



MISSION

It is our mission to deliver quality healthcare to the residents of and visitors to BigBearValley through the most effective use of available resources.

VISION

To be the premier provider of emergency medical and healthcare services in our BigBearValley.

BOARD OF DIRECTORS BUSINESS MEETING AGENDA

WEDNESDAY, APRIL 10, 2024 @ 1:00 PM

CLOSED SESSION 1:00 PM HOSPITAL CONFERENCE ROOM

OPEN SESSION @ APPROXIMATELY 2:15 PM HOSPITAL CONFERENCE ROOM

41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315

(Closed Session will be held upon adjournment of Open Session as noted below. Open Session will reconvene @ approximately 2:15 p.m. –Hospital Conference Room 41870 Garstin Drive,

Big Bear Lake, CA 92315)

Copies of staff reports or other written documentation relating to each item of business referred to on this agenda are on file in the Chief Executive Officer's Office and are available for public inspection or purchase at 10 cents per page with advance written notice. In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if you need special assistance to participate in a District meeting or other services offered by the District, please contact Administration (909) 878-8214. Notification at least 48 hours prior to the meeting or time when services are needed will assist the District staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting or service. DOCUMENTS RELATED TO OPEN SESSION AGENDAS (SB 343) -- Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection at the public counter located in the Administration Office, located at 41870 Garstin Drive, Big Bear Lake, CA 92315. For questions regarding any agenda item, contact Administration at (909) 878-8214.

OPEN SESSION

1. CALL TO ORDER

Steven Baker, President

2. PUBLIC FORUM FOR CLOSED SESSION

This is the opportunity for members of the public to address the Board on Closed Session items.

(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)

3. ADJOURN TO CLOSED SESSION*

CLOSED SESSION

1. CHIEF OF STAFF REPORT/QUALITY IMPROVEMENT: *Pursuant to Health & Safety Code Section 32155

(1) Chief of Staff Report

2. HOSPITAL QUALITY/RISK/COMPLIANCE REPORTS: *Pursuant to Health & Safety Code Section 32155

(1) Risk / Compliance Management Report

(2) QI Management Report

3. TRADE SECRETS: *Health and Safety Code Section: 32106 & Civil Code 3426.1 *California Government Code 11126

(1) Discussion Will Concern: Practice Acquisition

(Anticipated Disclosure 03/13/25)

4. PUBLIC EMPLOYEE EVALUATION *Pursuant to Government Section Code: 54957

(1) CEO

(2) CFO Personnel Appointment

OPEN SESSION

1. CALL TO ORDER

Steven Baker, President

2. ROLL CALL

Shelly Egerer, Executive Assistant

3. FLAG SALUTE

4. ADOPTION OF AGENDA*

5. RESULTS OF CLOSED SESSION

Steven Baker, President

6. PUBLIC FORUM FOR OPEN SESSION

This is the opportunity for persons to speak on items of interest to the public within subject matter jurisdiction of the District, but which are not on the agenda. Any person may, in addition to this public forum, address the Board regarding any item listed on the Board agenda at the time the item is being considered by the Board of Directors. (*Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.*)

PUBLIC RESPONSE IS ENCOURAGED AFTER MOTION, SECOND AND PRIOR TO VOTE ON ANY ACTION ITEM

7. DIRECTORS' COMMENTS/RECOGNITIONS/ACKNOWLEDGEMENTS

8. INFORMATION REPORTS

A. Foundation Report

Holly Elmer, Foundation President

B. Auxiliary Report

Janet Stevens, Auxiliary President

9. CONSENT AGENDA*

Notice to the Public:

Background information has been provided to the Board on all matters listed under the Consent Agenda, and the items are considered to be routine by the Board. All items under the Consent Agenda are normally approved by one (1) motion. If discussion is requested by any Board Member on any item; that item will be removed from the Consent Agenda if separate action other than that as stated is required.

A. March 13, 2024 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant

B. March 22, 2024 Special Business Board Meeting Minutes: Shelly Egerer, Executive Assistant

C. March 25, 2024 Special Business Board Meeting Minutes: Shelly Egerer, Executive Assistant

D. March 2024 Human Resource Report: Erin Wilson, Human Resource Director

E. March 2024 Plant and Maintenance Report: Michael Mursick, Plant & Maint. Manager

F. Infection Control Report: Heather Loose, Infection Preventionist

G. Family Health Center/Rural Health Clinic Annual Evaluation 2023: Sheri Mursick, Director of Outpatient Services

H. Policies & Procedures: Summary Attached

(1) Accounting of Disclosures

(2) Record Retention, Retrieved & Destruction

(3) Security and Integrity of the Medical Records (PHI/ePHI)

(4) Americans with Disability Act (ADA)

(5) Hours of Work, Scheduling

(6) Reproductive Loss Leave

(7) Standards of Conduct

I. Committee Meeting Minutes:

(1) March 05, 2024 Finance Committee Meeting Minutes

10. OLD BUSINESS*

- None

11. NEW BUSINESS*

- A. Discussion and Potential Approval of David Horner, MD Medical Stabilization & Detox Director Service Agreement

12. ACTION ITEMS*

A. Acceptance of Ovation

Woody White, Ovation

- (1) March 2024

B. Acceptance of the CEO Report

Evan Rayner, Chief Executive Officer

- (1) March 2024

C. Acceptance of the Finance Report & CFO Report

Garth Hamblin, Chief Financial Officer

- (1) February 2024

- (2) CFO Report

D. Acceptance of CNO Report

Kerri Jex, Chief Nursing Officer

- (1) MarLch 2024

13. ADJOURNMENT*

*** Denotes Possible Action Items**

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BUSINESS BOARD MEETING MINUTES
41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315
MARCH 13, 2024**

PRESENT: Steven Baker, President Jack Briner, Treasurer
Mark Kaliher, RN, 1st Vice President Evan Rayner, CEO
Peter Boss, MD, 2nd Vice President Shelly Egerer, Exec. Assistant
Ellen Clarke, Secretary

ABSENT: Janet Stevens w/Auxiliary Suzette Duhe w/Ovation
 Holly Elmer w/Foundation

STAFF: Garth Hamblin Mary Norman Sheri Mursick Kerri Jex
Erin Wilson Ryan Orr Jeffrey Orr, MD Steven Knapik, DO
Diana Alvarez

OTHER: Woody White w/Ovation

COMMUNITY

MEMBERS: Kelly Fauvre Susan Turmell Suzanne Hodges Kristina Nehls
Rayn Ivanushka Carly Bronson Ron Kemper Nancy Sargent
Marisa Wayt Paul Kalfell Roger Ritz Dusty Bockstrand

OPEN SESSION

1. CALL TO ORDER:

President Baker called the meeting to order at 1:00 p.m.

CLOSED SESSION

1. PUBLIC FORUM FOR CLOSED SESSION:

President Baker opened the Hearing Section for Public Comment on Closed Session items at 1:00 p.m. Hearing no request to make public comment. President Baker closed Public Forum for Closed Session at 1:01 p.m.

2. ADJOURNED TO CLOSED SESSION:

President Baker called for a motion to adjourn to Closed Session at 1:01 p.m. Motion by Board Member Kaliher to adjourn to Closed Session. Second by Board Member Briner to adjourn to Closed Session. President Baker called for a vote. A vote in favor of the motion was 5/0.

- Board Member Briner - yes
- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

RECONVENE TO OPEN SESSION

1. CALL TO ORDER:

President Baker called the meeting to Open Session at 2:30 p.m.

2. ROLL CALL:

Steve Baker, Mark Kaliher, Peter Boss, Jack Briner and Ellen Clarke were present. Also present was Evan Rayner, CEO, and Shelly Egerer, Executive Assistant.

3. ADOPTION OF AGENDA:

President Baker called for a motion to adopt the March 13, 2024 Board Meeting Agenda as presented. Motion by Board Member Clarke to adopt the March 13, 2024 Board Meeting Agenda as presented. Second by Board Member Briner to adopt the March 13, 2024 Board Meeting Agenda as presented. President Baker called for a vote. A vote in favor of the motion was 5/0.

- Board Member Briner - yes
- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

1. RESULTS OF CLOSED SESSION:

President Baker reported that the following action was taken in Closed Session:

- Chief of Staff Report
 - Initial Appointment
 - Arshad Ahmed, MD- Tele-Neurology
 - Karl Meisel, MD- Tele-Neurology
 - Neil Nolan, MD- Tele-Neurology
 - Andrew Rose-Innes, MD- Tele-Neurology
 - Hunter Mitchell, MD- Tele-Neurology
 - Komal Rostagi, MD- Tele-Neurology
 - Mark Le, MD- Tele-Radiology
 - Hope Beatte, MD- Tele-Psychiatry
 - Carlos Camara, CRNA- Nurse Anesthetist
 - Re-Appointment
 - Todd Sallenbach, MD- Emergency Medicine
 - Kenneth Nordlund, NP- Emergency Medicine
 - Kelli Gora, DNP- Family Practice/ Emergency Medicine/ Urgent Care
- Risk Report/Compliance Report
- QI Report

President Baker called for a vote. A vote in favor of the motion was 5/0.

- Board Member Briner - yes
- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss- yes
- Board Member Kaliher - yes

2. PUBLIC FORUM FOR OPEN SESSION:

President Baker opened the Hearing Section for Public Comment on Open Session items at 2:30 p.m.

- Several community members, employees and physician's provided their concern and the need to bring back a terminated employee.

President Baker closed Public Forum for Closed Session at 3:19 p.m.

3. DIRECTORS COMMENTS

- Board Member Boss wanted to thank Kerri Jex, for the Safety Newsletter; it was well done and looks great.

4. INFORMATION REPORTS

A. Foundation Report:

- Ms. Elmer was not present to provide a report
- Mr. Rayner reported the Foundation will be conducting a Cinco de Mayo, May 5th event.

B. Auxiliary Report:

- Ms. Stevens was not present to provide a report
- Mr. Rayner reported the Auxiliary purchased bed side tables for our SNF residents and was approximately \$10,000.

5. CONSENT AGENDA:

- A.** February 14, 2024 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- B.** February 15, 2024 Special Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- C.** February 2024 Human Resource Report: Erin Wilson, Human Resource Director
- D.** February 2024 Plant and Maintenance Report: Michael Mursick, Plant & Maint. Manager
- E.** Infection Control Report: Heather Loose, Infection Preventionist
- F.** Quality Improvement Plan and Program Summary 2023: Sheri Mursick, Clinic & QI Director
- G.** Committee Meeting Minutes:
 - (1) February 06, 2024 Finance Committee Meeting Minutes

President Baker called for a motion to approve the Consent Agenda as presented. Motion by Board Member Boss to approve the Consent Agenda as presented. Second by Board Member Kaliher to approve the Consent Agenda as presented. President Baker called for the vote. A vote in favor of the motion was 5/0.

- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

2:45 Mr. Briner excused himself from the board meeting

6. OLD BUSINESS*

- None

7. NEW BUSINESS*

A. Discussion and Potential Approval of the FY 2023 Audited Financial Statement:

- Mr. Hamblin reported the following:
 - Received an unmodified opinion
 - There were no material weaknesses or significant deficiencies identified
 - No audit adjustments
 - Three late client entries
 - Cost report settlement was completed and \$1.3 million loss
 - No difficulties encountered with Management
 - Net \$800,000 w/IGT monies
 - \$1.5 million in COVID money; District has received all funds
 - Revenue has increased
 - \$1.3 million in COVID funds District taxes did increase
 - Labor and benefits continue to rise
 - Continue to add cash

President Baker called for a motion to approve FY 2023 Audited Financial Statement as presented. Motion by Board Member Boss to approve FY 2023 Audited Financial Statement as presented. Second by Board Member Kaliher to approve FY 2023 Audited Financial Statement as presented. President Baker called for the vote. A vote in favor of the motion was 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

B. Discussion Regarding Banking and Positive Pay Program to Avoid Fraud:

- Mr. Hamblin reported there are two issues, vendors are wanting ACH transactions to pay invoices in lieu of checks. We are currently working with our bank to set this up. We issued a check to a vendor who said they had not received it, it was altered and deposited in that person's account. This issue has been reported and we are working to resolve it. Mr. Hamblin wanted to ensure the committee knew what changes were being made and Positive Pay will be implemented immediately.

President Baker reported no action required

C. Discussion and Potential Approval of Conducting Up to Six (6) Board Meetings Per Month As Board Feels Necessary; Not to Exceed Six (6) Times Per Year:

- Board Member Boss reported with the seismic upgrade we might need to have 6 Board meetings per month and this change will also be reflected in the District Bylaws.

President Baker called for a motion to approve conducting up to six Board Meetings per month; not to exceed six times per year. Motion by Board Member Clarke to approve conducting up to six Board Meetings per month; not to exceed six times per year. Second by Board Member Kaliher to approve conducting up to six Board Meetings per month; not to exceed six times per year. President Baker called for the vote. A vote in favor of the motion was 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

D. Discussion and Potential Approval of BVCHD Seismic/Retrofit Hospital Adhoc Committee:

- Mr. Rayner reported that meetings continue to grow and an ad- hoc committee comprised of two Board Members is suggested for the seismic upgrade/retrofit to the district. Mr. Rayner suggested Board Member Boss and President Baker as the committee members.

President Baker called for a motion to approve Board Member Boss and President Baker as the Seismic/Retrofit Hospital Adhoc Committee Members. Motion by Board Member Kaliher to approve Board Member Boss and President Baker as the Seismic/Retrofit Hospital Adhoc Committee Members. Second by Board Member Clarke to approve Board Member Boss and President Baker as the Seismic/Retrofit Hospital Adhoc Committee Members. A vote in favor of the motion was 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

E. Discussion and Potential Approval of Brent Beard, MD SNF Director Agreement:

- Mr. Rayner reported Dr. Beard is going into the 3rd year as SNF Director; requesting Dr. Beard to continue as director and is at \$3,000 per month; there is a \$500.00 increase due to the SNF census being at capacity and this is a one-year agreement.

President Baker called for a motion to approve Brent Beard, MD SNF Director Service Agreement as presented. Motion by Board Member Boss to approve Brent Beard, MD SNF Director Service Agreement as presented. Second by Board Member Kaliher to approve Brent Beard, MD SNF Director Service Agreement as presented. President Baker called for the vote. A vote in favor of the motion was 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

8. ACTION ITEMS*

A. Ovation Report:

- Mr. White reported the following:
 - Strategic Plan call has been conducted
 - Market assessment is being completed
 - Key stakeholders are being pulled from various avenues
 - Will be important for the seismic upgrade
 - Seismic upgrade continues
 - Staffing assessment is being completed
 - Revenue Cycle assessment that will begin in the next couple of months

President Baker called for a motion to approve the Ovation Report as presented. Motion by Board Member Boss to approve the Ovation Report as presented. Second by Board Member Kaliher to approve the Ovation Report as presented. President Baker called for the vote. A vote in favor of the motion was 4/0.

- Board Member Clarke- yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

B. Acceptance of CEO Report:

- Mr. Rayner reported the following information:
 - Challenges with clinical positions
 - Radiology contract labor is decreasing
 - Lionakis will be on site in March
 - RFP for environmental will be sent out next week
 - Moving forward with the architects and studies
 - MRI would be an OSHPD project
 - Ophthalmology cases began last week
 - Site visit with CDPH for ICU on April 18
 - OBGYN candidate in April
 - Move forward in Parcel Tax for the 2024 ballot

President Baker called for a motion to approve the CEO Report as presented. Motion by Board Member Boss to approve the CEO Report as presented. Second by Board Member Kaliher to approve the CEO Report as presented. President Baker called for the vote. A vote in favor of the motion was 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

C. Acceptance of CFO Report

(1) January 2024 Finance Report:

- Mr. Hamblin reported the following information:
 - Days cash on hand are strong

- Swing census is up
- Strong month
- Surplus for the month
- Total expenses are over budget

(2) CFO Report:

- Mr. Hamblin provided the following information:
 - No report provided

President Baker called for a motion to approve the January 2024 Finance Report and CFO Report as presented. Motion by Board Member Briner to approve the January 2024 Finance Report and CFO Report as presented. Second by Board Member Kaliher to approve the January 2024 Finance Report and CFO Report as presented. President Baker called for the vote. A vote in favor was unanimously approved 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

D. Acceptance of the CNO Report:

(1) CNO Report:

- Ms. Jex provided the following information:
 - State is on site for SNF survey: one from CMS and 2 CDPH surveyors
 - Staff is doing well
 - Here for the week
 - Stroke program on February 15 to ICEMA; follow up meeting next week
 - Safety newsletter has been provided

President Baker called for a motion to approve the CNO Report as presented. Motion by Board Member Kaliher to approve the CNO Report as presented. Second by Board Member Boss to approve the CNO Report as presented. President Baker called for the vote. A vote in favor was unanimously approved 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

RECONVENE TO CLOSED SESSION

1. ADJOURNED TO CLOSED SESSION:

President Baker called for a motion to reconvene to Closed Session at 3:58 p.m. Motion by Board Member Kaliher to reconvene to Closed Session. Second by Board Member Boss to reconvene to Closed Session. President Baker called for a vote. A vote in favor was unanimously approved 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

RECONVENE TO OPEN SESSION

1. CALL TO ORDER:

President Baker called the meeting to Open Session at 4:11 p.m.

2. RESULTS OF CLOSED SESSION:

President Baker reported the following:

- Approval of CEO compensation change as discussed

3. ADJOURNMENT:

President Baker called for a motion to adjourn the meeting at 4:12 p.m. Motion by Board Member Clarke to adjourn the meeting. Second by Board Member Boss to adjourn the meeting. President Baker called for the vote. A vote in favor of the motion was unanimously approved 4/0.

- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
SPECIAL BUSINESS BOARD MEETING MINUTES
41870 GARSTIN DRIVE, BIG BEAR LAKE, CA. 92315
MARCH 22, 2024**

PRESENT: Steven Baker, President
Peter Boss, MD, 2nd Vice President
Ellen Clarke, Secretary
Jack Briner, Treasurer
Evan Rayner, CEO
Shelly Egerer, Exec. Assistant

ABSENT: Mark Kaliher, RN, 1st Vice President

STAFF: Ryan Orr

OTHER: None

**COMMUNITY
MEMBERS:** None

OPEN SESSION

1. CALL TO ORDER:

President Baker called the meeting to order at 1:00 p.m.

2. ROLLCALL:

Steven Baker, Jack Briner, Peter Boss, and Ellen Clarke were present. Also present was Evan Rayner, CEO, and Shelly Egerer, Executive Assistant. Absent was Mark Kaliher.

3. FLAG SALUTE:

Mr. Orr led the flag salute, all present participated.

4. ADOPTION OF AGENDA:

President Baker called for a motion to adopt the March 22, 2024 agenda as presented. Motion by Board Member Briner to adopt the March 22, 2024 agenda as presented. Second by Board Member Clarke to adopt the March 22, 2024 agenda as presented. President Baker called for the vote. A vote in favor of the motion was 4/0.

- Board Member Briner - yes
- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes

CLOSED SESSION

5. PUBLIC FORUM FOR CLOSED SESSION:

President Baker opened the Hearing Section for Public Comment on Closed Session items at 1:00 p.m. Hearing no request to make public comment. President Baker closed Public Forum for Closed Session at 1:00 p.m.

6. ADJOURNED TO CLOSED SESSION:

President Baker called for a motion to adjourn to Closed Session at 1:00 p.m. Motion by Board Member Boss to adjourn to Closed Session. Second by Board Member Briner to adjourn to Closed Session. President Baker called for a vote.

A vote in favor of the motion was 4/0.

- Board Member Briner - yes
- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes

RECONVENE TO OPEN SESSION

1. CALL TO ORDER:

President Baker called the meeting to order at 1:30 p.m.

2. PUBLIC FORUM FOR OPEN SESSION

President Baker opened the Hearing Section for Public Comment on Open Session items at 1:32 p.m. Hearing no request to make public comment. President Baker closed Public Forum for Closed Session at 1:32 p.m.

3. RESULTS OF CLOSED SESSION:

President Baker reported no action was taken in Closed Session

4. DIRECTORS COMMENTS:

- None

5. OLD BUSINESS:

- None

6. NEW BUSINESS:

A. Discussion and Potential Approval of the Following Agreements:

- (1) Clifford Moss Service Agreement
- (2) Elevate ER Physician Group Agreement

President Baker called for a motion to table the Elevate ER Physician Group Agreement and to approve the Clifford Moss Service Agreement as presented. Motion by Board Member Boss to table the Elevate ER Physician Group Agreement and to approve the Clifford Moss Service Agreement as presented. Second by Board Member Clarke to table the Elevate ER Physician Group Agreement and to approve the Clifford Moss Service Agreement as presented. President Baker called for a vote.

A vote in favor of the motion was 4/0.

- Board Member Briner - yes
- Board Member Clarke - yes
- President Baker - yes
- Board Member Boss - yes

7. ADJOURNMENT

President Baker called for a motion to adjourn the meeting at 1:38 p.m. Motion by Board Member Briner to adjourn. Second by Board Member Kaliher to adjourn. President Baker called for the vote. A vote in favor of the motion was unanimously approved 4/0.

- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Clarke - yes

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
SPECIAL BUSINESS BOARD MEETING MINUTES
41870 GARSTIN DRIVE, BIG BEAR LAKE, CA. 92315
MARCH 25, 2024**

PRESENT: Steven Baker, President Jack Briner, Treasurer
Peter Boss, MD, 2nd Vice President Evan Rayner, CEO
Ellen Clarke, Secretary Shelly Egerer, Exec. Assistant

ABSENT: Mark Kaliher, RN, 1st Vice President

STAFF: None

OTHER: None

COMMUNITY MEMBERS: None

OPEN SESSION

1. CALL TO ORDER:

President Baker called the meeting to order at 11:00 a.m.

2. ROLL CALL:

Steven Baker, Jack Briner, and Peter Boss were present. Also present was Evan Rayner, CEO, and Shelly Egerer, Executive Assistant. Absent was Mark Kaliher and Ellen Clarke.

3. FLAG SALUTE:

Board Member Briner led the flag salute, all present participated.

4. ADOPTION OF AGENDA:

President Baker called for a motion to adopt the March 25, 2024 agenda as presented. Motion by Board Member Briner to adopt the March 25, 2024 agenda as presented. Second by Board Member Kaliher to adopt the March 25, 2024 agenda as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes

CLOSED SESSION

5. PUBLIC FORUM FOR CLOSED SESSION:

President Baker opened the Hearing Section for Public Comment on Closed Session items at 11:00 a.m. Hearing no request to make public comment. President Baker closed Public Forum for Closed Session at 11:00 a.m.

6. ADJOURNED TO CLOSED SESSION:

President Baker called for a motion to adjourn to Closed Session at 11:00 a.m. Motion by Board Member Boss to adjourn to Closed Session. Second by Board Member Briner to adjourn to Closed Session. President Baker called for a vote. A vote in favor of the motion was 3/0.

- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes

RECONVENE TO OPEN SESSION

1. CALL TO ORDER:

President Baker called the meeting to order at 11:31 a.m.

Board Member Clarke joined the meeting at 11:31

2. PUBLIC FORUM FOR OPEN SESSION

President Baker opened the Hearing Section for Public Comment on Open Session items at 11:32 p.m. Hearing no request to make public comment. President Baker closed Public Forum for Closed Session at 11:32 p.m.

3. RESULTS OF CLOSED SESSION:

President Baker reported staff was directed to proceed with negotiations on physician recruitment.

4. DIRECTORS COMMENTS:

- None

5. OLD BUSINESS:

A. Elevate ER Physician Group Agreement

President Baker called for a motion to approve the Elevate ER Physician agreement as presented. Motion by Board Member Clarke to approve the Elevate ER Physician agreement as presented. Second by Board Member Boss to approve the Elevate ER Physician agreement as presented. President Baker called for a vote. A vote in favor of the motion was 4/0.

- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Clarke - yes

6. NEW BUSINESS:

A. Brown Act Training

- Cancelled at this time due to legal counsel illness.

B. Discussion and Potential Approval of @Work Master Service Staffing Agreement:

- Mr. Rayner reported that we receive several staffing agreements that exceed over \$25,000. Would like the authority to obtain negotiation parameters and placement fee schedule. Legal counsel has provided recommendations on this agreement and will spread the payments out, 50% day one, will try to extend to 180 days negotiations from \$26,000 to \$40,000.

President Baker called for a motion to accept the @Work Master Service Agreement and increase discretionary spending authority to \$40,000 on staffing contracts. Motion by Board Member Briner to accept the @Work Master Service Agreement and increase discretionary spending authority to \$40,000 on staffing contracts. Second by Board Member Boss to accept the @Work Master Service Agreement and increase discretionary spending authority to \$40,000 on staffing contracts. President Baker called for a vote. A vote in favor of the motion was 4/0.

- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Clarke- yes

7. ADJOURNMENT

President Baker called for a motion to adjourn the meeting at 11:49 a.m. Motion by Board Member Briner to adjourn. Second by Board Member r to adjourn. President Baker called for the vote. A vote in favor of the motion was unanimously approved 4/0.

- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Clarke - yes



Board Report
March 2024

Staffing	<p>Active: 266 – FT: 187 PT: 9 PD: 69 New Hires: 6 Terms: 11 (8 Voluntary 3 Involuntary) Open Positions: 20</p> <p>Search for Director of Nursing</p>
Work Comp	<p>NEW CLAIMS: 0 OPEN: 10 Indemnity (Wage Replacement, attempts to make the employee financially whole) – 9 Future Medical Care – 1 Medical Only – 0</p>
Employee Events	<p>Planning for 2024 Hospital Week May 13-17th</p>
Beta HEART	<p>Care for the Caregiver – validated - meets quarterly</p>
Beta Employee Safety	<p>Safe patient handling - working on validation Workplace violence - working on validation</p>
Health Benefits	<p>2024 plans began 1/1/24</p>

**Bear Valley Community Healthcare District
Construction Projects 2024**

	Department / Project	Details	Vendor and all associated costs	Comments
High Priority **				
	Urgent Care	Most items are complete except cabinet replacement.	Several cabinet manufacturing vendors	Will complete in Spring
	Fawnskin Lodge	Install new safety handrails	Facilities	In Progress
	ICU project	Initial review conducted with Architect on Program Flex possibilities and locations	Evan/Facilities	In Progress
	Acute/SNF- Plumbing Repair	Requesting new Proposals	Facilities	In Progress
	Urgent Care Digital Signage	Design/build a digital sign next to the Hwy that can have information displayed.	Facilities/Graphics inc.	In Progress
	Dialysis	Implementing new program	Facilities/Quanta	In Progress

**Bear Valley Community Healthcare District
Potential Equipment Requirements**

Department / Project	Details	Vendor and all associated costs	Comments	
Hospital	New Gas Powered Golf Cart	Yamaha, CAT	The Facilities staff would like a newer heavy duty golf cart that is enclosed and 4X4	Requesting proposals
	New Skid Steer	CAT	Replace our Volvo skid steer	Requesting proposals
	New Commercial Pipe Threader	Rigid	Facilities is in need of a pipe threader for random projects	Will be a capital expenditure requests
	New Mobile Medical RV	Mobile Medical Clinic	Replace the old RV with a new one. The old RV is antiquated and dangerous.	The wrap is being installed and medical equipment is in process.
	**Hospital/Modernization of Controls	Facilities	We are in need of some modernization of some controls for spaces we struggle with daily, must replace immediately.	In Progress
	New Work Truck	Facilities/Dodge	The 2004 Dodge work truck needs to be replaced this next budget year.	Will be a capital expenditure requests



March 2024

TOPIC	UPDATE	ACTION/FOLLOW UP
<p>1. Regulatory</p>	<ul style="list-style-type: none"> ▪ Continue to receive updates from APIC. <ul style="list-style-type: none"> ▪ No new updates ▪ AFL (All Facility Letters) from CDPH have been reviewed. <ul style="list-style-type: none"> • No new AFLs pertaining to Infection Prevention ▪ Completion of CMR reports to Public Health per Title 17 and CDPH regulations <ul style="list-style-type: none"> • March – no reports • February – 1 Syphilis reported ▪ NHSN <ul style="list-style-type: none"> ○ Continue reporting COVID-19 information including daily number of ER visits and number of visits related to COVID-19. Daily data is now only required to be entered once a week through NHSN. 	<ul style="list-style-type: none"> • Attend monthly APIC chapter meetings in-person or online whenever possible • AFLs reviewed and necessary actions initiated • Continue reporting as required. • Continue NHSN surveillance reporting for hospital.
<p>2. Construction</p>	<ul style="list-style-type: none"> • ICRA/Construction Permits issued: <ul style="list-style-type: none"> ▪ March – removal of cabinets in Lab ▪ February – none 	<ul style="list-style-type: none"> • Work with Maintenance and contractors to ensure

	<ul style="list-style-type: none"> ▪ 	compliance.
3. QI	<ul style="list-style-type: none"> • Hand hygiene compliance <ul style="list-style-type: none"> ○ March 73% ○ February 77% 	<ul style="list-style-type: none"> • Continue monitoring hand hygiene compliance.
4. Outbreaks/ Surveillance	<ul style="list-style-type: none"> • March: 0 MRSA, 0 C-diff • February: 0 MRSA, 0 C-diff 	<ul style="list-style-type: none"> ▪ Informational
5. Policy Updates	<ul style="list-style-type: none"> ▪ No new IP policy updates 	<ul style="list-style-type: none"> ▪ Clinical Policy and Procedure Committee to review and update Infection Prevention policies.
6. Safety/Product	<ul style="list-style-type: none"> ▪ Immediate Use Steam Sterilization <ul style="list-style-type: none"> ▪ March – 21 surgeries, 0 IUSS ▪ February - 13 surgeries, 0 IUSS 	<ul style="list-style-type: none"> ▪ Continue to monitor compliance with infection control practices.
7. Antibiotic Stewardship	<ul style="list-style-type: none"> ▪ Pharmacist continues to monitor antibiotic usage. ▪ Culture Follow-ups <ul style="list-style-type: none"> ▪ <u>March</u> – 8 needing follow up: 3 changed Rx, 5 faxed to other facilities ▪ <u>February</u> – 3 needing follow-up: 1 changed Rx, 1 faxed 	<ul style="list-style-type: none"> ▪ Informational.

<p>8. Education</p>	<ul style="list-style-type: none"> ▪ None new 	<ul style="list-style-type: none"> ▪ ICP to share information at appropriate committees.
<p>9. Informational</p>	<p>CAHAN Alerts</p> <p>March 28, 2024 Increase in Invasive Serogroup Y Meningococcal Disease in the United States The Centers for Disease Control and Prevention (CDC) is issuing this Health Alert Network (HAN) Health Advisory to alert healthcare providers to an increase in invasive meningococcal disease, mainly attributable to <i>Neisseria meningitidis</i> serogroup Y. Healthcare providers should 1) have a heightened suspicion for meningococcal disease, particularly among populations disproportionately affected by the current increase, 2) be aware that patients may present without symptoms typical of meningitis, and 3) ensure that all people recommended for meningococcal vaccination, including people with HIV, are up to date for meningococcal vaccines.</p> <p>March 18, 2024 Increase in Global and Domestic Measles Cases and Outbreaks: Ensure Children in the United States and Those Traveling Internationally 6 Months and Older are Current on MMR Vaccination The Centers for Disease Control and Prevention (CDC) is issuing this Health Alert Network (HAN) Health Advisory to</p>	<ul style="list-style-type: none"> ▪ Informational

inform clinicians and public health officials of an increase in global and U.S. measles cases and to provide guidance on measles prevention for all international travelers aged ≥6 months and all children aged ≥12 months who do not plan to travel internationally. Measles (rubeola) is highly contagious; one person infected with measles can infect 9 out of 10 unvaccinated individuals with whom they come in close contact. From January 1 to March 14, 2024, CDC has been notified of 58 confirmed U.S. [cases of measles](#) across 17 jurisdictions, including seven outbreaks in seven jurisdictions compared to 58 total cases and four outbreaks reported the entire year in 2023. Among the 58 cases reported in 2024, 54 (93%) were linked to international travel.

2/26/2024

**Substantial Increase in Tuberculosis in California:
Recommendations for California Healthcare Providers**

The California Department of Public Health (CDPH) is releasing this Health Advisory to inform healthcare providers about the recent increase in tuberculosis (TB) cases in California. CDPH encourages providers to consider tuberculosis in their differential diagnoses, to test persons with risk factors for tuberculosis, and to offer treatment to those with latent tuberculosis infection (LTBI) to prevent progression to active TB disease. Healthcare providers in California are required to report TB cases to their [local public health department](#).

02/02/2024

**Fever and Rash? Consider Measles. Traveling Abroad?
Protect Against Measles**

The California Department of Public Health (CDPH) reminds health care providers to consider [measles](#) in persons presenting with a febrile rash illness and other symptoms consistent with measles. Multiple measles cases have been confirmed in the United States in recent weeks, and have

	<p>been linked to overseas travel, reflecting a global rise in measles cases. Airborne precautions should be immediately instituted to prevent nosocomial measles exposures, and patients should be up to date with measles vaccinations, especially if planning to travel abroad.</p>	
<i>Heather Loose, BSN, RN</i>	<i>Infection Preventionist</i>	<i>Date: April 2, 2024</i>



Family Health Center/ Rural Health Clinic Annual Evaluation for 2023

A review of Bear Valley Community Family Health Center (FHC) and Rural Health Clinic (RHC) was conducted for the calendar year 2023 as required by the Center for Medicare and Medicaid Services (CMS) Conditions of Participation for Rural Health Centers. This report is submitted to you for review and acceptance.

The information for the review was completed by an interdisciplinary team whose members consist of Sheri Mursick, Director of Outpatient Services/QI Manager; April Early, Clinic Manager; Joanne Merrill, Programs Coordinator; Caitlin McLaughlin, Clerical Assistant II; Dr. Knapik, Medical Director; Mary Norman Compliance/Risk Manager; Nicole Wheeler, Medical Staff Coordinator and Michael Mursick, Director of Facilities. The report was reviewed by the Provider staff, Administrative Team, Medical Staff Executive Committee up through the Governing Board.

CLINIC OVERVIEW

Services, Providers and Volume

Services provided include Primary Care, Medication Assisted Treatment, Chronic Pain Management, Behavioral Health, Chiropractic, Acupuncture, Cardiology, General Surgery, Podiatry, Nephrology, Orthopedics and Dental services. There has been an effort to improve patient satisfaction and continuity of care by evaluating additional service lines and programs to benefit the community. The clinic collaborates with the Mom and Dad's Project to provide supportive services to parents and children in the community.

The clinic continued to focus on stabilizing existing service lines and improving access to care by placing an emphasis on walk-in and same day appointments. The outpatient service volume showed an overall increase of 5% in 2023. This increase can largely be attributed to the internal focus to increase walk-ins/same-day visits, daily calls by clinical staff to patients who didn't attend a scheduled appointment but did not call to cancel, increased social media presence and increased advertising of specialty provider services.

In addition, the District is located in a recognized Healthcare Provider Shortage Area (HPSA). Recruiting efforts have included use of recruiters, Indeed, and referrals. The general lack of providers decreases the available appointments and overall volume. These efforts have proven to be successful, as three new primary care providers were onboarded in late 2023 as well as a few

specialty providers. In addition to providers limited coverage, the clinic continues to experience challenges with patients being converted to Medi-Cal Managed Care Plans and ensuring they are appropriately assigned to the FHC/RHC as the PCP.

Quality and Process Improvement

As the FHC and RHC are departments of the Healthcare District, they take an active role in the District-wide QI Program. Clinic staff were members of the Emergency Preparedness Committee, BETA workgroups, and Risk/QI subcommittee. Quality goals supported overall the organizational wide improvement program; additionally, the clinic worked on department specific goals. The following was the department QI focus for 2023:

GOALS	ACCOMPLISHMENTS
Increase access to care by recruiting/retaining primary care providers.	<ul style="list-style-type: none"> • Onboarded an additional Clerical Assistant II position at the RHC. • Onboarded three new mid-level primary care providers late 2023.
Maintain clinic compliance with Rural Health Center regulations and coding/billing practices.	<ul style="list-style-type: none"> • Improved internal specialty referral process. • Refining registration process with insurance codes for Medi-Cal Managed Care plans. • Registration checklist was developed to ensure correct registration process and pertinent screenings/consents were completed/obtained. • Clerk II completed APC RHC Billing Course • Implemented a Virtual Chart Communication process to generate revenue for qualifying remote patient evaluations. • Medical Director provided extra hours to allow for Transition of Care appointments.
Implement RHC Mobile Clinic.	<ul style="list-style-type: none"> • Continued communication with Wipfli pertaining to licensing and certification. • Contracted with RV Coachworks and began the process of manufacturing a new mobile unit to meet the needs of the community. • Involved Director of Business Development and Marketing to include the RHC Mobile Unit into the District’s Strategic Marketing Plan.
Focus on customer service/patient satisfaction.	<ul style="list-style-type: none"> • Real Colors training to better engage employees and set them up to be

	<p>successful. BVCHD is investing in employees in hopes that this will translate to a better patient experience.</p> <ul style="list-style-type: none"> • As part of the IEHP Pay for Performance (P4P) participation, there was an intentional focus on Well Child Visits. The clinics implemented a “Furry Mascot” in an effort to make these visits more enjoyable for the child and the parent. • Also, as a part of the IEHP P4P participation, the FHC collaborated with the Mom & Dad Project to provide a “graduation” ceremony for those children (& families) who have successfully completed all of the recommended Well Child Exams for 0-30 months. • Converted Room 15 to a dedicated room for on-site LCSW clinical therapy sessions. • Converted Room 5 to a dedicated telehealth room. This room has so far been used for Behavioral Health visits as well as for TeleCardiology visits.
<p>Increase volumes in all service lines through the Strategic Marketing Plan.</p>	<ul style="list-style-type: none"> • The clinics have worked closely with the Director of Marketing and Business Development on the following to increase the clinic’s presence and reach into the community: <ul style="list-style-type: none"> ○ Radio/Social Media advertisements ○ Various rack cards, brochures and fliers ○ Community Outreach “Doc Talks” from specialty providers at Senior Center and American Legion ○ Participation at various community events
<p>Increase accessibility to specialty services in alignment with Strategic Plan.</p>	<ul style="list-style-type: none"> • Added specialty providers <ul style="list-style-type: none"> ○ Dr. Cannata, Dr. Stemmer – General Surgery ○ Dr. Kumar – Nephrology ○ Dr. Mathis – Podiatry ○ Dr. Zamarra – Cardiology/Internal Medicine • Public education “Doc Talks” at Senior Center

<p>Contract with Managed Medi-Cal Health Plans.</p>	<ul style="list-style-type: none"> • Executed contract with IEHP has been successful. • IEHP Medical Record Review in August 2023 • Successful IEHP Facility survey • Molina sponsored the implementation of the MAVEN Project to provide eConsults and provider education. • Partnered with IEHP on the Medi-Cal Redetermination Project. • Clinic Staff actively participated in the Inland Empire Community Health Initiative – Rural Health Task force with Both Molina and IEHP as well as other members of other Inland Empire organizations. • Clinics were awarded IEHP’s Accessible Clinic Program • Clinics were also awarded IEHP’s network Expansion funds. • Both RHC’s actively participated in IEHP’s Pay for Performance program and were awarded funds for participating.
<p>Explore Remote Patient Monitoring/Chronic Care Management models.</p>	<ul style="list-style-type: none"> • Clinic management met with Ovation regarding a potential partnership to provide Chronic Care Management services to the community.
<p>Evaluate feasibility of Nurse Home Visits under RHC regulations and billing guidelines.</p>	<p>Due to other clinic projects, there was no activity in this area.</p>
<p>Promote patient safety through adherence to County, State and Federal mandates.</p>	<ul style="list-style-type: none"> • Successful Mock Survey for both clinics through Health Tech • Achieved Point of Care Testing (FHC/RHC) and Vaccine Administration (FHC) certifications through The Compliance Team. • Completed DHCS’s Behavioral Health Survey • Successful Vaccines for Children (VFC) survey.
<p>Increase community outreach through education programs, participation in health fair and community events.</p>	<ul style="list-style-type: none"> • Participation in event planning for 2024 Health Fair • Care Navigator re-started a Resiliency Support Group and partnered with Big Bear Mountain Resorts for their employees. • Care Navigator facilitates a support group at the local DOVES office.

- | | |
|--|---|
| | <ul style="list-style-type: none">• Care Navigator is an active participant in the Big Bear Mental Health Alliance and the Mountain Homeless Coalition. |
|--|---|

Policies and Procedures Summary

Clinic policies are reviewed by key clinic staff and providers. Policies are then submitted for review by the Clinical Policy and Procedures committee and Medical Executive Committee (MEC). Policies are then submitted to the governing board for final approval.

Policies are available to all staff members electronically on the intranet as well as printed in a binder which is kept in the Director of Outpatient Service's office.

Standardized procedures are utilized to guide the mid-level providers. The standardized procedures were reviewed and signed by the clinic provider staff. In addition to the standardized procedures, provider staff have access to the Nurse Practitioner Acute Care Protocols for Emergency Departments, Urgent Care Centers and Family Practices manual.

Credentialing and Peer Review

Clinic providers are credentialed through Medical Staff. BVCHD has an ongoing Peer Review process which is reported/discussed at the Medical Executive Committee (MEC) meeting. The Chief of Staff keeps the board informed of any issue pertaining to Peer Review.

Medical Record Review

Chart audits are conducted on an on-going basis to ensure continuity of care, evidence of best practice and adherence to policies and procedures. Chart reviews are performed using an interdisciplinary approach and reviewed by the Clinic Medical Director. Feedback is given to the providers regarding chart review results. Education is provided at the monthly Provider Staff meeting.

The clinical record review includes but is not limited to the following components:

- Presence of demographic data
- Problem list is complete
- Allergies are documented
- Complete Past Medical History and Social History are documented
- History of Present Illness (HPI) is documented
- Pertinent Review of Systems (ROS) and Physical Exam (PE) are documented
- Ancillary tests ordered are appropriate
- Prescriptions are appropriate
- Treatment plan is appropriate

- Evidence of appropriate consults
- Continuity of care is evident between providers
- Documentation of patient education
- Recommendation for follow up is appropriate
- Warm hand off (transfer patients)

Review of Services

The Family Health Center is comprised of a total of fifteen (15) treatment rooms. The rooms are equipped with equipment and supplies necessary to perform patient exams. Designated rooms at the clinic are suited for pediatric visits, chiropractic visits, telemedicine and GYN visits.

The Rural Health Clinic is comprised of a total of two (2) exam rooms and a dental suite with three (3) dental chairs. The rooms are equipped with equipment and supplies necessary to perform patient exams. Designated areas are assigned for dental exams and procedures.

It is the responsibility of the providers to determine if the patient is appropriate for treatment at the clinic or requires referral for higher level of care. The Family Health Center provides care to pediatric, adolescent, adult and geriatric patients. The Rural Health Clinic provides care to adult and geriatric patients. Children not needing immunizations may be seen at the RHC.

Primary care services are provided at the Clinics. Conditions managed include but are not limited to:

- Routine medical exams/well adult exams
- Routine pediatric exams/well child exams
- Pulmonary disorders-not requiring tertiary care
- Cardiac disorders-not requiring tertiary care
- Neurological Disorders-not requiring tertiary care
- Renal disorders-not requiring tertiary care
- Infectious processes-not requiring tertiary care
- Endocrine and Metabolic disorders-not requiring tertiary care
- Oncological conditions-not requiring tertiary care
- Disorders of pediatric patients not requiring tertiary care
- Gynecological Disorders-not requiring tertiary care
- Low-risk obstetrics/prenatal monitoring
- Mental Health- not requiring tertiary care-FHC only
- Dental exams

Specialty services offered at the clinic:

- Tele-Behavioral Health
 - Clinical Therapy
 - Psychiatry
- Orthopedics
- Podiatry
- Chiropractic Care

- Acupuncture
- Chronic Pain Management
- Cardiology
- Dental services
- Nephrology
- General Surgery
- Pediatrics

By routinely reviewing the most common diagnoses and referrals to specialty care, determination can be made regarding addition or expansion of services. The following are the most common diagnoses as determined by ICD-10 coding from patient charts. Reference Evident/CPSI Top 10 ICD-10 Diagnosis report.

THE TOP 10 DIAGNOSES SEEN AT THE CLINIC IN 2023:

- Back Pain
- Routine dental exam
- Hypertension
- Major Depression
- Generalized anxiety
- Post traumatic stress disorder
- Chronic pain
- Well adult exam
- Acute upper respiratory illness
- Alcohol dependence

*data source: CPSI Top 10 Diagnosis report

Due to the challenges patients have with access to care and transportation, efforts are made to maintain services at the clinic for higher level of care/specialty care whenever possible. The referral process can often be lengthy depending on the requested specialty, patient insurance and patient transportation limitations. The following list demonstrates the most frequent referrals to specialty care outside the clinic.

THE MOST FREQUENT REFERRALS TO SPECIALTY CARE:

- Gastrointestinal (GI)
- Orthopedics
- Neurology
- Dermatology
- Gynecology
- Cardiology
- Ophthalmology
- Urology
- Endocrinology
- ENT

THE MOST FREQUENT REFERRALS FOR DIAGNOSTIC TESTING:

- MRI
- Sleep Study
- Dexa Scan
- Cardio Diagnostics
- Colonoscopy

MAIN REPORT

Financial

Payer Mix	Current year	Prior year
Medicare	18%	16%
Medi-Cal	69%	72%
Blue Cross	7%	5%
Commercial	3%	2%
Other – Private Pay	4%	5%

*Data Source: Evident Census Days Stay Report

Volume and Utilization of Services

1. Volume

Utilization of services was reviewed as outlined in the table below.

Volume	% of Total Visits 2023	% of Total Visits Prior Year
Behavioral Health	18%	19%
Telehealth (Medical)	<1%	<1%
New Pt 99202	<1%	1%
New Pt 99203	2%	<1%
New Pt 99204	<1%	<1%
New Pt 99205	<1%	<1%
Established Pt 99212	8%	18%
Established Pt 99213	23%	25%
Established Pt 99214	10%	4%
Established Pt 99215	<1%	<1%
CPSP	0%	<1%
Dental	16%	11%

Well child	3%	2%
Adult well exam	2%	<1%
Chiropractic	17%	15%
Acupuncture	<1%	1%
Nurse visit/Post-op/IZ only (no charge)	1%	<1%
Total patients seen:	100%	100%

*Data Source: Evident Revenue by Charge Code by Issuing Dept. Report

Review of Services

Each service line/program affecting patient health and safety, including contract services, were evaluated based on activity, patient/client satisfaction if available and clinical outcomes.

1. Primary Care Services

The Rural Health Clinic (RHC) program is intended to increase access to primary care services for Medicaid and Medicare patients in rural communities. An RHC is required to use a team approach of physicians working with mid-level providers to provide services. A nurse practitioner, a physician assistant, or certified nurse-midwife must be available to furnish patient care services at least 50 percent of the time the clinic operates. RHCs are required to provide outpatient primary care services and basic laboratory services.

To be in compliance with the above federal guidelines, the Family Health Center ensures a mid-level provider is scheduled during operating hours Monday-Saturday. The Rural Health Clinic has a primary care mid-level provider available 30-40 hours/week. In 2023, there were eight (part-time and fulltime combined) primary care providers to cover both clinics. Three additional primary care providers were onboarded in December 2023. The providers see patients of all ages and conditions. When indicated, patients who require higher level of care are referred to a physician or specialist at the clinic. If the service is not available or exceeds the capability of the clinic, patients are referred to specialists “off” the mountain. Referrals are tracked to ensure follow-up and continuity of care. Efforts have been made to recruit in the areas of high referral rates.

Access to care is an important aspect of the clinic. Appointments are made based on patient’s reason for visit and the estimated time needed to provide quality care to the patient. New patient appointments and procedures are typically given 40-minute appointments. Established patient appointments are generally 20 minutes. Productivity is monitored on a monthly basis and feedback is provided to both provider and nursing staff.

Dr. Knapik is the Medical Director for both clinics. He meets regularly with clinic providers, nursing and front office staff to provide guidance and feedback. He is present two half days/week at the clinic to provide patient care and is available to staff when needed to assist with concerns/issues. He conducts on-going chart and peer review for clinic providers.

Provider recruitment is an on-going process. Recruitment is a combined effort of using local resources, recruiting agencies and advertisement.

2. Pediatrics

The clinic is a primary source of healthcare to children in the Big Bear Valley. The well child exam evaluates the child's behavioral and physical development, assesses immunization status, and provides an opportunity to educate regarding health and community resources. The clinic staff collaborate with the Mom & Dad's project staff to perform autism screening, referrals to various parental and developmental programs. The Reach Out and Read program was brought back as a collaborative effort between the Mom & Dad's Project and clinic staff. The Vaccines for Children is a crucial aspect of the pediatric program. On-going efforts were made in 2023, for all providers to assess and encourage immunizations at all pediatric visits.

3. Telehealth/Behavioral Health

Telehealth continues to be a successful program at the clinic. Behavioral health services are available 5 days per week. A Care Navigator is available, on site, Mon-Fri to initiate mental health screens, follow up on positive PHQ9 and SBIRT screenings, help with Pain Management and MAT intakes as well as serve as an additional resource for patients. An onsite LCSW was also available for individual therapy. The clinic has expanded support groups to include Resilience, Grief, Depression/Anxiety and SMART Recovery.

4. Chiropractic/Acupuncture (Alternative Therapies)

Chiropractic and acupuncture services have been a helpful adjunctive therapy to patients in the Chronic Pain Program.

5. Specialty Care Services: Ortho/Cardio/Podiatry/ Nephrology/General surgery/Dental

Included specialties via in-person and telehealth to better serve the needs of the community.

Review of Programs

6. Non-Malignant Chronic Pain Management:

Dr. Knapik continues Chronic Pain Management services at the FHC. Patients are assisted through transition and adjust to treatment plans. The Care Navigator provides support and referrals to community resources when needed. Community partners and internal resources meet on a regular basis to discuss treatment guidelines, program successes and opportunities for improvement. This project has been a catalyst in creating continuity of care between providers, staff and patients. Through the years, this program has afforded the Family Health Center the opportunity to expand services to increase access to multi-modal alternative therapies such as chiropractic services, mental health services, acupuncture, and support groups.

7. Vaccines for Children (VFC):

The Vaccines for Children (VFC) program is a federally funded program that provides vaccines at no cost to children who might not otherwise be vaccinated because of inability to pay. CDC buys vaccines at a discount and distributes them to state health departments which

in turn distribute them at no charge to those clinics registered as VFC providers. This program has been instrumental in the success of the pediatric program at the clinic. The clinic is considered a high-volume vaccine clinic. The clinic has partnered with BVUSD to encourage childhood vaccinations. Free VFC vaccine clinics have been held periodically through the year.

8. Medication Assisted Treatment Program:

A Medicated-Assisted Treatment (MAT) is the use of FDA-approved medications, in combination with counseling and behavioral therapies, to provide a "whole-patient" approach to the treatment of substance use disorders. Dr. Knapik is Board certification in Addiction Medicine and is the program champion. The MAT program is based on evidenced based practice that targets a whole-person care model with focus on improving quality of life. The clinic collaborates with the Emergency Department and Substance Use Navigators (SUN) to provide continuity of care. The MAT program serves as a part of the continuum of care with the inpatient medical stabilization program.

The Annual Evaluation is used to review the clinical services and programs offered at the Family Health Center and Rural Health Clinic. From this evaluation, opportunities may be identified to further improve the care and services the FHC/RHC provides to the community.

Goals for 2024 include but are not limited to:

- Increase access to care to primary and specialty services.
- Maintain clinic compliance with Rural Health Center regulations and coding/billing practices.
- Participation in Quality Programs (IEHP P4P, QIP)
- Implement RHC Mobile Clinic.
- Improve patient experience.
- Promote patient safety through adherence to County, State and Federal mandates.
- Increase community outreach through education programs, participation in health fair and community events.
- Focus on health equity, social determinants of health and health disparities.

In summary, clinic leadership, core staff and the administrative team have worked to address key elements of the Community Needs Assessment which highlighted the need for improved access to healthcare, enhanced mental health and substance abuse services. In this effort, the Family Health Center and Rural Health Clinic have made efforts to enhance provider recruitment and retention which will serve to improve access and add specialty services to our patients.

In consideration of the Strategic Plan, Community Needs Assessment, Strategic Marketing Plan and cumulative patient feedback, the clinic will continue to grow to meet the needs of the community and strive to meet the goals set forth for 2024.

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING MINUTES
41870 GARSTIN DR., BIG BEAR LAKE, CA 92315
March 05, 2024**

MEMBERS	Jack Briner, Treasurer	Evan Rayner, CEO
PRESENT:	Steven Baker, President Garth Hamblin, CFO	Shelly Egerer, Executive Assistant

STAFF: Kerri Jex

OTHER: Suzette Duhee w/ Ovation Woody White w/Ovation
Gerald Tucker, JWT & Associates

COMMUNITY

MEMBERS: None

ABSENT: None

OPEN SESSION

1. CALL TO ORDER:

Board Member Briner called the meeting to order at 1:00 p.m.

2. ROLL CALL:

Jack Briner and Steven Baker were present. Also present were Evan Rayner, CEO, Garth Hamblin, CFO and Shelly Egerer, Executive Assistant.

3. ADOPTION OF AGENDA:

President Baker motioned to adopt the March 05, 2024 Finance Committee Meeting Agenda as presented. Second by Board Member Briner to adopt the March 05, 2024 Finance Committee Meeting Agenda as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes

4. PUBLIC FORUM FOR OPEN SESSION:

Board Member Briner opened the Hearing Section for Public Comment on Open Session items at 1:00 p.m. Hearing no request to address the Finance Committee, Board Member Briner closed the Hearing Section at 1:00 p.m.

5. DIRECTOR'S COMMENTS:

- None

6. APPROVAL OF MINUTES:

A. February 06, 2024

President Baker motioned to approve the February 06, 2024 minutes as presented. Second Board Member Briner to approve the February 06, 2024 and minutes as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes

7. OLD BUSINESS:

- None

8. NEW BUSINESS*

A. Discussion Regarding Bank and Positive Pay Program to Avoid Fraud:

- Mr. Hamblin reported there are two issues, vendors are wanting ACH transactions to pay invoices in lieu of checks and fraud. We are currently working with our bank to set this up. We issued a check to a vendor who said they had not received it, it was altered and deposited in that persons account. This issue has been reported and we are working to resolve. Mr. Hamblin wanted to ensure the committee knew what changes were being made Positive Pay will be implemented immediately.

Board Member Briner reported no action required

B. Discussion and Potential Recommendation to the Board of Directors of FY 2023 Audited Financial Statement

- Mr. Hamblin reported Gerald Tuck will be providing a summary of the Audited Financial Statement
 - Mr. Tucker provided the following information:
 - Received an unmodified opinion
 - There were no material weaknesses or significant deficiencies identified
 - No audit adjustments
 - Three late client entries
 - Cost report settlement was completed and \$1.3 million loss
 - No difficulties encountered with Management
 - Net \$800,000 w/IGT monies
 - \$1.5 million in COVID money; District has received all funds
 - Income Statement
 - Revenue has increased
 - \$1.3 COVID funds District taxes did increase
 - Labor and benefits continue to rise
 - Continue to add cash
 - AR is consistent
 - Net income margin is good
 - Supplies are consistent
 - Days in AR continue to be strong
 - Good strong year and no issues with the audit

President Baker motioned to provide a positive recommendation to the Board of Directors of FY 2023 Audited Financial Statement as presented. Second by Board Member Briner provide a positive recommendation to the Board of Directors of FY 2023 Audited Financial Statement as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes

9. PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS*

A. January 2024 Finances:

- Mr. Hamblin reported the following information:
 - Significant increase in ER volume
 - Days cash on hand is 383 days
 - Surplus for the month was more than budget
 - Net patient revenue was 15.3%.
 - Continue to see a lot of employees and contract employees
 - Working to update some of the work completed on department assessment

B. CFO Report:

- Mr. Hamblin reported the following:
 - Financial Feasibility:
 - Continue to work with WIPFLi as required by USDA
 - Check Register:
 - The check register has been provided

Board Member Baker motioned to approve the January 2024 Finance Report and CFO Report as presented. Second by Board Member Briner to approve the January 2024 Finance Report and CFO Report as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes

10. ADJOURNMENT*

Board Member Baker motioned to adjourn the meeting at 1:43 p.m. Second by Board Member Briner to adjourn the meeting. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- Board Member Baker - yes
- Board Member Briner- yes



Recommendation for Action

Date: March 29, 2024
To: Board of Directors
From: Evan Rayner, CEO
Re: Contract for David Horner, MD- MSU Medical Director

Discussion\Background:

BVCHD's administration is recommending establishing a contract with David Horner MD for the Medical Director of the Medical Stabilization Program. Doctor Horner is board certified in family medicine and addictionology and will assist BCHD in guiding, growing, medically directing, and advising best practices for the medical stabilization program. The effective date would be 5/1/24. BVCHD will be working with the existing Director on a new Medical Director role in a community outreach program.

Recommendation:

To approve the Medical Director contract with Dr. Horner.

- **Cost : \$1500 \month -\$18,000 annually**
- **Term : 2 years – effective 5/1/24**
- **Malpractice-\$1-\$3 million**
- **Termination – 60 days without cause**
- **MGMA -FMV**

**MEDICAL STABILIZATION & DETOX FOR MEDICAL DIRECTOR SERVICES
BETWEEN
BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
AND
DAVID HORNER, M.D. dba DAVID HORNER, PC**

THIS AGREEMENT FOR MEDICAL DIRECTOR SERVICES ("Agreement") is made and entered into as of May 01, 2024 ("Effective Date"), by and between Bear Valley Community Healthcare District (a public entity) ("District") and David Horner, MD dba David Horner, PC ("Physician").

RECITALS

WHEREAS, the District is the owner and operator of an acute care hospital with, located in Big Bear Lake, California ("Hospital").

WHEREAS, the District desires Physician to provide medical director services in the Hospital's Medical Stabilization & Detox Program and

WHEREAS, the Physician is willing to make medical director services available to the District and its patients.

AGREEMENTS

SECTION I. RESPONSIBILITIES OF PHYSICIAN.

A. Physician shall be and remain:

1. Duly licensed and qualified to practice medicine in the State of California;
2. A member in good standing on the Hospital's Medical Staff, with all privileges necessary to undertake the services contemplated by this agreement; and
3. Certified by the American Board of Family Medicine.
4. To receive education on Addiction Medicine within the first four months of assuming the Medical Directorship role at that hospitals expense mutually agreed upon with the CEO.

B. Physician shall be subject to the supervision of the District's Chief Executive Officer or designee and shall:

1. Be responsible for standards, coordination, surveillance and planning for improvement of medical care in the facility;
2. Act as a liaison between administration and attending physicians;
3. Be responsible for reviewing and evaluating administrative and patient care policies and procedures;
4. Act as a consultant to the director of nursing and service coordinator in matters relating to patient care services;

5. Generally, monitor the quality of patient care and professional performance rendered by members with clinical privileges;
6. Conduct investigations and submit reports and recommendations to the appropriate committees regarding the clinical privileges to be exercised within the service by members or of applicants to the medical staff;
7. Be a member of the medical executive committee, and give guidance on the overall medical policies of the medical staff and make specific recommendations and suggestions regarding the service; and
8. Perform such other duties commensurate with the office as may from time to time be reasonably requested by the chief of staff or the medical executive committee.

C. Physician shall also provide the administrative direction and supervision required for the proper operation of the department, including the services described below.

1. Clinical Direction. Physician shall provide clinical direction and guidelines for the clinical activities of physician, professional department personnel and non-physician personnel within the department, including, without limitation, those nurses and technicians that may serve in the department.

2. Equipment and Supplies. Physician shall advise the District as to the selection, replacement, condition, and repair of the supplies and medical equipment in the facility. Physician is not authorized to enter into any contract on behalf of the District for the purchase, rental, or other acquisition of equipment or supplies.

3. Medical Stabilization & Detox. Physician shall develop and/or review for the District's approval, the Department's professional policies, protocols, procedures, and standards.

4. Continuing Education. Physician shall participate in the educational programs conducted by the District and the Medical Staff necessary to insure the Department's and the Hospital's/District's compliance with regulatory accreditation, with insurance requirements, and shall participate in such other educational programs within the District as the District may reasonably request.

5. Quality Improvement. Physician shall participate in the quality improvement programs conducted by the District and the Medical Staff necessary to insure the Department's and the Hospital's/District's compliance with regulatory, accreditation, and insurance requirements and shall participate in such other quality improvement programs within the District as the District may reasonably request.

6. Utilization Review. Physician shall participate in the utilization review programs conducted by the District and the Medical Staff necessary to insure the Department's and the Hospital's/District's compliance with regulatory, accreditation, and insurance requirements and shall participate in such other utilization review programs within the District as the District may reasonably request.

7. Risk Management. Physician shall participate in the risk management programs conducted by the District and the Medical Staff necessary to insure the Department's and the Hospital's/District's compliance with regulatory, accreditation, and insurance requirements and shall

participate in such other risk management programs within the District as the District may reasonably request.

8. Community Relations & Education. Physician shall actively participate in the District's community relations and educational efforts to keep the public and physician community aware of the Medical Stabilization Services.

9. Budget. Physician shall, upon the District's request, assist in the preparation of the annual and long-term operating and capital budgets for the Department.

10. Reporting and Liaison Duties. Physician shall, upon request by the District or the Medical Staff, report the status and functioning of the Department and report the nature of Physician's activities towards fulfilling his/her obligations under this Agreement and towards ensuring the competent and efficient provision of the Department's professional services to the various divisions and departments of the Hospital/District.

11. Orders. Physician shall establish the necessary guidelines for the timely implementation of orders for Department services through appropriate Medical Staff committees. Physician shall review and countersign an order of a nonmember of the Medical Staff prior to the implementation of that order in the Department.

12. Other Duties. Physician shall report on a quarterly basis to the medical executive committee overall status of department and perform such other administrative duties as the District/Hospital shall reasonably request. Physician shall attend a minimum of 75% of Medical Staff meetings (minimum of 4 per year).

D. Insurance

1. Hospital. District shall purchase insurance against liability arising from physician's administrative services undertaken within the course and scope of this Medical Director Agreement.

2. Professional Liability. Physician shall keep continuously in force during the entire term of this Agreement a claims made professional liability insurance policy with minimum limits of liability of one million dollars (\$1,000,000) per occurrence and three million dollars (\$3,000,000) in the aggregate covering Physician for the Professional Services provided under this Agreement. Physician will provide District advance written notice of any coverage changes or cancellation of the policy. Physician will provide District with evidence of coverage as stated above, showing professional liability coverage. All professional liability coverage must meet the requirements of the Medical Staff and Medical Staff Bylaws.

The coverage required by this section shall be either on an occurrence basis or on a claim made basis. If the coverage is on a claims made basis, not less than 30 days prior to the termination of Physician's claims made coverage, Physician shall be obligated to provide evidence to District of continued coverage for claims which arise from Physician's services either by (i) evidence of continued effect of a claims made policy which provides coverage for all claims arising out of incidents occurring prior to termination of such coverage, or(ii) evidence of an extended reporting period endorsement or "tail insurance" for all claims arising out of incidents occurring prior to termination of such coverage, and shall provide the District with a certificate evidencing such tail or retroactive coverage.

The obligations set forth in this Section shall survive the termination of this Agreement.

E. Access to Books and Records. Upon written request of the Secretary of Health and Human Services for the Comptroller General or any of their duly authorized representatives, the Physician shall make available to the Secretary those contracts, books, documents, and records necessary to verify the nature and extent of the cost providing his services. If Physician carried out any of the duties of the Agreement through a subcontract with a value of \$10,000 or more over a twelve (12) month period with a related individual or organization, Physician agrees to include this requirement in any such subcontract. This section is included pursuant to and is covered by the requirements of Public Law 96-499, (S952)(v)(1) of the Social Security Act and regulations promulgated thereunder.

F. Reports and Records. Physician shall, in accordance with District and Medical Staff policies, cause to be promptly prepared and filed with appropriate physicians, and the Hospital's medical records department, reports of all examinations, procedures, and other professional services performed by physician and shall maintain an accurate and complete file within the Department, or other location approved by the District, of all such reports and supporting documents. The ownership and right of control of all reports, records, and supporting documents prepared in connection with the Department belong to the District; provided that Physician shall have access to such reports, records, and supporting documents as authorized by District policies and the law of the State of California.

G. Use of Premises. Physician shall neither use nor permit anyone employed, retained, or otherwise associated with Physician to use any part of the Department or Hospital for any purpose other than the performance of services under this Agreement.

SECTION II. RESPONSIBILITIES OF THE DISTRICT

A. Operational Requirements. The District shall provide the facilities, equipment, utilities, janitorial, laundry, and other support supplies and services that are reasonably necessary for Physician to serve under this Agreement.

B. Personnel. The District shall provide the nursing, technical, administrative, clerical and other support personnel that are reasonably necessary for Physician to serve under this Agreement.

C. Medical Records. Hospital shall obtain the patient's or patient's legal representative's signature on all appropriate forms required by the hospital and other informed consents, which shall be obtained by the responsible physician. Dictation of medical records according to medical staff bylaws is the responsibility of the physician.

SECTION III. COMPENSATION

Payment to Physician. At the end of each month physician shall submit to Administration a completed and signed Director Monthly Administrative Services Log (Exhibit A). Upon receipt of completed and signed log, District shall pay physician monthly the sum of \$1,500.00 (One Thousand & Five Hundred Dollars) for 10 hours at \$150.00 per hour for services under this Agreement. The District shall remit payments to physician at intervals of time as established by the District accounting department.

SECTION IV. INDEPENDENT CONTRACTOR

In performing the services herein specified, Physician is acting as an independent contractor, and shall not be considered an employee of the District. In no event shall this Agreement be construed as establishing a partnership or joint venture or similar relationship between the parties hereto, and nothing

herein contained shall be construed to authorize either party to act as agent for the other. Physician shall be liable for Physician's own debts, obligations, acts and omissions, including the payment of all withholding, social security and other taxes and benefits. As an independent contractor, Physician is responsible for filing such tax returns and paying such self-employment taxes as may be required by law or regulations.

SECTION V. COMPLIANCE

A. Bear Valley Community Healthcare District/Hospital is committed to compliance with all billing and claims submission, fraud and abuse laws and regulations. In contracting with Bear Valley Community Healthcare District/Hospital, agents agree to act in compliance with all laws and regulations. Bear Valley Community Healthcare District/Hospital has completed a Compliance Program to assure compliance with laws and regulations. All agents of Bear Valley Community Healthcare District/Hospital are therefore expected to comply with the policies of the Compliance Program.

At a minimum, all agents are expected to:

- Be aware of those procedures which affect the agent and which are necessary to implement the Compliance Program, including the mandatory duty of all agents to report actual or possible violations of fraud and abuse laws and regulations; and
- Understand and adhere to standards, especially those which relate to the agent's functions for or on behalf of the Healthcare District/Hospital.

B. Failure to follow the standards of Bear Valley Community Healthcare District's/Hospital's Compliance Programs (including the duty to report misconduct) may be considered to be a violation of the agent's arrangement with the Healthcare District/Hospital and may be grounds for action by Bear Valley Community Healthcare District/Hospital, including termination of the relationship.

SECTION VI. TERM

This Agreement is effective for two years from the Effective Date unless District or Physician terminates this Agreement early pursuant to Section VII of this Agreement.

SECTION VII. EARLY TERMINATION

A. District may terminate this Agreement immediately upon written notice to Physician in the event that:

1. Physician's license to practice medicine is suspended, revoked, terminated, or otherwise restricted;
2. Physician's medical staff privileges at the Hospital are in any way suspended, revoked, or otherwise restricted;
3. Physician's failure to comply with the standards of the Bear Valley Community Healthcare District Compliance Program to the extent that such failure results in material fine and or sanction from Medicare or MediCal Program.

B. Either party may terminate this Agreement for material default, provided that the non-

defaulting party shall give written notice of the claimed default, and the other party shall have thirty (30) days to correct such performance, failing which, this Agreement may thereafter be immediately terminated by the non-defaulting party.

C. Either party may terminate this Agreement, without cause, by providing the other party sixty (60) days prior written notice.

D. TERMINATION WITHIN FIRST TWELVE (12) MONTHS. If this Agreement is terminated, with or without cause, during the first twelve (12) months of the term, the parties shall not enter into any new agreement or arrangement during the remainder of such twelve (12) month period for similar services.

SECTION VIII. CONFIDENTIALITY

Physician shall not disclose to any third party, except where permitted or required by law or where such disclosure is expressly approved by the patient in writing, any patient or medical record information regarding Hospital and/or District patients, and Physician shall comply with all federal and state laws and regulations, and all rules, regulations, and policies of Hospital and its Medical Staff, regarding the confidentiality of such information from Hospital and/or District patients receiving treatment of any kind, including treatment for alcohol and drug abuse. Physician is fully bound by the provisions of the federal regulations governing Confidentiality of Alcohol and Drug Abuse Patient Records as codified at 42 C.F.R. Chapter 1, Part 2, enacted pursuant to 42 U.S.C. 290ee, and agrees to be separately bound by a Business Associate Agreement drafted pursuant to HIPAA as set forth in Public Law 104-191, as codified at 42 U.S.C. 1301 et seq.

SECTION IX. ASSIGNMENT

Physician shall not assign, sell, or otherwise transfer this Agreement or any interest in it without consent of District.

SECTION X. NOTICES

The notice required by this Agreement shall be effective on the day personally served, or two (2) business days after the notice is deposited with the United States Postal Service for collection, with postage thereon fully prepaid, and addressed as follows:

Hospital: Evan Rayner, Chief Executive Officer
BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
P. O. Box 1649
Big Bear Lake, CA 92315

Physician: David Horner, MD
PO Box 133021
Big Bear Lake, CA 92315

SECTION XI. PRE EXISTING AGREEMENT

This Contract replaces and supersedes any and all prior arrangements or understandings by and between Hospital and Physician with regard to the subject matter hereof.

SECTION XII. HOSPITAL NOT PRACTICING MEDICINE

This Agreement shall in no way be construed to mean or suggest that Hospital is engaged in the practice of medicine.

SECTION XIII. ENTIRE AGREEMENT

This Agreement constitutes the entire Agreement, both written and oral, between the parties, and all prior or contemporaneous agreements respecting the subject matter hereof, whether written or oral, express or implied, are suppressed. This Agreement may be modified only by written agreement signed by both of the parties.

SECTION XIV. SEVERABILITY

The non-enforceability, invalidity, or illegality of any provision to this Agreement shall not render the other provisions unenforceable, invalid or illegal.

SECTION XV. GOVERNING LAW

This Agreement shall be governed under the laws of the State of California. In the event of any dispute arising between the parties arising out of or related to this Agreement, the parties agree that such dispute shall be settled by binding arbitration, pursuant to the rules of the American Arbitration Association, San Bernardino County.

SECTION XVI. REFERRALS

The parties acknowledge that none of the benefits granted to Physician is conditioned on any requirement that Physician make referrals to, be in a position to make or influence referrals to, or otherwise generate business for Hospital. The parties further acknowledge that Physician is not restricted from establishing staff privileges at, referring any service to, or otherwise generating any business for any other facility of Physician's choosing.

SECTION XVII. ANTI-HARASSMENT/DISCRIMINATION/RETALIATION

The parties are prohibited from engaging in any discriminatory, harassing, or retaliatory conduct, and Physician agrees to fully comply with all applicable local, state and federal anti-discrimination and employment-related regulations and laws.

EXECUTED IN DUPLICATE ORIGINALS ON THE DATE AND YEAR SET FORTH BELOW.

Dated: _____

By: _____

Evan Rayner, CEO
Bear Valley Community Healthcare District
P. O. Box 1649
Big Bear Lake, CA 92315

Dated: _____

By: _____

Steven Baker, Board President
Bear Valley Community Healthcare District
P. O. Box 1649
Big Bear Lake, CA 92315

Dated: _____

By: _____

David Horner, MD
PO Box 133021
Big Bear Lake, CA 92315

EXHIBIT A

PHYSICIAN DEPARTMENT DIRECTOR MONTHLY ADMINISTRATION SERVICES LOG

Medical Director of Medical Stabilization & Detox

Month of: _____, 20

Meeting Attendance:

- Medical Executive Committee Attendance _____ Present _____ Absent
- Quarterly Department Status Report to MED _____ Yes _____ No

Department Supervision/Administration:

	<u>Hours</u>	<u>Comments</u>
➤ Department Clinical Direction/Personnel Supervision	_____	
➤ Department Quality Improvement Activity	_____	
➤ Department Utilization Review	_____	
➤ Presentation/Participation Continuing Education Activity	_____	
➤ Other (Department policy/procedure development, equipment needs evaluation, risk management)	_____	

TOTAL Department

1) Supervision/Administration Hours _____

Physician Signature

Date

CEO Signature

Date

Family Practice without OB

Total Compensation

	Groups	Providers	Mean	Stdev	10%tile	25%tile	Median	75%tile	90%tile
Overall	1,148	9,647	\$290,133	\$120,238	\$188,829	\$220,776	\$264,698	\$327,941	\$418,295
Geographic Section									
Eastern	368	1,840	\$278,560	\$137,168	\$177,858	\$204,603	\$244,461	\$306,780	\$427,940
Midwest	318	3,052	\$283,754	\$119,772	\$183,971	\$219,298	\$260,053	\$316,721	\$398,806
Southern	312	2,356	\$302,838	\$125,764	\$190,000	\$225,874	\$271,818	\$353,349	\$456,736
Western	150	2,399	\$294,649	\$98,014	\$204,600	\$236,200	\$279,617	\$332,972	\$399,824

Collections, TC Excluded

	Groups	Providers	Mean	Stdev	10%tile	25%tile	Median	75%tile	90%tile
Overall	175	1,658	\$444,866	\$227,497	\$210,729	\$293,915	\$408,800	\$550,144	\$727,436
Geographic Section									
Eastern	74	368	\$375,248	\$160,111	\$179,025	\$271,459	\$366,937	\$468,674	\$566,738
Midwest	30	532	\$532,302	\$271,833	\$233,094	\$338,859	\$491,806	\$665,636	\$883,119
Southern	57	602	\$410,144	\$210,118	\$184,235	\$279,562	\$378,479	\$499,886	\$646,430
Western	14	156	\$444,904	\$160,682	\$252,161	\$320,209	\$440,902	\$538,687	\$641,288

Compensation to Collections Ratio

	Groups	Providers	Mean	Stdev	10%tile	25%tile	Median	75%tile	90%tile
Overall	175	1,653	0.754	0.587	0.394	0.48	0.623	0.826	1.143
Geographic Section									
Eastern	74	367	0.776	0.685	0.415	0.485	0.593	0.76	1.187
Midwest	30	529	0.634	0.423	0.356	0.417	0.529	0.734	0.98
Southern	57	601	0.872	0.668	0.48	0.577	0.719	0.953	1.248
Western	14	156	0.66	0.344	0.362	0.492	0.613	0.766	0.907

Physician Work RVUs

	Groups	Providers	Mean	Stdev	10%tile	25%tile	Median	75%tile	90%tile
Overall	974	7,205	4,611	2,108	2,424	3,405	4,388	5,559	6,886
Geographic Section									
Eastern	289	1,520	4,438	2,188	1,963	3,087	4,259	5,476	6,946
Midwest	289	2,739	4,425	1,889	2,473	3,344	4,185	5,310	6,566
Southern	272	1,739	5,184	2,266	2,887	3,850	4,994	6,165	7,684
Western	124	1,207	4,424	2,091	2,316	3,289	4,278	5,292	6,366

Compensation to Physician Work RVUs Ratio

	Groups	Providers	Mean	Stdev	10%tile	25%tile	Median	75%tile	90%tile
Overall	967	7,142	\$72.08	\$55.24	\$44.40	\$50.55	\$59.69	\$73.12	\$99.99
Geographic Section									
Eastern	287	1,486	\$76.13	\$69.77	\$41.66	\$47.44	\$57.96	\$76.54	\$113.49
Midwest	287	2,728	\$72.27	\$45.85	\$47.49	\$53.43	\$61.56	\$74.87	\$100.51
Southern	271	1,731	\$66.15	\$57.52	\$43.44	\$48.25	\$54.30	\$65.39	\$86.19
Western	122	1,197	\$75.17	\$50.16	\$46.58	\$55.20	\$63.52	\$77.36	\$106.71

Source: 2021 MGMA. All Rights Reserved. Data extracted from MGMA DataDive.

Thank you Bear Valley Family for our Partnership					
	Ovation Solution	Leader	Coverage	2023 - 2024	Comments
Key	Focus Items This Month	Focus Items This Year	Completed This Year	Updated This Month	
Coverage	WIC - Within Contract				
Return On Investment					
				2022	2023
Direct Ovation Business Partner Benefits				\$ 338,820	\$ 362,595
Indirect Ovation Business Partner Benefits				\$ 288,805	\$ 235,469
				\$ 627,625	\$ 598,064
Professional Fees				\$ 320,488	\$ 338,421
Return On Investment-Dollars				\$ 307,137	\$ 259,643
Return On Investment-Percentage				95.8%	76.7%

	Ovation Solution	Leader	Coverage	2023-2024	Comments
Strategic Planning & Growth	CEO Advisement	GVP	WIC	Ongoing support with the CEO on operations.	Monthly calls with the CEO on various topics.
	CHA Discussion with MedPac	HFR Team	WIC	Assistance and support to CHA and BVCHD for reform on MC Advantage plans and improved reimbursement.	John Waltko and David Perry working with Evan.
	Reviewing Rural Residency program funding for GME	John Waltko	WIC	Assist Evan with exploration of funding a rural residency program.	Goal is to have a plan for 2024, start program in 2025.
	Ongoing Strategy Advisement	Strategy Team	WIC	Ongoing support for the Strategic and Business plans. Quarterly check-ups with the Board/Hospital.	Next quarterly update to be presented at April meeting.
	Strategic Planning	Strategy Team	WIC	Strategic Planning to begin Q1 2024	Initial planning call held Feb 13th. Market assessment is underway. Interviews scheduled for May 1-2, 2024.
	Construction and Design Project	David Anton	WIC	Initial discussions/meetings for the construction of new Hospital to meet CA codes.	Phase 2 proposal to be delivered to BVCHD. Planning continues for architects to move forward.
	Construction and Design Project Financing	GVP	WIC	Financing of new construction	Feasibility study put on hold due to delay in USDA filing. Other avenues being discussed.
	Physician Recruiting	GVP	WIC	Work with CEO on recruitment, planning for new Providers.	General Surgeon and Orthopedist recruited.
	Medical Staff Development Plan	Strategy Team	WIC	Review Medical Staff recruitment, retention, needs, by-laws	MSDP completed. Wrap up call and adjustments done July 28th.

	Ovation Solution	Leader	Coverage	2023-2024	Comments
Clinical & Compliance	Patient Experience assessment	Cadence	WIC	Assessment to improve the patient experience process.	Scoping call to be held mid-April. Project to begin May 1/2 during strategic planning.
	Case Management Assessment and Mentorship	Quality Team	Add-on	Phase 2 of Case Management project.	Mayra to continue once new CFO in place and protocol established with CNO.
	Case Management Assessment and Mentorship	Quality Team	WIC	Assessment of Case Management Program, Mentorship for New Director	Mayra onsite the week of Nov 13th. Project completed. Report presented with action plan and next steps.
	Surgical Review and Follow-up	Quality Team	WIC	Further assistance with Surgical area after Mock Survey	Buck Kaiser performed assessment week of Oct 2nd. Report presented to admin.
	Mock Survey	Survey Team	WIC	Assess preparedness of Hospital for upcoming survey.	Survey team onsite in May. Report presented, MAP formulated. Actions being followed up.
	Compliance/Risk Assessment	Compliance Team	WIC	Assessment of Hospital Compliance and Risk programs	MAP presented to Board in December. By-laws being reviewed to include formation of Compliance program.
	Community Health Needs Assessment	Strategy Team	WIC	Assessment of community needs and sentiment, hospital needs, provider needs.	CHNA work has been finished. Report prepared. Short discussion at June Board meeting. Incorporating into strategic planning.
	Physician Clinic Operations Review	Physican Clinic Team	WIC	Assessment of Clinics and Urgent Care	Final report issued. Implementation of suggestions/findings occurred. Improvements noted.

	Ovation Solution	Leader	Coverage	2023-2024	Comments
Financial & Operations	Monthly Operations Review	Region Team	WIC	Held Monthly on 2nd Monday	Monthly calls with BVCHD admin, QHR Region Team, Support Team
	Financial Ops Review (FOR)	Region Team	WIC	Information request sent in February.	Information received and is in review.
	Contractual Accounting Review	David Perry	WIC	Information request sent in February.	Information received and is in review.
	Budget review	Region Team	WIC	Review of 2024-25 budget prior to submission to Board.	Budget process has begun.
	Qrate Price Comparison	HFR Team	WIC	Review of current pricing as compared to other local facilities.	Information being requested.
	Staffing Assessment	Thomas Florian	WIC	Assessment to determine staffing levels	Will work with Jim once he starts to begin project. Preliminary information requested and being submitted.
	Revenue Cycle Assessmet	Amplify	WIC	Assess the revenue cycle department and it's operations.	Scheduling scoping call and visit when Jim starts as the new CFO.
	Elevate Assessment	PLUS Team	WIC	Assess the purchasing department and it's operations.	Working with MM on contract compliance and improving dietary in particular. Andrew Bargsten planning a trip in next 2 months.
	Comparative Data Analysis	Leslie Roney	WIC	Perfomed Monthly	Results are reported in rankings report distributed to hospital monthly. See graphs below.
	Managed Care Assessment and Contract Review	Wanda Wright	WIC	Project started March 2021	Heritage commercial rates/contract being reviewed and negotiated. Local consultant in touch with Heritage.
	Financial Ops Review (FOR)	Region Team	WIC	Information request sent in February. Information received.	Work completed. Good report with minimal findings.
	Contractual Accounting Review	David Perry	WIC	Information request sent in February.	Review completed. Follow-up conversation occurred. Significant payable noted. Planning to avoid in future underway.

	Ovation Solution	Leader	Coverage	2023-2024	Comments
Trustee Education	Governance Webinars	QLI	WIC	Second Tuesday each month	May 14-Quality, Safety, and Care Experience
	National Trustee Conference with Trustee Essentials	QLI	WIC	Leadership conference to be held in Austin, TX at Barton's Creek, Feb 20-24.	Thank you Evan for attending.
	Board Self-Assessment	Region Team	WIC	Assessment of Board direction for upcoming year.	
	National Trustee Conference with Trustee Essentials	QLI	WIC	QHR Leadership 2023 Wigwam, Phoenix March 7-9, 2023	Thank you Dr. Boss and Ellen for your attendance.
Leadership Education & Development	CFO Evaluation	GVP	WIC	Evaluation process completed December 2023.	Evaluation presented at February Board meeting.
	CEO Evaluation	GVP	WIC	Evaluation process completed December 2023.	Evaluation presented at February Board meeting.
	HFR Regulatory Updates	HFR	WIC	Updates Presented Daily/Monthly Based on Information Release	

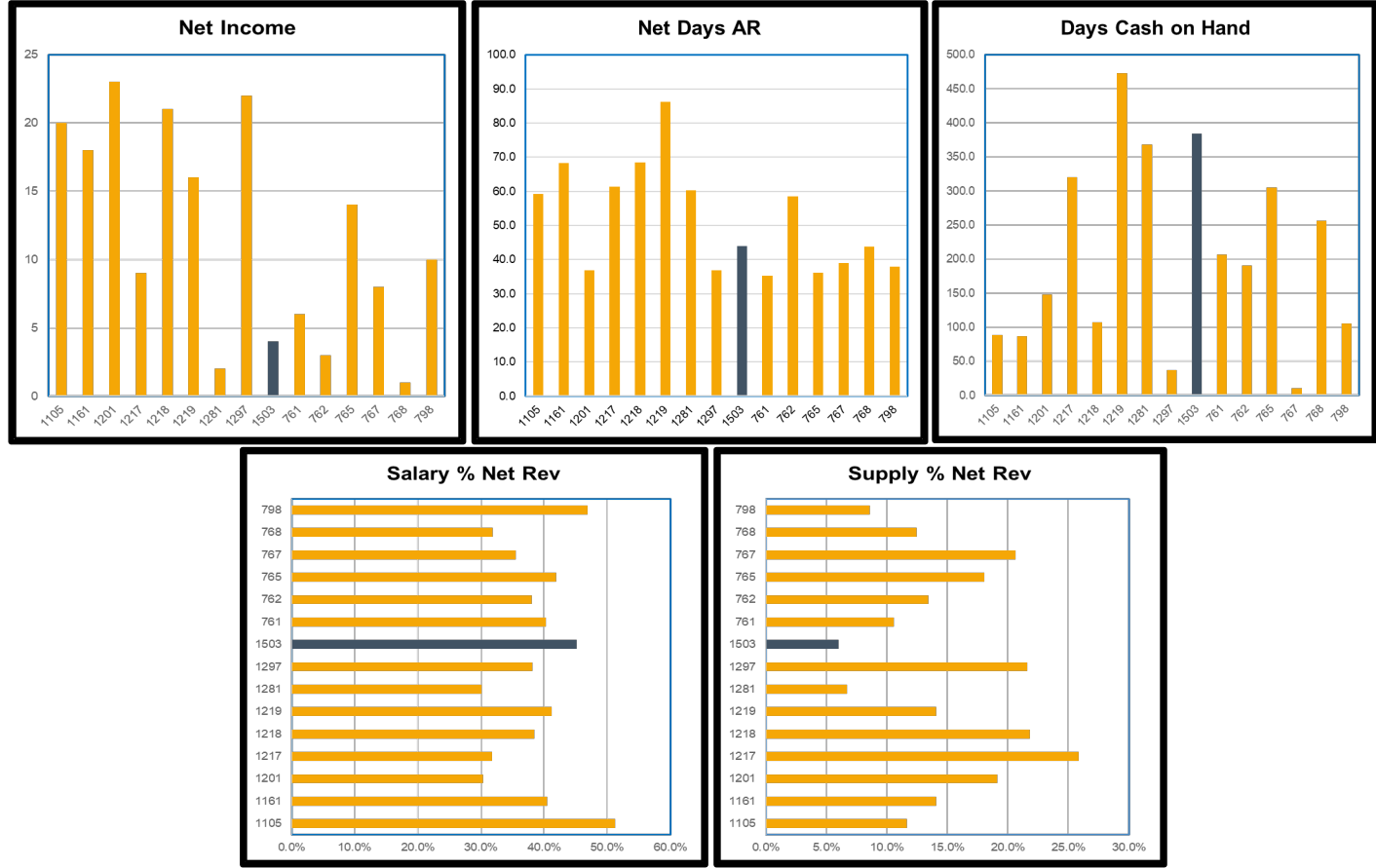
Ovation Region Team and Internal Consulting Hours			
	2022	2023	2024 YTD
Region Team	360	422	175
Internal Consultants	1,061	732	103
Total:	1,421	1,154	278

Key Contract Items
<p align="center">Hospital</p> <p align="center">Annual Professional Fee = \$338,421 Current Contract November 1, 2020 - October 31, 2026 Mutual 90-day window to terminate October 31, 2024 Original Contract Date: June 25, 2015</p>
<p align="center">Medical Stabilization Unit</p> <p align="center">Termination window exercised effective December 28, 2022</p> <p align="center">Annual Professional Fee = \$183,600 Current Contract January 1, 2021 - December 31, 2025 Mutual 90-day window to terminate December 31, 2023 Original Contract Date: January 1, 2021</p>

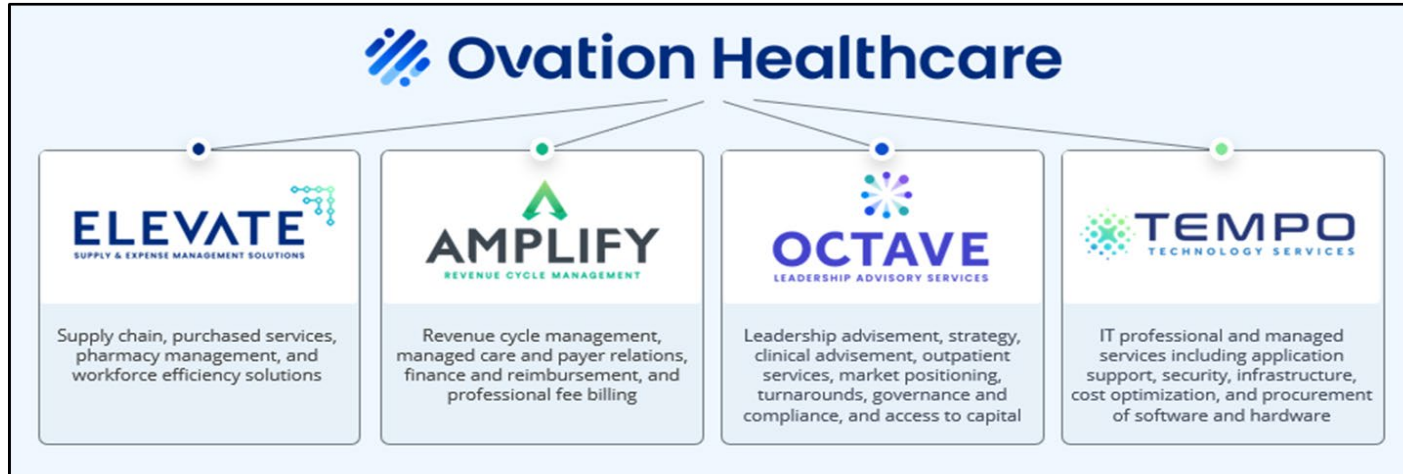
Estimated Annual Benefits & Savings Rolling 12 Month Totals		
Ovation Business Partnership Benefits		
	2022	2023
HPG Discounts	\$ 271,850	\$ 308,550
HPS Rebates	\$ 16,336	\$ 19,054
GPO Group Savings	\$ 3,381	\$ 3,176
MD Buyline	\$ 10,000	\$ 10,000
Strategic Service Partner	\$ 36,286	\$ 21,815
Valify	\$ 967	
Total:	\$ 338,820	\$ 362,595
Other Ovation Business Partnership Benefits		
AHA Dues Discounts	\$ 4,605	\$ 4,669
Consulting (Region Team)	\$ 72,000	\$ 84,400
Consulting Engagements	\$ 212,200	\$ 146,400
Total:	\$ 288,805	\$ 235,469
Partnership Education Benefit		
Direct Employee Education	Trustee Quick Reference Guide	
OLI Monthly Education Offerings	Board Essential Workshop	
Regional Education Conferences	Monthly Trustee Education Webinars	
Board Specific Education Action Plan	Monthly/Daily Regulatory Updates	
National Ovation Trustee Conference	HealthTrust University	
Other Benefits		
New Compliance Director Support	Cost Report Review and Analysis	
Urgent Care Assessment, Structure, Planning	Ovation Best Practices	
Managed Care Payor Yield Assessment	Accounts Receivable Review and Analysis	
Contractual Allowance & Bad Debt Analysis	Strategic Plan and Quarterly Updates	
Elevate Supply Chain Support	CEO Recruitment	
Community Health Needs Assessment	Case Management Review and Mentoring	

Bear Valley Ovation/Elevate Summary									
Desc	Spend			Savings \$\$s			Ovation AF		
	2022	2023	Variance	2022	2023	Variance	2022	2023	Variance
SSP	\$1,257,712.07	\$207,791.16	-\$1,049,920.91	\$36,286.42	\$18,516.19	-\$17,770.23	\$8,354.32	\$13,868.77	\$5,514.45
HPG	\$2,019,503.04	\$2,686,767.84	\$667,264.80	\$271,850.01	\$308,549.62	\$36,699.61	\$29,195.81	\$38,692.63	\$9,496.82
Total:	\$3,277,215	\$2,894,559	-\$382,656	\$308,136	\$327,066	\$18,929	\$37,550	\$52,561	\$15,011
Notes:	SSP - Strategic Service Partners								
	HPG - Healthcare Purchasing Group								
Elevate Administrative Fees - A formal disclosure letter is sent out annually to the Board Chair and CEO (these AF are industry standard paid by Vendors to Ovation/Elevate).									

Critical Access Hospitals: Comparison Ranking Charts - January 2024 Data



Ovation Learning Institute (OLI) Education Information Section		
2024 Trustee Webinars - 2nd Tuesday @ 12 PM CST		BVCHD Participants
Jan 9	Fiduciary Duties and the Functions of Governance	
Feb 13	No Webinar - Leadership Conference	
Mar 12	Succession Planning	1
Apr 9	Courage & Compliance	
May 14	Quality, Safety, and Care Experience	
Jun 11	Caring & Community	
Jul 9	Controlling the Controllables	
Aug 13	Medicare Advantage - Status & Strategies	
Sept 10	Reimbursement Realities 2024	
Oct 8	Culture of Compliance	
Nov 11	Strategic Planning Oversight	
<p>Check out all Webinars through the link below Be sure to add these dates to you calendar! Visit https://ovationhc.com/education/ to register</p>		



Ovation Regional Team		
Team Member & Position	Phone	Email
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Kristine Wolff - SVP Clinical Solutions	724.882.0630	kwolff@ovationhc.com

Upcoming Ovation Healthcare Education



Clinical Solutions

CLASSROOM
Care Management Conference 2024

03/19/2024 – 03/20/2024

Ovation Healthcare Conference Center, Brentwood, TN

[Learn More >](#)



Reimbursement

CLASSROOM
Critical Access Hospital Reimbursement & Medicare Cost Reporting Boot Camp for CAH and PPS Hospitals

03/25/2024 – 03/28/2024

Ovation Healthcare Conference Center, Brentwood, TN

[Learn More >](#)



Reimbursement

WEBINAR
Medicare Designated Rural Emergency Hospitals

04/10/2024

2:00 pm – 3:15 pm

Virtual

[Learn More >](#)



Compliance

WEBINAR
Auditing Provider Arrangements

04/11/2024

10:30 am – 11:30 am

Virtual

[Learn More >](#)



Physician Services

WEBINAR
Provider Enrollment, Credentialing and Contracting

04/16/2024

10:30 am – 11:30 am

Virtual

[Learn More >](#)



Clinical Solutions

CLASSROOM
Foundations for Healthcare Leadership

04/23/2024 – 04/24/2024

Ovation Healthcare Conference Center, Brentwood, TN

[Learn More >](#)



Strategy

WEBINAR
Project Execution

04/30/2024

10:30 am – 11:30 am

Virtual

[Learn More >](#)



Clinical Solutions

WEBINAR
Infection Prevention & Control Regulatory Readiness: Down & Dirty With Cleaning, Disinfection, and Sterilization

05/23/2024

1:00 pm – 2:00 pm

Virtual

[Learn More >](#)

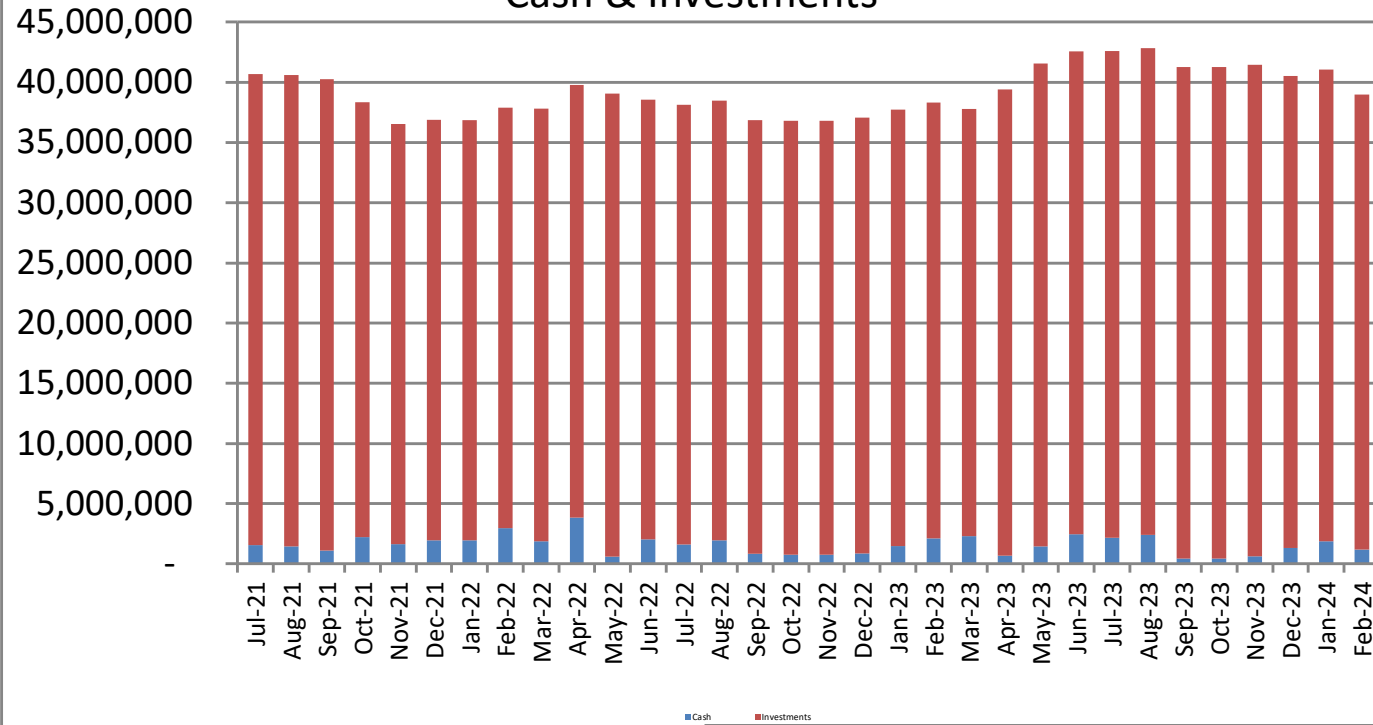


Finance Report
February 2024 Results

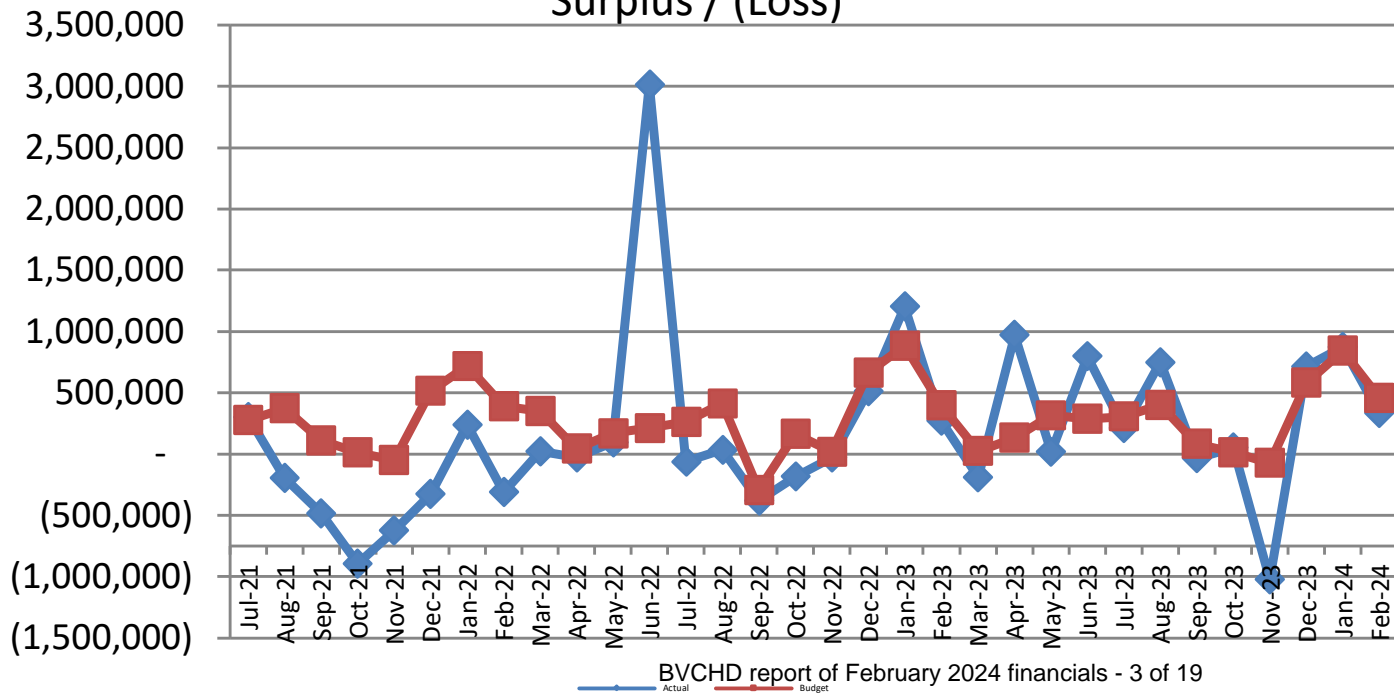
Summary for February 2024

- Cash on hand \$ 1,187,783
- Investments \$ 37,808,154
- Days Cash on hand, including investments with LAIF – 372
- Surplus for the month was lower than Budget
- Total Patient Revenue was 11.7% higher than Budget for the month
- Net Patient Revenue was 17.1% more than budget
- Total Expenses were 19.2% more than budget

Cash & Investments

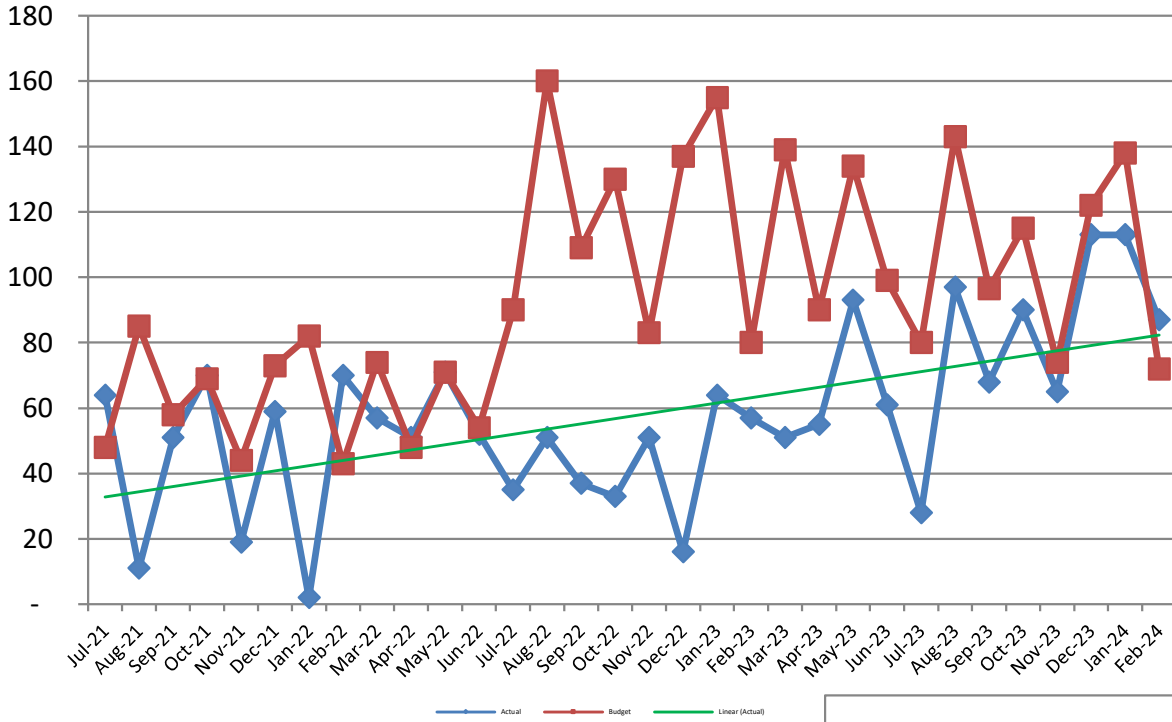


Surplus / (Loss)

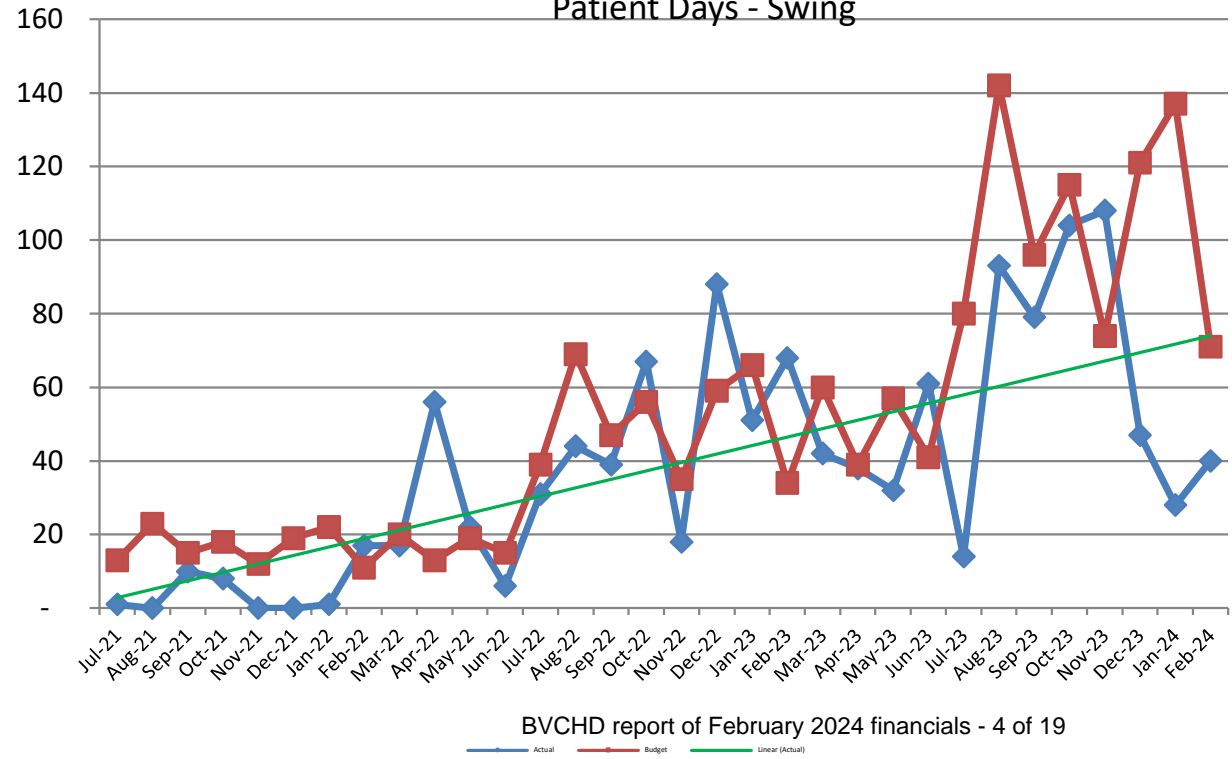


BVCHD report of February 2024 financials - 3 of 19

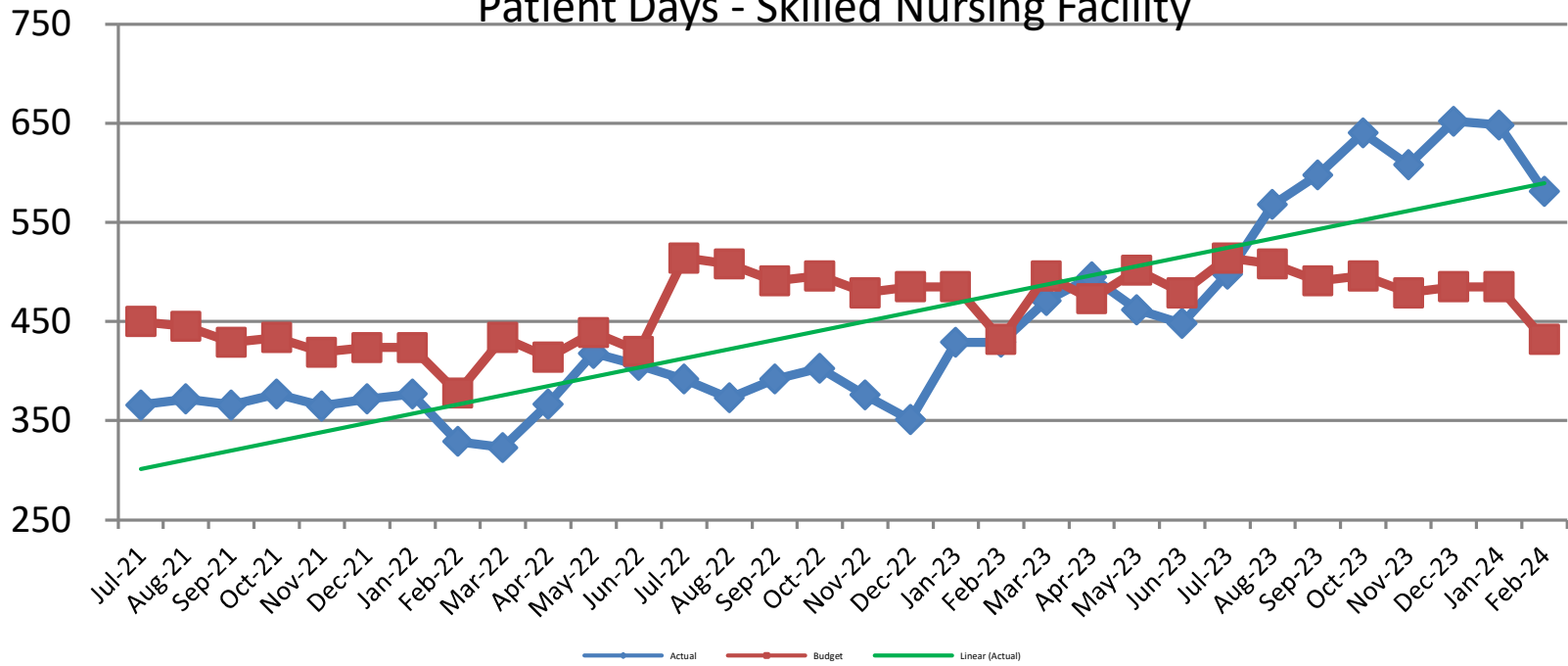
Patient Days - Acute



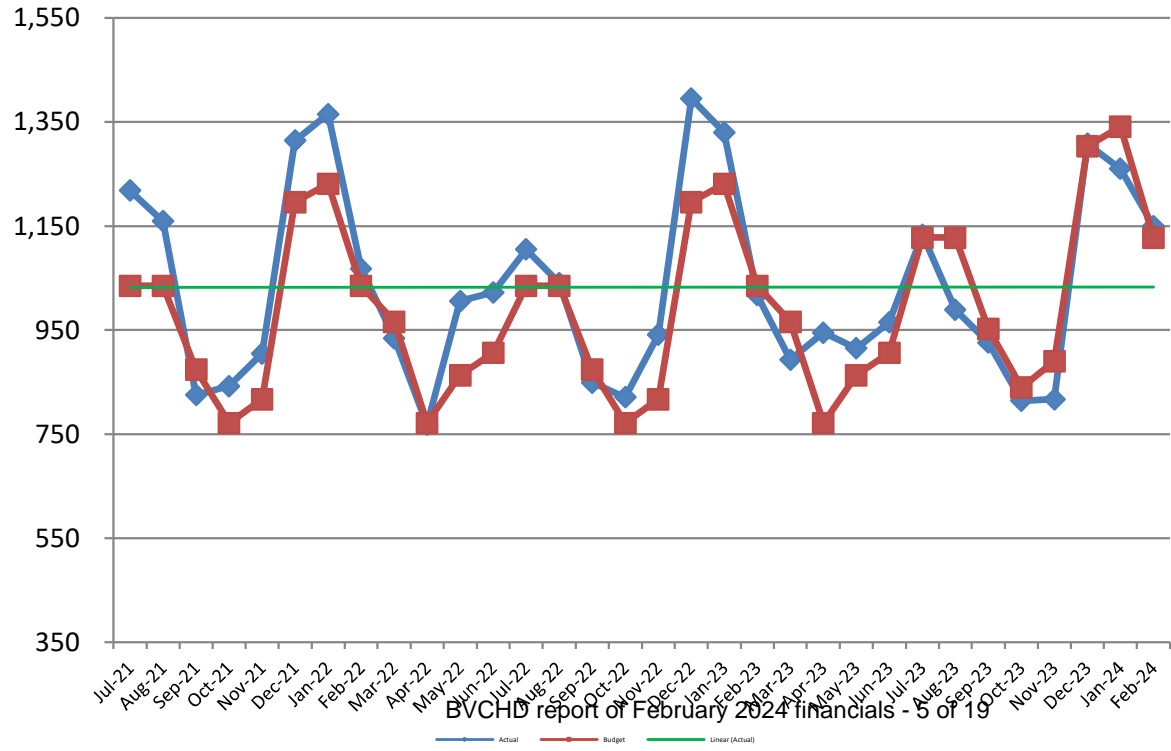
Patient Days - Swing



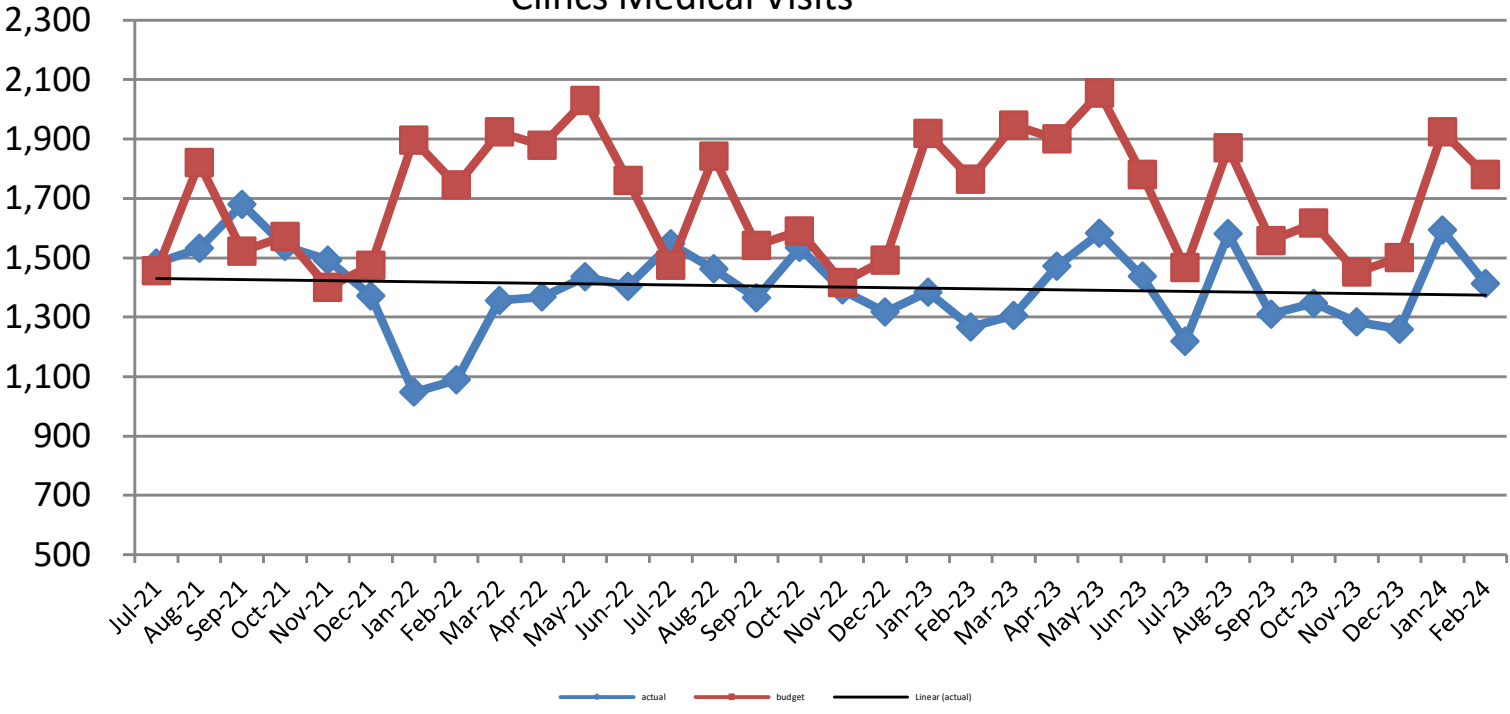
Patient Days - Skilled Nursing Facility



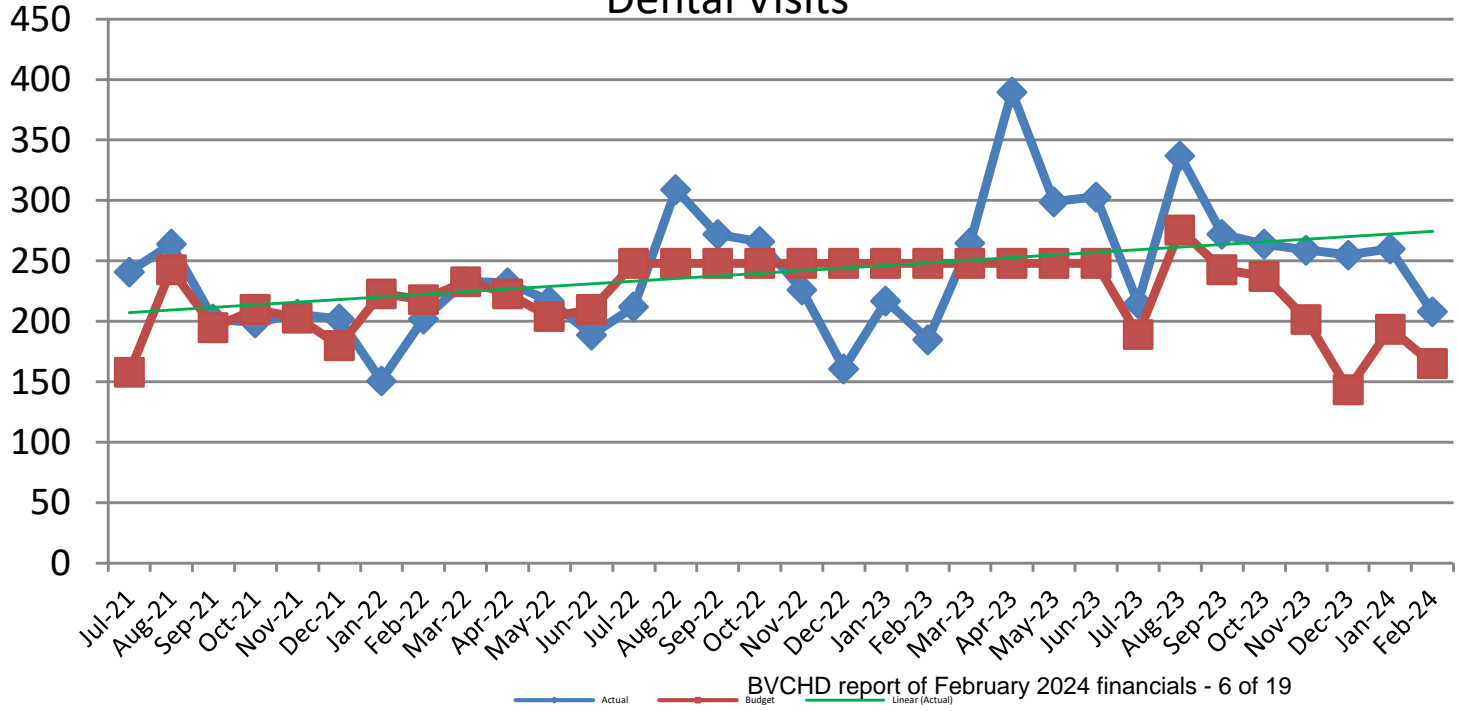
Emergency Room Visits



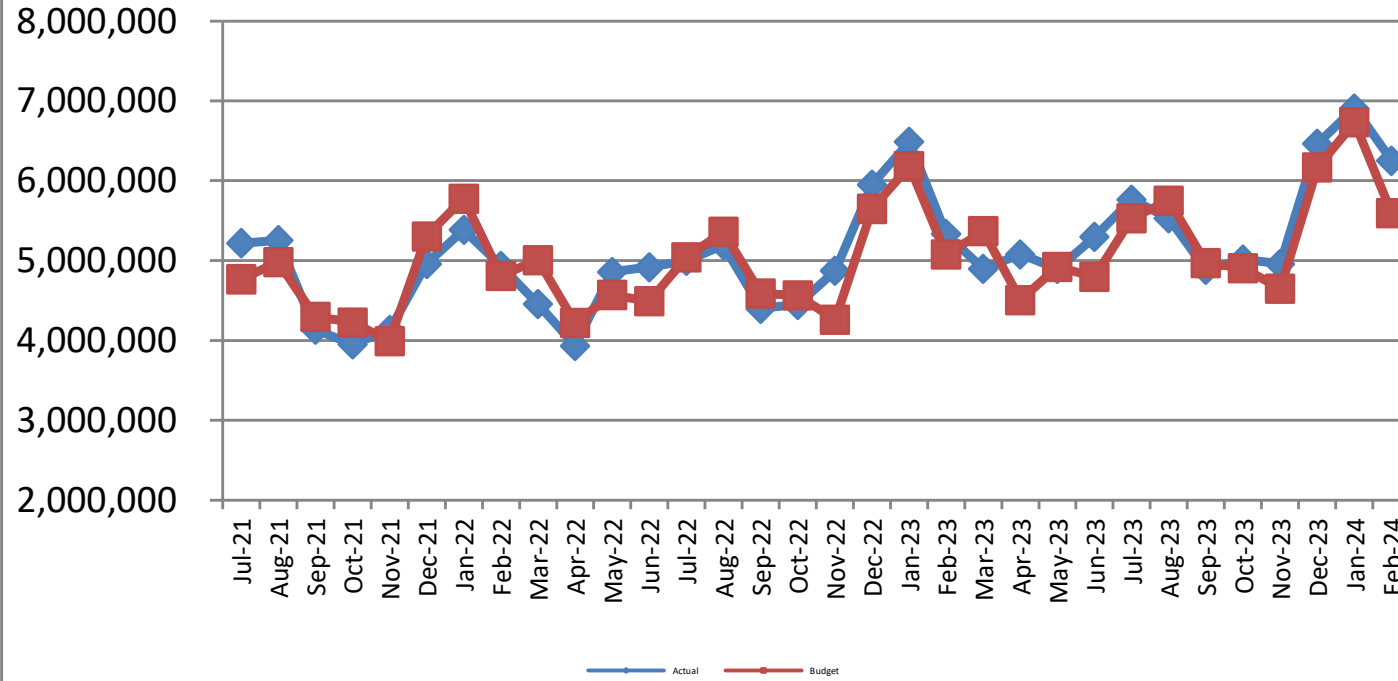
Clincs Medical Visits



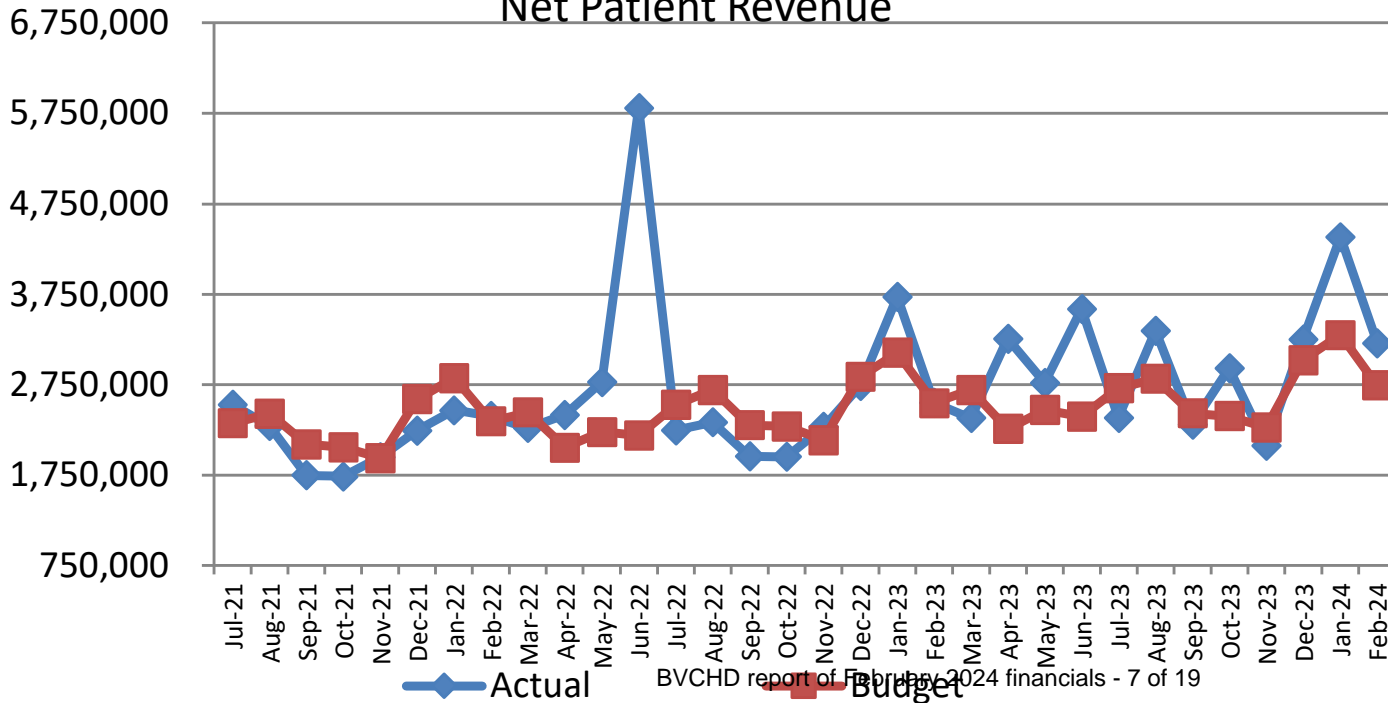
Dental Visits



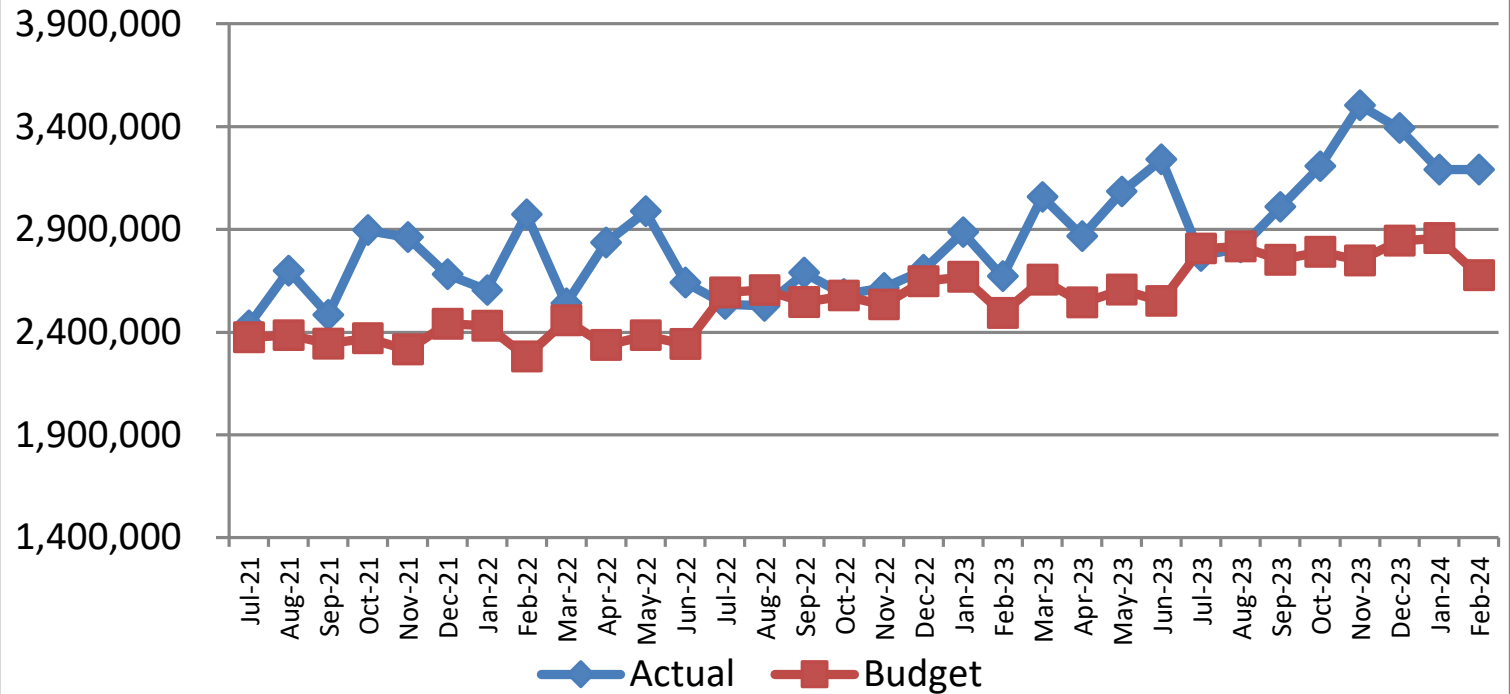
Gross Patient Revenue



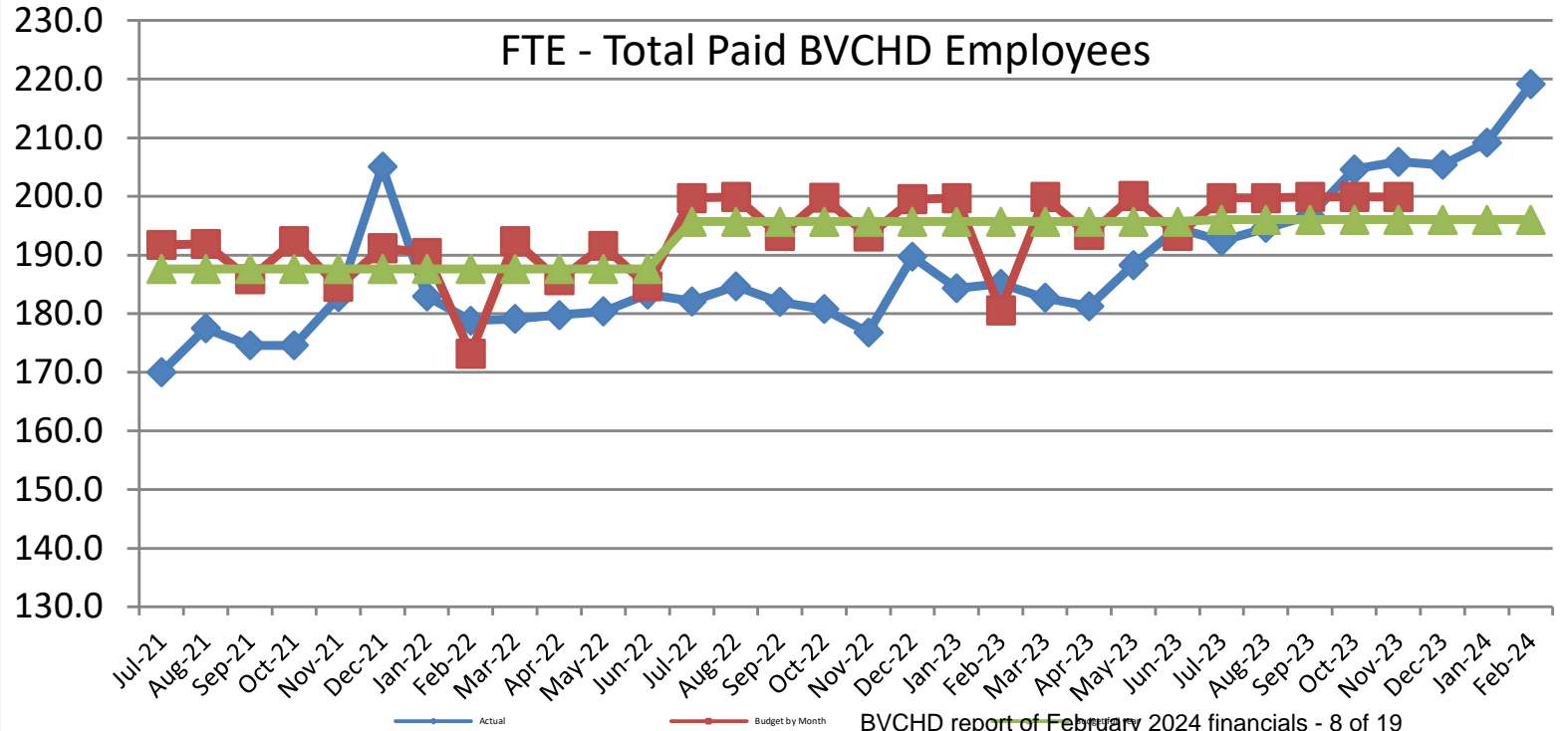
Net Patient Revenue



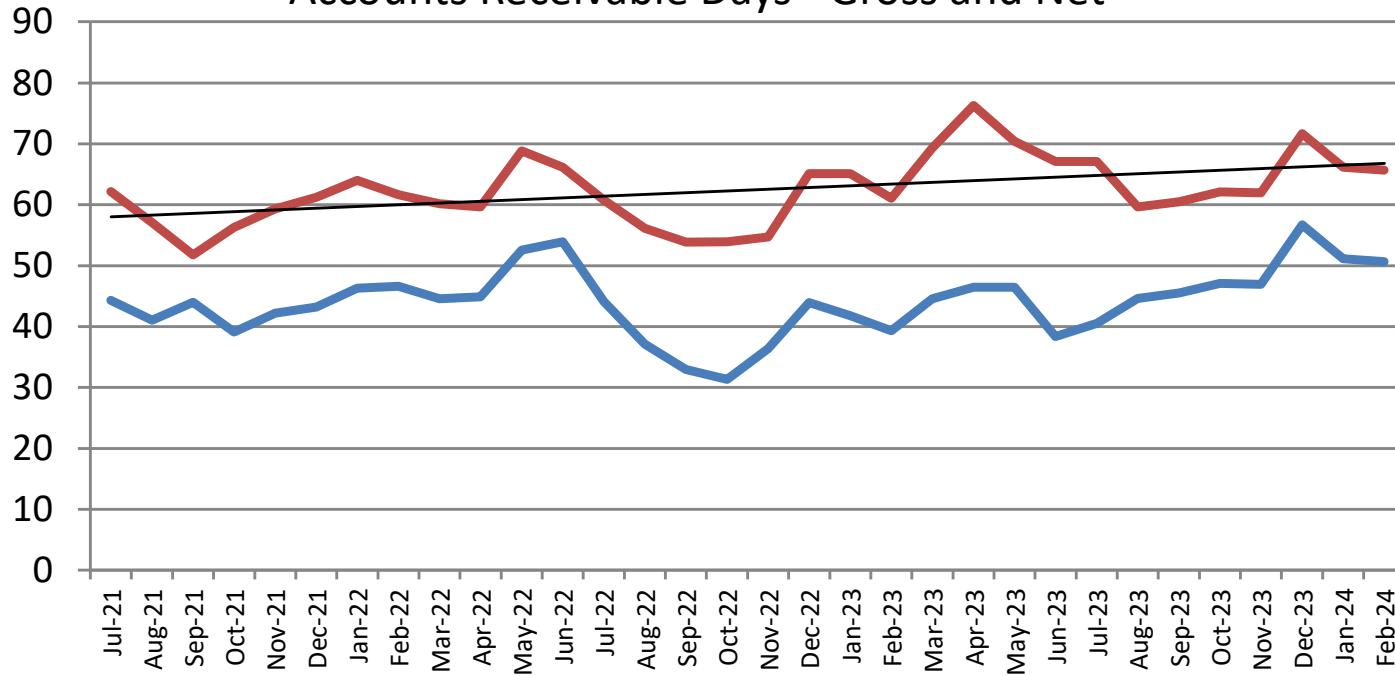
Total Expenses



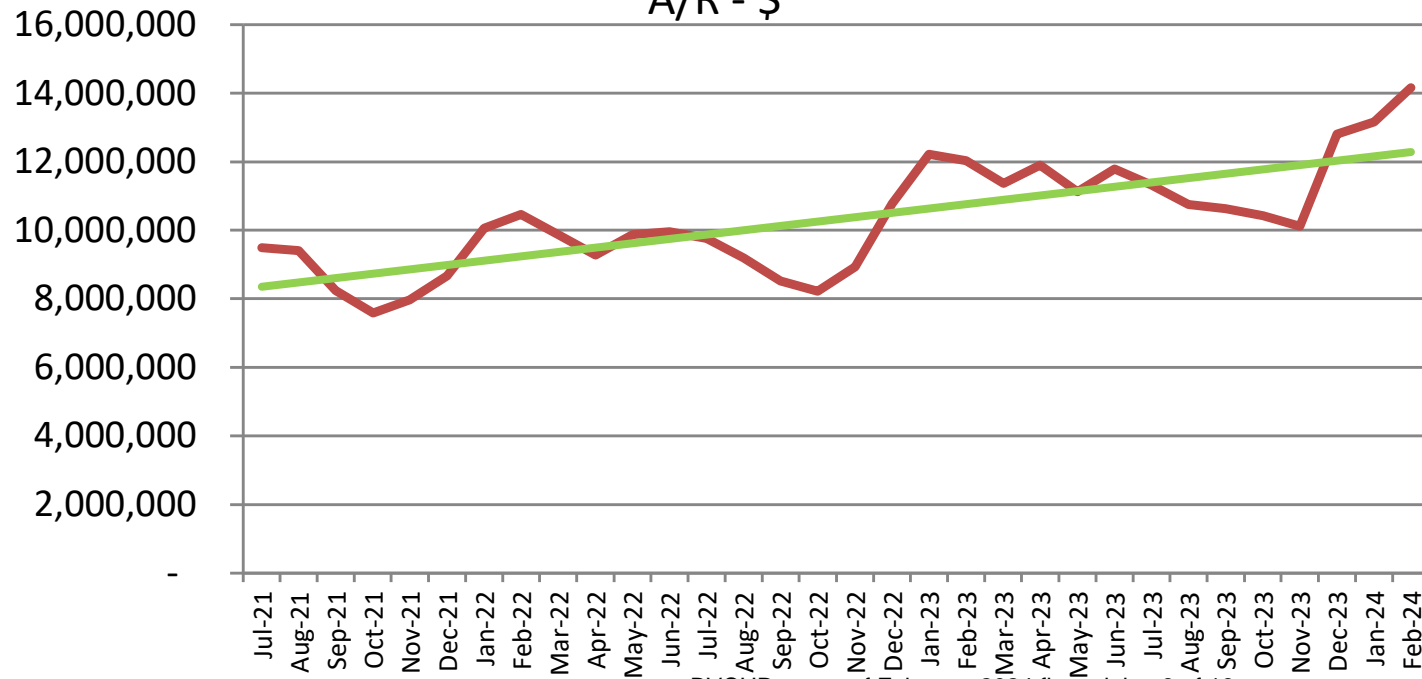
FTE - Total Paid BVCHD Employees



Accounts Receivable Days - Gross and Net



A/R - \$





February 2024 Financial Results

For the month . . .

Total Patient Revenue for February 2024 was \$6,252,447. This was 11.7% higher than budget. Inpatient revenue was significantly more than budget. Outpatient revenue was 16.6% more than budget. Clinic revenue was 1.2% lower than budget. Emergency Room revenue was 7.9% higher than budget. Skilled Nursing Facility revenue was 31.9% higher than budget.

Total Revenue deductions were 6.6% more than budget.

Total Operating Revenue of \$3,296,532 was 16.1% more than budget.

Total Expenses of \$3,190,891 were 19.2% more than budget. Salaries and Benefits continue to run higher than budget with higher FTE. We continue to see expenses for registry and contract staff. Professional fees continue over budget with increased general surgeon and anesthesia coverage.

Our Operating Cash and Investments totaled \$38,995,936. Days Cash on hand as of the end of February 2024 were 372.

Key Statistics

Acute patient days were 87 for the month, 21% higher than budget. We had 40 Swing Patient days for the month, 44% lower than the budgeted number. Skilled Nursing Facility days of 581 were 34% higher than budget. ER Visits of 1,2944 were 3.5% lower than budget. Clinics Medical visits were 17.2% lower than budget. Dental visits were 260 for month.

FTE (Full Time Equivalent, BVCHD employed) for the month were 219.1.

Year to date, the first seven months of our fiscal year

Total Patient Revenue is 3.3% higher than budget

Total Operating Revenue is 6.3% more than budget

Total Expenses are 12.5% more than budget

Our surplus is lower than budget.



Bear Valley Community Healthcare District
Financial Statements February 2024

Financial Highlights—Hospital
STATEMENT OF OPERATIONS

	A	B	C	D	E	F	G	H	I	J
	Current Month					Year-to-Date				
	FY 22/23	FY 23/24		VARIANCE		FY 22/23	FY 23/24		VARIANCE	
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
1 Total patient revenue	5,307,138	6,252,447	5,595,824	656,622	11.7%	36,310,598	45,786,991	44,310,125	1,476,866	3.3%
2 Total revenue deductions	2,784,373	3,041,153	2,852,339	188,813	6.6%	19,128,280	22,464,925	22,593,943	(129,018)	-0.6%
3 % Deductions	52%	49%	51%			53%	49%	51%		
4 Net Patient Revenue	2,522,765	3,211,294	2,743,485	467,809	17.1%	17,182,318	23,322,065	21,716,182	1,605,884	7.4%
5 % Net to Gross	48%	51%	49%			47%	51%	49%		
6 Other Revenue	174,410	85,238	95,859	(10,621)	-11.1%	343,686	622,423	816,583	(194,160)	-23.8%
7 Total Operating Revenue	2,697,175	3,296,532	2,839,344	457,188	16.1%	17,526,005	23,944,488	22,532,765	1,411,724	6.3%
8 Total Expenses	2,671,034	3,190,891	2,676,392	514,499	19.2%	18,536,284	25,073,128	22,291,032	2,782,096	12.5%
9 % Expenses	50%	51%	48%			51%	55%	50%		
10 Surplus (Loss) from Operations	26,141	105,641	162,952	(57,311)	35.2%	(1,010,279)	(1,128,640)	241,733	(1,370,372)	566.9%
11 % Operating margin	0%	2%	3%			-3%	-2%	1%		
12 Total Non-operating	218,238	228,195	297,200	(69,005)	-23.2%	2,049,158	3,008,403	2,377,600	630,803	26.5%
13 Surplus/(Loss)	244,379	333,836	460,152	(126,316)	27.5%	1,038,880	1,879,763	2,619,333	(739,569)	28.2%
14 % Total margin	5%	5%	8%			3%	4%	6%		

BALANCE SHEET

	A	B	C	D	E
	February	February	January	VARIANCE	
	FY 22/23	FY 23/24	FY 23/24	Amount	%
15 Gross Accounts Receivables	12,216,349	14,162,581	13,159,897	1,002,684	7.6%
16 Net Accounts Receivables	3,874,666	4,788,968	4,383,234	405,734	9.3%
17 % Net AR to Gross AR	32%	34%	33%		
18 Days Gross AR	65.1	65.7	66.1	(0.5)	-0.7%
19 Cash Collections	3,190,155	2,833,454	3,626,576	(793,122)	-21.9%
21 Investments	36,238,254	37,808,154	39,208,154	(1,400,000)	-3.6%
22 Cash on hand	1,491,273	1,187,783	1,847,051	(659,268)	-35.7%
23 Total Cash & Invest	37,729,527	38,995,936	41,055,205	(2,059,269)	-5.0%
24 Days Cash & Invest	452	372	383	(11)	-2.9%
Total Cash and Investments	37,729,527	38,995,936	41,055,205		
Increase Current Year vs. Prior Year		1,266,409			

Bear Valley Community Healthcare District
Financial Statements February 2024

Statement of Operations

	Current Month					Year-to-Date				
	A	B	C	D	E	F	G	H	I	J
	FY 22/23	FY 23/24		VARIANCE		FY 22/23	FY 23/24		VARIANCE	
Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%	
Gross Patient Revenue										
1 Inpatient	347,062	407,892	288,496	119,396	41.4%	2,058,394	3,527,027	3,045,263	481,764	15.8%
2 Outpatient	740,747	964,786	827,250	137,536	16.6%	4,951,475	7,451,959	6,588,270	863,689	13.1%
3 Clinic Revenue	249,139	300,559	304,059	(3,500)	-1.2%	2,033,914	2,293,406	2,363,837	(70,431)	-3.0%
4 Emergency Room	3,669,587	4,173,448	3,868,374	305,074	7.9%	25,741,274	29,187,069	29,642,837	(455,768)	-1.5%
5 Skilled Nursing Facility	300,602	405,761	307,645	98,116	31.9%	1,872,604	3,327,529	2,669,918	657,611	24.6%
6 Total patient revenue	5,307,138	6,252,447	5,595,824	656,622	11.7%	36,310,598	45,786,991	44,310,125	1,476,866	3.3%
Revenue Deductions										
7 Contractual Allow	2,609,719	2,664,706	2,546,925	117,781	4.6%	17,743,723	19,951,317	20,167,628	(216,312)	-1.1%
8 Contractual Allow PY	(149,975)	-	-	-	#DIV/0!	(1,047,777)	-	-	-	#DIV/0!
9 Charity Care	27	14,896	16,726	(1,830)	-10.9%	109,788	160,700	134,216	26,484	19.7%
10 Administrative	4,471	2,780	16,562	(13,782)	-83.2%	71,376	15,022	132,897	(117,875)	-88.7%
11 Policy Discount	15,803	15,959	24,617	(8,658)	-35.2%	131,766	105,956	197,535	(91,579)	-46.4%
12 Employee Discount	6,802	3,752	16,795	(13,043)	-77.7%	89,316	47,474	134,771	(87,297)	-64.8%
13 Bad Debts	231,253	243,143	230,714	12,429	5.4%	1,590,826	1,476,996	1,826,896	(349,900)	-19.2%
14 Denials	34,777	95,917	-	95,917	#DIV/0!	439,262	707,460	-	707,460	#DIV/0!
15 Total revenue deductions	2,784,373	3,041,153	2,852,339	188,813	6.6%	19,128,280	22,464,925	22,593,943	(129,018)	-0.6%
16 Net Patient Revenue	2,522,765	3,211,294	2,743,485	467,809	17.1%	17,182,318	23,322,065	21,716,182	1,605,884	7.4%
gross revenue including Prior Year	52.5%	48.6%	51.0%	-2.3%	52.7%	49.1%	51.0%	-1.9%	0.0%	
17 Other Revenue	174,410	85,238	95,859	(10,621)	-11.1%	343,686	622,423	816,583	(194,160)	-23.8%
18 Total Operating Revenue	2,697,175	3,296,532	2,839,344	457,188	16.1%	17,526,005	23,944,488	22,532,765	1,411,724	6.3%
Expenses										
19 Salaries	1,090,355	1,250,579	1,035,748	214,831	20.7%	7,841,140	9,644,151	8,979,525	664,626	7.4%
20 Employee Benefits	347,208	508,094	428,734	79,360	18.5%	2,670,721	3,447,897	3,616,740	(168,843)	-4.7%
21 Registry	142,413	120,009	-	120,009	#DIV/0!	495,710	1,064,547	-	1,064,547	#DIV/0!
22 Salaries and Benefits	1,579,976	1,878,682	1,464,482	414,200	28.3%	11,007,571	14,156,594	12,596,265	1,560,329	12.4%
23 Professional fees	161,011	264,755	173,936	90,819	52.2%	1,086,682	1,852,259	1,431,521	420,738	29.4%
24 Supplies	187,676	224,956	189,937	35,019	18.4%	1,262,280	1,608,513	1,565,744	42,769	2.7%
25 Utilities	49,507	61,951	43,946	18,005	41.0%	305,514	434,919	359,993	74,926	20.8%
26 Repairs and Maintenance	37,504	49,844	47,337	2,507	5.3%	323,318	481,671	382,522	99,149	25.9%
27 Purchased Services	416,682	424,196	463,501	(39,305)	-8.5%	2,827,826	3,858,301	3,607,054	251,247	7.0%
28 Insurance	71,183	89,568	82,814	6,754	8.2%	499,476	777,754	662,512	115,242	17.4%
29 Depreciation	92,066	78,149	82,903	(4,754)	-5.7%	586,000	703,341	663,224	40,117	6.0%
30 Rental and Leases	28,028	18,916	32,847	(13,932)	-42.4%	213,407	162,294	262,776	(100,482)	-38.2%
32 Dues and Subscriptions	8,460	18,955	9,159	9,796	107.0%	56,882	136,770	73,272	63,498	86.7%
33 Other Expense.	38,940	80,919	85,530	(4,611)	-5.4%	367,328	900,711	686,149	214,562	31.3%
34 Total Expenses	2,671,034	3,190,891	2,676,392	514,499	19.2%	18,536,284	25,073,128	22,291,032	2,782,096	12.5%
35 Surplus (Loss) from Operations	26,141	105,641	162,952	(57,311)	35.2%	(1,010,279)	(1,128,640)	241,733	(1,370,372)	566.9%
Non-Operating Income										
37 Tax Revenue	215,833	215,833	213,742	2,091	1.0%	1,510,831	1,726,664	1,709,936	16,728	1.0%
38 Other non-operating	9,220	18,894	83,458	(64,564)	-77.4%	276,270	248,139	667,664	(419,525)	-62.8%
Interest Income	379	593	-	593	#DIV/0!	313,653	1,084,103	-	1,084,103	#DIV/0!
Interest Expense	(7,193)	(7,125)	-	(7,125)	#DIV/0!	(51,596)	(50,502)	-	(50,502)	#DIV/0!
IGT Expense	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
39 Total Non-operating	218,238	228,195	297,200	(69,005)	-23.2%	2,049,158	3,008,403	2,377,600	630,803	26.5%
40 Surplus/(Loss)	244,379	333,836	460,152	(126,316)	27.5%	1,038,880	1,879,263	2,619,333	(739,569)	28.2%

**Bear Valley Community Healthcare District
Financial Statements**

Current Year Trending Statement of Operations

A Statement of Operations—CURRENT YEAR 2024

	1	2	3	4	5	6	7	8	9	10	11	12		
	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD	
Gross Patient Revenue														
1 Inpatient	340,168	462,604	350,063	457,697	428,931	555,634	524,038	407,892	-	-	-	-	3,527,027	
2 Outpatient	902,263	1,030,938	819,702	948,398	867,397	925,062	993,414	964,786	-	-	-	-	7,451,959	
3 Clinic	257,886	317,748	276,266	278,391	280,235	255,716	326,606	300,559	-	-	-	-	2,293,406	
4 Emergency Room	3,920,840	3,322,631	3,026,657	2,886,971	2,973,534	4,276,677	4,606,311	4,173,448	-	-	-	-	29,187,069	
5 Skilled Nursing Facility	345,594	395,272	415,260	443,466	410,377	453,487	458,314	405,761	-	-	-	-	3,327,529	
6 Total patient revenue	5,766,751	5,529,193	4,887,947	5,014,923	4,960,473	6,466,575	6,908,682	6,252,447	-	-	-	-	45,786,991	
Revenue Deductions	C/A	0.58	0.32	0.49	0.38	0.51	0.44	0.36	0.43	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	0.44
7 Contractual Allow	3,331,916	1,794,836	2,409,446	1,898,456	2,526,641	2,853,188	2,472,129	2,664,706	-	-	-	-	19,951,317	
8 Contractual Allow PY														
9 Charity Care	26,144	6,584	63,545	69	22,281	8,068	19,114	14,896	-	-	-	-	160,700	
10 Administrative	1,247	1,779	3,502	(1,399)	1,734	1,767	3,612	2,780	-	-	-	-	15,022	
11 Policy Discount	11,493	12,173	8,792	9,366	9,622	16,420	22,131	15,959	-	-	-	-	105,956	
12 Employee Discount	8,349	5,839	7,292	4,737	9,243	2,719	5,543	3,752	-	-	-	-	47,474	
13 Bad Debts	(71,983)	255,782	10,007	23,350	229,416	259,611	527,670	243,143	-	-	-	-	1,476,996	
14 Denials	75,175	104,327	72,599	149,807	85,623	71,099	52,913	95,917	-	-	-	-	707,460	
Total revenue deductions	3,382,341	2,181,320	2,575,182	2,084,385	2,884,561	3,212,872	3,103,111	3,041,153	-	-	-	-	22,464,925	
15 Net Patient Revenue	2,384,410	3,347,872	2,312,766	2,930,538	2,075,911	3,253,703	3,805,571	3,211,294	-	-	-	-	23,322,065	
net / tot pat rev	41.3%	60.5%	47.3%	58.4%	41.8%	50.3%	55.1%	51.4%	#DIV/0!	#DIV/0!	#DIV/0!	#DIV/0!	50.9%	
17 Other Revenue	26,463	-	64,589	89,878	185,659	132,233	38,364	85,238	-	-	-	-	622,423	
18 Total Operating Revenue	2,410,873	3,347,872	2,377,355	3,020,416	2,261,570	3,385,936	3,843,935	3,296,532	-	-	-	-	23,944,488	
Expenses														
19 Salaries	1,080,639	924,382	1,181,195	1,300,784	1,339,232	1,340,302	1,227,037	1,250,579	-	-	-	-	9,644,151	
20 Employee Benefits	328,211	334,873	455,171	441,934	437,704	449,606	492,304	508,094	-	-	-	-	3,447,897	
21 Registry	90,136	112,039	145,820	118,087	103,401	215,905	159,149	120,009	-	-	-	-	1,064,547	
22 Salaries and Benefits	1,498,985	1,371,295	1,782,187	1,860,805	1,880,337	2,005,814	1,878,490	1,878,682	-	-	-	-	14,156,594	
23 Professional fees	198,102	216,638	181,932	218,219	219,661	274,598	278,354	264,755	-	-	-	-	1,852,259	
24 Supplies	173,543	248,762	187,897	178,874	199,885	195,668	198,928	224,956	-	-	-	-	1,608,513	
25 Utilities	54,273	51,006	52,694	49,960	56,043	53,493	55,499	61,951	-	-	-	-	434,919	
26 Repairs and Maintenance	78,742	57,208	54,101	52,562	71,565	68,984	48,665	49,844	-	-	-	-	481,671	
27 Purchased Services	432,691	539,130	467,951	502,377	547,856	477,706	466,395	424,196	-	-	-	-	3,858,301	
28 Insurance	150,353	89,104	90,619	90,001	89,901	89,104	89,104	89,568	-	-	-	-	777,754	
29 Depreciation	92,066	142,381	78,149	78,149	78,149	78,149	78,149	78,149	-	-	-	-	703,341	
30 Rental and Leases	23,379	16,691	21,786	20,430	18,220	18,544	24,330	18,916	-	-	-	-	162,294	
32 Dues and Subscriptions	9,186	10,191	11,198	29,820	18,211	21,641	17,570	18,955	-	-	-	-	136,770	
33 Other Expense	59,996	68,722	79,467	124,939	324,540	107,695	54,432	80,919	-	-	-	-	900,711	
34 Total Expenses	2,771,317	2,811,128	3,007,981	3,206,134	3,504,367	3,391,395	3,189,915	3,190,891	-	-	-	-	25,073,128	
Surplus (Loss) from Operations	(360,444)	536,744	(630,626)	(185,718)	(1,242,797)	(5,460)	654,020	105,641	-	-	-	-	(1,128,640)	
Non-Operating Income														
37 Tax Revenue	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	-	-	-	-	1,726,664	
38 Other non-operating	52,935	4,019	23,451	29,590	11,895	97,764	9,590	18,894	-	-	-	-	248,139	
Interest Income	309,747	656	364,841	131	454	407,200	482	593	-	-	-	-	1,084,103	
Interest Expense	(7,222)	(7,359)	(7,233)	(7,271)	(6,939)	(248)	(7,105)	(7,125)	-	-	-	-	(50,502)	
IGT Expense														
39 Total Non-operating	571,292	213,149	596,892	238,284	221,243	720,549	218,800	228,195	-	-	-	-	3,008,403	
40 Surplus/(Loss)	210,848	749,893	(33,734)	52,566	(1,021,554)	715,090	872,820	333,836	-	-	-	-	1,879,763	

2023-2024 Actual BS

FINAL
PY

BALANCE SHEET

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	June
ASSETS:													
Current Assets													
Cash and Cash Equivalents (Includes CD's)	2,173,570	2,408,840	447,054	451,768	645,960	1,330,782	1,847,051	1,187,783	0	0	0	0	0
Gross Patient Accounts Receivable	11,324,271	10,749,794	10,635,625	10,414,199	10,117,057	12,799,482	13,159,897	14,162,581	0	0	0	0	0
Less: Reserves for Allowances & Bad Debt	7,340,161	7,379,295	7,332,965	7,108,093	6,999,851	8,708,507	8,776,663	9,373,613	0	0	0	0	0
Net Patient Accounts Receivable	3,984,110	3,370,499	3,302,660	3,306,106	3,117,206	4,090,975	4,383,234	4,788,968	0	0	0	0	0
Tax Revenue Receivable	690,185	690,185	690,185	690,185	495,675	-71,412	852,936	793,887	0	0	0	0	0
Other Receivables	187,337	131,122	176,306	319,255	-301,174	543,821	613,703	973,008	0	0	0	0	0
Inventories	237,085	243,173	252,907	255,345	262,824	278,473	284,600	296,112	0	0	0	0	0
Prepaid Expenses	1,116,627	1,049,919	1,058,717	994,775	919,223	823,604	736,901	661,212	0	0	0	0	0
Due From Third Party Payers	0	0											
Due From Affiliates/Related Organizations	0	0											
Other Current Assets	0	0											
Total Current Assets	8,388,913	7,893,738	5,927,828	6,017,434	5,139,714	6,996,243	8,718,425	8,700,970	0	0	0	0	0
Assets Whose Use is Limited													
Investments	40,436,455	40,436,455	40,801,102	40,801,102	40,801,102	39,208,154	39,208,154	37,808,154	0	0	0	0	0
Other Limited Use Assets	144,375	144,375	144,375	144,375	144,375	133,608	133,608	133,608	0	0	0	0	0
Total Limited Use Assets	40,580,830	40,580,830	40,945,477	40,945,477	40,945,477	39,341,762	39,341,762	37,941,762	0	0	0	0	0
Property, Plant, and Equipment													
Land and Land Improvements	4,216,685	4,216,685	4,216,685	4,261,115	4,216,685	4,216,685	4,216,685	4,216,685	0	0	0	0	0
Building and Building Improvements	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	0	0	0	0	0
Equipment	14,951,504	17,723,504	17,845,678	17,872,096	17,945,864	18,107,310	18,140,173	18,283,390	0	0	0	0	0
Construction In Progress	3,276,653	642,303	671,858	699,783	744,116	768,491	808,034	841,666	0	0	0	0	0
Capitalized Interest													
Gross Property, Plant, and Equipment	32,063,031	32,200,681	32,352,409	32,451,182	32,524,853	32,710,674	32,783,080	32,959,929	0	0	0	0	0
Less: Accumulated Depreciation	19,243,915	19,386,296	19,464,445	19,542,594	19,620,743	19,698,892	19,777,041	19,855,190	0	0	0	0	0
Net Property, Plant, and Equipment	12,819,116	12,814,385	12,887,964	12,908,588	12,904,110	13,011,781	13,006,038	13,104,738	0	0	0	0	0
TOTAL UNRESTRICTED ASSETS	61,788,859	61,288,952	59,761,269	59,871,499	58,989,301	59,349,785	61,066,225	59,747,470	0	0	0	0	0
Restricted Assets	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL ASSETS	61,788,859	61,288,952	59,761,269	59,871,499	58,989,301	59,349,785	61,066,225	59,747,470	0	0	0	0	0

2023-2024 Actual BS

BALANCE SHEET

FINAL
PY

	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	June
LIABILITIES:													
Current Liabilities													
Accounts Payable	618,768	749,259	645,650	775,670	788,492	1,216,870	954,526	627,094	0	0	0	0	0
Notes and Loans Payable													
Accrued Payroll	1,549,949	1,371,742	756,000	882,166	1,051,692	1,124,579	1,144,398	1,198,239	0	0	0	0	0
Patient Refunds Payable													
Due to Third Party Payers (Settlements)	7,202,749	7,151,041	7,160,841	7,214,869	7,218,470	4,216,846	4,268,379	2,914,607	0	0	0	0	0
Advances From Third Party Payers													
Current Portion of Def Rev - Tx,	755,385	499,552	283,719	67,886	0	112,194	1,028,982	813,149	0	0	0	0	0
Current Portion - LT Debt	0	40,000	40,000	40,000	45,000	45,000	45,000	45,000	0	0	0	0	0
Current Portion of AB915													
Other Current Liabilities (Accrued Interest & Accrued Other)	465,458	428,292	540,328	503,612	524,904	376,714	494,539	685,143	0	0	0	0	0
Total Current Liabilities	10,592,308	10,239,885	9,426,538	9,484,203	9,628,558	7,092,203	7,935,823	6,283,231	0	0	0	0	0
Long Term Debt													
USDA Loan	2,690,000	2,690,000	2,690,000	2,690,000	2,685,000	2,640,000	2,640,000	2,640,000	0	0	0	0	0
Leases Payable	0	0	0	0	0	0	0	0	0	0	0	0	0
Less: Current Portion Of Long Term Debt	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Long Term Debt (Net of Current)	2,690,000	2,690,000	2,690,000	2,690,000	2,685,000	2,640,000	2,640,000	2,640,000	0	0	0	0	0
Other Long Term Liabilities													
Deferred Revenue	0	0	0	0	0	0	0	0	0	0	0	0	0
Other	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Other Long Term Liabilities	0	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL LIABILITIES	13,282,308	12,929,885	12,116,538	12,174,203	12,313,558	9,732,203	10,575,823	8,923,231	0	0	0	0	0
Fund Balance													
Unrestricted Fund Balance	48,506,550	48,359,067	47,644,731	47,697,297	46,675,743	49,617,583	50,490,402	50,824,238	0	0	0	0	0
Temporarily Restricted Fund Balance	0	0	0	0	0	0	0	0	0	0	0	0	0
Equity Transfer from FRHG	0	0	0	0	0	0	0	0	0	0	0	0	0
Net Revenue/(Expenses)	2,165,769	2,915,309	-33,734	52,566	0	0	0	0	0	0	0	0	0
TOTAL FUND BALANCE	50,672,319	51,274,376	47,610,997	47,749,863	46,675,743	49,617,583	50,490,402	50,824,238	0	0	0	0	0
TOTAL LIABILITIES & FUND BALANCE	63,954,627	64,204,261	59,727,535	59,924,065	58,989,301	59,349,786	61,066,225	59,747,469	0	0	0	0	0

Units of Service
For the period ending February 2024

29		244										
Current Month						Bear Valley Community Hospital	Year-To-Date					
Jan-24	Budget	Jan-23	Actual	-Budget	Act.-Act.		Jan-24	Budget	Jan-23	Actual	-Budget	Act.-Act.
Actual		Actual	Variance	Var %	Var %		Actual		Actual	Variance	Var %	Var %
87	72	57	15	20.8%	52.6%	Med Surg Patient Days	661	841	344	(180)	-21.4%	92.2%
40	71	68	(31)	-43.7%	-41.2%	Swing Patient Days	513	836	406	(323)	-38.6%	26.4%
581	432	429	149	34.5%	35.4%	SNF Patient Days	4,793	3,890	3,145	903	23.2%	52.4%
708	575	554	133	23.1%	27.8%	Total Patient Days	5,967	5,567	3,895	401	7.2%	53.2%
25	20	14	5	25.0%	78.6%	Acute Admissions	202	160	113	42	26.3%	78.8%
22	20	16	2	10.0%	37.5%	Acute Discharges	194	160	109	34	21.3%	78.0%
4.0	3.6	3.6	7.5	208.3%	11.0%	Acute Average Length of Stay	3.4	5.3	3.2	(5.3)	-100.5%	8.0%
3.0	2.5	2.0	0.52	20.8%	52.6%	Swing Average Daily Census	2.7	3.4	1.4	(0.7)	-21.4%	92.2%
1.4	2.4	2.3	(1.07)	-43.7%	-41.2%	Acute Average Daily Census	2.1	3.4	1.7	(1.3)	-38.6%	26.4%
20.0	14.9	14.8	5.1	34.5%	35.4%	SNFAvg Daily Census	19.6	15.9	12.9	3.7	23.2%	52.4%
24.4	19.8	19.1	4.6	23.1%	27.8%	Total Avg. Daily Census	24.5	22.8	16.0	1.6	7.2%	53.2%
54%	44%	42%	10%	23.1%	27.8%	% Occupancy	54%	51%	35%	4%	7.2%	53.2%
21	13	12	8	61.5%	75.0%	Emergency Room Admitted	177	77	72	100	129.9%	145.8%
1,171	1,106	1,005	65	5.9%	16.5%	Emergency Room Discharged	8,326	8,588	8,326	(262)	-3.1%	0.0%
1,192	1,128	1,017	64	5.7%	17.2%	Emergency Room Total	8,503	8,709	8,398	(206)	-2.4%	1.3%
41	39	35	2	5.7%	17.2%	ER visits per calendar day	35	36	34	(1)	-2.4%	1.3%
84%	65%	86%	63%	96.2%	-2.0%	% Admits from ER	88%	48%	64%	42%	87.3%	37.5%
4	-	4	4	#DIV/0!	0.0%	Surgical Procedures I/P	23	-	6	23	#DIV/0!	283.3%
9	18	4	(9)	-51.3%	125.0%	Surgical Procedures O/P	89	160	19	(71)	-44.4%	368.4%
13	18	8	(5)	-29.7%	62.5%	TOTAL Procedures	112	160	25	(48)	-30.0%	348.0%
150	150	176	-	0.0%	-14.8%	Surgical Minutes Total	6,391	278	5,349	6,113	2198.9%	19.5%

Units of Service
For the period ending February 2024

Bear Valley Community Hospital														
Current Month						Year-To-Date								
Jan-24		Jan-23	Actual -Budget		Act.-Act.	Jan-24		Jan-23	Actual -Budget		Act.-Act.			
Actual	Budget	Actual	Variance	Var %	Var %	Actual	Budget	Actual	Variance	Var %	Var %			
6,490	5,704	4,936	786	13.8%	31.5%	Lab Procedures	47,467	46,858	48,875	609	1.3%	-2.9%		
44	1,078	1,203	(1,034)	-95.9%	-96.3%	X-Ray Procedures	5,977	5,665	5,585	312	5.5%	7.0%		
599	614	630	(15)	-2.4%	-4.9%	C.T. Scan Procedures	2,996	3,140	2,625	(144)	-4.6%	14.1%		
143	146	158	(3)	-2.1%	-9.5%	Ultrasound Procedures	1,044	999	1,089	45	4.5%	-4.1%		
29	94	44	(65)	-69.1%	-34.1%	Mammography Procedures	364	492	306	(128)	-26.0%	19.0%		
346	300	362	46	15.3%	-4.4%	EKG Procedures	2,097	1,989	2,073	108	5.4%	1.2%		
136	160	127	(24)	-15.0%	7.1%	Respiratory Procedures	763	735	848	28	3.8%	-10.0%		
2,608	1,811	1,929	797	44.0%	35.2%	Physical Therapy Procedures	13,337	12,860	12,687	477	3.7%	5.1%		
1,413	1,682	1,452	(269)	-16.0%	-2.7%	Primary Care Clinic Visits	11,267	11,452	11,232	(185)	-1.6%	0.3%		
208	165	185	43	25.9%	12.4%	Specialty Clinic Visits	1,848	1,650	1,667	198	12.0%	10.9%		
1,621	1,847	1,637	(226)	-12.2%	-1.0%	Clinic	13,115	13,102	12,899	13	0.1%	1.7%		
54	62	55	(8)	-12.2%	-1.0%	Clinic visits per work day	54	54	53	0	0.1%	1.7%		
10.8%	15.00%	13.20%	-4.20%	-28.00%	-18.18%	% Medicare Revenue	15.08%	15.00%	14.11%	0.08%	0.50%	6.82%		
37.10%	37.00%	35.90%	0.10%	0.27%	3.34%	% Medi-Cal Revenue	35.31%	37.00%	34.16%	-1.69%	-4.56%	3.37%		
47.70%	45.00%	46.70%	2.70%	6.00%	2.14%	% Insurance Revenue	46.03%	45.00%	46.70%	1.02%	2.28%	-1.45%		
4.40%	3.00%	4.20%	1.40%	46.67%	4.76%	% Self-Pay Revenue	3.59%	3.00%	5.03%	0.59%	19.58%	-28.61%		
30,256.6	189.1	160.0	30,067.5	15900.0%	18810.4%	Productive FTE's	1,275.68	718.0	1,198.5	557.7	77.7%	6.4%		
35,063.5	219.1	160.0	34,844.3	15900.0%	21814.7%	Total FTE's	1,518.02	799.4	1,561.0	718.6	89.9%	-2.8%		



CFO REPORT for

April 2024 Finance Committee and Board

Project Financial Consultant

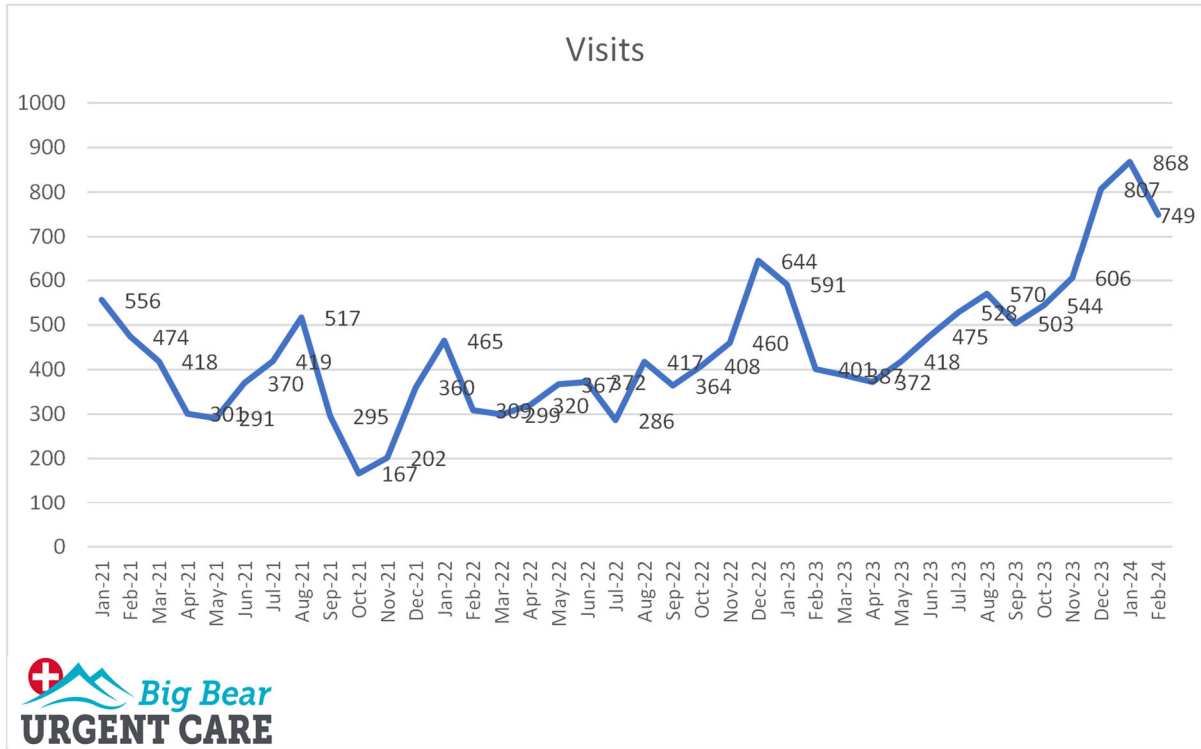
Our agreement with Gary Hicks, dated April 11, 2022, estimated hours for the engagement of up to 450 hours. There is a requirement to notify us when the hours billed pursuant to the agreement have exceeded 300 hours. Including the hours billed with the most recent invoice, the total time billed pursuant to our letter of agreement is 306.25 hours. Although we are well below the high end of estimated hours for this engagement of 450 hours, we expect that before the work is completed the total will exceed the 450 hours estimated at the inception of our agreement.

February 2024 check register

Attached is our February 2024 check register for the information of the committee.



Big Bear
URGENT CARE



RUN DATE:03/11/24
TIME:11:03

BEAR VALLEY COMMUNITY
CHECK REGISTER
02/01/24 THRU 02/29/24

PAGE 1
GLCKREG

BANK--CHECK-----

CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB *	100617	02/28/24	195.00	CR PACIFIC PULMONARY MEDICAL GRP
FMB *	103491	02/28/24	2,000.00	CR BK SURGICAL
FMB *	106841	02/28/24	45.00	CR GARTH HAMBLIN
FMB *	107787	02/28/24	500.00	CR BIG BEAR VALLEY SOCCER LEAGUE
FMB *	108304	02/28/24	25.00	CR JOANNE MERRILL
FMB *	108547	02/28/24	150.00	CR BEAR BACKERS - CROSS COUNTRY
FMB *	110112	02/28/24	107.94	CR JOANNE MERRILL
FMB *	110767	02/08/24	170.00	CR PFISTER NICHOLAS
FMB *	110860	02/28/24	44.80	CR OJ'S DONUT HOUSE
FMB *	111508	02/26/24	8,080.00	CR PREMIER EMERGENCY PHYSICIANS
FMB *	111810	02/22/24	2,886.10	CR AMAZON CAPITAL SERVICES, INC
FMB *	111996	02/08/24	45,039.51	CR LITECURE, LLC
FMB	112152	02/01/24	382.05	EARLEY MICHELE
FMB	112153	02/01/24	246.62	ADP SCREENING AND SELECTION SE
FMB	112154	02/01/24	8,305.75	AGILITI HEALTH, INC.
FMB	112155	02/01/24	410.11	ALIMED INC
FMB	112156	02/01/24	4,703.88	AMAZON CAPITAL SERVICES, INC
FMB	112157	02/01/24	773.63	AMERISOURCEBERGEN
FMB	112158	02/01/24	1,645.12	AMN LEADERSHIP SOLUTIONS INC
FMB	112159	02/01/24	415.59	AT&T MOBILITY LLC
FMB	112160	02/01/24	725.03	BATTERY MART
FMB	112161	02/01/24	274.92	BAUSCH & LOMB AMERICAS INC.
FMB	112162	02/01/24	5,110.11	BEAR VALLEY ELECTRIC
FMB	112163	02/01/24	72.00	BEAR VALLEY LOCK AND KEY INC.
FMB	112164	02/01/24	82.47	BECKMAN COULTER INC
FMB	112165	02/01/24	250.00	BELLA NATALIE CERVATES
FMB	112166	02/01/24	450.00	BERNADETTE WOODS
FMB	112167	02/01/24	1,517.00	BETA HEALTHCARE GROUP
FMB	112168	02/01/24	190.49	BIG BEAR CITY CSD
FMB	112169	02/01/24	793.08	BIO RAD LABORATORIES, INC.
FMB	112170	02/01/24	1,801.08	BRACCO DIAGNOSTICS INC
FMB	112171	02/01/24	581.00	C&D TERMITE & PEST CONTROL
FMB	112172	02/01/24	180.00	CALIF TELEHEALTH NETWORK
FMB	112173	02/01/24	612.93	CARDINAL HEALTH
FMB	112174	02/01/24	383.48	CHARTER COMMUNICATIONS HOLDING
FMB	112175	02/01/24	1,155.00	CLIMATEC, LLC
FMB	112176	02/01/24	206.05	COUNTY OF SAN BERNARDINO
FMB	112177	02/01/24	7,202.02	COUTS HEATING & COOLING INC
FMB	112178	02/01/24	16,619.90	CPSI/EVIDENT
FMB	112179	02/01/24	91.64	CRISANDRAE DIZON
FMB	112180	02/01/24	384.00	DEPT OF JUSTICE
FMB	112181	02/01/24	3,261.69	EMERALD TEXTILES
FMB	112182	02/01/24	321.06	EVAN RAYNER
FMB	112183	02/01/24	1,891.80	FIDELITY SECURITY LIFE INS CO
FMB	112184	02/01/24	35,713.38	FISHER HEALTHCARE
FMB	112185	02/01/24	2,554.23	FRESENIUS KABI LLC
FMB	112186	02/01/24	2,396.74	FRONTIER COMMUNICATIONS
FMB	112187	02/01/24	12,109.36	GATEWAY ACCEPTANCE CO.
FMB	112188	02/01/24	133.41	GLOBALSTAR USA
FMB	112189	02/01/24	489.00	GOLDEN STATE STORAGE

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CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	112190	02/01/24	.00	GRAINGER PARTS
FMB	112191	02/01/24	250.00	HUMAN MEDICAL BILLING
FMB	112192	02/01/24	814.32	HUNTINGTON HARDWARE CO., INC.
FMB	112193	02/01/24	22,088.75	INSTRUMENTATION LABORATORY
FMB	112194	02/01/24	1,689.93	KONICA MINOLTA
FMB	112195	02/01/24	863.52	LIFESTREAM
FMB	112196	02/01/24	1,003.00	LITURGICAL PUBLICATIONS, INC
FMB	112197	02/01/24	226.17	MCKESSON MEDICAL SURGICAL
FMB	112198	02/01/24	40,947.78	MEDELY, INC.
FMB	112199	02/01/24	411.69	MEDLINE INDUSTRIES INC
FMB	112200	02/01/24	761.30	MINDRAY DS USA INC
FMB	112201	02/01/24	698.22	NANOSONICS, INC
FMB	112202	02/01/24	1,255.33	OLYMPUS AMERICA INC.
FMB	112203	02/01/24	1,190.50	ORTHO-CLINICAL DIAGNOSTICS INC
FMB	112204	02/01/24	32,000.00	PAUL F STEMMER MD
FMB	112205	02/01/24	360.54	PERFORMANCE HEALTH SUPPLY INC.
FMB	112206	02/01/24	193.00	PTS COMMUNICATIONS
FMB	112207	02/01/24	1,800.00	QUADIENT FINANCE USA, INC
FMB	112208	02/01/24	1,027.83	RADWORKS LLC
FMB	112209	02/01/24	4,317.75	RAM HEALTHCARE CONSULTING GROU
FMB	112210	02/01/24	124.64	ROBIN GREEN
FMB	112211	02/01/24	273.37	SIEMENS HEALTHCARE DIAGNOSTICS
FMB	112212	02/01/24	450.23	SMILEMAKERS
FMB	112213	02/01/24	1,872.50	SOFTSCRIPT INC
FMB	112214	02/01/24	17,295.03	SOUTHWEST GAS CORPORATION
FMB	112215	02/01/24	1,201.78	STAPLES ADVANTAGE
FMB	112216	02/01/24	370.34	STERLING
FMB	112217	02/01/24	225.60	STRIKE PRO TECH OF TEXAS, INC
FMB	112218	02/01/24	5,699.37	SYSMEX AMERICA, INC.
FMB	112219	02/01/24	6,795.43	T-SYSTEM, INC
FMB	112220	02/01/24	67.53	TRI ANIM HEALTH SERVICES INC
FMB	112221	02/01/24	1,760.00	TRYSPARROW.COM INC
FMB	112222	02/01/24	292.69	ULINE
FMB	112223	02/01/24	142.82	UNITED PARCEL SERVICE
FMB	112224	02/01/24	235.59	VERATHON INC
FMB	112225	02/01/24	4,899.07	WAXIE SANITARY SUPPLY
FMB	112226	02/01/24	112.37	ZOLL MEDICAL CORP.
FMB	112227	02/01/24	2,370.01	TINA YOUNG
FMB	112228	02/08/24	30.00	BORREE MEGHAN
FMB	112229	02/08/24	25.00	BRAGG AUSTIN
FMB	112230	02/08/24	90.00	BROADDUS CHARLES H
FMB	112231	02/08/24	8.48	UNITED HEALTHCARE
FMB	112232	02/08/24	3,960.00	AB STAFFING SOLUTIONS LLC
FMB	112233	02/08/24	199.01	AGILITI HEALTH, INC.
FMB	112234	02/08/24	10,299.00	ALOIS, LLC
FMB	112235	02/08/24	2,298.94	AMAZON CAPITAL SERVICES, INC
FMB	112236	02/08/24	1,875.39	AMERISOURCEBERGEN
FMB	112237	02/08/24	22,800.00	AMN HEALTHCARE ALLIED, INC.
FMB	112238	02/08/24	1,250.00	ANDY WERKING
FMB	112239	02/08/24	6,407.94	ARTHREX, INC
FMB	112240	02/08/24	38.51	AUTOZONE STORES, LLC

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CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	112241	02/08/24	306.84	BEAR VALLEY ELECTRIC
FMB	112242	02/08/24	116.64	BEAR VALLEY LOCK AND KEY INC.
FMB	112243	02/08/24	197.42	BIG BEAR CITY CSD
FMB	112244	02/08/24	17,690.00	BIG BEAR FAMILY MEDICINE, INC
FMB	112245	02/08/24	921.99	BUTCHERS BLOCK
FMB	112246	02/08/24	1,620.00	C & R MEDICAL, INC
FMB	112247	02/08/24	3,705.00	CALVIN PRAMANN, DC
FMB	112248	02/08/24	1,125.00	CAW DBA VTECH
FMB	112249	02/08/24	327.60	CDW GOVERNMENT INC
FMB	112250	02/08/24	1,750.00	CHEROKEE CHEMICAL CO., INC
FMB	112251	02/08/24	123.37	CPSI/EVIDENT
FMB	112252	02/08/24	40,300.00	D CRITEL NURSING ANESTH INC
FMB	112253	02/08/24	16,000.00	DAVID HORNER PC
FMB	112254	02/08/24	96.95	DIANA LOPEZ ACOSTA
FMB	112255	02/08/24	893.65	DIY HOME CENTER
FMB	112256	02/08/24	100.00	DOOLEY COMPANY
FMB	112257	02/08/24	504.00	DR ERIC A. SAIDI
FMB	112258	02/08/24	3,140.32	EMERALD TEXTILES
FMB	112259	02/08/24	31,550.17	FISHER HEALTHCARE
FMB	112260	02/08/24	8,304.50	FLEXCARE, LLC
FMB	112261	02/08/24	1,483.00	FRESENIUS KABI LLC
FMB	112262	02/08/24	19,921.54	GATEWAY ACCEPTANCE CO.
FMB	112263	02/08/24	13.30	GEIGER SUPPLY
FMB	112264	02/08/24	75.00	GNXCOR USA INC
FMB	112265	02/08/24	1,305.74	GRAINGER PARTS
FMB	112266	02/08/24	102.36	GRAPHICS DESIGNED INK INC.
FMB	112267	02/08/24	17,745.00	HABEN PROF. CHIROPRACTIC CORP.
FMB	112268	02/08/24	881.83	HAMILTON MEDICAL INC
FMB	112269	02/08/24	2,000.00	HIGH DESERT PATHOLOGY MDCL GRP
FMB	112270	02/08/24	1,775.00	HUMAN MEDICAL BILLING
FMB	112271	02/08/24	5,995.00	I2I POPULATION HEALTH
FMB	112272	02/08/24	656.00	INFLUENCE MARKETING SERVICES
FMB	112273	02/08/24	20.00	INNOVATIVE CREDIT SOLUTIONS
FMB	112274	02/08/24	1,169.09	INSTRUMENTATION LABORATORY
FMB	112275	02/08/24	1,296.97	IPITOMY COMMUNICATIONS LLC
FMB	112276	02/08/24	390.00	JAMES SKOIEIN
FMB	112277	02/08/24	1,425.00	KBHR FM
FMB	112278	02/08/24	3,774.37	LEASING ASSOC. BARRINGTON, INC
FMB	112279	02/08/24	45,039.51	LITECURE, LLC
FMB	112280	02/08/24	2,500.00	MANIFEST MEDEX
FMB	112281	02/08/24	6,111.00	MARSH & MCLENNAN AGENCY LLC
FMB	112282	02/08/24	338.85	MARY NORMAN
FMB	112283	02/08/24	33.65	MCKESSON MEDICAL SURGICAL
FMB	112284	02/08/24	33,083.16	MEDELY, INC.
FMB	112285	02/08/24	11,226.81	MEDLINE INDUSTRIES INC
FMB	112286	02/08/24	1,500.00	MICHAEL NORMAN DO
FMB	112287	02/08/24	1,500.00	MICHAEL S CHIN, MD, INC
FMB	112288	02/08/24	6,405.00	NAVE LAW OFFICE, PC
FMB	112289	02/08/24	20.90	OJ'S DONUT HOUSE
FMB	112290	02/08/24	13,693.32	OLYMPUS AMERICA INC.
FMB	112291	02/08/24	52.17	ORTHO-CLINICAL DIAGNOSTICS INC

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FMB	112292	02/08/24	22,000.00	PAUL F STEMMER MD
FMB	112293	02/08/24	1,150.00	PERFORMYARD INC
FMB	112294	02/08/24	8,022.75	RAM HEALTHCARE CONSULTING GROU
FMB	112295	02/08/24	675.00	ROSHAN T MELVANI MD INC
FMB	112296	02/08/24	88.98	SIEMENS HEALTHCARE DIAGNOSTICS
FMB	112297	02/08/24	990.00	SMARTDRAW SOFTWARE, LLC
FMB	112298	02/08/24	3,514.39	STAPLES ADVANTAGE
FMB	112299	02/08/24	1,898.40	STAPLES PROMOTIONAL PRODUCTS
FMB	112300	02/08/24	922.88	STERICYCLE INC
FMB	112301	02/08/24	6.24	STERLING
FMB	112302	02/08/24	17,875.00	STEVEN MICHAEL KNAPIK
FMB	112303	02/08/24	3,527.20	SYSCO RIVERSIDE INC
FMB	112304	02/08/24	163.82	TAVOCA INC
FMB	112305	02/08/24	265.00	THE DAISY FOUNDATION
FMB	112306	02/08/24	2,500.00	THE DOCTOR'S HOUSE, INC
FMB	112307	02/08/24	246.49	TRI ANIM HEALTH SERVICES INC
FMB	112308	02/08/24	877.50	TRI RAD INC
FMB	112309	02/08/24	636.77	TRI-PHARMA, INC.
FMB	112310	02/08/24	718.46	UNITED NURSES ASSOCIATION
FMB	112311	02/08/24	4,768.51	US FOOD SERVICE INC
FMB	112312	02/08/24	2,827.05	US IMPLANT SOLUTIONS, LLC
FMB	112313	02/08/24	13,700.00	V. MADHU ANVEKAR MD, INC.
FMB	112314	02/08/24	852.66	VERATHON INC
FMB	112315	02/08/24	554.25	VISA
FMB	112316	02/08/24	257.95	WAGeworks, INC.
FMB	112317	02/08/24	39,500.00	WILLIAM CANNATA, MD
FMB	112318	02/08/24	914.91	ZIMMER BIOMET
FMB *	112319	02/08/24	582.08	ZOLL MEDICAL CORP.
FMB	112321	02/15/24	773.42	UNITED HEALTHCARE INSUR
FMB	112322	02/15/24	3,960.00	ALOIS, LLC
FMB	112323	02/15/24	431.77	AMAZON CAPITAL SERVICES, INC
FMB	112324	02/15/24	5,319.82	ANDY MEADORS BRANDING, INC
FMB	112325	02/15/24	16,144.75	BEACONMEDAES LLC
FMB	112326	02/15/24	23,773.26	BEAR VALLEY ELECTRIC
FMB	112327	02/15/24	450.00	BELLA NATALIE CERVATES
FMB	112328	02/15/24	34,220.91	BETA HEALTHCARE GROUP
FMB	112329	02/15/24	24,587.87	BETA HEALTHCARE GROUP
FMB	112330	02/15/24	4,321.51	BIG BEAR DISPOSAL
FMB	112331	02/15/24	325.00	BIG BEAR GRIZZLY
FMB	112332	02/15/24	69.60	BIG BEAR PAINT CENTER INC
FMB	112333	02/15/24	520.00	BIG BEAR URGENT CARE INC.
FMB	112334	02/15/24	1,253.40	CALIF TOOL & WELDING SUPPLY
FMB	112335	02/15/24	7,391.50	CANON MEDICAL SYSTEMS USA, INC
FMB	112336	02/15/24	1,487.70	CARDINAL HEALTH PHARMACY SERVI
FMB	112337	02/15/24	8,460.78	CAREFUSION SOLUTIONS LLC
FMB	112338	02/15/24	49,400.00	CENTER FOR ORAL HEALTH
FMB	112339	02/15/24	2,689.28	CHARTER COMMUNICATIONS HOLDING
FMB	112340	02/15/24	4,149.89	CLEAN HARBORS ENVRMTL SERV INC
FMB	112341	02/15/24	224.00	DEPT OF JUSTICE
FMB	112342	02/15/24	823.18	DIRECT SUPPLY HEALTHCARE EQUIP
FMB	112343	02/15/24	280.00	DOOLEY COMPANY

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FMB	112344	02/15/24	1,192.18	DWP CITY OF BIG BEAR LAKE
FMB	112345	02/15/24	3,019.13	EMERALD TEXTILES
FMB	112346	02/15/24	13,597.99	EMPLOYMENT DEVELOPMENT DEPT
FMB	112347	02/15/24	470.00	EVAN RAYNER
FMB	112348	02/15/24	1,360.82	EVOQUA WATER TECHNOLOGIES LLC
FMB	112349	02/15/24	368.30	FISHER HEALTHCARE
FMB	112350	02/15/24	8,570.50	FLEXCARE, LLC
FMB	112351	02/15/24	45.00	GARTH HAMBLIN
FMB	112352	02/15/24	4,284.89	GATEWAY ACCEPTANCE CO.
FMB	112353	02/15/24	2,241.09	GHA TECHNOLOGIES, INC
FMB	112354	02/15/24	489.00	GOLDEN STATE STORAGE
FMB	112355	02/15/24	1,425.00	GORDON EQUIPMENT SERVICES
FMB	112356	02/15/24	2,223.00	HHCRC
FMB	112357	02/15/24	34,297.50	IRIS TELEHEALTH MEDICAL GROUP
FMB	112358	02/15/24	2,431.65	IRON MOUNTAIN INC
FMB	112359	02/15/24	1,275.64	J AND J PRODUCE CO
FMB	112360	02/15/24	94.00	JENNIFER RICHARDS
FMB	112361	02/15/24	980.12	KERRI JEX
FMB	112362	02/15/24	5,634.33	LABORATORY CORP OF AMERICA
FMB	112363	02/15/24	2,567.34	MATHESON TRI GAS INC.
FMB	112364	02/15/24	82.83	MCKESSON MEDICAL SURGICAL
FMB	112365	02/15/24	18,735.50	MEDELY, INC.
FMB	112366	02/15/24	3,084.38	MEDICAL DISPATCH
FMB	112367	02/15/24	9,850.96	MEDLINE INDUSTRIES INC
FMB	112368	02/15/24	77.05	MICHAEL MURSICK
FMB	112369	02/15/24	347.75	MOONRIDGE FUEL
FMB	112370	02/15/24	298.50	MOUNTAIN WATER CO
FMB	112371	02/15/24	118.53	NANOSONICS, INC
FMB	112372	02/15/24	1,470.00	O'HAGAN MEYER LLC
FMB	112373	02/15/24	129.50	OJ'S DONUT HOUSE
FMB	112374	02/15/24	58.10	ORTHO-CLINICAL DIAGNOSTICS INC
FMB	112375	02/15/24	4,680.43	PERFORMANCE HEALTH SUPPLY INC.
FMB	112376	02/15/24	1,025.90	RELIAS LLC
FMB	112377	02/15/24	2,805.51	RIVCOMM, INC.
FMB	112378	02/15/24	307.12	RYAN ORR
FMB	112379	02/15/24	21,833.00	SOL RADIOLOGY INC
FMB	112380	02/15/24	3,150.00	STANLEY K MATHIS, DPM, INC.
FMB	112381	02/15/24	2,190.58	STAPLES ADVANTAGE
FMB	112382	02/15/24	9,421.10	SYSCO RIVERSIDE INC
FMB	112383	02/15/24	11,724.00	TELE CONNECT THERAPIES
FMB	112384	02/15/24	796.32	THE COMPLIANCE TEAM, INC
FMB	112385	02/15/24	21.58	TRACY LEWIS
FMB	112386	02/15/24	338.12	TRONEX INTERNATIONAL, INC
FMB	112387	02/15/24	97.60	ULINE
FMB	112388	02/15/24	4,742.68	US FOOD SERVICE INC
FMB *	112389	02/15/24	250.00	US PHARMACOPEIAL CONVENTION
FMB	112393	02/22/24	8,785.51	AGILITI HEALTH, INC.
FMB	112394	02/22/24	90.15	ALAN DAVID POLITI
FMB	112395	02/22/24	3,722.72	AMAZON CAPITAL SERVICES, INC
FMB	112396	02/22/24	667.86	AMERISOURCEBERGEN
FMB	112397	02/22/24	1,547.91	AMN LEADERSHIP SOLUTIONS INC

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FMB	112398	02/22/24	61.61	BECKMAN COULTER INC
FMB	112399	02/22/24	700.00	BIG BEAR OUTDOOR ADVERTISING
FMB	112400	02/22/24	500.00	BIG BEAR YOUTH BASEBALL INC
FMB	112401	02/22/24	1,734.81	BIO RAD LABORATORIES, INC.
FMB	112402	02/22/24	1,801.08	BRACCO DIAGNOSTICS INC
FMB	112403	02/22/24	2,345.34	CALIF TOOL & WELDING SUPPLY
FMB	112404	02/22/24	199,045.82	CALPERS1486578418
FMB	112405	02/22/24	8,460.78	CAREFUSION SOLUTIONS LLC
FMB	112406	02/22/24	6,387.07	CHARTER COMMUNICATIONS HOLDING
FMB	112407	02/22/24	20,174.63	CPSI/EVIDENT
FMB	112408	02/22/24	8,000.00	D CRITEL NURSING ANESTH INC
FMB	112409	02/22/24	11,458.62	DELTA DENTAL OF CA
FMB	112410	02/22/24	19,596.93	ELITE FOODSERVICE DEVELOPMENT
FMB	112411	02/22/24	1,615.77	EMERALD TEXTILES
FMB	112412	02/22/24	665.96	EXPERIAN HEALTH, INC
FMB	112413	02/22/24	996.00	EXTRA SPACE MANAGEMENT INC
FMB	112414	02/22/24	2,976.02	FISHER HEALTHCARE
FMB	112415	02/22/24	193.20	FRESENIUS KABI LLC
FMB	112416	02/22/24	11,296.32	GATEWAY ACCEPTANCE CO.
FMB	112417	02/22/24	4,801.86	GOLIGHTLY PLUMBING INC.
FMB	112418	02/22/24	731.63	GRAPHICS DESIGNED INK INC.
FMB	112419	02/22/24	200.00	HARKEY COMPLIANCE
FMB	112420	02/22/24	2,055.87	INSTRUMENTATION LABORATORY
FMB	112421	02/22/24	741.00	J AND J PRODUCE CO
FMB	112422	02/22/24	79.70	LEGALSHIELD
FMB	112423	02/22/24	3,713.75	LIFESTREAM
FMB	112424	02/22/24	1,440.00	MCNEIL, TROPP & BRAUN, LLP
FMB	112425	02/22/24	24,734.62	MEDELY, INC.
FMB	112426	02/22/24	28,654.71	MEDLINE INDUSTRIES INC
FMB	112427	02/22/24	1,894.03	MFI MEDICAL
FMB	112428	02/22/24	100.00	MICHAEL MURSICK
FMB	112429	02/22/24	37.79	MONICA GOMEZ
FMB	112430	02/22/24	10,002.06	MUTUAL OF OMAHA
FMB	112431	02/22/24	1,702.99	OLYMPUS AMERICA INC.
FMB	112432	02/22/24	15,347.82	ORTHO-CLINICAL DIAGNOSTICS INC
FMB	112433	02/22/24	212.30	PTS COMMUNICATIONS
FMB	112434	02/22/24	1,800.00	QUADIENT FINANCE USA, INC
FMB	112435	02/22/24	1,027.71	RADWORKS LLC
FMB	112436	02/22/24	1,995.00	RAM HEALTHCARE CONSULTING GROU
FMB	112437	02/22/24	4,365.70	RC MAINTENANCE HOLDINGS INC
FMB	112438	02/22/24	442.61	SMILEMAKERS
FMB	112439	02/22/24	9,158.90	SMITH & NEPHEW INC
FMB	112440	02/22/24	3,953.50	SOFTSCRIPT INC
FMB	112441	02/22/24	960.23	STAPLES ADVANTAGE
FMB	112442	02/22/24	1,701.11	SYSCO RIVERSIDE INC
FMB	112443	02/22/24	993.00	TASTY PRODUCTS, INC
FMB	112444	02/22/24	1,199.31	TEAMSTERS LOCAL 1932
FMB	112445	02/22/24	135.05	TRI ANIM HEALTH SERVICES INC
FMB	112446	02/22/24	747.83	ULINE
FMB	112447	02/22/24	681.75	UNITED NURSES ASSOCIATION
FMB	112448	02/22/24	77.11	UNITED PARCEL SERVICE

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FMB	112449	02/22/24	4,710.89	US FOOD SERVICE INC
FMB *	112450	02/22/24	1,377.15	WAXIE SANITARY SUPPLY
FMB	112452	02/26/24	8,080.00	PREMIER EMERGENCY PHYSICIANS
FMB	112453	02/29/24	10,031.22	3M HEALTH INFORMATION SYSTEMS
FMB	112454	02/29/24	450.47	AESCULAP
FMB	112455	02/29/24	3,764.78	AFLAC
FMB	112456	02/29/24	277.45	AIRGAS USA,LLC
FMB	112457	02/29/24	9,702.00	ALOIS, LLC
FMB	112458	02/29/24	754.49	AMAZON CAPITAL SERVICES, INC
FMB	112459	02/29/24	131.91	ARMSTRONG MEDICAL INDUSTRIES
FMB	112460	02/29/24	5,215.76	ARTHREX, INC
FMB	112461	02/29/24	5,214.61	BEAR VALLEY ELECTRIC
FMB	112462	02/29/24	120.00	BELLA NATALIE CERVATES
FMB	112463	02/29/24	700.00	BIG BEAR OUTDOOR ADVERTISING
FMB	112464	02/29/24	695.00	BINGO LINGO LLC
FMB	112465	02/29/24	2,179.68	BIO RAD LABORATORIES, INC.
FMB	112466	02/29/24	581.00	C&D TERMITE & PEST CONTROL
FMB	112467	02/29/24	2,261.56	CALIF TOOL & WELDING SUPPLY
FMB	112468	02/29/24	200.00	CONNELLY PUMPING SERVICES LLC
FMB	112469	02/29/24	26.35	COUNTY OF SAN BERNARDINO
FMB	112470	02/29/24	3,852.03	CRESTPOINT MANAGEMENT LTD
FMB	112471	02/29/24	142.20	DIRECT SUPPLY HEALTHCARE EQUIP
FMB	112472	02/29/24	429.23	DJO, LLC
FMB	112473	02/29/24	85.60	DWP CITY OF BIG BEAR LAKE
FMB	112474	02/29/24	1,080.00	EDMUND ORTEGA
FMB	112475	02/29/24	30.00	ERIN WILSON
FMB	112476	02/29/24	366.69	FASTENAL CO
FMB	112477	02/29/24	17,197.38	FISHER HEALTHCARE
FMB	112478	02/29/24	17,189.33	FLEXCARE, LLC
FMB	112479	02/29/24	2,003.40	FRESENIUS KABI LLC
FMB	112480	02/29/24	45.00	GARTH HAMBLIN
FMB	112481	02/29/24	11,104.44	GATEWAY ACCEPTANCE CO.
FMB	112482	02/29/24	2,005.00	GETINGE USA SALES, LLC
FMB	112483	02/29/24	311.30	GLOBO LANGUAGE SOLUTIONS LLC
FMB	112484	02/29/24	93.75	GORDON EQUIPMENT SERVICES
FMB	112485	02/29/24	689.61	J AND J PRODUCE CO
FMB	112486	02/29/24	132.94	JOANNE MERRILL
FMB	112487	02/29/24	130.00	JOHN MCKINNEY
FMB	112488	02/29/24	200.00	KENNY CLIFF
FMB	112489	02/29/24	1,689.93	KONICA MINOLTA
FMB	112490	02/29/24	4,050.00	LINKEDIN CORPORATION
FMB	112491	02/29/24	12,316.50	MARSH & MCLENNAN AGENCY LLC
FMB	112492	02/29/24	169.36	MCKESSON MEDICAL SURGICAL
FMB	112493	02/29/24	19,601.90	MEDELY, INC.
FMB	112494	02/29/24	2,786.29	MEDLINE INDUSTRIES INC
FMB	112495	02/29/24	2,618.18	MINDRAY DS USA INC
FMB	112496	02/29/24	192.00	O'HAGAN MEYER LLC
FMB	112497	02/29/24	.00	OJ'S DONUT HOUSE
FMB	112498	02/29/24	1,688.31	ORTHO-CLINICAL DIAGNOSTICS INC
FMB	112499	02/29/24	295.69	PERFORMANCE HEALTH SUPPLY INC.
FMB	112500	02/29/24	294.78	PETTY CASH - VICTORIA SHIVELY

RUN DATE:03/11/24
TIME:11:03

BEAR VALLEY COMMUNITY
CHECK REGISTER
02/01/24 THRU 02/29/24

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CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	112501	02/29/24	101,408.63	QUORUM HEALTH RESOURCES LLC
FMB	112502	02/29/24	1,105.97	SHERI MURSICK
FMB	112503	02/29/24	3,895.00	SIEMENS HEALTHCARE DIAGNOSTICS
FMB	112504	02/29/24	16,856.64	SOUTHWEST GAS CORPORATION
FMB	112505	02/29/24	1,319.98	STAPLES ADVANTAGE
FMB	112506	02/29/24	60.53	SYSCO RIVERSIDE INC
FMB	112507	02/29/24	73.12	SYSMEX AMERICA, INC.
FMB	112508	02/29/24	48.38	TRACY LEWIS
FMB	112509	02/29/24	71.61	UNITED PARCEL SERVICE
FMB	112510	02/29/24	2,730.00	US IMPLANT SOLUTIONS, LLC
FMB	112511	02/29/24	77.15	Z & Z MEDICAL, INC.
FMB	112512	02/29/24	339.15	ZOLL MEDICAL CORP.
FMB	112513	02/29/24	26,923.61	ZONES INC
TOTALS:			1,828,855.99	



CNO Monthly Report

TOPIC	UPDATE
1. Regulatory	<ul style="list-style-type: none"> ▪ CDPH visit on site for 2 ED complaints – waiting for 2567 ▪ SNF CMS and Life Safety surveys have been completed. Waiting for 2567 ▪ Still need to complete SNF State survey.
2. Budget/Staffing	<ul style="list-style-type: none"> ▪ Nurse vacancies in ED, SNF and Acute- working with marketing and HR on several recruiting strategies.
3. Departmental Reports	
<ul style="list-style-type: none"> ▪ Emergency Department 	<ul style="list-style-type: none"> ▪ ICEMA will allow us to move forward with our Stroke receiving center application pending future accreditation status. ▪ Working on EHR- cloud based upgrade and implementation of medication scanning program. ▪ Working on completion of Beta Quest for Zero program requirements. <ul style="list-style-type: none"> ○ Triage Project ○ Sepsis Training ○ ED collaborative
<ul style="list-style-type: none"> ▪ Acute 	<ul style="list-style-type: none"> ▪ Seeing increased census 6-patients. Clinical managers calling on transfer patients to receive back to swing beds. ▪ Implementing real time post discharge survey program through NRC ▪ Working on filling vacant nursing positions
<ul style="list-style-type: none"> ▪ Skilled Nursing 	<ul style="list-style-type: none"> ▪ Interim DON in place ▪ Census is currently at 19. 1 possible bed hold out of the facility right now. ▪ Working on filling vacant CNA and LVN positions ▪ Documentation and Care Plan Improvement project almost completed. ▪ Position open for permanent DON- working with several recruiters for sourcing applications.
<ul style="list-style-type: none"> ▪ Surgical Services 	<ul style="list-style-type: none"> ▪ Call schedule going well- several general surgeries and ortho surgeries have been completed.

	<ul style="list-style-type: none"> ▪ Completed first cataract cases with Dr. Yamtoob. ▪ Staff completed revision of pre-op checklist and assessment documentation.
<ul style="list-style-type: none"> ▪ Care Coordination 	<ul style="list-style-type: none"> ▪ Working on building CM and UR programs ▪ Working on implementation of health equity program ▪ Implementing HSAG best practices for patient experience and readmissions ▪ Working on Insurance relationships and authorization process workflow ▪ EDSP grant has been started- opt out testing for STI and linkage to care is being implemented in the ED. First reporting period will be completed next month.
<ul style="list-style-type: none"> ▪ Respiratory Therapy 	<ul style="list-style-type: none"> ▪ Exploring sleep studies & EEG options ▪ Dept manager working on PFT certification ▪ Will work with lab to pursue alternative lab certification. ▪ Echo services transitioned under RT department. ▪ 1 FT RT out on FMLA
<ul style="list-style-type: none"> ▪ Physical Therapy 	<ul style="list-style-type: none"> ▪ Volumes exceeding capacity for staff availability and building space. ▪ PTA position has been filled- returning staff member will fill the position.
<ul style="list-style-type: none"> ▪ Food and Nutritional Services 	<ul style="list-style-type: none"> ▪ Working on cost estimates for salad bar, steamer, plate induction system and paint/ flooring for the cafeteria ▪ Working closely with SNF to improve Resident dining experience
4. Infection Prevention	<ul style="list-style-type: none"> ▪ Working on ongoing staff education for PPE ▪ Reporting COVID cases to Public Health and CDPH L&C ▪ Completing mandatory reporting for COVID ▪ Working on QI education project ▪ Employee Health Nurse is now functioning as SNF IP
5. Quality Improvement	<ul style="list-style-type: none"> ▪ Current projects- ▪ CT blunt head trauma in the ED ▪ Meds to Beds ▪ Behavioral Health Follow up ▪ HEART ▪ Quest for Zero- Triage project/ Emergency Medicine Collaborative ▪ Safe Patient Handling project ▪ Workplace Violence ▪ SNF QAPI Program revision

	<ul style="list-style-type: none"> ▪ Reviewing requirements for AHA Rural Get with the Guidelines for Heart Failure and Coronary Artery Disease ▪ AHA stroke Get with the Guidelines ▪ ICEMA Stroke Ready Application ▪ Patient Experience ▪ Readmissions ▪ Fall reduction
6. Policy Updates	<ul style="list-style-type: none"> ▪ Policy and Procedure committee continues to meet and review District policies. ▪ Working with Jamboor to review Dialysis P&P – meeting set with Medical Director
7. Safety & Products	<ul style="list-style-type: none"> ▪ Safety committee working on workplace violence prevention & Safe Patient Handling project ▪ Working on violence prevention/ CPI has resumed ▪ New OSHA 300 electronic reporting- Employee health is working on a new process ▪ Slip Trip and Fall Policy being revised per BETA recommendations.
8. Education	<ul style="list-style-type: none"> ▪ RQI program is ongoing ▪ Monitoring Tele-Stroke statistics ▪ CNA program- is ongoing ▪ Community education completed- Narcan training ▪ Submitted for SAMSHA grant for community, staff, and EMS education funding
9. Information Items/Concerns	<ul style="list-style-type: none"> ▪ Participated in CNO Roundtable ▪ Waiting for response on Elevate Youth Ca- Opioid Response grant ▪ Worked with pharmacy to complete Opioid Honor Roll Application ▪ Working with pharmacy on Community Pharmacy Application ▪ SCORE survey completed. Waiting on results to be returned.
<p>Respectfully Submitted by: <i>Kerri Jex, CNO</i></p> <p style="text-align: right;"><i>Date: March 29, 2024</i></p>	

2024 Surgery Report

Jan-24		
Physician	# of Cases	Procedures
Critel	2	LESI
Cannata	6	Colonoscopy
Cannata	1	Lap Appendectomy
Cannata	1	Inguinal Hernia Repair
Cannata	1	Excision of Wrist Mass
Stemmer	1	Incisional Hernia Repair
Stemmer	1	Lap Appendectomy
Stemmer	1	Incision and Drainage Perianal Abscess
Tani	1	ORIF Forearm
Tani	1	Intramedullary Rodding Tibia
Tayani	0	Cataracts
Total	16	
Feb-24		
Physician	# of Cases	Procedures
Critel	3	LESI
Critel	1	SI Joint Injection
Cannata	7	Colonoscopy
Stemmer	1	Repair of Forearm Laceration
Stemmer	1	Remove/ Replace Foley Catheter
Nayyar	1	ORIF Forearm
Tani	1	ORIF Ankle
Tani	1	Intramedullary Rodding Tibia
Amin	1	Left Hip Hemiarthroplasty
Tayani	0	Cataracts
Total	17	
Mar-24		
Physician	# of Cases	Procedures
Critel	1	LESI
Critel	1	Sacroiliac Joint Injection
Nayyar	1	ORIF Wrist
Nayyar	1	ORIF Ankle
Nayyar	1	Hip Hemiarthroplasty
Amin	1	IM Rodding Tibia
Melvani	1	Knee Arthroscopy
Cannata	5	Colonoscopy
Cannata	1	EGD
Cannata	1	Lap Chole
Stemmer	1	Small Bowel Resection/Umbilical Hernia Repair
Stemmer	1	Incisional Hernia Repair With Partial Omentectomy
Stemmer	1	EGD
Stemmer	1	Lap Appendectomy
Yomtoob	5	Cataracts
Tayani	0	Cataracts
Total	23	