,983,835.41	707,311.70	

Dept No.	Department	CER	Request Description	FY 2018	FY 2019	FY 2020	FY 2021	Total Budget	Donations	Total Paid Prior	Total Paid FY 2021	Budget Remaining
001/005	Med-Surg/SNF		4 WOW x3-4 Computers			6,400.00		6,400.00				6,400.00
			Total Med-Surg/SNF	-	-	6,400.00	-	6,400.00		-	-	6,400.00
005	SNF	1922	TV for each Resident 19 @1600 plus install incl Pillow Speakers		35,000.00			35,000.00	15,000.00	28,286.65		6,713.35
005	SNF		Paint, flooring, furniture, décor-activity room		20,000.00			20,000.00				20,000.00
			Total SNF	-	55,000.00	-	-	55,000.00	15,000.00	28,286.65	-	26,713.35
010	ER		Level 1 Infuser is used for rapid admin of fluid and blood products				8,090.00	8,090.00				8,090.00
010	ER		Hovermatt - A single use air matt for moving a large or unconscious patient				6,715.50	6,715.50				6,715.50
010	ER		Hoverjack - a device to recover fallen patients from the floor to the bed				5,643.00	5,643.00				5,643.00
			Total Emergency Room	-	-	-	20,448.50	20,448.50	-	-	-	20,448.50
020	RHC		Replace Dental Autoclave				7,000.00	7,000.00				7,000.00
			Total RHC	-	-	-	7,000.00	7,000.00	-	-	-	7,000.00
025	Surgery		Upgrade equipment	40,000.00		9,000.00		49,000.00				49,000.00
025	Surgery		Knee Scope (Arthrex)	15,000.00				15,000.00				15,000.00
025	Surgery		OR LIM Removal		5,200.00			5,200.00				5,200.00
025	Surgery		OR Lim Replacement		18,000.00			18,000.00				18,000.00
025	Surgery		New baseboards, flooring, wall repairs		50,000.00	30,000.00		80,000.00				80,000.00
025	Surgery		Steam Sterilizers - Autoclaves			90,000.00		90,000.00				90,000.00
025	Surgery	2001	GI Scopes and processor, 2 colonoscopes and 2 EGD Scopes and procesor			60,000.00		60,000.00				60,000.00
025	Surgery		Arthroscopic Shoulder Instrument Set				25,000.00	25,000.00				25,000.00
025	Surgery		Newer, upgraded Phaco machine for cataract surgeries				64,500.00	64,500.00				64,500.00
025	Surgery		Blanket/fluid warming cabinet				11,000.00	11,000.00				11,000.00
025	Surgery		Overhead surgical spotlights				20,000.00	20,000.00				20,000.00
025	Surgery		New set of surgical instruments for doing orthoscopic shoulder cases, including rotator cuff repair				25,000.00	25,000.00				25,000.00
025	Surgery		Replace the old failing Medical Gas Alarm Panel				6,000.00	6,000.00				6,000.00
			Total Surgery	55,000.00	73,200.00	189,000.00	151,500.00	468,700.00	-	-	-	468,700.00
040	Laboratory	2005	Point-of-Care Testing hand held i-STAT interface for T-System			15,000.00		15,000.00		9,000.00		6,000.00
			Total Laboratory	-	-	15,000.00	-	15,000.00	-	9,000.00	-	6,000.00
070	Respiratory Therapy	2008	Infant Warmer			22,738.84		22,738.84		21,081.50		1,657.34
070	Respiratory Therapy	2025	PAPRs program - Replaces fit testing and N95 masks for general use			28,867.92		28,867.92				28,867.92
070	Respiratory Therapy		Verathon Scope				15,784.90	15,784.90				15,784.90
070	Respiratory Therapy		EKG Machines (2)				37,032.46	37,032.46				37,032.46
070	Respiratory Therapy		Bipap Machine				13,732.40	13,732.40				13,732.40
070	Respiratory Therapy		i-Stat Analyzer				8,244.75	8,244.75				8,244.75
			Total Respiratory Therapy	-	-	51,606.76	74,794.51	126,401.27	-	21,081.50	-	105,319.77
075	Physical Therapy		Leander Variable Height Flexion/Distratn Table			5,731.60		5,731.60				5,731.60
075	Physical Therapy		Metron Elite Electric Parallel Bars				9,374.27	9,374.27				9,374.27
075	Physical Therapy		Tri W-G Deluxe Hi-Lo Mat Platform				9,479.92	9,479.92				9,479.92
075	Physical Therapy		Replace the old cabinets to modern case work - PT				63,215.00	63,215.00				63,215.00
075	Physical Therapy		Trade in existing lazer for one with updated safety and treatment features				30,933.75	30,933.75				30,933.75
			Total Physical Therapy	-	-	5,731.60	113,002.94	118,734.54	-	-	-	118,734.54
080	Dietary		POS System (basic system only)		10,000.00			10,000.00				10,000.00
080	Dietary		Renovation of Dining Room for Residents			17,000.00		17,000.00				17,000.00
			Total Dietary	-	10,000.00	17,000.00	-	27,000.00	-	-	-	27,000.00
105	Purchasing		New shelving for store room				12,000.00	12,000.00				12,000.00
			Total Purchasing	-	-	-	12,000.00	12,000.00	-	-	-	12,000.00
115	Plant Maint.		Badge Readers		11,000.00			11,000.00				11,000.00
115	Plant Maint.		Lobby Flooring		7,200.00			7,200.00				7,200.00
115	Plant Maint.		Re Skin SNF Cabinets		22,000.00			22,000.00				22,000.00
115	Plant Maint.		A/C 1 Steam Coil		8,000.00			8,000.00				8,000.00
115	Plant Maint.		A/C 2 Steam Coil		10,000.00			10,000.00				10,000.00
115	Plant Maint.		SNF Exit Doors		25,000.00			25,000.00				25,000.00
115	Plant Maint.		Sprinkler Head Replacement		10,000.00			10,000.00				10,000.00

Dept No.	Department	CER	Request Description	FY 2018	FY 2019	FY 2020	FY 2021	Total Budget	Donations	Total Paid Prior	Total Paid FY 2021	Budget Remaining
115	Plant Maint.	1902	Parking Lot Repairs		24,000.00			24,000.00				24,000.00
115	Plant Maint.		Renovate Front Lobby		15,000.00			15,000.00				15,000.00
115	Plant Maint.		Asphalt adjacent to RHC for parking			28,000.00		28,000.00				28,000.00
115	Plant Maint.		Replace our entire organizations Radio System with a new digital system				22,000.00	22,000.00				22,000.00
115	Plant Maint.		Purchase a new pipe threader				8,000.00	8,000.00				8,000.00
115	Plant Maint.		Replace the ER Entrance Sign				6,000.00	6,000.00				6,000.00
			Total Plant Maintenance	-	132,200.00	28,000.00	36,000.00	196,200.00	-	-	-	196,200.00
125	Info Technology	1911	Upgrade Licenses - Microsoft Windows		17,000.00			17,000.00		15,402.28		1,597.72
125	Info Technology	2017	20 Lenovo Tiny in One Computers			20,148.93		20,148.93		14,372.92		5,776.01
125	Info Technology		Upgrade licenses-Microsoft			50,976.42		50,976.42				50,976.42
125	Info Technology		Environ monitoring and alerting system servers and network storage closets			9,000.00		9,000.00				9,000.00
125	Info Technology		6 internal and 5 external high capacity WIFI access points				7,135.84	7,135.84				7,135.84
125	Info Technology		Nutanix Server refresh (3 servers)				60,000.00	60,000.00				60,000.00
125	Info Technology		Cisco replacement switches to replace existing switches				36,000.00	36,000.00				36,000.00
125	Info Technology		30 Lenovo TIO computer systems and 12 Lenovo E585 laptops				36,600.00	36,600.00				36,600.00
125	Info Technology		Windows server, Office 2016, Windows and RD client access licensing				15,000.00	15,000.00				15,000.00
			Total Info Technology	-	17,000.00	80,125.35	154,735.84	251,861.19	-	29,775.20	-	222,085.99
195	Urgent Care		Add more cameras Urgent Care		9,800.00			9,800.00				9,800.00
			Total Disaster	-	9,800.00	-	-	9,800.00	-	-	-	9,800.00
130	Disaster	2011	Replace expired hazmat equipment				33,500.00	33,500.00				33,500.00
			Total Disaster	-	-	-	33,500.00	33,500.00	-	-	-	33,500.00
Total for Hospital:				55,000.00	297,200.00	392,863.71	602,981.79	1,348,045.50	15,000.00	88,143.35	-	1,259,902.15
<u>Other Capital Purchases</u>												
150	Administration	2018	Urgent Care Center - 247 Sandalwood Dr., BBL					-		15,703.00		(15,703.00)
150	Administration	1823	Master Plan (includes 0 Sandalwood Dr.)					-		125,443.10		(125,443.10)
				-	-	-	-	-	-	141,146.10	-	(141,146.10)
<u>Emergency Additions to Budget:</u>												
				-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-
				55,000.00	297,200.00	392,863.71	602,981.79	1,348,045.50	15,000.00	229,289.45	-	1,118,756.05