



**FINANCE COMMITTEE MEETING AGENDA  
TUESDAY, JULY 02, 2024**

**1:00 PM – OPEN SESSION – MAIN CONFERENCE ROOM  
41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315**

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**OPEN SESSION**

1. **CALL TO ORDER** **Jack Briner, Treasurer**
2. **ROLL CALL** **Shelly Egerer, Executive Assistant**
3. **ADOPTION OF AGENDA\***
4. **PUBLIC FORUM FOR OPEN SESSION**  
Opportunity for members of the public to address the Committee on Open Session items.  
*(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned into Administration. Please state your name and city of residence.)*
5. **DIRECTORS COMMENTS**
6. **APPROVAL OF MINUTES\***
  - A. June 04, 2024
7. **OLD BUSINESS\***
  - None
8. **NEW BUSINESS\***
  - None
9. **PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS\***
  - A. May 2024
10. **ADJOURNMENT\*** **\* Denotes Actions Items**

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT  
BOARD OF DIRECTORS  
FINANCE COMMITTEE MEETING MINUTES  
41870 GARSTIN DR., BIG BEAR LAKE, CA 92315  
JUNE 04, 2024**

**MEMBERS** Peter Boss, 2<sup>nd</sup> Vice President                      Evan Rayner, CEO  
**PRESENT:** Steven Baker, President                              Shelly Egerer, Executive Assistant  
Jim Schlenker, CFO

**STAFF:**              Kerri Jex                      Mary Norman

**OTHER:**            Woody White              Suzette Duhey              Garth Hamblin

**COMMUNITY  
MEMBERS:** None

**ABSENT:**            Jack Briner, Treasurer

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**OPEN SESSION**

**1. CALL TO ORDER:**

Board Member Boss called the meeting to order at 1:00 p.m.

**2. ROLL CALL:**

Peter Boss and Steven Baker were present. Also present were Evan Rayner, CEO, Garth Hamblin, CFO and Shelly Egerer, Executive Assistant. Absent was Jack Briner.

**Board Member Boss reported that he will be sitting in for Jack Briner at today's Finance Meeting.**

**3. ADOPTION OF AGENDA:**

**President Baker motioned to adopt the June 04, 2024 Finance Committee Meeting Agenda as presented. Second by Board Member Boss to adopt the June 04, 2024 Finance Committee Meeting Agenda as presented. Board Member Boss called for a vote. A vote in favor of the motion was unanimously approved.**

- President Baker - yes
- Board Member Boss- yes

**4. PUBLIC FORUM FOR OPEN SESSION:**

Board Member Boss opened the Hearing Section for Public Comment on Open Session items at 1:00 p.m. Hearing no request to address the Finance Committee, Board Member Boss closed the Hearing Section at 1:00 p.m.

**5. DIRECTOR'S COMMENTS:**

- None

**6. APPROVAL OF MINUTES:**

- A. May 07, 2024**

**President Baker motioned to approve the May 07, 2024 minutes as presented. Second by Board Member Boss to approve the May 07, 2024 and minutes as presented. Board Member Boss called for a vote. A vote in favor of the motion was unanimously approved.**

- President Baker - yes
- Board Member Boss- yes

**7. OLD BUSINESS:**

- None

**8. NEW BUSINESS\***

- None

**9. PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS\***

**A. April 2024 Finances:**

- Mr. Schlenker reported the following information:
  - Cash on Hand \$2.1million – 389 days
  - \$978,00 loss surplus
  - YTD Surplus was \$2.27 million
  - Total patient revenue is higher than budgeted
  - Total expenses were 31.6% higher than budget
  - Running high on registry and contract labor
  - Patient days and swing bed days exceed for the month
  - ER exceeded for the month
  - Surgery is below budget
  - Revenue was 19% higher than budget
  - New rate range was effective the first of April
    - Rate changes are provided
  - 212 FTE at this time
    - Will be reviewing the staffing assessment
    - Travelers are continuing
  - Trends have been provided
  - Units of Service provide Medicare & Medi-Cal reimbursements
  - Graphs provide two years of data

**B. CFO Report:**

- Mr. Schlenker reported the following:
  - Check register has been provided
  - Board Member Baker reported that he is still having issues with CPSI fees and does not understand why we pay the fees. Board Member Baker also stated that he felt we could reduce some of the expenditure sthat the district has.
  - Mr. White reported that a Revenue Cycle Assessment to be completed in July 2024

**President Baker motioned to approve the April 2024 Finance Report and CFO Report as presented. Second by Board Member Boss to approve the April 2024 Finance Report and CFO Report as presented. Board Member Boss called for a vote. A vote in favor of the motion was unanimously approved.**

- President Baker - yes
- Board Member Boss- yes

**10. ADJOURNMENT\***

**Board Member Boss motioned to adjourn the meeting at 1:49 p.m. Second by President Baker to adjourn the meeting. Board Member Boss called for a vote. A vote in favor of the motion was unanimously approved.**

- President Baker - yes
- Board Member Boss- yes



Finance Report  
May 2024 Results

## Summary for May 2024

- Cash on hand \$ 2,360,502
- Investments \$ 42,418,926
- Days Cash on hand, including investments with LAIF – 395
- Loss for the month of \$1,452K vs projected loss of \$120K
- Total loss of \$327K (lower than budget of \$177K surplus)
- YTD Total Surplus of \$1.95 million (less than \$3.25 target)
- Total Patient Revenue was 13.6% higher than Budget for the month
- Revenue deductions increased to 70% of total revenue (51% budget) increase in bad debt allowance for self pay accounts (\$963K) as well as an increase in other reserves related to revenue increase (about \$90K in total)
- Net Patient Revenue was 30.1% less more than budget due to the revenue deduction impact
- Total Expenses were 20.4% more than budget



## May 2024 Financial Results (all currently April data)

### Key Statistics

Total Patient Days exceeded budget (752 vs 740) with Swing bed patient days ending up higher than the previous month but lower than expected (40 vs 119). This led to a higher than expected total average daily census of 24.3 vs 23.9. Emergency Room visits did exceed the monthly target (964 vs 934) and is only 13 visits below the year to date projection. Surgical procedures were near the monthly target (18 vs 19) but are still 34 procedures below the year to date projection. Primary care visits were less than expected (1,792 vs 2,074) while specialty clinic visits were slightly ahead of target (296 vs 267). Lab and Imaging procedures exceeded the current month targets and overall exceed our year to date targets with the exception of Mammography (by 190).

### Financial Highlights

The positive volumes did lead to total patient revenue for May of \$5,984,596, 13.6% higher than budget (and higher than the twelve month average of \$5,779,681).

Total Revenue Deductions were 19% higher than budget for the month (at 70% of gross revenue) and primarily was related to an increase in the reserve for bad debt allowance account for increased aging of private pay accounts. The total reserve required per our model was \$963K and showed that we have been under reserved in this area. An additional increase in other payor reserves equated to \$90K and is also related to increased revenue, aging accounts and as I pointed out last month, a decrease in our Medicare reimbursement rates effective April 3<sup>rd</sup>.

The revenue deduction impact to Total Operating Revenue shows it under current month targets by 28.3%.

Total Expenses did exceed the current target by 20.4%. The main areas of overage included Salaries and Benefits (including registry) of \$471,125, Professional Fees of \$75,809, Purchased Services of \$30,606, Dues and Subscriptions of \$9,841 (related to radiology) and Other Expenses of \$13,073. While the total Salaries plus Registry is less than \$500 different from the previous month, Benefits do include \$73K in workman's comp fees which were not posted appropriately in March. Professional fees include \$ related to physician contracts and anesthesia agreements. Purchased Services includes a "conversion fee" of \$17,600 as we were able to hire one of our RN leaders and will stop paying contract fees for this position. There are also some increased fees related to our collection agreement as our



collections were higher than the previous month (by \$125K for total collections). Our other expenses included additional expenditures for sponsorships (\$5,000), advertising (\$7,136), Health Fair related costs (advertising and other items), and expenses related to the celebration of National Hospital Month for all staff.

Full Time Equivalent staffing (for BVCHD employed staff) continues to run high at 209 (lower than April) for the month and 214 on a year-to-date basis.

This combination led to a Loss from Operations of \$1,452,278 and a year to date loss of \$3,545,457.

For the first eleven months of the fiscal year, Total Patient Revenues exceed budget (6.3%), Total Operating Revenue exceeds budget (4.9%), and Total Expenses exceed budget (16.4%).

Our Total Loss for the month was \$326,998 but we remain positive for the year at \$1,947,267 although behind the overall budget by 40% and slightly behind the prior year Surplus of \$2,082,095.

Our Operating Cash and Investments totaled \$44,779,428 with days of cash on hand increasing to 395.



**Bear Valley Community Healthcare District**  
**Financial Statements May 2024**

**Financial Highlights—Hospital**  
**STATEMENT OF OPERATIONS**

	A	B C D E				F	G H I J					
		Current Month					Year-to-Date					
		FY 22/23	FY 23/24		VARIANCE		FY 22/23	FY 23/24		VARIANCE		
		Actual	Actual	Budget	Amount		%	Actual	Actual	Budget	Amount	%
1	Total patient revenue	4,899,710	5,984,596	5,268,273	716,323	13.6%	56,497,511	64,058,449	60,284,511	3,773,938	6.3%	
2	Total revenue deductions	2,128,210	4,181,419	2,687,475	1,493,944	55.6%	28,381,239	32,859,364	30,741,019	2,118,345	6.9%	
3	% Deductions	43%	70%	51%			50%	51%	51%			
4	Net Patient Revenue	2,771,500	1,803,177	2,580,798	(777,621)	-30.1%	28,116,273	31,199,085	29,543,492	1,655,594	5.6%	
5	% Net to Gross	57%	30%	49%			50%	49%	49%			
6	Other Revenue	108,322	121,379	103,708	17,671	17.0%	980,678	985,679	1,125,091	(139,412)	-12.4%	
7	<b>Total Operating Revenue</b>	<b>2,879,822</b>	<b>1,924,556</b>	<b>2,684,506</b>	<b>(759,950)</b>	<b>-28.3%</b>	<b>29,096,950</b>	<b>32,184,764</b>	<b>30,668,583</b>	<b>1,516,181</b>	<b>4.9%</b>	
8	<b>Total Expenses</b>	<b>3,082,595</b>	<b>3,376,834</b>	<b>2,804,134</b>	<b>572,700</b>	<b>20.4%</b>	<b>30,214,045</b>	<b>35,730,221</b>	<b>30,685,842</b>	<b>5,044,379</b>	<b>16.4%</b>	
9	% Expenses	63%	56%	53%			53%	56%	51%			
10	<b>Surplus (Loss) from Operations</b>	<b>(202,773)</b>	<b>(1,452,278)</b>	<b>(119,628)</b>	<b>(1,332,650)</b>	<b>-1114.0%</b>	<b>(1,117,095)</b>	<b>(3,545,457)</b>	<b>(17,259)</b>	<b>(3,528,198)</b>	<b>-20442.4%</b>	
11	% Operating margin	-4%	-24%	-2%			-2%	-6%	0%			
12	Total Non-operating	219,861	1,125,279	297,200	828,079	278.6%	3,199,190	5,492,724	3,269,200	2,223,524	68.0%	
13	<b>Surplus/(Loss)</b>	<b>17,088</b>	<b>(326,998)</b>	<b>177,572</b>	<b>(504,570)</b>	<b>284.1%</b>	<b>2,082,095</b>	<b>1,947,267</b>	<b>3,251,941</b>	<b>(1,304,674)</b>	<b>40.1%</b>	
14	% Total margin	0%	-5%	3%			4%	3%	5%			

**BALANCE SHEET**

	A	B	C	D E			
				May	May	April	VARIANCE
				FY 22/23	FY 23/24	FY 23/24	
15	Gross Accounts Receivables	9,920,800	14,816,522	15,043,607	(227,085)	-1.5%	
16	Net Accounts Receivables	3,025,823	4,637,256	5,607,196	(969,940)	-17.3%	
17	% Net AR to Gross AR	30%	31%	37%			
18	<b>Days Gross AR</b>	<b>68.8</b>	<b>77.8</b>	<b>79.2</b>	<b>(1.4)</b>	<b>-1.8%</b>	
19	Cash Collections	1,934,990	2,919,713	2,794,147	125,566	4.5%	
21	Investments	38,457,372	42,418,926	42,418,926	0	0.0%	
22	Cash on hand	590,355	2,360,502	2,160,579	199,923	9.3%	
23	Total Cash & Invest	39,047,727	44,779,428	44,579,505	199,923	0.4%	
24	Days Cash & Invest	504	395	389	6	1.6%	
	Total Cash and Investments	39,047,727	44,779,428	44,579,505			
	Increase Current Year vs. Prior Year		5,731,701				

**Statement of Operations**

	A	B	C	D	E	F	G	H	I	J
	Current Month					Year-to-Date				
	FY 22/23	FY 23/24		VARIANCE		FY 22/23	FY 23/24		VARIANCE	
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
<b>Gross Patient Revenue</b>										
Inpatient	430,788	519,274	427,278	91,996	21.5%	3,078,426	5,163,086	4,235,006	928,080	21.9%
Outpatient	863,944	1,162,361	859,178	303,183	35.3%	8,239,245	10,991,344	9,175,493	1,815,850	19.8%
Clinic Revenue	331,631	364,881	353,761	11,120	3.1%	3,184,876	3,355,492	3,382,054	(26,562)	-0.8%
Emergency Room	2,953,064	3,516,705	3,287,448	229,256	7.0%	38,831,584	39,980,837	39,811,207	169,631	0.4%
Skilled Nursing Facility	320,283	421,375	340,607	80,768	23.7%	3,163,380	4,567,690	3,680,751	886,939	24.1%
<b>Total patient revenue</b>	<b>4,899,710</b>	<b>5,984,596</b>	<b>5,268,273</b>	<b>716,323</b>	<b>13.6%</b>	<b>56,497,511</b>	<b>64,058,449</b>	<b>60,284,511</b>	<b>3,773,938</b>	<b>6.3%</b>
<b>Revenue Deductions</b>										
Contractual Allow	2,519,551	3,076,220	2,397,840	678,381	28.3%	27,344,312	28,755,774	27,438,324	1,317,450	4.8%
Contractual Allow PY	(500,000)	-	-	-	#DIV/0!	(2,346,875)	-	-	-	#DIV/0!
Charity Care	22,704	25,247	16,217	9,030	55.7%	179,427	217,496	182,975	34,521	18.9%
Administrative	56,810	28,332	16,057	12,275	76.4%	170,252	77,268	181,176	(103,908)	-57.4%
Policy Discount	(83,520)	15,833	23,868	(8,035)	-33.7%	96,509	143,562	269,297	(125,735)	-46.7%
Employee Discount	3,526	5,097	16,284	(11,187)	-68.7%	110,858	62,252	183,731	(121,479)	-66.1%
Bad Debts	37	963,945	217,210	746,735	343.8%	1,983,641	2,754,169	2,485,516	268,654	10.8%
Denials	34,777	66,745	-	66,745	#DIV/0!	843,114	848,842	-	848,842	#DIV/0!
<b>Total revenue deductions</b>	<b>2,128,210</b>	<b>4,181,419</b>	<b>2,687,475</b>	<b>1,493,944</b>	<b>55.6%</b>	<b>28,381,239</b>	<b>32,859,364</b>	<b>30,741,019</b>	<b>2,118,345</b>	<b>6.9%</b>
<b>Net Patient Revenue</b>	<b>2,771,500</b>	<b>1,803,177</b>	<b>2,580,798</b>	<b>(777,621)</b>	<b>-30.1%</b>	<b>28,116,273</b>	<b>31,199,085</b>	<b>29,543,492</b>	<b>1,655,594</b>	<b>5.6%</b>
revenue including Prior Year adjustment	43.4%	69.9%	51.0%	18.9%		50.2%	51.3%	51.0%	0.3%	
									0.0%	
<b>Other Revenue</b>	108,322	121,379	103,708	17,671	17.0%	980,678	985,679	1,125,091	(139,412)	-12.4%
<b>Total Operating Revenue</b>	<b>2,879,822</b>	<b>1,924,556</b>	<b>2,684,506</b>	<b>(759,950)</b>	<b>-28.3%</b>	<b>29,096,950</b>	<b>32,184,764</b>	<b>30,668,583</b>	<b>1,516,181</b>	<b>4.9%</b>
<b>Expenses</b>										
Salaries	1,237,878	1,374,103	1,147,275	226,828	19.8%	12,447,011	13,973,162	12,382,335	1,590,827	12.8%
Employee Benefits	403,340	577,374	458,007	119,367	26.1%	4,256,931	4,882,133	4,989,116	(106,983)	-2.1%
Registry	146,260	124,930	-	124,930	#DIV/0!	1,058,829	1,528,597	-	1,528,597	#DIV/0!
Salaries and Benefits	<b>1,787,478</b>	<b>2,076,407</b>	<b>1,605,282</b>	<b>471,125</b>	<b>29.3%</b>	<b>17,762,772</b>	<b>20,383,893</b>	<b>17,371,451</b>	<b>3,012,442</b>	<b>17.3%</b>
Professional fees	214,070	256,066	180,257	75,809	42.1%	1,825,185	2,707,309	1,970,185	737,124	37.4%
Supplies	226,852	191,134	199,119	(7,986)	-4.0%	1,986,531	2,241,858	2,162,038	79,820	3.7%
Utilities	51,841	45,006	38,955	6,051	15.5%	511,183	587,582	480,332	107,250	22.3%
Repairs and Maintenance	49,460	39,360	47,941	(8,581)	-17.9%	526,124	658,581	526,144	132,437	25.2%
Purchased Services	491,862	469,550	438,944	30,606	7.0%	4,662,362	5,477,650	4,947,026	530,624	10.7%
Insurance	71,284	89,104	82,814	6,290	7.6%	785,319	1,045,067	910,954	134,113	14.7%
Depreciation	92,066	78,149	82,903	(4,754)	-5.7%	954,264	937,789	911,933	25,856	2.8%
Rental and Leases	20,115	14,072	32,847	(18,775)	-57.2%	491,077	235,535	361,317	(125,782)	-34.8%
Dues and Subscriptions	10,864	19,000	9,159	9,841	107.4%	94,951	204,809	100,749	104,060	103.3%
Other Expense.	66,702	98,986	85,913	13,073	15.2%	614,276	1,250,150	943,713	306,437	32.5%
<b>Total Expenses</b>	<b>3,082,595</b>	<b>3,376,834</b>	<b>2,804,134</b>	<b>572,700</b>	<b>20.4%</b>	<b>30,214,045</b>	<b>35,730,221</b>	<b>30,685,842</b>	<b>5,044,379</b>	<b>16.4%</b>
<b>Surplus (Loss) from Operations</b>	<b>(202,773)</b>	<b>(1,452,278)</b>	<b>(119,628)</b>	<b>(1,332,650)</b>	<b>-1114.0%</b>	<b>(1,117,095)</b>	<b>(3,545,457)</b>	<b>(17,259)</b>	<b>(3,528,198)</b>	<b>-20442.4%</b>
<b>Non-Operating Income</b>										
Tax Revenue	215,833	215,833	213,742	2,091	1.0%	2,411,415	2,374,163	2,351,162	23,001	1.0%
Other non-operating	9,340	924,140	83,458	840,682	1007.3%	313,308	1,702,079	918,038	784,041	85.4%
Interest Income	1,931	382	-	382	#DIV/0!	554,774	1,496,494	-	1,496,494	#DIV/0!
Interest Expense	(7,243)	(15,076)	-	(15,076)	#DIV/0!	(80,306)	(80,012)	-	(80,012)	#DIV/0!
IGT Expense	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
<b>Total Non-operating</b>	<b>219,861</b>	<b>1,125,279</b>	<b>297,200</b>	<b>828,079</b>	<b>278.6%</b>	<b>3,199,190</b>	<b>5,492,724</b>	<b>3,269,200</b>	<b>2,223,524</b>	<b>68.0%</b>
<b>Surplus/(Loss)</b>	<b>17,088</b>	<b>(326,998)</b>	<b>177,572</b>	<b>(504,570)</b>	<b>284.1%</b>	<b>2,082,095</b>	<b>1,947,267</b>	<b>3,251,941</b>	<b>(1,304,674)</b>	<b>40.1%</b>

**Bear Valley Community Healthcare District  
Financial Statements**

**Current Year Trending Statement of Operations**

**A Statement of Operations—CURRENT YEAR 2024**

		1	2	3	4	5	6	7	8	9	10	11	12	
		July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD
<b>Gross Patient Revenue</b>														
1 Inpatient		340,168	462,604	350,063	457,697	428,931	555,634	524,038	407,892	555,998	560,787	519,274	-	5,163,086
2 Outpatient		902,263	1,030,938	819,702	948,398	867,397	925,062	993,414	964,786	1,149,006	1,228,018	1,162,361	-	10,991,344
3 Clinic		257,886	317,748	276,266	278,391	280,235	255,716	326,606	300,559	345,054	352,151	364,881	-	3,355,492
4 Emergency Room		3,920,840	3,322,631	3,026,657	2,886,971	2,973,534	4,276,677	4,606,311	4,173,448	3,980,571	3,296,493	3,516,705	-	39,980,837
5 Skilled Nursing Facility		345,594	395,272	415,260	443,466	410,377	453,487	458,314	405,761	411,093	407,693	421,375	-	4,567,690
6 <b>Total patient revenue</b>		<b>5,766,751</b>	<b>5,529,193</b>	<b>4,887,947</b>	<b>5,014,923</b>	<b>4,960,473</b>	<b>6,466,575</b>	<b>6,908,682</b>	<b>6,252,447</b>	<b>6,441,721</b>	<b>5,845,141</b>	<b>5,984,596</b>	-	<b>64,058,449</b>
<b>Revenue Deductions</b>	C/A	0.58	0.32	0.49	0.38	0.51	0.44	0.36	0.43	0.40	0.54	0.51	#DIV/0!	0.45
7 Contractual Allow		3,331,916	1,794,836	2,409,446	1,898,456	2,526,641	2,853,188	2,472,129	2,664,706	2,557,844	3,170,394	3,076,220	-	28,755,774
8 Contractual Allow PY		-	-	-	-	-	-	-	-	-	-	-	-	-
9 Charity Care		26,144	6,584	63,545	69	22,281	8,068	19,114	14,896	21,035	10,514	25,247	-	217,496
10 Administrative		1,247	1,779	3,502	(1,399)	1,734	1,767	3,612	2,780	24,168	9,747	28,332	-	77,268
11 Policy Discount		11,493	12,173	8,792	9,366	9,622	16,420	22,131	15,959	11,827	9,946	15,833	-	143,562
12 Employee Discount		8,349	5,839	7,292	4,737	9,243	2,719	5,543	3,752	2,485	7,196	5,097	-	62,252
13 Bad Debts		(71,983)	255,782	10,007	23,350	229,416	259,611	527,670	243,143	152,738	160,490	963,945	-	2,754,169
14 Denials		75,175	104,327	72,599	149,807	85,623	71,099	52,913	95,917	53,112	21,524	66,745	-	848,842
15 <b>Total revenue deductions</b>		<b>3,382,341</b>	<b>2,181,320</b>	<b>2,575,182</b>	<b>2,084,385</b>	<b>2,884,561</b>	<b>3,212,872</b>	<b>3,103,111</b>	<b>3,041,153</b>	<b>2,823,207</b>	<b>3,389,812</b>	<b>4,181,419</b>	-	<b>32,859,364</b>
		0.59	0.39	0.53	0.42	0.58	0.50	0.45	0.49	0.44	0.58	0.70	#DIV/0!	
16 <b>Net Patient Revenue</b>		<b>2,384,410</b>	<b>3,347,872</b>	<b>2,312,766</b>	<b>2,930,538</b>	<b>2,075,911</b>	<b>3,253,703</b>	<b>3,805,571</b>	<b>3,211,294</b>	<b>3,618,514</b>	<b>2,455,329</b>	<b>1,803,177</b>	-	<b>31,199,085</b>
net / tot pat rev		41.3%	60.5%	47.3%	58.4%	41.8%	50.3%	55.1%	51.4%	56.2%	42.0%	30.1%	#DIV/0!	48.7%
17 <b>Other Revenue</b>		<b>26,463</b>	<b>-</b>	<b>64,589</b>	<b>89,878</b>	<b>185,659</b>	<b>132,233</b>	<b>38,364</b>	<b>85,238</b>	<b>69,451</b>	<b>172,425</b>	<b>121,379</b>	-	<b>985,679</b>
18 <b>Total Operating Revenue</b>		<b>2,410,873</b>	<b>3,347,872</b>	<b>2,377,355</b>	<b>3,020,416</b>	<b>2,261,570</b>	<b>3,385,936</b>	<b>3,843,935</b>	<b>3,296,532</b>	<b>3,687,965</b>	<b>2,627,755</b>	<b>1,924,556</b>	-	<b>32,184,764</b>
<b>Expenses</b>														
19 Salaries		1,080,639	924,382	1,181,195	1,300,784	1,339,232	1,340,302	1,227,037	1,250,579	1,622,665	1,332,243	1,374,103	-	13,973,162
20 Employee Benefits		328,211	334,873	455,171	441,934	437,704	449,606	492,304	508,094	406,250	450,613	577,374	-	4,882,133
21 Registry		90,136	112,039	145,820	118,087	103,401	125,905	159,149	120,009	171,861	167,258	124,930	-	1,528,597
22 Salaries and Benefits		<b>1,498,986</b>	<b>1,371,295</b>	<b>1,782,187</b>	<b>1,860,805</b>	<b>1,880,337</b>	<b>2,005,814</b>	<b>1,878,490</b>	<b>1,878,682</b>	<b>2,200,776</b>	<b>1,950,114</b>	<b>2,076,407</b>	-	<b>20,383,893</b>
23 Professional fees		198,102	216,638	181,932	218,219	219,661	274,598	278,354	264,755	258,448	340,536	256,066	-	2,707,309
24 Supplies		173,543	248,762	187,897	178,874	199,885	195,668	198,928	224,956	197,454	244,757	191,134	-	2,241,858
25 Utilities		54,273	51,006	52,694	49,960	56,043	53,493	55,499	61,951	48,916	58,741	45,006	-	587,582
26 Repairs and Maintenance		78,742	57,208	54,101	52,562	71,565	68,984	48,665	49,844	78,192	59,358	39,360	-	658,581
27 Purchased Services		432,691	539,130	467,951	502,377	547,856	477,706	466,395	424,196	564,161	585,637	469,550	-	5,477,650
28 Insurance		150,353	89,104	90,619	90,001	89,901	89,104	89,104	89,568	89,104	89,104	89,104	-	1,045,067
29 Depreciation		92,066	142,381	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	-	937,789
30 Rental and Leases		23,379	16,691	21,786	20,430	18,220	18,544	24,330	18,916	30,839	28,329	14,072	-	235,535
32 Dues and Subscriptions		9,186	10,191	11,198	29,820	18,211	21,641	17,570	18,955	25,579	23,460	19,000	-	204,809
33 Other Expense.		59,996	68,722	79,467	124,939	324,540	107,695	54,432	80,919	102,397	148,056	98,986	-	1,250,150
34 <b>Total Expenses</b>		<b>2,771,317</b>	<b>2,811,128</b>	<b>3,007,981</b>	<b>3,206,134</b>	<b>3,504,367</b>	<b>3,391,395</b>	<b>3,189,915</b>	<b>3,190,891</b>	<b>3,674,016</b>	<b>3,606,243</b>	<b>3,376,834</b>	-	<b>35,730,221</b>
35 <b>Surplus (Loss) from Operations</b>		<b>(360,444)</b>	<b>536,744</b>	<b>(630,626)</b>	<b>(185,718)</b>	<b>(1,242,797)</b>	<b>(5,460)</b>	<b>654,020</b>	<b>105,641</b>	<b>13,949</b>	<b>(978,488)</b>	<b>(1,452,278)</b>	-	<b>(3,545,457)</b>
36 <b>Non-Operating Income</b>														
37 Tax Revenue		215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	-	2,374,163
38 Other non-operating		52,935	4,019	23,451	29,590	11,895	97,764	9,590	18,894	13,800	516,000	924,140	-	1,702,079
Interest Income		309,747	656	364,841	131	454	407,200	482	593	213	411,797	382	-	1,496,494
Interest Expense		(7,222)	(7,359)	(7,233)	(7,271)	(6,939)	(248)	(7,105)	(7,125)	(7,310)	(7,124)	(15,076)	-	(80,012)
IGT Expense		-	-	-	-	-	-	-	-	-	-	-	-	-
39 <b>Total Non-operating</b>		<b>571,292</b>	<b>213,149</b>	<b>596,892</b>	<b>238,284</b>	<b>221,243</b>	<b>720,549</b>	<b>218,800</b>	<b>228,195</b>	<b>222,536</b>	<b>1,136,506</b>	<b>1,125,279</b>	-	<b>5,492,724</b>
40 <b>Surplus/(Loss)</b>		<b>210,848</b>	<b>749,893</b>	<b>(33,734)</b>	<b>52,566</b>	<b>(1,021,554)</b>	<b>715,090</b>	<b>872,820</b>	<b>333,836</b>	<b>236,484</b>	<b>158,018</b>	<b>(326,998)</b>	-	<b>1,947,267</b>

**Bear Valley Community Healthcare District  
Financial Statements**

**Statement of Operations - 12 month trend**

	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24	12 mo average
<b>Gross Patient Revenue</b>														
Inpatient	430,788	373,213	340,168	462,604	350,063	457,697	428,931	555,634	524,038	407,892	555,998	560,787	519,274	461,358
Outpatient	863,944	893,104	902,263	1,030,938	819,702	948,398	867,397	925,062	993,414	964,786	1,149,006	1,228,018	1,162,361	990,371
Clinic	331,631	300,448	257,886	317,748	276,266	278,391	280,235	255,716	326,606	300,559	345,054	352,151	364,881	304,662
Emergency Room	2,953,064	3,420,212	3,920,840	3,322,631	3,026,657	2,886,971	2,973,534	4,276,677	4,606,311	4,173,448	3,980,571	3,296,493	3,516,705	3,616,754
Skilled Nursing Facility	320,283	310,750	345,594	395,272	415,260	443,466	410,377	453,487	458,314	405,761	411,093	407,693	421,375	406,537
<b>Total patient revenue</b>	<b>4,899,710</b>	<b>5,297,727</b>	<b>5,766,751</b>	<b>5,529,193</b>	<b>4,887,947</b>	<b>5,014,923</b>	<b>4,960,473</b>	<b>6,466,575</b>	<b>6,908,682</b>	<b>6,252,447</b>	<b>6,441,721</b>	<b>5,845,141</b>	<b>5,984,596</b>	<b>5,779,681</b>
<b>Revenue Deductions</b>	C/A 0.51	0.33	0.58	0.32	0.49	0.38	0.51	0.44	0.44	0.43	0.40	0.54	0.51	0.44
Contractual Allow	2,519,551	1,758,114	3,331,916	1,794,836	2,409,446	1,898,456	2,526,641	2,853,188	2,472,129	2,664,706	2,557,844	3,170,394	3,076,220	2,542,824
Contractual Allow PY	(500,000)	(500,000)	-	-	-	-	-	-	-	-	-	-	-	(45,455)
Charity Care	22,704	15,544	26,144	6,584	63,545	69	22,281	8,068	19,114	14,896	21,035	10,514	25,247	19,420
Administrative	56,810	1,051	1,247	1,779	3,502	(1,399)	1,734	1,767	3,612	2,780	24,168	9,747	28,332	6,527
Policy Discount	(83,520)	111,833	11,493	12,173	8,792	9,366	9,622	16,420	22,131	15,959	11,827	9,946	15,833	21,283
Employee Discount	3,526	4,239	8,349	5,839	7,292	4,737	9,243	2,719	5,543	3,752	2,485	7,196	5,097	5,541
Bad Debts	37	232,829	(71,983)	255,782	10,007	23,350	229,416	259,611	527,670	243,143	152,738	160,490	963,945	248,917
Denials	109,101	85,009	75,175	104,327	72,599	149,807	85,623	71,099	52,913	95,917	53,112	21,524	66,745	77,821
<b>Total revenue deductions</b>	<b>2,128,210</b>	<b>1,708,620</b>	<b>3,382,341</b>	<b>2,181,320</b>	<b>2,575,182</b>	<b>2,084,385</b>	<b>2,884,561</b>	<b>3,212,872</b>	<b>3,103,111</b>	<b>3,041,153</b>	<b>2,823,207</b>	<b>3,389,812</b>	<b>4,181,419</b>	<b>2,880,665</b>
	0.43	0.32	0.59	0.39	0.53	0.42	0.58	0.50	0.50	0.49	0.44	0.58	0.70	0.50
<b>Net Patient Revenue</b>	<b>2,771,500</b>	<b>3,589,107</b>	<b>2,384,410</b>	<b>3,347,872</b>	<b>2,312,766</b>	<b>2,930,538</b>	<b>2,075,911</b>	<b>3,253,703</b>	<b>3,805,571</b>	<b>3,211,294</b>	<b>3,618,514</b>	<b>2,455,329</b>	<b>1,803,177</b>	<b>2,899,016</b>
net / tot pat rev	56.6%	67.7%	41.3%	60.5%	47.3%	58.4%	41.8%	50.3%	55.1%	51.4%	56.2%	42.0%	30.1%	50.2%
<b>Other Revenue</b>	<b>108,322</b>	<b>304,878</b>	<b>26,463</b>	<b>-</b>	<b>64,589</b>	<b>89,878</b>	<b>185,659</b>	<b>132,233</b>	<b>38,364</b>	<b>85,238</b>	<b>69,451</b>	<b>172,425</b>	<b>121,379</b>	<b>107,546</b>
<b>Total Operating Revenue</b>	<b>2,879,822</b>	<b>3,893,985</b>	<b>2,410,873</b>	<b>3,347,872</b>	<b>2,377,355</b>	<b>3,020,416</b>	<b>2,261,570</b>	<b>3,385,936</b>	<b>3,843,935</b>	<b>3,296,532</b>	<b>3,687,965</b>	<b>2,627,755</b>	<b>1,924,556</b>	<b>3,006,562</b>
<b>Expenses</b>														
Salaries	1,237,878	1,438,795	1,080,639	924,382	1,181,195	1,300,784	1,339,232	1,340,302	1,227,037	1,250,579	1,622,665	1,332,243	1,374,103	1,284,330
Employee Benefits	403,340	462,504	328,211	334,873	455,171	441,934	437,704	449,606	492,304	508,094	406,250	450,613	577,374	445,386
Registry	146,260	147,141	90,136	112,039	145,820	118,087	103,401	215,905	159,149	120,009	171,861	167,258	124,930	139,645
Salaries and Benefits	<b>1,787,478</b>	<b>2,048,440</b>	<b>1,498,985</b>	<b>1,371,295</b>	<b>1,782,187</b>	<b>1,860,805</b>	<b>1,880,337</b>	<b>2,005,814</b>	<b>1,878,490</b>	<b>1,878,682</b>	<b>2,200,776</b>	<b>1,950,114</b>	<b>2,076,407</b>	<b>1,869,361</b>
Professional fees	214,070	214,042	198,102	216,638	181,932	218,219	219,661	274,598	278,354	264,755	258,448	340,536	256,066	243,466
Supplies	226,852	159,823	173,543	248,762	187,897	178,874	199,885	195,668	198,928	224,956	197,454	244,757	191,134	200,140
Utilities	51,841	44,562	54,273	51,006	52,694	49,960	56,043	53,493	55,499	61,951	48,916	58,741	45,006	52,679
Repairs and Maintenance	49,460	70,800	78,742	57,208	54,101	52,562	71,565	68,984	48,665	49,844	78,192	59,358	39,360	60,782
Purchased Services	491,862	424,022	432,691	539,130	467,951	502,377	547,856	477,706	466,395	424,196	564,161	585,637	469,550	491,806
Insurance	71,284	71,285	150,353	89,104	90,619	90,001	89,901	89,104	89,104	89,568	89,104	89,104	89,104	93,029
Depreciation	92,066	92,066	92,066	142,381	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	85,821
Rental and Leases	20,115	20,509	23,379	16,691	21,786	20,430	18,220	18,544	24,330	18,916	30,839	28,329	14,072	21,337
Dues and Subscriptions	10,864	6,671	9,186	10,191	11,198	29,820	18,211	21,641	17,570	18,955	25,579	23,460	19,000	17,623
Other Expense.	66,702	87,756	59,996	68,722	79,467	124,939	324,540	107,695	54,432	80,919	102,397	148,056	98,986	111,492
<b>Total Expenses</b>	<b>3,082,595</b>	<b>3,239,976</b>	<b>2,771,317</b>	<b>2,811,128</b>	<b>3,007,981</b>	<b>3,206,134</b>	<b>3,504,367</b>	<b>3,391,395</b>	<b>3,189,915</b>	<b>3,190,891</b>	<b>3,674,016</b>	<b>3,606,243</b>	<b>3,376,834</b>	<b>3,247,516</b>
<b>Surplus (Loss) from Operations</b>	<b>(202,773)</b>	<b>654,009</b>	<b>(360,444)</b>	<b>536,744</b>	<b>(630,626)</b>	<b>(185,718)</b>	<b>(1,242,797)</b>	<b>(5,460)</b>	<b>654,020</b>	<b>105,641</b>	<b>13,949</b>	<b>(978,488)</b>	<b>(1,452,278)</b>	<b>(240,954)</b>
<b>Non-Operating Income</b>														
Tax Revenue	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833	215,833
Other non-operating	9,340	(65,243)	52,935	4,019	23,451	29,590	11,895	97,764	9,590	18,894	13,800	516,000	924,140	136,403
Interest Income	1,931	229	309,747	656	364,841	131	454	407,200	482	593	213	411,797	382	124,727
Interest Expense	(7,243)	(7,245)	(7,222)	(7,359)	(7,233)	(7,271)	(6,939)	(248)	(7,105)	(7,125)	(7,310)	(7,124)	(15,076)	(7,271)
IGT Expense	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Non-operating</b>	<b>219,861</b>	<b>143,574</b>	<b>571,292</b>	<b>213,149</b>	<b>596,892</b>	<b>238,284</b>	<b>221,243</b>	<b>720,549</b>	<b>218,800</b>	<b>228,195</b>	<b>222,536</b>	<b>1,136,506</b>	<b>1,125,279</b>	<b>469,692</b>
<b>Surplus/(Loss)</b>	<b>17,088</b>	<b>797,583</b>	<b>210,848</b>	<b>749,893</b>	<b>(33,734)</b>	<b>52,566</b>	<b>(1,021,554)</b>	<b>715,090</b>	<b>872,820</b>	<b>333,836</b>	<b>236,484</b>	<b>158,018</b>	<b>(326,998)</b>	<b>228,737</b>

2023-2024 Actual BS											
BALANCE SHEET											
	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May
ASSETS:											
Current Assets											
Cash and Cash Equivalents (Includes CD's)	2,173,570	2,408,840	447,054	451,768	645,960	1,330,782	1,847,051	1,187,783	1,628,929	2,160,579	2,360,502
Gross Patient Accounts Receivable	11,324,271	10,749,794	10,635,625	10,414,199	10,117,057	12,799,482	13,159,897	14,162,581	15,171,620	15,043,607	14,816,522
Less: Reserves for Allowances & Bad Debt	7,340,161	7,379,295	7,332,965	7,108,093	6,999,851	8,708,507	8,776,663	9,373,613	9,530,305	9,436,411	10,179,266
Net Patient Accounts Receivable	3,984,110	3,370,499	3,302,660	3,306,106	3,117,206	4,090,975	4,383,234	4,788,968	5,641,315	5,607,196	4,637,256
Tax Revenue Receivable	690,185	690,185	690,185	690,185	495,675	-71,412	852,936	793,887	751,477	-229,858	0
Other Receivables	187,337	131,122	176,306	319,255	-301,174	543,821	613,703	973,008	838,593	-3,496,140	-3,253,647
Inventories	237,085	243,173	252,907	255,345	262,824	278,473	284,600	296,112	294,041	299,350	294,202
Prepaid Expenses	1,116,627	1,049,919	1,058,717	994,775	919,223	823,604	736,901	661,212	607,773	525,168	425,962
Due From Third Party Payers	0	0									
Due From Affiliates/Related Organizations	0	0									
Other Current Assets	0	0									
Total Current Assets	8,388,913	7,893,738	5,927,828	6,017,434	5,139,714	6,996,243	8,718,425	8,700,970	9,762,128	4,866,294	4,464,276
Assets Whose Use is Limited											
Investments	40,436,455	40,436,455	40,801,102	40,801,102	40,801,102	39,208,154	39,208,154	37,808,154	37,008,154	42,418,926	42,418,926
Other Limited Use Assets	144,375	144,375	144,375	144,375	144,375	133,608	133,608	133,608	133,608	133,608	133,608
Total Limited Use Assets	40,580,830	40,580,830	40,945,477	40,945,477	40,945,477	39,341,762	39,341,762	37,941,762	37,141,762	42,552,534	42,552,534
Property, Plant, and Equipment											
Land and Land Improvements	4,216,685	4,216,685	4,216,685	4,261,115	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685
Building and Building Improvements	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188	9,618,188
Equipment	14,951,504	17,723,504	17,845,678	17,872,096	17,945,864	18,107,310	18,140,173	18,283,390	18,293,117	18,427,457	18,453,389
Construction In Progress	3,276,653	642,303	671,858	699,783	744,116	768,491	808,034	841,666	891,065	891,065	908,865
Capitalized Interest											
Gross Property, Plant, and Equipment	32,063,031	32,200,681	32,352,409	32,451,182	32,524,853	32,710,674	32,783,080	32,959,929	33,019,055	33,153,395	33,197,127
Less: Accumulated Depreciation	19,243,915	19,386,296	19,464,445	19,542,594	19,620,743	19,698,892	19,777,041	19,855,190	19,933,340	20,011,489	20,089,637
Net Property, Plant, and Equipment	12,819,116	12,814,385	12,887,964	12,908,588	12,904,110	13,011,781	13,006,038	13,104,738	13,085,716	13,141,906	13,107,490
TOTAL UNRESTRICTED ASSETS	61,788,859	61,288,952	59,761,269	59,871,499	58,989,301	59,349,785	61,066,225	59,747,470	59,989,605	60,560,734	60,124,300
Restricted Assets	0	0	0	0	0	0	0	0	0	0	0
TOTAL ASSETS	61,788,859	61,288,952	59,761,269	59,871,499	58,989,301	59,349,785	61,066,225	59,747,470	59,989,605	60,560,734	60,124,300

LIABILITIES:												
Current Liabilities												
Accounts Payable	618,768	749,259	645,650	775,670	788,492	1,216,870	954,526	627,094	739,706	1,225,239	638,852	
Notes and Loans Payable												
Accrued Payroll	1,549,949	1,371,742	756,000	882,166	1,051,692	1,124,579	1,144,398	1,198,239	842,710	942,777	1,173,406	
Patient Refunds Payable												
Due to Third Party Payers (Settlements)	7,202,749	7,151,041	7,160,841	7,214,869	7,218,470	4,216,846	4,268,379	2,914,607	3,550,548	3,693,643	3,683,279	
Advances From Third Party Payers												
Current Portion of Def Rev - Txs,	755,385	499,552	283,719	67,886	0	112,194	1,028,982	813,149	597,316	381,483	496,259	
Current Portion - LT Debt	0	40,000	40,000	40,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	
Current Portion of AB915												
Other Current Liabilities (Accrued Interest & Accrued Other	465,458	428,292	540,328	503,612	524,904	376,714	494,539	685,143	513,603	413,853	555,762	
Total Current Liabilities	10,592,308	10,239,885	9,426,538	9,484,203	9,628,558	7,092,203	7,935,823	6,283,231	6,288,883	6,701,994	6,592,558	
Long Term Debt												
USDA Loan	2,690,000	2,690,000	2,690,000	2,690,000	2,685,000	2,640,000	2,640,000	2,640,000	2,640,000	2,640,000	2,640,000	
Leases Payable	0	0	0	0	0	0	0	0	0	0	0	
Less: Current Portion Of Long Term Debt	0	0	0	0	0	0	0	0	0	0	0	
Total Long Term Debt (Net of Current)	2,690,000	2,690,000	2,690,000	2,690,000	2,685,000	2,640,000	2,640,000	2,640,000	2,640,000	2,640,000	2,640,000	
Other Long Term Liabilities												
Deferred Revenue	0	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0	0	0	0	0	0	0	
Total Other Long Term Liabilities	0	0	0	0	0	0	0	0	0	0	0	
TOTAL LIABILITIES	13,282,308	12,929,885	12,116,538	12,174,203	12,313,558	9,732,203	10,575,823	8,923,231	8,928,883	9,341,994	9,232,558	
Fund Balance												
Unrestricted Fund Balance	48,506,550	48,359,067	47,644,731	47,697,297	46,675,743	49,617,583	50,490,402	50,824,238	51,060,723	51,218,740	50,891,742	
Temporarily Restricted Fund Balance		0				0						
Equity Transfer from FRHG	0	0				0						
Net Revenue/(Expenses)	2,165,769	2,915,309	-33,734	52,566		0	0	0	0	0		
TOTAL FUND BALANCE	50,672,319	51,274,376	47,610,997	47,749,863	46,675,743	49,617,583	50,490,402	50,824,238	51,060,723	51,218,740	50,891,742	
TOTAL LIABILITIES & FUND BALANCE	63,954,627	64,204,261	59,727,535	59,924,065	58,989,301	59,349,786	61,066,225	59,747,469	59,989,606	60,560,734	60,124,300	

**Units of Service**  
For the period ending May 2024

31

336

**Current Month**

**Bear Valley Community Hospital**

**Year-To-Date**

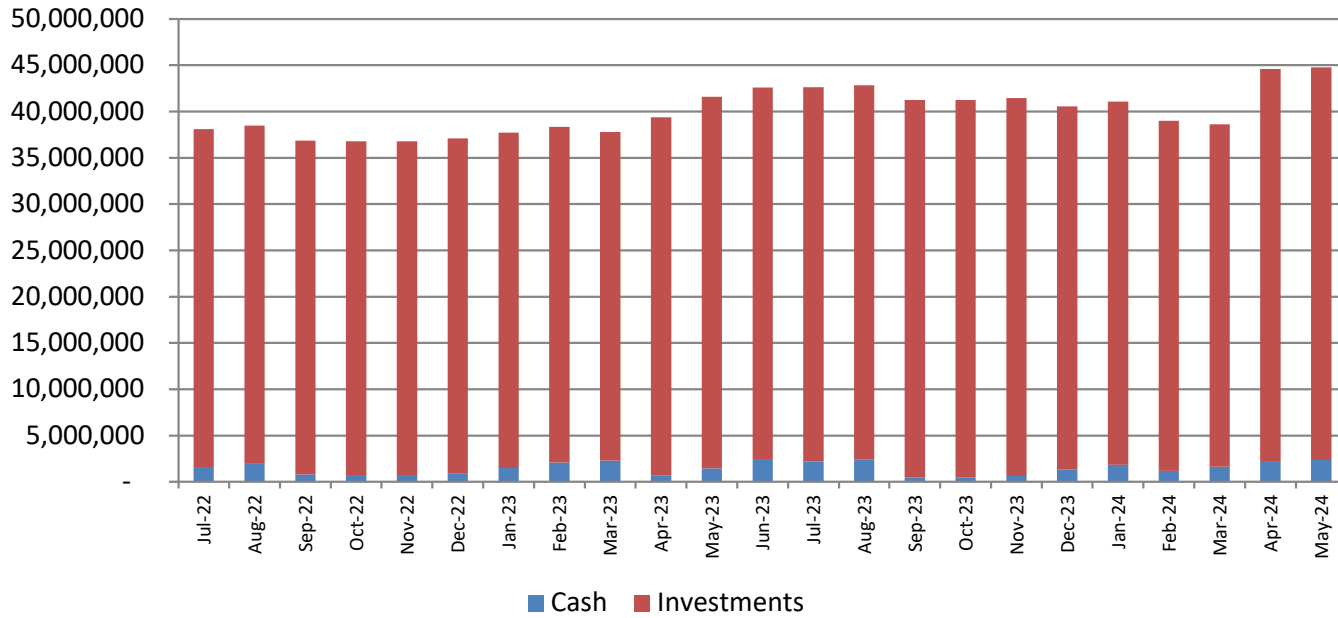
May-24		May-23	Actual -Budget		Act.-Act.	May-24		May-23	Actual -Budget		Act.-Act.	
Actual	Budget	Actual	Variance	Var %	Var %	Actual	Budget	Actual	Variance	Var %	Var %	
117	119	93	(2)	-1.7%	25.8%	Med Surg Patient Days	1,033	1,164	543	(131)	-11.2%	90.2%
40	119	32	(79)	-66.4%	25.0%	Swing Patient Days	647	1,159	518	(512)	-44.2%	24.9%
595	502	462	93	18.5%	28.8%	SNF Patient Days	6,554	5,361	4,573	1,193	22.3%	43.3%
<b>752</b>	<b>740</b>	<b>587</b>	<b>12</b>	<b>1.6%</b>	<b>28.1%</b>	<b>Total Patient Days</b>	<b>8,234</b>	<b>7,684</b>	<b>5,634</b>	<b>551</b>	<b>7.2%</b>	<b>46.1%</b>
30	20	30	10	50.0%	0.0%	Acute Admissions	297	220	173	77	35.0%	71.7%
28	20	28	8	40.0%	0.0%	Acute Discharges	289	220	171	69	31.4%	69.0%
4.2	6.0	3.3	(0.3)	-4.2%	25.8%	Acute Average Length of Stay	3.6	5.3	3.2	(2)	-32.4%	12.6%
1.3	3.8	1.0	(2.55)	-66.4%	25.0%	Swing Average Daily Census	1.9	3.4	1.5	(1.5)	-44.2%	24.9%
3.8	3.8	3.0	(0.06)	-1.7%	25.8%	Acute Average Daily Census	3.1	3.5	1.6	(0.4)	-11.2%	90.2%
19.2	16.2	14.9	3.0	18.5%	28.8%	SNFAvg Daily Census	19.5	16.0	13.6	3.6	22.3%	43.3%
<b>24.3</b>	<b>23.9</b>	<b>18.9</b>	<b>0.4</b>	<b>1.6%</b>	<b>28.1%</b>	<b>Total Avg. Daily Census</b>	<b>24.5</b>	22.9	<b>16.8</b>	<b>1.6</b>	<b>7.2%</b>	<b>46.1%</b>
<b>54%</b>	<b>53%</b>	<b>42%</b>	<b>1%</b>	<b>1.6%</b>	<b>28.1%</b>	<b>% Occupancy</b>	<b>54%</b>	<b>51%</b>	<b>37%</b>	4%	<b>7.2%</b>	<b>46.1%</b>
27	29	28	(2)	-6.9%	-3.6%	Emergency Room Admitted	266	126	120	140	111.1%	121.7%
937	905	887	32	3.5%	5.6%	Emergency Room Discharged	11,192	11,345	11,031	(153)	-1.3%	1.5%
<b>964</b>	<b>934</b>	<b>915</b>	<b>30</b>	<b>3.2%</b>	<b>5.4%</b>	<b>Emergency Room Total</b>	<b>11,458</b>	<b>11,471</b>	<b>11,151</b>	<b>(13)</b>	<b>-0.1%</b>	<b>2.8%</b>
<b>31</b>	<b>30</b>	<b>30</b>	<b>1</b>	<b>3.2%</b>	<b>5.4%</b>	<b>ER visits per calendar day</b>	<b>34</b>	<b>34</b>	<b>33</b>	<b>(0)</b>	<b>-0.1%</b>	<b>2.8%</b>
<b>90%</b>	<b>145%</b>	<b>93%</b>	<b>-500%</b>	<b>-344.8%</b>	<b>-3.6%</b>	<b>% Admits from ER</b>	<b>90%</b>	<b>57%</b>	<b>69%</b>	<b>55%</b>	<b>96.0%</b>	<b>29.1%</b>
6	-	-	6	0.0%	#DIV/0!	Surgical Procedures I/P	44	-	9	44	#DIV/0!	388.9%
12	19	2	(7)	-37.5%	500.0%	Surgical Procedures O/P	133	223	25	(90)	-40.3%	432.0%
<b>18</b>	<b>19</b>	<b>2</b>	<b>(1)</b>	<b>-6.3%</b>	<b>800.0%</b>	<b>TOTAL Procedures</b>	<b>177</b>	<b>223</b>	<b>34</b>	<b>(46)</b>	<b>-20.5%</b>	<b>420.6%</b>

Units of Service For the period ending May 2024													
Current Month						Bear Valley Community Hospital						Year-To-Date	
May-24		May-23	Actual -Budget		Act.-Act.	May-24		May-23	Actual -Budget		Act.-Act.		
Actual	Budget	Actual	Variance	Var %	Var %		Actual	Budget	Actual	Variance	Var %	Var %	
7,182	6,715	6,069	467	7.0%	18.3%		Lab Procedures	72,109	66,137	64,389	5,972	9.0%	12.0%
809	784	762	25	3.2%	6.2%		X-Ray Procedures	9,660	8,913	9,475	747	8.4%	2.0%
487	378	340	109	28.8%	43.2%		C.T. Scan Procedures	4,952	4,847	4,639	105	2.2%	6.7%
135	172	189	(37)	-21.5%	-28.6%		Ultrasound Procedures	1,750	1,627	1,671	123	7.6%	4.7%
70	68	75	2	2.7%	-6.7%		Mammography Procedures	598	788	579	(190)	-24.1%	3.3%
335	317	283	18	5.7%	18.4%		EKG Procedures	3,400	3,142	3,172	258	8.2%	7.2%
113	110	112	3	2.7%	0.9%		Respiratory Procedures	1,265	1,208	1,175	57	4.7%	7.7%
3,179	1,992	2,068	1,187	59.6%	53.7%		Physical Therapy Procedures	27,545	20,601	21,812	6,944	33.7%	26.3%
1,792	2,074	1,881	(282)	-13.6%	-4.7%		Primary Care Clinic Visits	13,775	16,552	15,529	(2,777)	-16.8%	-11.3%
296	267	299	29	10.9%	-1.0%		Specialty Clinic Visits	2,953	2,501	2,802	452	18.0%	5.4%
<b>2,088</b>	<b>2,341</b>	<b>2,180</b>	<b>(253)</b>	<b>-10.8%</b>	<b>-4.2%</b>		<b>Clinic</b>	<b>16,728</b>	<b>19,054</b>	<b>18,331</b>	<b>(2,326)</b>	<b>-12.2%</b>	<b>-8.7%</b>
<b>70</b>	<b>78</b>	<b>73</b>	<b>(8)</b>	<b>-10.8%</b>	<b>-4.2%</b>		<b>Clinic visits per work day</b>	<b>50</b>	<b>57</b>	<b>55</b>	<b>(7)</b>	<b>-12.2%</b>	<b>-8.7%</b>
15.1%	15.00%	12.00%	0.10%	0.67%	25.83%		% Medicare Revenue	14.11%	15.00%	14.64%	-0.89%	-5.94%	-3.60%
43.90%	37.00%	43.10%	6.90%	18.65%	1.86%		% Medi-Cal Revenue	39.64%	37.00%	36.78%	2.64%	7.13%	7.76%
37.80%	45.00%	41.10%	-7.20%	-16.00%	-8.03%		% Insurance Revenue	42.56%	45.00%	45.13%	-2.44%	-5.41%	-5.68%
3.20%	3.00%	3.90%	0.20%	6.67%	-17.95%		% Self-Pay Revenue	3.95%	3.00%	3.45%	0.95%	31.82%	14.78%
186.7	179.5	168.0	7.2	4.0%	11.1%		Productive FTE's	187.77	179.5	160.7	8.3	4.6%	16.9%
209.2	199.9	188.3	9.3	4.7%	11.1%		Total FTE's	213.66	199.9	188.0	13.8	6.9%	13.6%

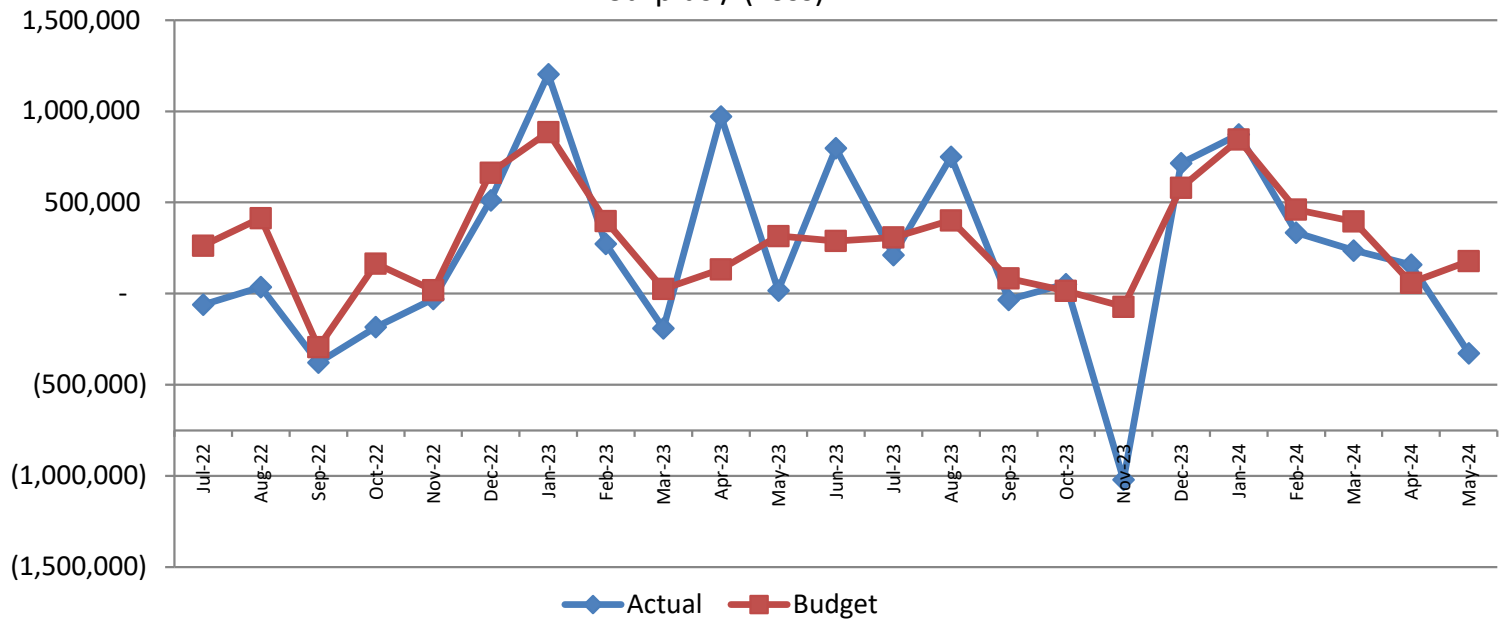


Statistics															12 mo average
	May-23	Jun-23	Jul-23	Aug-23	Sep-23	Oct-23	Nov-23	Dec-23	Jan-24	Feb-24	Mar-24	Apr-24	May-24		
Patient Days Acute	93	61	28	97	68	90	65	113	113	87	118	137	117	91	
Patient Days Swing	32	61	14	93	79	104	108	47	28	40	72	22	40	59	
Patient Days SNF	462	448	498	568	598	640	608	652	648	581	587	579	595	584	
ER Visits	915	965	1,133	989	926	814	817	1,308	1,260	1,150	1,074	876	937	1,021	
FHC Clinic Visits	1,454	1,342	1,156	1,473	1,227	1,237	1,190	1,208	1,431	1,307	1,524	1,488	1,632	1,351	
RHC Clinic Visits	128	95	278	108	83	110	94	51	162	106	137	155	160	128	
Dental Visits	299	303	215	337	272	264	259	255	260	208	273	314	296	271	
Surgey - IP	-	-	-	-	-	-	3	10	6	4	7	8	6	4	
Surgery - OP	2	11	8	12	6	13	22	11	8	9	14	18	12	12	
Laboratory	6,069	5,853	6,634	6,527	5,853	5,969	5,614	6,766	6,791	6,490	7,300	6,983	7,182	6,497	
Radiology - X-Ray	762	810	880	817	653	678	617	1,062	1,152	1,083	1,060	849	809	873	
Mammography	75	32	19	98	52	94	42	26	29	53	57	58	70	53	
CT	340	410	497	394	334	371	331	473	599	513	518	435	487	447	
Ultrasound	189	181	129	216	146	191	158	153	143	168	153	161	135	161	
Physical Therapy	2,068	2,565	2,318	3,018	2,225	2,463	2,532	2,266	2,608	2,240	2,327	2,369	3,179	2,509	
Respiratory Therapy	112	117	97	96	69	100	138	171	136	129	121	95	113	115	

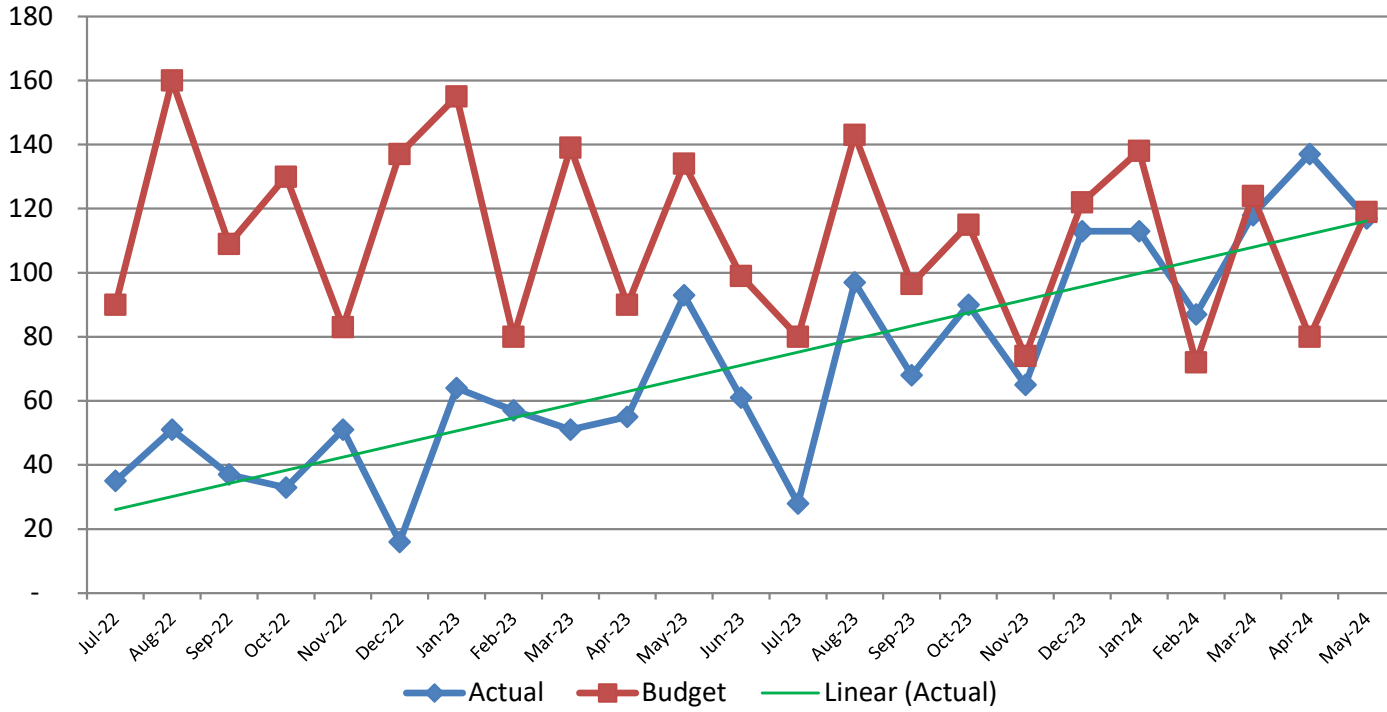
### Cash & Investments



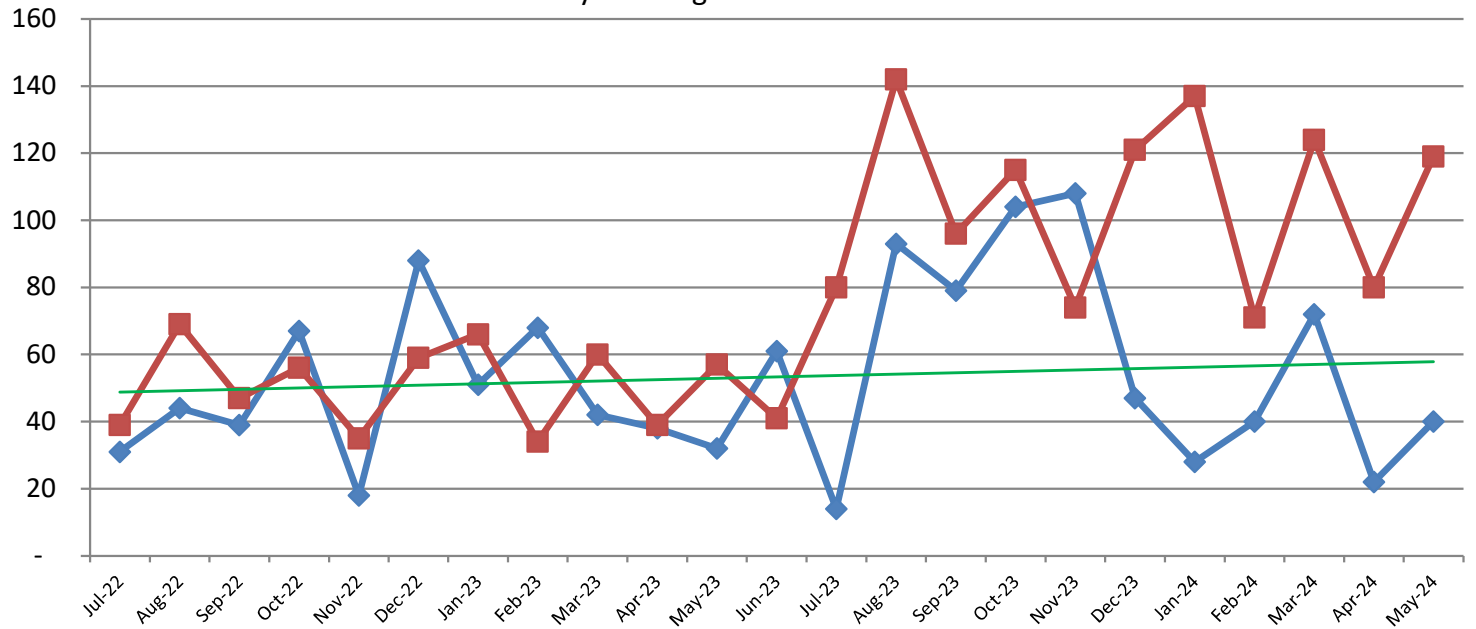
### Surplus / (Loss)



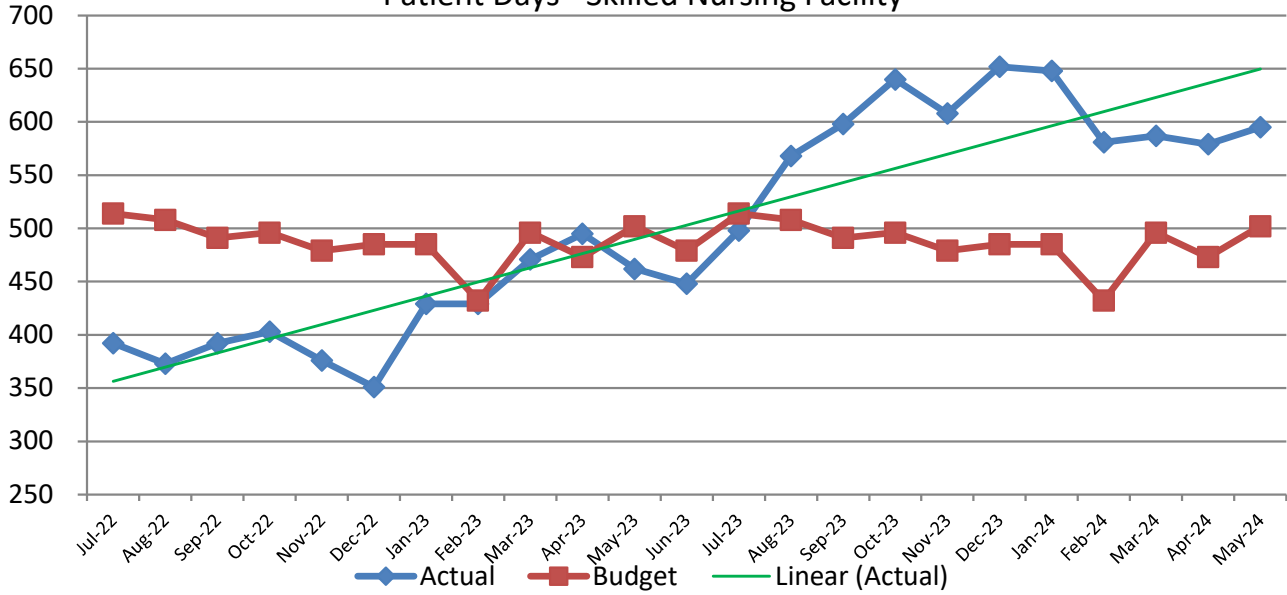
Patient Days - Acute



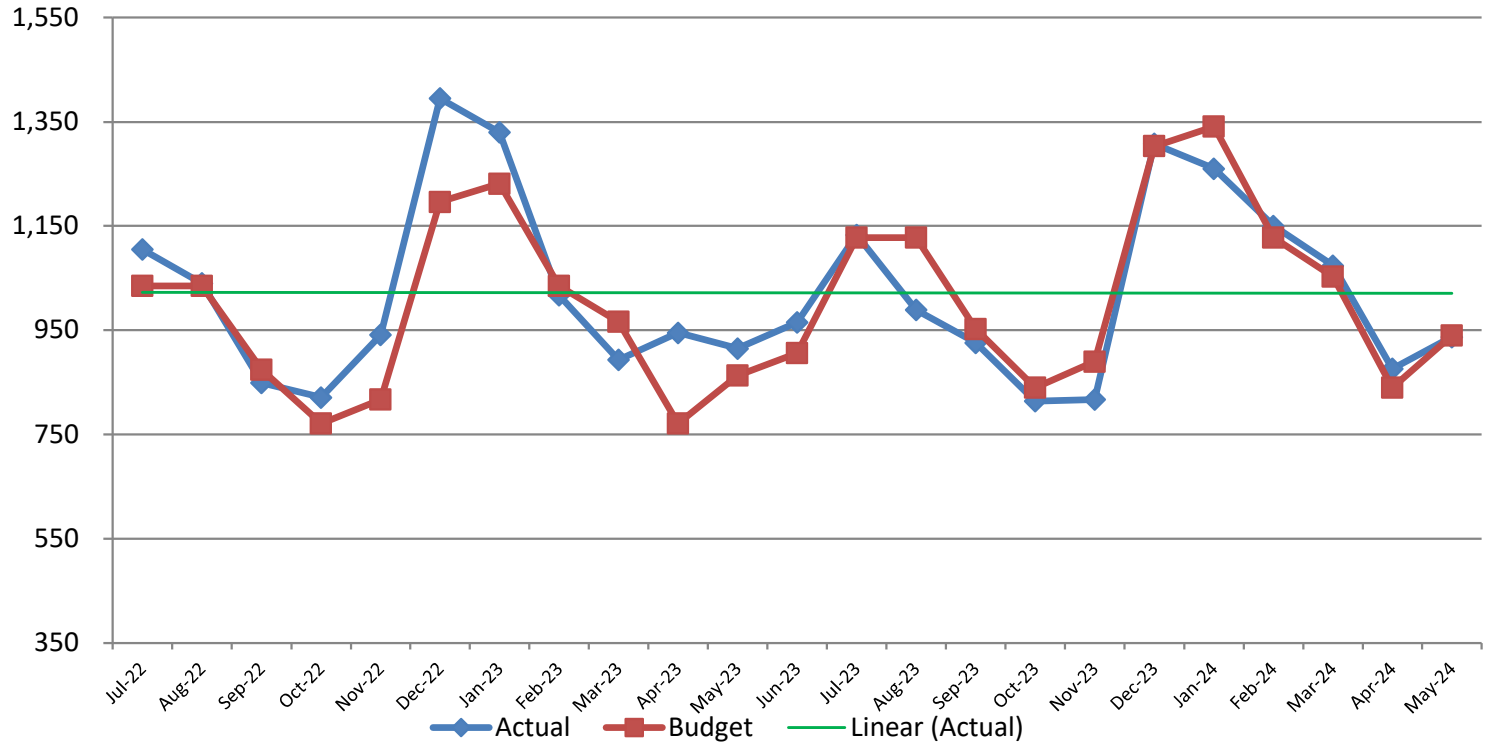
Patient Days - Swing



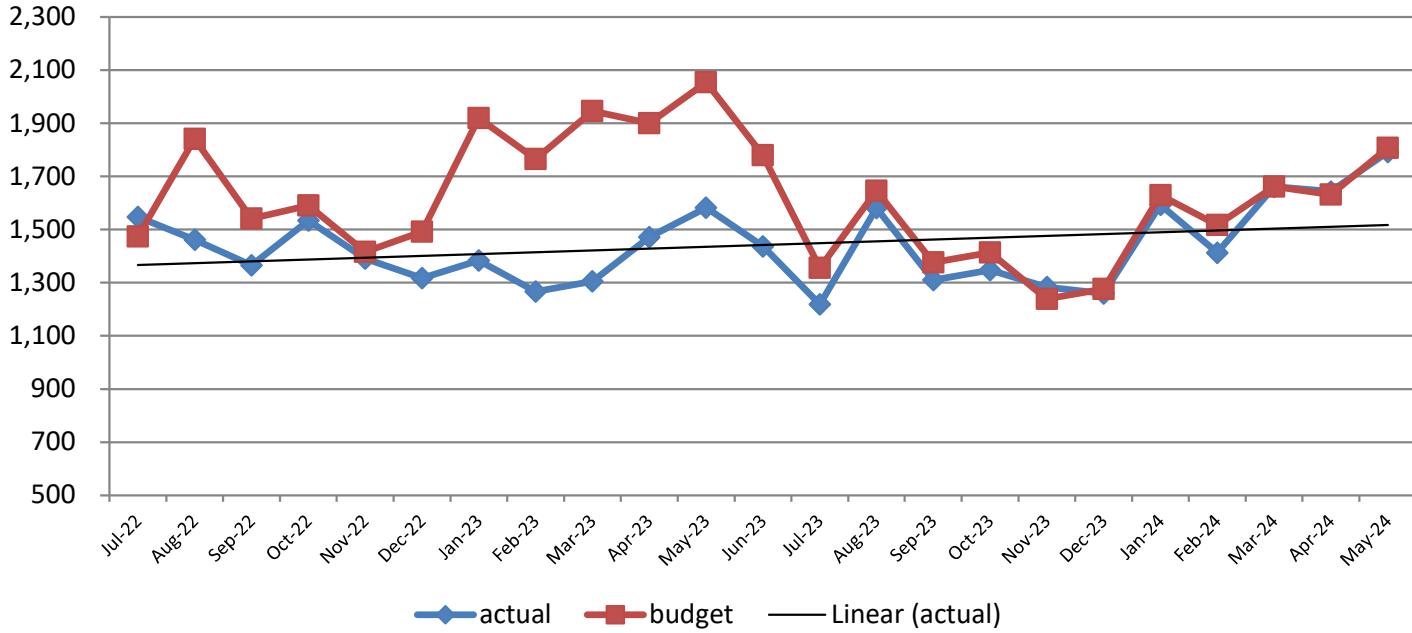
Patient Days - Skilled Nursing Facility



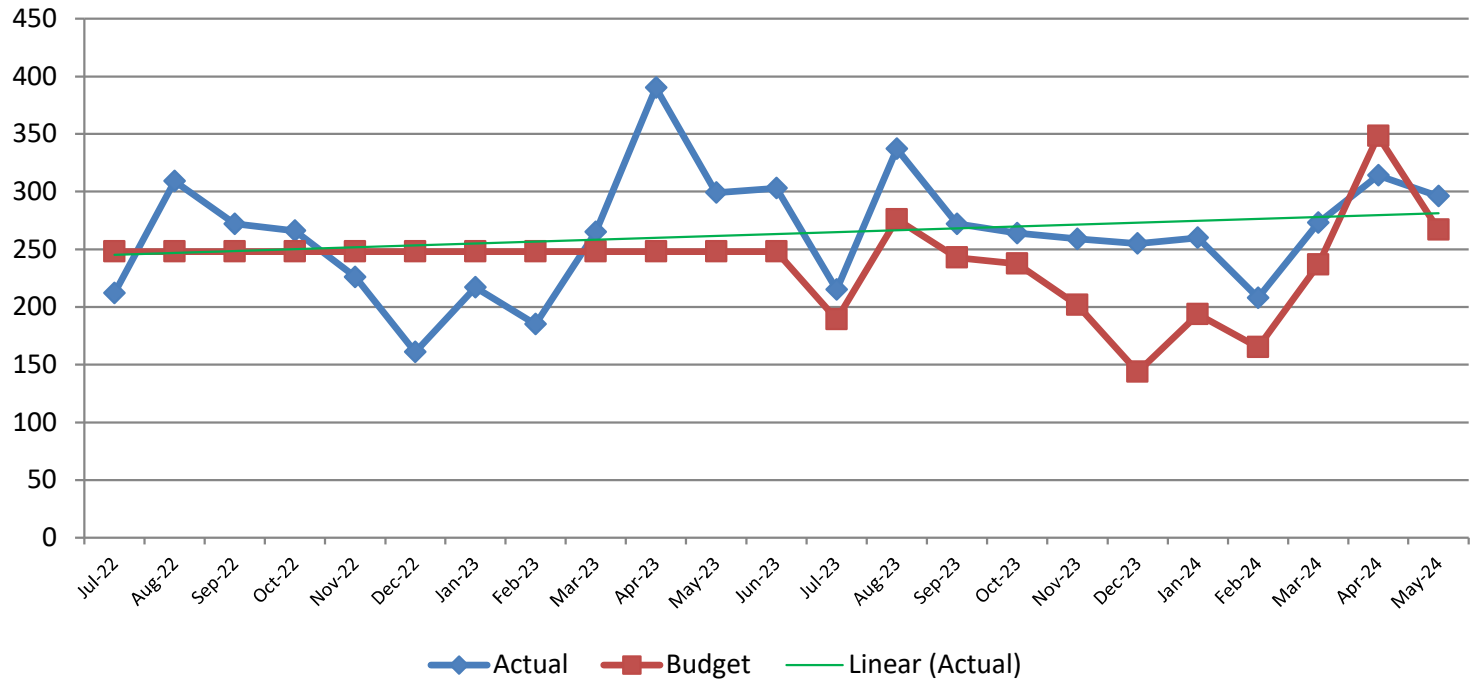
Emergency Room Visits



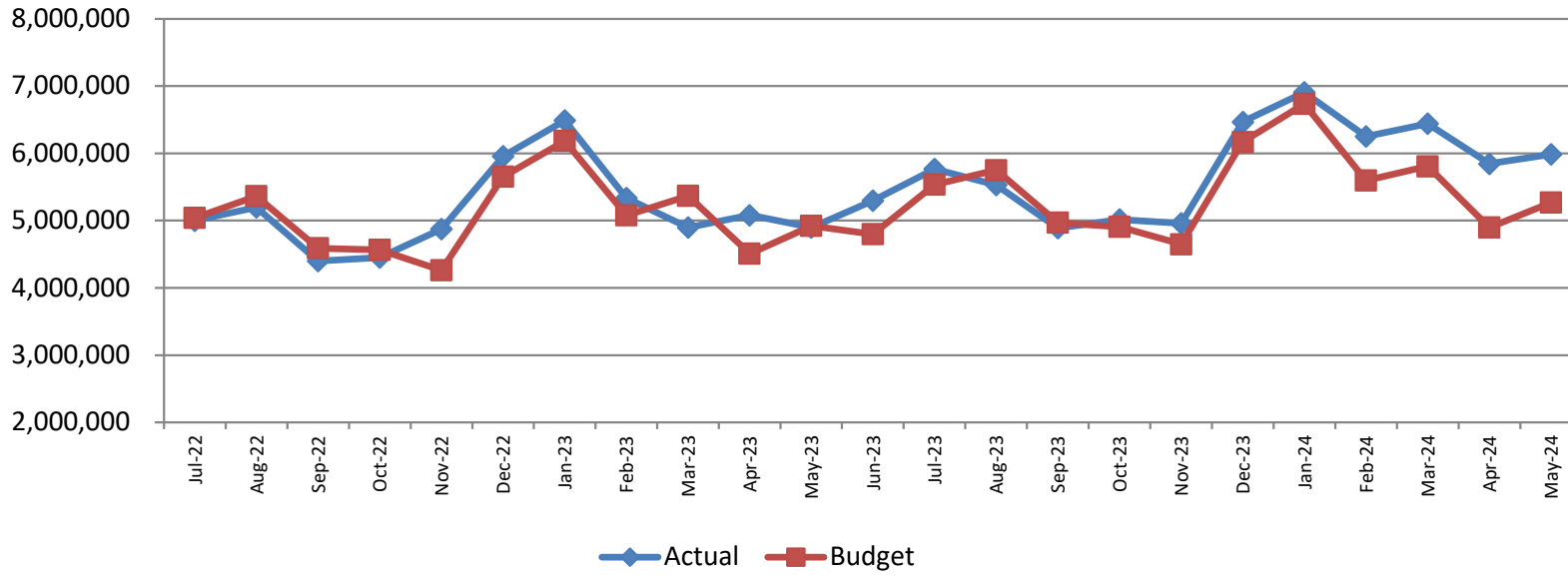
Clincs Medical Visits



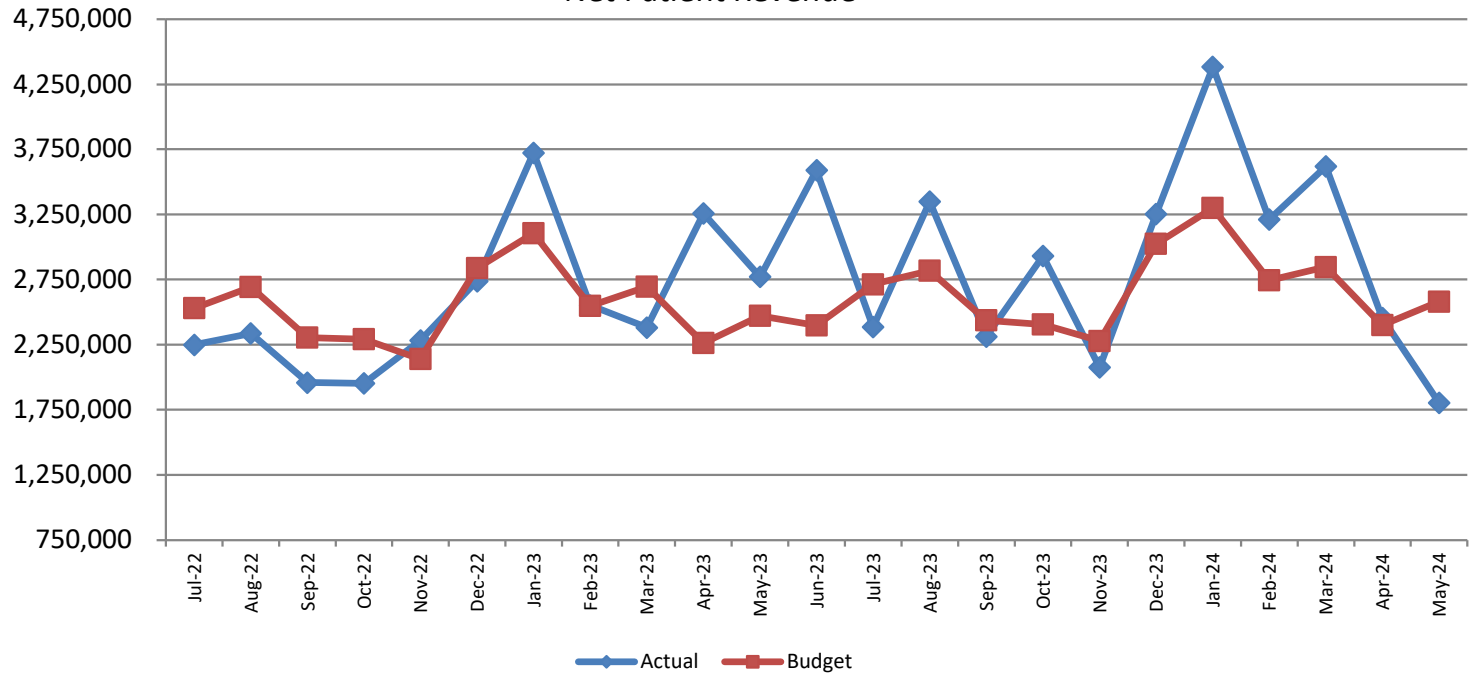
Dental Visits



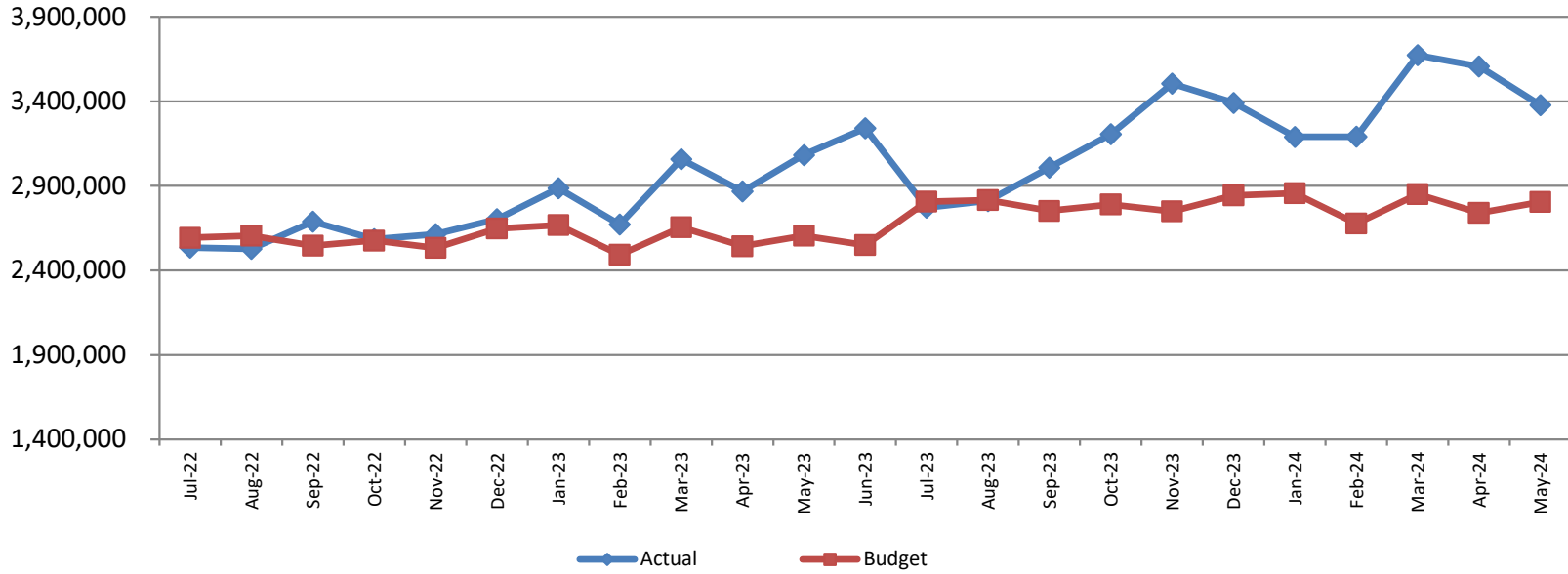
### Gross Patient Revenue



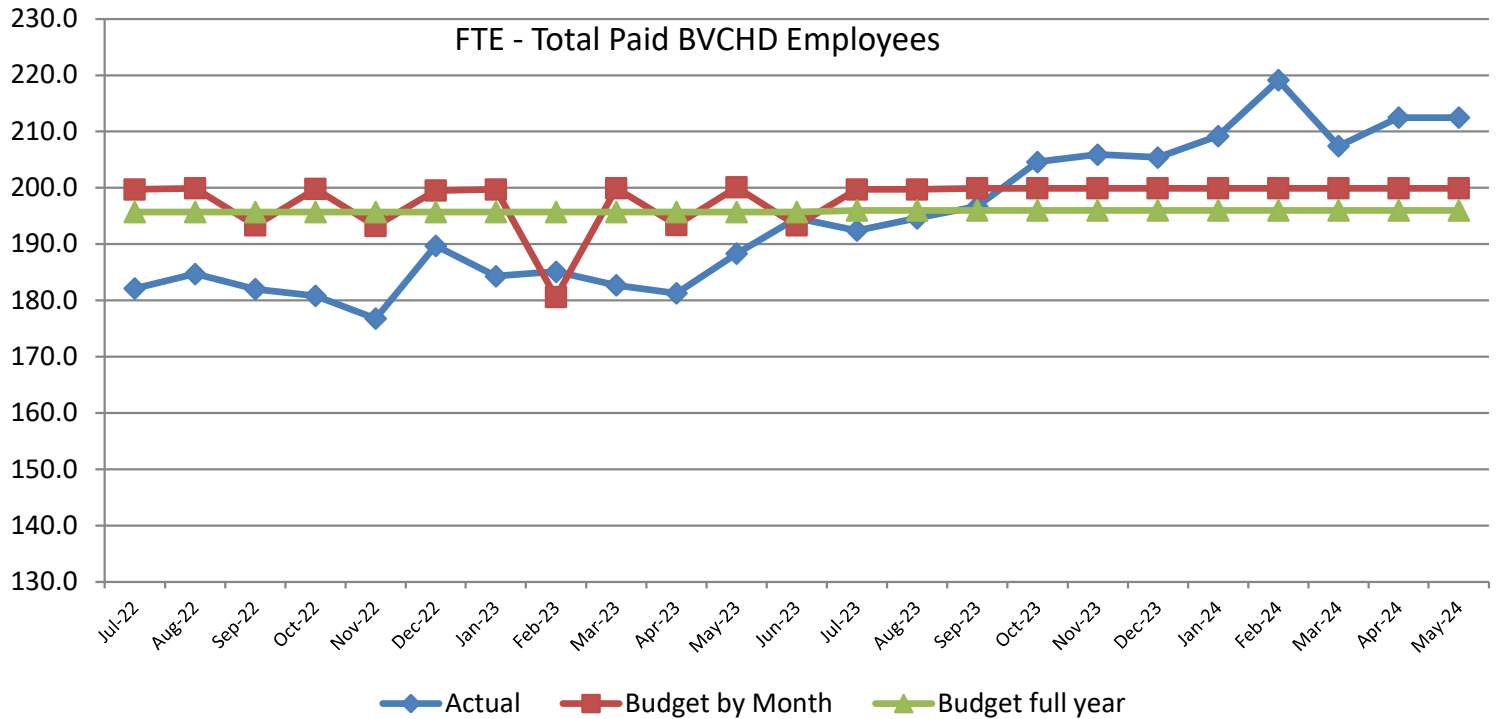
### Net Patient Revenue



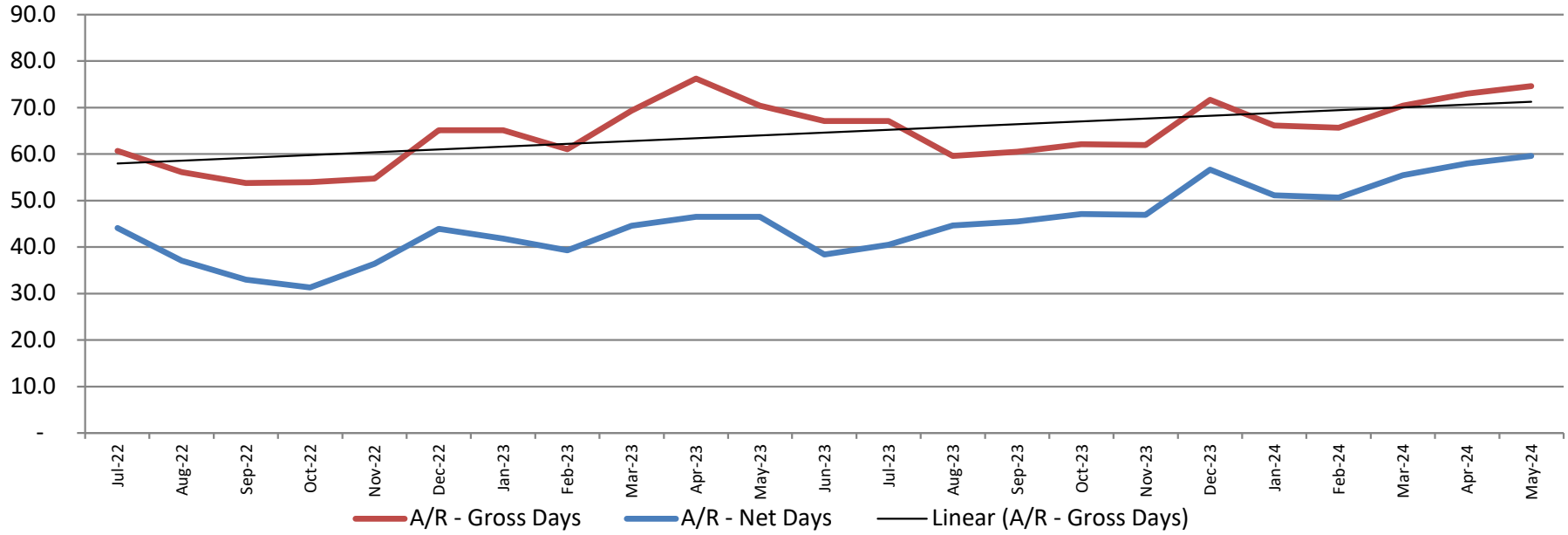
Total Expenses



FTE - Total Paid BVCHD Employees



Accounts Receivable Days - Gross and Net



A/R - \$

