



MISSION

It is our mission to deliver quality healthcare to the residents of and visitors to BigBearValley through the most effective use of available resources.

VISION

To be the premier provider of emergency medical and healthcare services in our BigBearValley.

BOARD OF DIRECTORS BUSINESS MEETING AGENDA

WEDNESDAY, SEPTEMBER 11, 2024 @ 1:00 PM

CLOSED SESSION 1:00 PM HOSPITAL CONFERENCE ROOM

OPEN SESSION @ APPROXIMATELY 2:15 PM HOSPITAL CONFERENCE ROOM

41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315

(Closed Session will be held upon adjournment of Open Session as noted below. Open Session will reconvene @ approximately 2:15 p.m. –Hospital Conference Room 41870 Garstin Drive, Big Bear Lake, CA 92315)

Copies of staff reports or other written documentation relating to each item of business referred to on this agenda are on file in the Chief Executive Officer's Office and are available for public inspection or purchase at 10 cents per page with advance written notice. In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if you need special assistance to participate in a District meeting or other services offered by the District, please contact Administration (909) 878-8214. Notification at least 48 hours prior to the meeting or time when services are needed will assist the District staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting or service. DOCUMENTS RELATED TO OPEN SESSION AGENDAS (SB 343) -- Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection at the public counter located in the Administration Office, located at 41870 Garstin Drive, Big Bear Lake, CA 92315. For questions regarding any agenda item, contact Administration at (909) 878-8214.

OPEN SESSION

1. CALL TO ORDER

Steven Baker, President

2. PUBLIC FORUM FOR CLOSED SESSION

This is the opportunity for members of the public to address the Board on Closed Session items.

(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)

3. ADJOURN TO CLOSED SESSION*

CLOSED SESSION

1. CHIEF OF STAFF REPORT/QUALITY IMPROVEMENT: *Pursuant to Health & Safety Code Section 32155

(1) Chief of Staff Report

2. HOSPITAL QUALITY/RISK/COMPLIANCE REPORTS: *Pursuant to Health & Safety Code Section 32155

(1) Risk / Compliance Management Report

(2) QI Management Report

3. CONFERENCE WITH LEGAL COUNSEL: *Pursuant to Health & Safety Code Section 54956.9

(1) Existing Litigation: Kelly v. BVCHD

OPEN SESSION

1. CALL TO ORDER

Steven Baker, President

2. ROLL CALL

Shelly Egerer, Executive Assistant

3. FLAG SALUTE

4. ADOPTION OF AGENDA*

5. RESULTS OF CLOSED SESSION

Steven Baker, President

6. PUBLIC FORUM FOR OPEN SESSION

This is the opportunity for persons to speak on items of interest to the public within subject matter jurisdiction of the District, but which are not on the agenda. Any person may, in addition to this public forum, address the Board regarding any item listed on the Board agenda at the time the item is being considered by the Board of Directors. (*Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.*)

PUBLIC RESPONSE IS ENCOURAGED AFTER MOTION, SECOND AND PRIOR TO VOTE ON ANY ACTION ITEM

7. DIRECTORS' COMMENTS/RECOGNITIONS/ACKNOWLEDGEMENTS

8. INFORMATION REPORTS

A. Foundation Report

Holly Elmer, Foundation President

B. Auxiliary Report

Janet Stevens, Auxiliary President

9. CONSENT AGENDA*

Notice to the Public:

Background information has been provided to the Board on all matters listed under the Consent Agenda, and the items are considered to be routine by the Board. All items under the Consent Agenda are normally approved by one (1) motion. If discussion is requested by any Board Member on any item; that item will be removed from the Consent Agenda if separate action other than that as stated is required.

- A. August 14, 2024 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant**
- B. August 2024 Human Resource Report: Erin Wilson, Human Resource Director**
- C. August 2024 Plant and Maintenance Report: Michael Mursick, Plant & Maint. Manager**
- D. Policies & Procedures: Summary Attached**
 - (1) Case Management
 - (2) EVS
 - (3) Human Resources
 - (4) Laboratory
- E. Committee Meeting Minutes:**
 - (1) August 06, 2024, Finance Committee Meeting Minutes

10. OLD BUSINESS*

- None

11. NEW BUSINESS*

A. Discussion and Potential Approval of the Following Service Agreements:

- (1) Stanley Mathis, DPM Clinic Service Agreement
- (2) Stanley Mathis, DPM SNF Service Agreement
- (3) Kalamai Dharma, MD OB/GYN Clinic Service Agreement (Revision)

B. Discussion and Potential Approval of Conducting a Special Board Meeting to Discuss/Review BVCHD Strategic Plan

C. Discussion and Potential Approval of Bear Valley Community Healthcare District Board of Directors Designated Account/Fund

D. Discussion and Review of Parcel Tax Sources and Uses From 2014 Through 2024

12. ACTION ITEMS*

A. Acceptance of Ovation Report

Woody White, Ovation

(1) August 2024

B. Acceptance of the CEO Report

Evan Rayner, Chief Executive Officer

(1) August 2024

C. Acceptance of the Finance Report

Jim Schlenker, Chief Financial Officer

(1) July 2024

D. Acceptance of CNO Report

Kerri Jex, Chief Nursing Officer

(1) August 2024

13. ADJOURNMENT*

*** Denotes Possible Action Items**

2. ROLL CALL:

Steven Baker, Jack Briner, Peter Boss, Ellen Clarke and Mark Kaliher were present. Also present was Evan Rayner, CEO, and Shelly Egerer, Executive Assistant

3. ADOPTION OF AGENDA:

President Baker called for a motion to adopt the August 14, 2024 Board Meeting Agenda as presented. Motion by Board Member Briner to adopt the August 14, 2024 Board Meeting Agenda as presented. Second by Board Member Clarke to adopt the August 14, 2024 Board Meeting Agenda as presented. President Baker called for a vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker – yes
- Board Member Boss - yes
- Board Member Kaliher- yes

4. RESULTS OF CLOSED SESSION:

President Baker reported that the following action was taken in Closed Session:

- Chief of Staff Report:
 - Initial Appointment:
 - Cole Nelson, MD- Emergency Medicine
 - Edward Boyer, MD- Tele-Neurologist
 - Rachel Carlin, MD- Tele-Neurologist
 - Annie Cavalier, MD- Tele-Neurologist
 - Zachary DeCant, MD- Tele-Neurologist
 - Paulo Gonzalez, DO- Tele-Neurologist
 - Amy Harrison, MD- Tele-Neurologist
 - Sara Hocker, MD- Tele-Neurologist
 - Christopher Kelesoglou, MD- Tele-Neurologist
 - Kevin Schmitt, MD- Tele-Neurologist
 - Adam Stitzman, MD- Tele-Neurologist
 - Piotr Tekiela, MD- Tele-Neurologist
 - Ashwaan Uddin, MD- Tele-Neurologist
 - Tamer Ammar, MD- Tele-Neurologist
 - Mario Cedillo, MD- Tele-Radiologist
 - George Papaspyros, MD- Tele-Radiologist
 - Resignations:
 - Abhi Kapuria, MD- Tele-Neurologist
 - Igor Malenky, MD- Tele-Neurologist
- Risk Report/Compliance Report
- QI Report

President Baker called for a vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker – yes
- Board Member Boss - yes
- Board Member Kaliher- yes

5. PUBLIC FORUM FOR OPEN SESSION:

President Baker opened the Hearing Section for Public Comment on Open Session items at 2:21 p.m. Hearing no request to make public comment. President Baker closed Public Forum for Closed Session at 2:21 p.m.

6. DIRECTORS COMMENTS

- None

7. INFORMATION REPORTS

A. Foundation Report:

- Ms. Elmer provided the following report:
 - Golf tournament scheduled
 - 6 spaces left
 - Silent Auction
 - Received several donations

B. Auxiliary Report:

- Ms. Stevens provided the following report:
 - Celebrating 58th Birthday; August 8,1966
 - Sandy Washabaugh passed away, services are August 24 at St. Columbus Church
 - We are averaging one new member a month

8. CONSENT AGENDA:

- A.** July 10, 2024 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- B.** July 24, 2024 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- C.** July 31, 2024 Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- D.** June 2024 Human Resource Report: Erin Wilson, Human Resource Director
- E.** June 2024 Plant and Maintenance Report: Michael Mursick, Plant & Maint. Manager
- F.** Infection Control Report: Heather Loose, Infection Preventionist
- G.** Policies & Procedures: Summary Attached
 - (1) Human Resources
- H.** Committee Meeting Minutes:
 - (1) July 02, 2024, Finance Committee Meeting Minutes

President Baker called for a motion to approve the Consent Agenda as presented. Motion by Board Member Briner to approve the Consent Agenda as presented. Second by Board Member Boss to approve the Consent Agenda as presented. President Baker called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

9. OLD BUSINESS*

- None

10. NEW BUSINESS*

A. Discussion and Potential Approval of Kalamani Dharma, MD OB/GYN Clinic Service Agreement (Revision):

- Mr. Rayner reported that we are suggesting \$1,000 per day and is per diem, we will review the agreement in 120 days. We want to ensure we have the patient volume and have mutual options; this is a two-year term with a 60 day out.

President Baker called for a motion to approve the revised clinic service agreement for Kalamani Dharma, MD OB/GYN as presented. Motion by Board Member Boss to approve the revised clinic service agreement for Kalamani Dharma, MD OB/GYN as presented. Second by Board Member Kaliher to approve the revised clinic service agreement for Kalamani Dharma, MD OB/GYN as presented. President Baker called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

B. Discussion and Potential Recommendation to the Board of Directors the Sale of Sandalwood Property / Three Acres:

- Mr. Rayner reported this is finalization of the property sale; we completed our due diligence, legal counsel has been involved, and the property will sell to Snow Summit for \$261,485.43.

President Baker called for a motion to approve the sale of the Sandalwood property as presented. Motion by Board Member Briner to approve the sale of the Sandalwood property as presented. Second by Board Member Boss to approve the sale of the Sandalwood property as presented. President Baker called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

C. Discussion and Potential Recommendation to the Board of Directors of the Following:

- (1) Fiscal Year 2024/2025 Operating Budget
- (2) Fiscal Year 2024/2025 Capital Budget
 - Mr. Schlenker reported the following:
 - Finance Committee approved the budget and was to provide a positive recommendation to the Board
 - Includes interaction with managers
 - 8-month projections were used
 - \$36.6 million is operating budget
 - Non-operating revenue
 - Increase in volumes and growth
 - FTE increase, approximately 5 FTE
 - Supplies are expected to increase
 - Insurance premiums have increased
 - Cyber insurance increased and in place
 - Employee events have been budgeted
 - 4% increase to all employees
 - Replace 9 Acute beds
 - Beds are so old they will not be able to have maintenance on them

President Baker called for a motion to approve the 2024/25 Operating and Capital Budget as presented. Motion by Board Member Boss to approve the 2024/25 Operating and Capital Budget as presented. Second by Board Member Kaliher to approve the 2024/25 Operating and Capital Budget as presented. President Baker called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

11. ACTION ITEMS*

A. Ovation Report:

- Mr. White reported the following information:
 - Apologized for the delay in the Strategic Plan, September 11 is rescheduled
 - Worked with Jim on the budget and year end closing
 - Staffing Assessment is continuing to be worked on
 - Continue to have good teamwork with managed care
 - Next webinar is September 10

President Baker called for a motion to approve the Ovation Report as presented. Motion by Board Member Briner to approve the Ovation Report as presented. Second by Board Member Clarke to approve the Ovation Report as presented. President Baker called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

B. Acceptance of CEO Report:

- Mr. Rayner reported the following information:
 - Provided update on the hospital retro trying to utilize this building
 - Continue to eliminate Registry
 - ICU beds is a large project
 - CDPH has stalled the project at this time
 - Getting ready to get dialysis service up
 - Internal operations and maintenance are now in place
 - Optometry & Ophthalmology
 - New service in OR – eye surgeries are being completed
 - Moving forward with Riverside Residency Program
 - LLUMC will be on site August 29
 - Parcel Tax renewal is moving forward

President Baker called for a motion to approve the CEO Report as presented. Motion by Board Member Briner to approve the CEO Report as presented. Second by Board Member Clarke to approve the CEO Report as presented. President Baker called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker – yes
- Board Member Boss - yes
- Board Member Kaliher- yes

C. Acceptance of CFO Report

(1) June 2024 Finance Report:

- Mr. Schlenker reported the following information:
 - Cash on hand is doing well – 371 days
 - Loss for the month of over \$1 million
 - YTD \$6.4 million surplus
 - Patient revenue was higher than expected
 - AR days have decreased
 - Total expenses exceeded 44.4% (\$1million was Registry)
 - Supplies inventory was completed; adjustment increase expenses \$58,000
 - YTD loss of \$4.8 million
 - Total surplus is approximately \$6 million

President Baker called for a motion to approve the June 2024 Finance Report as presented. Motion by Board Member Briner to approve the June 2024 Finance Report as presented. Second by Board Member Kaliher to approve the June 2024 Finance Report as presented. President Baker called for the vote. A vote in favor was unanimously approved 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

D. Acceptance of the CNO Report:

(1) CNO Report:

- Ms. Jex reported the following information:
 - Regulatory last visit was accepted: 2 additional visits (SNF complaint)
 - Stroke receiving center is continuing – on track to receive accreditation
 - Continue to monitor Registry and eliminate the use of them

President Baker called for a motion to approve the CNO Report as presented. Motion by Board Member Briner to approve the CNO Report as presented. Second by Board Member Boss to approve the CNO Report as presented. President Baker called for the vote. A vote in favor was unanimously approved 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes

12. ADJOURNMENT:

President Baker called for a motion to adjourn the meeting at 3:47 p.m. Motion by Board Member Boss to adjourn the meeting. Second by Board Member Kaliher to adjourn the meeting. President Baker called for the vote. A vote in favor of the motion was unanimously approved 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher- yes



Board Report
August 2024

Staffing	<p>Active: 272 – FT: 191 PT: 13 PD: 68 New Hires: 6 + 2 Re-Hires = 8 Terms: 2 (1 Voluntary 1 Involuntary) Open Positions: 12</p>
Work Comp	<p>NEW CLAIMS: 0 OPEN: 11 Indemnity (Wage Replacement, attempts to make the employee financially whole) – 10 Future Medical Care – 1 Medical Only – 0</p>
Employee Events	<p>Planning for STEM Awards for November with PFAC input</p>
Beta HEART	<p>Care for the Caregiver</p>
Beta Employee Safety	<p>Safe patient handling - working on validation Workplace violence - working on validation</p>
Health Benefits	<p>Reviewing 2025 plans including cost/coverage</p>

**Bear Valley Community Healthcare District
Construction Projects 2024**

	Department / Project	Details	Vendor and all associated costs	Comments
High Priority **				
	Urgent Care	Most items are complete except cabinet replacement.	Several cabinet manufacturing vendors	Will complete in Spring
	Fawnskin Lodge	Install new safety handrails	Facilities	In Progress
	ICU project	Initial review conducted with Architect on Program Flex possibilities and locations	Evan/Facilities	In Progress
	Acute/SNF- Plumbing Repair	Requesting new Proposals	Facilities	In Progress
	Urgent Care Digital Signage	Design/build a digital sign next to the Hwy that can have information displayed.	Facilities/Graphics inc.	Added to 2025 Capital budget
	** Dialysis	Implementing new program	Facilities/Quanta	Equipment is being re-validated
	** PIV Replacment	PIV is leaking below the surface, went to repair and found more issues	Facilities/Cosco Fire	New parts have been ordered, project will be completed week of the 16th

**Bear Valley Community Healthcare District
Potential Equipment Requirements**

Department / Project	Details	Vendor and all associated costs	Comments	
Hospital	New Gas Powered Golf Cart	Yamaha, CAT	The Facilities staff would like a newer heavy duty golf cart that is enclosed and 4X4	Added to 2025 Capital budget
	New Skid Steer	CAT	Replace our Volvo skid steer	Requesting proposals
	New Commercial Pipe Threader	Rigid	Facilities is in need of a pipe threader for random projects	Added to 2025 Capital budget
	** Hospital/Modernization of Controls	Facilities	We are in need of some modernization of some controls for spaces we struggle with daily, must replace immediately.	In Progress, 95 % completed
	Hospital/Hot Water Heater Issues	Facilities	The hot water heaters are struggling with modulating temps, they will need new controllers.	In Progress, 90 % completed

Policies for Approval by BOD		September SUMMARY
Department	Title	Summary
Case Management	Admission Process - SNF Residents	Annual review. Formatted. Revised 1.9. & 5.
Case Management	Case Management Admission	Annual review. Formatted. Revised statement, 3. and 8. Added. 4., 7.2. and section 10.
Case Management	Case Management Scope of Service	Annual review. Formatted. Revised Purpose.
Case Management	Change in Patient Stay Type	Annual review. Formatted. Revised 5.
Case Management	Condition Code 44	Annual review. Formatted. Added statement. Revised 1. and 1.1.
Case Management	Medicare Outpatient Observation Notice (MOON)	Annual review. Formatted. Revised statement and 1. Attached MOON Form.
Case Management	Ministerial Plan	Annual review. Formatted. Revised 1.2.
Case Management	Nondiscrimination of Hospital Referral to	Annual review. Formatted.
Case Management	Observation Status	Annual review. Formatted. Added 1.1. & 1.2.
Case Management	Outpatient Procedure Scheduling	Annual review. Formatted. Revised 1. Removed 1.1. and 2.3.3.
Case Management	PASRR Screening	Annual review. Formatted. Added section 5.
Case Management	Physician Certification for Inpatient Care	Annual review. Formatted. Added 1.1.
Case Management	Physicians Orders for Life Sustaining	Annual review. Formatted.
Case Management	Post Discharge Follow-up Telephone Call	Annual review. Formatted. Revised to reflect current process.
Case Management	Referrals to Medical Social Services	Annual review. Formatted. Revised 1.-3.
Case Management	Utilization Review Plan	Annual review. Formatted. Revised statement, 2.1.
EVS	Bedside Commode Cleaning	Annual review. Formatted. Revised to reflect current process.
Human Resources	Corrective Action and Discipline	Annual review. Formatted. Revised 8.
Human Resources	Employee Recruitment, Selection and Onboarding	Annual Review. Formatted. Changed title from "Employee Recruitment & Selection". Revised to reflect current process.
Human Resources	License/Certification Requirements	Annual review. Formatted. Added 2. Revised section 7.
Human Resources	Mandatory Employment Requirements	Annual review. Formatted. Revised to reflect current process.
Laboratory - Microbiology	Abbott ID Now	Annual review. No Changes.
Laboratory - Microbiology	Alere Acceava@ Mono Test	Annual review. No Changes.
Laboratory - Microbiology	BD GasPak Pouch System	Annual review. No Changes.
Laboratory - Microbiology	Blood Cultures	Annual review. No Changes.
Laboratory - Microbiology	Body Fluid Cultures	Annual review. No Changes.
Laboratory - Microbiology	Catalase Test	Annual review. No Changes.
Laboratory - Microbiology	CSF Cultures	Annual review. No Changes.
Laboratory - Microbiology	Culture Ear	Annual review. No Changes.
Laboratory - Microbiology	Culture Eye	Annual review. No Changes.
Laboratory - Microbiology	Genital Cultures	Annual review. No Changes.
Laboratory - Microbiology	Gram Stain	Annual review. No Changes.
Laboratory - Microbiology	ImmunoCard STAT Cryptosporidium Giardia	Annual review. No Changes.
Laboratory - Microbiology	ImmunoCard STAT! CAMPY	Annual review. No Changes.
Laboratory - Microbiology	ID NOW Influenza A & B 2	Annual review. No Changes.
Laboratory - Microbiology	ID NOW RSV PCR	Annual review. No Changes.
Laboratory - Microbiology	ID NOW Strep A 2	Annual review. No Changes.
Laboratory - Microbiology	Lower Respiratory Cultures	Annual review. No Changes.
Laboratory - Microbiology	Oxacillin Disk Testing	Annual review. No Changes.
Laboratory - Microbiology	Oxidase Test	Annual review. No Changes.
Laboratory - Microbiology	PathoDx Strep Typing	Annual review. No Changes.
Laboratory - Microbiology	Prompt Inoculation System - D	Annual review. No Changes.
Laboratory - Microbiology	Quidel QuickVue TLI Lactoferrin Test	Annual review. No Changes.
Laboratory - Microbiology	Rapid Plasma Reagin (RPR) Card Test for	Annual review. No Changes.
Laboratory - Microbiology	Staph Latex Kit	Annual review. No Changes.
Laboratory - Microbiology	Stool Cultures	Annual review. No Changes.
Laboratory - Microbiology	Tissue Cultures	Annual review. No Changes.
Laboratory - Microbiology	Upper Respiratory Cultures	Annual review. No Changes.
Laboratory - Microbiology	Wet Mount Testing	Annual review. No Changes.
Laboratory - Microbiology	Wound Cultures	Annual review. No Changes.

President Baker motioned to approve the July 02, 2024 minutes as presented. Second by Board Member Briner to approve the July 02, 2024 minutes as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes

7. OLD BUSINESS:

- None

8. NEW BUSINESS*

A. Discussion and Potential Recommendation to the Board of Directors the Sale of the Sandalwood Property / Three Acres:

- Mr. Rayner reported the sale of the last 3 acres by all documentation has been provided, sale is \$261,485.43.

President Baker motioned to provide a positive recommendation to the Board of Directors the sale of the Sandalwood property as presented. Second by Board Member Briner to provide a positive recommendation to the Board of Directors the sale of the Sandalwood property as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes

B. Discussion and Potential Recommendation to the Board of Directors of the Following:

(1) Fiscal Year 2024/2025 Operating Budget

(2) Fiscal Year 2024/2025 Capital Budget

- Mr. Schlenker reported that in the future we will conduct the budget in May:
 - Each department manager received their budgets with historical information
 - \$6 million surplus
 - Revenue deductions is budgeted at 48%
 - Salary & Wages increased due to health insurance prices increasing
 - Working on eliminating registry staff
 - Depreciation is lower due to assets being lower
 - Other expenses significantly dropped
 - Rate range money is in the budget; approximately \$150,000
 - Acute daily census 6 day
 - SNF census at 19
 - Mom & Dad project included new staff
 - Ultrasound will need additional coverage
 - Material Management budgeting for overtime
 - Increase EVS increase in security staff and new lead
 - New EA for policy and contracts
 - Increase in HR hours due to growing
 - Total patient revenue the budget reflects revenue as a result of budgeted statistics
 - Increase in supplies for inventory
 - Professional / Physician fees are budgeted at an increased level for continued ER coverage as well as additional provider coverage

- Miscellaneous expense of \$491K including estimates of \$300k for legal action and lawsuits
- Several items requested for the capital plan for various departments
 - \$2,571,353.59 total for capital budget expectations

9. PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS*

A. June 2024 Finances:

- Mr. Schlenker reported the following information:
 - Cash on hand \$2.775 million
 - Days cash on hand decreasing to 371
 - Loss for the month \$1,257,572
 - Revenue deductions at 60% of total revenue (29% higher than budget)
 - Total patient days exceeded budget
 - We are Seeing patients
 - Salaries and registry combined were lower than the previous month by \$55K
 - Total expenses are at 44%
 - Salary & Registry is lower than previous month
 - \$6 million surplus target was \$3.4 million
 - Operating and cash investments is at \$4 million

President Baker motioned to approve the July 2024 Finance Report as presented. Second by Board Member Briner to approve the July 2024 Finance Report as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.


- President Baker - yes
- Board Member Briner- yes

10. ADJOURNMENT*

Board Member Briner motioned to adjourn the meeting at 2:14 p.m. Second by President Baker to adjourn the meeting. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Boss- yes



Date: August 12, 2024
To: Board of Directors
From: Evan Rayner, CEO 
Re: Stanley Mathis, DPM Podiatry Clinic Service Agreement (Renewal)
Stanley Mathis, DPM SNF Podiatry SNF Service Agreement (Renewal)

Discussion:

Stanley Mathis, DPM and team have been with BVCHD approximately 2.5 years, they provide comprehensive foot and ankle care and will be an part of the new wound care program. They see approximately 400 visits per year and also cover required foot services in the SNF.

Stanley Mathis, DPM Podiatry Clinic Service Agreement is a renewal of the current service agreement. Contract is as follows:

- \$75.00 per encounter
- Two-year term
- 60- day termination without cause
- All other terms remain the same

Stanley Mathis, DPM Podiatry SNF Service Agreement is a renewal of the current service agreement. Contract is as follows:

- \$75.00 per encounter
- Two-year term
- 60 day termination without cause
- All other items remain the same

Recommendation:

To approve the following service agreements as presented:

- Stanley Mathis, DPM Podiatry Clinic Service Agreement (Renewal)
- Stanley Mathis, DPM SNF Podiatry SNF Service Agreement (Renewal)

FIRST AMENDMENT TO AGREEMENT FOR PODIATRIC SERVICES AT THE RURAL HEALTH CLINICS

This First Amendment to Agreement for Podiatric Services at the Rural Health Clinics (“First Amendment”) is made and entered into as of September 29, 2024 (the “First Amendment Effective Date”) by and between Bear Valley Community Healthcare District, a California local healthcare district (“BVCHD”) and Stanley Mathis, DPM, Inc. (“Group”). BVCHD and Group are sometimes referred to herein individually as a “Party” and collectively as the “Parties.”

RECITAL

A. BVCHD and Group are parties to that certain Agreement for Podiatric Services at the Rural Health Clinics dated October 1, 2022 (the “Agreement”).

B. BVCHD and Group seek to enter into this First Amendment to extend the Term of the Agreement and to make certain other changes to the Agreement.

NOW, THEREFORE, for and in consideration of the recitals above and the mutual covenants and conditions contained herein, BVCHD and Group agree as follows:

1. Capitalized Terms. Capitalized terms used and not otherwise defined in this First Amendment shall have the meanings ascribed thereto in the Agreement.

2. Extension of Term. Effective as of September 29, 2024, the Term of the Agreement shall be extended by two (2) years such that it will expire on September 30, 2026 unless sooner terminated in accordance with the terms of the Agreement.

3. Section VIII.C. Effective as of the First Amendment Effective Date, Section VIII.C shall be deleted in its entirety and replaced with the following:

“C. Either party may terminate this Agreement, without cause, by providing the other party with sixty (60) days’ prior written notice.”

4. No Other Changes. Except as otherwise set forth herein, all terms and conditions of the Agreement shall remain in full force and effect.

5. Counterparts. This First Amendment may be executed in any number of counterparts, each of which shall be deemed an original, but all such counterparts together shall constitute but one and the same instrument. The parties hereby acknowledge and agree that electronic signatures that comply with the eSign Act (15 U.S.C. Ch. 96) (such as DocuSign signatures), or signatures transmitted by electronic mail in so-called “PDF” format or by fax shall be legal and binding and shall have the same full force and effect as if an original of this First Amendment had been delivered.

[Signatures Appear on Next Page]

IN WITNESS WHEREOF, the undersigned have executed this First Amendment as of the day and year first written above.

<p>BVCHD:</p> <p>Bear Valley Community Healthcare District, a California local healthcare district</p> <p>By: _____ Steven H. Baker President, Board of Directors</p> <p>By: _____ Evan Rayner Chief Executive Officer</p>	<p>GROUP:</p> <p>Stanley Mathis, DPM, Inc.</p> <p>By: _____ Stanley Mathis, DPM</p>
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FIRST AMENDMENT TO AGREEMENT FOR PODIATRIC SERVICES

This First Amendment to Agreement for Podiatric Services (“First Amendment”) is made and entered into as of October 7, 2024 (the “First Amendment Effective Date”) by and between Bear Valley Community Healthcare District, a California local healthcare district (“BVCHD”) and Stanley Mathis, DPM, Inc. (“Group”). BVCHD and Group are sometimes referred to herein individually as a “Party” and collectively as the “Parties.”

RECITAL

A. BVCHD and Group are parties to that certain Agreement for Podiatric Services at dated October 8, 2022 pursuant to which Group provides podiatric services at BVCHD’s skilled nursing facility (the “Agreement”).

B. BVCHD and Group seek to enter into this First Amendment to extend the Term of the Agreement and to make certain other changes to the Agreement.

NOW, THEREFORE, for and in consideration of the recitals above and the mutual covenants and conditions contained herein, BVCHD and Group agree as follows:

1. Capitalized Terms. Capitalized terms used and not otherwise defined in this First Amendment shall have the meanings ascribed thereto in the Agreement.

2. Extension of Term. Effective as of October 7, 2024, the Term of the Agreement shall be extended by two (2) years such that it will expire on October 7, 2028 unless sooner terminated in accordance with the terms of the Agreement.

3. Section V. Effective as of October 8, 2024, Section V of the Agreement shall be deleted in its entirety and replaced with the following:

“Section V. Compensation.

At the end of each month, Group shall submit to the administration a completed invoice, in a form reasonably acceptable to Hospital, identifying the podiatric services provided and the time spent providing such services in the SNF for SNF Patients. Upon receipt of completed and signed report for services rendered under this Agreement, Hospital shall pay Group, as for sole compensation hereunder, on a fee per visit basis at \$75.00 (Seventy-Five Dollars) per billable visit. A billable visit is a face to face encounter where services are rendered at a level that justifies a Skilled Nursing Facility charge of 99201 or higher for a new patient, 99212 or higher for an established patient, or 99381 or higher for a preventative medicine visit, or 99305 to 99310. “No charge/courtesy” visits are not eligible for payment. Hospital will provide Group a list of patients seen per Hospital records that supports the payment made to Group. All patient billings for services provided by Group or the Physicians shall remain the property of Hospital. Subject to Group’s

timely submission of the report described above, monthly payments to Group shall be made on or before the 10th (tenth) day of the month, following the month in which services are rendered.”

4. Section VIII.C. Effective as of October 7, 2024, Section VIII.C shall be deleted in its entirety and replaced with the following:

“C. Either party may terminate this Agreement, without cause, by providing the other party with sixty (60) days’ prior written notice.”

5. No Other Changes. Except as otherwise set forth herein, all terms and conditions of the Agreement shall remain in full force and effect.

6. Counterparts. This First Amendment may be executed in any number of counterparts, each of which shall be deemed an original, but all such counterparts together shall constitute but one and the same instrument. The parties hereby acknowledge and agree that electronic signatures that comply with the eSign Act (15 U.S.C. Ch. 96) (such as DocuSign signatures), or signatures transmitted by electronic mail in so-called "PDF" format or by fax shall be legal and binding and shall have the same full force and effect as if an original of this First Amendment had been delivered.

[Signatures Appear on Next Page]

IN WITNESS WHEREOF, the undersigned have executed this First Amendment as of the day and year first written above.

<p>BVCHD:</p> <p>Bear Valley Community Healthcare District, a California local healthcare district</p> <p>By: _____ Steven H. Baker President, Board of Directors</p> <p>By: _____ Evan Rayner Chief Executive Officer</p>	<p>GROUP:</p> <p>Stanley Mathis, DPM, Inc.</p> <p>By: _____ Stanley Mathis, DPM</p>
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Thank you Bear Valley Family for our Nine Year Partnership					
	Ovation Solution	Leader	Coverage	2024	Comments
Key	Focus Items This Month	Focus Items This Year	Completed This Year	Updated This Month	
Coverage	WIC - Within Contract				
Return On Investment					
				2023	2024 YTD
Direct Ovation Business Partner Benefits				\$ 362,594	\$ 309,793
Indirect Ovation Business Partner Benefits				\$ 235,469	\$ 284,640
				\$ 598,063	\$ 594,433
Professional Fees				\$ 338,421	\$ 338,421
Return On Investment-Dollars				\$ 259,642	\$ 256,012
Return On Investment-Percentage				76.7%	75.6%

	Ovation Solution	Leader	Coverage	2024	Comments
Strategic Planning & Growth	CEO Advisement	GVP	WIC	Ongoing support with the CEO on operations.	Monthly calls with the CEO on various topics.
	Physician Practice Review	Margaret Cook	WIC	Review of physician practice for purchase.	Discussions, analysis, and negotiations continue.
	Strategic Planning	Strategy Team	WIC	Formulation and assistance with new 3 year strategic plan.	Updates being worked on for presentation. Working on date for retreat to meet the Board's schedule.
	Construction and Design Project	David Anton	WIC	Discussions/meetings for the construction of new Hospital to meet CA codes.	Planning meetings continue. Refinement of project in several areas underway. Working with Lionakis on revisions to plans and pricing.
	Construction and Design Project Financing	GVP	WIC	Financing of new construction	Call held June 4th to discuss all options for financing. Discussions to begin again when plans more solid.
	CHA Discussion with MedPac	HFR Team	WIC	Assistance and support to CHA and BVCHD for reform on MC Advantage plans and improved reimbursement.	John Waltko and David Perry worked with Evan.
	Reviewing Rural Residency program funding for GME	John Waltko	WIC	Assist Evan with exploration of funding a rural residency program.	Goal is to have a plan for 2024, start program in 2025.
	Physician Recruiting	GVP	WIC	Work with CEO on recruitment, planning for new Providers.	General Surgeon and Orthopedist recruited.
	Medical Staff Development Plan	Strategy Team	WIC	Review Medical Staff recruitment, retention, needs, by-laws	MSDP completed. Wrap up call and adjustments done July 28th.

	Ovation Solution	Leader	Coverage	2024	Comments
Clinical & Compliance	Patient Experience assessment	Cadence	WIC	Assessment to improve the patient experience process.	Project completed. Report presented to Sheri. Shared with the Board. More to come during the strategic planning process.
	Case Management Assessment and Mentorship	Quality Team	Add-on	Phase 2 of Case Management project.	Planning on project timing continues. Delayed slightly awaiting on rev cycle report.
	Case Management Assessment and Mentorship	Quality Team	WIC	Assessment of Case Management Program, Mentorship for New Director-Phase 1.	Mayra onsite the week of Nov 13th. Project completed. Report presented with action plan and next steps.
	Surgical Review and Follow-up	Quality Team	WIC	Further assistance with Surgical area after Mock Survey	Buck Kaiser performed assessment week of Oct 2nd. Report presented to admin.
	Mock Survey	Survey Team	WIC	Assess preparedness of Hospital for upcoming survey.	Survey team onsite in May. Report presented, MAP formulated. Actions being followed up.
	Compliance/Risk Assessment	Compliance Team	WIC	Assessment of Hospital Compliance and Risk programs	MAP presented to Board in December. By-laws being reviewed to include formation of Compliance program.
	Community Health Needs Assessment	Strategy Team	WIC	Assessment of community needs and sentiment, hospital needs, provider needs.	CHNA work has been finished. Report prepared. Short discussion at June Board meeting. Incorporating into strategic planning.
	Physician Clinic Operations Review	Physican Clinic Team	WIC	Assessment of Clinics and Urgent Care	Final report issued. Implementation of suggestions/findings occurred. Improvements noted.

	Ovation Solution	Leader	Coverage	2024	Comments
Financial & Operations	Monthly Operations Review	Region Team	WIC	Held Monthly on 2nd Monday	Monthly calls with BVCHD admin, OHC Region Team, Support Team to discuss operations, financial status, recruitment, growth plans, strategy.
	Financial Ops Review (FOR)	Region Team	WIC	Information request sent in February.	Information received, continued work with Jim and team on results.
	Contractual Accounting Review	David Perry	WIC	Information request sent in February.	Information received and is in review.
	Budget review	Region Team	WIC	Review of 2024-25 budget prior to submission to Board.	Budget process has begun. Initial assumption and financial review in process.
	Staffing Assessment	Thomas Florian	WIC	Assessment to determine staffing levels	Thomas provided summary of assesment on May 23rd. Work and implementation to begin now that Jim is in place.
	Revenue Cycle Assessmet	Amplify	WIC	Assess the revenue cycle department and it's operations.	Assessment completed. Report sent to Evan. Revisions and further explanations taking place.
	Elevate Assessment	PLUS Team	WIC	Assess the purchasing department and it's operations.	Working with MM on contract compliance and improving dietary in particular. Andrew Bargsten planning a trip Q3 2024.
	Comparative Data Analysis	Leslie Roney	WIC	Perfomed Monthly	Results are reported in rankings report distributed to hospital monthly. See graphs below.
	Managed Care Assessment and Contract Review	Wanda Wright	WIC	Project started March 2021	Monthly calls being held with BV/Mgd Care team. Continued work between both teams on Heritage and VA contracts.
	Qrate Price Comparison	HFR Team	WIC	Review of current pricing as compared to other local facilities.	Work put on hold for time being. Will work with Jim going forward.

	Ovation Solution	Leader	Coverage	2024	Comments
Trustee Education	Governance Webinars	QLI	WIC	Second Tuesday each month	October 8: Culture of Compliance
	National Trustee Conference with Trustee Essentials	QLI	WIC	Leadership conference to be held at Ameila Island, FL on Feb 18-20.	
	Board Self-Assessment	Region Team	WIC	Assessment of Board direction for upcoming year.	
	National Trustee Conference with Trustee Essentials	QLI	WIC	Leadership conference to be held in Austin, TX at Barton's Creek, Feb 20-24.	Thank you Evan for attending.
Leadership Education & Development	CNO Symposium	OLI Series	WIC	Symposium designed for CNO's and Nurse Leadership	Symposium to be held October 1-2, 2024
	Pharmacy Directors Boot Camp	OLI Series	WIC	Symposium designed for Pharmacy Directors, Nurse Leaders, and Staff	Symposium to be held October 8-9, 2024
	CAH/PPS Boot Camp for Reimbursement and Cost Reporting	OLI Series	WIC	Boot Camp to train/reinforce knowledge of CAH/PPS operations.	Symposium to be held October 23-25 2024
	HFR Regulatory Updates	HFR	WIC	Updates Presented Daily/Monthly Based on Information Release	
	HealthTrust University			Annual meeting/education put on by HealthTrust.	Meeting is in Orlando August 13-15, 2024
	Ovation Healthcare Women's Retreat	OLI Series	WIC	Retreat specifically designed for Women leaders	Thank you Nicole and Erin for attending the conference.
	CFO Recruitment	GVP	WIC	Assist with Recruitment of CFO	Jim Schlenker was hired and started May 1st.
	CFO Evaluation	GVP	WIC	Evaluation process completed December 2023.	Evaluation presented at February Board meeting.
	CEO Evaluation	GVP	WIC	Evaluation process completed December 2023.	Evaluation presented at February Board meeting.

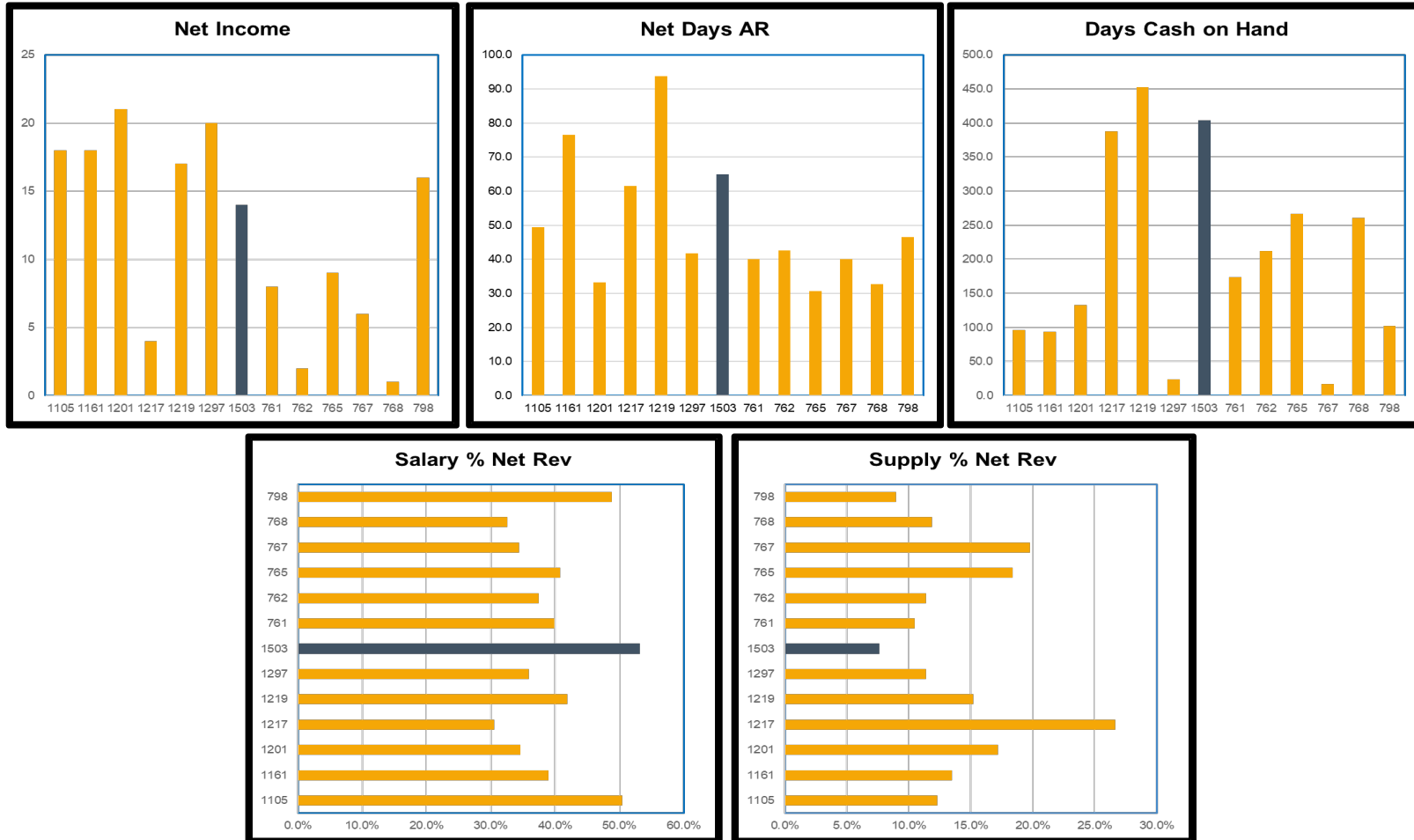
Ovation Region Team and Internal Consulting Hours		
	2023	2024 YTD
Region Team	422	477
Internal Consultants	732	451
Total:	1,154	928

Key Contract Items
Hospital
Annual Professional Fee = \$338,421 Current Contract November 1, 2020 - October 31, 2026 Mutual 90-day window to terminate October 31, 2024 Original Contract Date: June 25, 2015
Medical Stabilization Unit
Termination window exercised effective December 28, 2022 Annual Professional Fee = \$183,600 Current Contract January 1, 2021 - December 31, 2025 Mutual 90-day window to terminate December 31, 2023 Original Contract Date: January 1, 2021

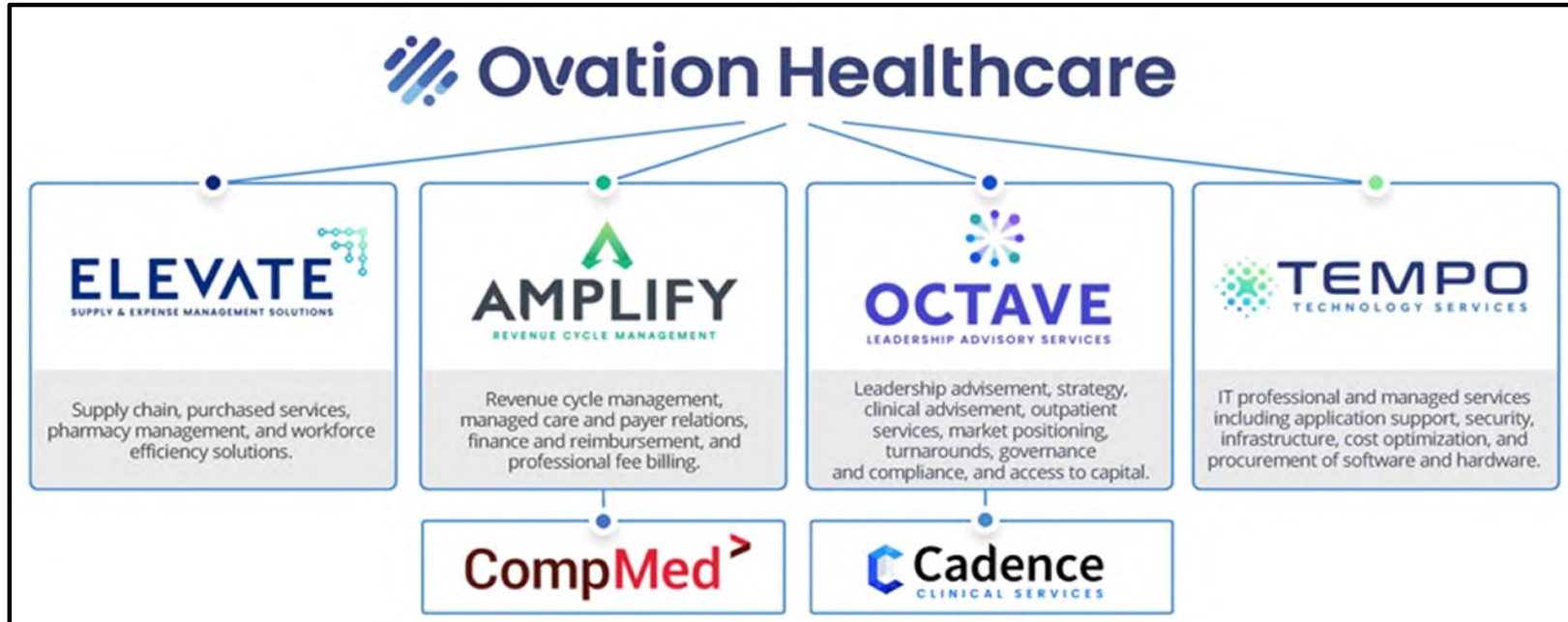
Estimated Annual Benefits & Savings Rolling 12 Month Totals		
Ovation Business Partnership Benefits		
	2023	2024 YTD
HPG Discounts	\$ 308,550	\$ 266,372
HPS Rebates	\$ 19,054	\$ 7,285
GPO Group Savings	\$ 3,175	\$ 7,128
MD Buyline	\$ 10,000	\$ 10,000
Strategic Service Partner	\$ 21,815	\$ 19,008
Total:	\$ 362,594	\$ 309,793
Other Ovation Business Partnership Benefits		
AHA Dues Discounts	\$ 4,669	\$ 4,940
Consulting (Region Team)	\$ 84,400	\$ 166,950
Consulting Engagements	\$ 146,400	\$ 112,750
Total:	\$ 235,469	\$ 284,640
Partnership Education Benefit		
Direct Employee Education	Trustee Quick Reference Guide	
OLI Monthly Education Offerings	Board Esesntial Workshop	
Regional Education Conferences	Monthly Trustee Education Webinars	
Board Specific Education Action Plan	Monthly/Daily Regulatory Updates	
National Ovation Trustee Conference	HealthTrust University	
Other Benefits		
New Compliance Director Support	Cost Report Review and Analysis	
Urgent Care Assessment, Structure, Planning	Ovation Best Practices	
Managed Care Payor Yield Assessment	Accounts Receivable Review and Analysis	
Contractual Allowance & Bad Debt Analysis	Strategic Plan and Quarterly Updates	
Elevate Supply Chain Support	CEO Recruitment	
Community Health Needs Assessment	Case Mangagement Review and Mentoring	

Bear Valley Ovation/Elevate Summary									
Desc	Spend			Savings \$\$s			Ovation AF		
	2022	2023	Variance	2022	2023	Variance	2022	2023	Variance
SSP	\$1,257,712.07	\$227,347.21	-\$1,030,364.86	\$36,286.42	\$21,814.64	-\$14,471.78	\$12,573.36	\$14,290.58	\$1,717.22
HPG	\$2,019,503.04	\$2,686,767.84	\$667,264.80	\$271,850.01	\$308,549.62	\$36,699.61	\$29,195.81	\$38,692.63	\$9,496.82
Total:	\$3,277,215	\$2,914,115	-\$363,100	\$308,136	\$330,364	\$22,228	\$41,769	\$52,983	\$11,214
Notes:	SSP - Strategic Service Partners HPG - Healthcare Purchasing Group								
Elevate Administrative Fees - A formal disclosure letter is sent out annually to the Board Chair and CEO (these AF are industry standard paid by Vendors to Ovation/Elevate).									

Critical Access Hospitals: Comparison Ranking Charts - July 2024 Data



Ovation Learning Institute (OLI) Education Information Section		
2024 Trustee Webinars - 2nd Tuesday @ 12 PM CST		BVCHD Participants
Jan 9	Fiduciary Duties and the Functions of Governance	
Feb 13	No Webinar - Leadership Conference	
Mar 12	Succession Planning	1
Apr 9	Courage & Compliance	1
May 14	Quality, Safety, and Care Experience	1
Jun 11	Caring & Community	1
Jul 9	Controlling the Controllables	
Aug 13	Medicare Advantage - Status & Strategies	1
Sept 10	Medicare & Medicaid Program Update	
Oct 8	Culture of Compliance	
Nov 11	Strategic Planning Oversight	
<p>Check out all Webinars through the link below Be sure to add these dates to you calendar! Visit https://ovationhc.com/education/ to register</p>		



Ovation Regional Team		
Team Member & Position	Phone	Email
Region Team		
Woody White, CPA - Group Vice President	561.644.5391	wwhite@ovationhc.com
Suzette Duhe - VP of Finance	228.297.6342	sduhe@ovationhc.com
Leslie Roney - Financial Consultant	615.400.7220	lroney@ovationhc.com
Support Team		
David Perry - VP Healthcare Finance & Reimbursement	615.371.4703	dperry@ovationhc.com
John Waltko - VP Regulatory & Financial Reporting	615.371.4678	jwaltko@ovationhc.com
Wanda Wright - VP Managed Care	704.999.8890	wwright@ovationhc.com
Phillip Stubblefield - Manager Compliance	865.607.6255	pstubblefield@ovationhc.com
Jo Piland - Coordinator Ovation Learning Institute	615.371.4842	jpiland@ovationhc.com
Sue Dorsey - VP Portfolio Development	615.371.4887	sdorsey@elevate-scs.com
Andrew Bargsten - Manager, Client Engagement	615.371.4789	abargsten@elevate-scs.com
Peter Miessner - VP Amplify	281.415.8388	pmiessner@ovationhc.com
Ginnie Berg - Manager Strategic Planning	713.562.1699	gberg@ovationhc.com
Margaret Cook - Physician Services	205.443.2532	mcook@ovationhc.com
Kristine Wolff - Chief Clinical Officer	724.882.0630	kwolff@ovationhc.com
Chris Little - VP Pharmacy Service	217.855.1043	thomas.little@elevate-scs.com

Upcoming Ovation Healthcare Education



WEBINAR
Reimbursement & Regulatory Update: Outpatient Prospective Payment System Annual Proposed Rule and Other Regulatory Developments

📅 08/27/2024
🕒 2:00 pm – 4:00 pm
💻 Virtual

[Learn More >](#)



WEBINAR
Board Leadership: Medicare and Medicaid Program Update

📅 09/10/2024
🕒 12:00 pm – 1:00 pm
💻 Virtual

[Learn More >](#)



WEBINAR
Dealing with Cyber Gangs in Healthcare: Strategies for Nursing Leaders

📅 09/19/2024
🕒 10:30 am – 11:30 am
💻 Virtual

[Learn More >](#)



WEBINAR
2025 CMS Inpatient Final Rule: Navigating Quality Requirements

📅 09/26/2024
🕒 1:00 pm – 2:00 pm
💻 Virtual

[Learn More >](#)



CLASSROOM
CNO Symposium

📅 10/01/2024 – 10/02/2024
📍 Ovation Healthcare Conference Center, Brentwood, TN

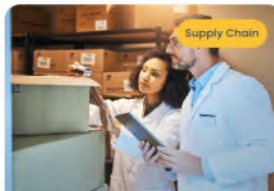
[Learn More >](#)



WEBINAR
October Board Leadership Webinar

📅 10/08/2024
🕒 12:00 pm – 1:00 pm
💻 Virtual

[Learn More >](#)



CLASSROOM
Pharmacy Directors Boot Camp

📅 10/08/2024 – 10/09/2024
📍 Ovation Healthcare Conference Center, Brentwood, TN

[Learn More >](#)



CLASSROOM
Critical Access Hospital Reimbursement & Medicare Cost Reporting Boot Camp for CAH and PPS Hospitals

📅 10/22/2024 – 10/25/2024
📍 Ovation Healthcare Conference Center, Brentwood, TN

[Learn More >](#)



WEBINAR
November Board Leadership Webinar

📅 11/12/2024
🕒 12:00 pm – 1:00 pm
💻 Virtual

[Learn More >](#)



CLASSROOM
Foundations for Healthcare Leadership

📅 11/13/2024 – 11/14/2024
📍 Ovation Healthcare Conference Center, Brentwood, TN

[Learn More >](#)



CLASSROOM
Quality, Regulatory & Life Safety Summit

📅 12/09/2024 – 12/11/2024
📍 Ovation Healthcare Conference Center, Brentwood, TN

[Learn More >](#)

Bear Valley Community Hospital - Ovation Workplan Timeline

		FY 2023				FY 2024				FY 2025				FY 2026				
		Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	
Strategy	Strategic Plan Quarterly Review	Throughout 2023				Q1 2024												
	Strategic Plan, Mission/Vision Development						Q2/Q3 2024											
	CHNA									Q1 2025								
	Medical Staff Development Plan		Q2 2023															
Finance	Cost Report Review				Q4 2023				Q4 2024									
	Staffing Assessment						Q2/Q3 2024											
	Financial Operations Review						Q2 2024											
	Contractual Allowance & Bad Debt Reserve Review		Q2 2023				Q2 2024											
Rev Cycle	High Level RCM Assessment							Q3 2024										
Clinical Operations/Case Management/ CDI	Mock Survey		Q2 2023															
	Surgical Assessment & Implementation			Q3 2023														
	Case Management Mentoring			Q3 2023														
	Patient Experience Assessment						Q2 2024											
Construction	Assist with Preliminary Construction Planning and Financing	Ongoing During Project				Ongoing During Project				Ongoing During Project								



Finance Report
July 2024 Results

Summary for July 2024

- Cash on hand \$ 3,537,359
- Investments \$ 40,888,786
- Days Cash on hand, including investments with LAIF – 395
- Loss for the month of \$193,209 vs projected loss of \$391,534
- Total surplus of \$469,388 (vs a budget of \$304,467 surplus)
- Total Patient Revenue was 6.5% higher than Budget for the month
- Revenue deductions decreased to 57% of total revenue (23% higher than budget)
- Net Patient Revenue was 9.7% less than budget due to the continued revenue deduction impact
- Total Expenses were 14.8% less than budget



July 2024 Financial Results

Key Statistics

Total Patient Days were less than budget (742 vs 790) while still exceeding the previous month of 725. Our Acute and Swing average daily census was 5.2 moving toward a goal of 7.0. Emergency Room visits did not exceed the monthly target (1,080 vs 1,125). Surgical procedures were slightly below the first month's (16 vs 22). Primary care visits were higher than projected (2,066 vs 1,532) while specialty clinic visits were ahead of target (319 vs 208). Lab (6,983 vs 6,860) and Imaging (combined modalities of 1,503 vs 1,487) procedures exceeded the current month target with only CT being lower than its individual target (435 vs 452).

Financial Highlights

These volumes did lead to total patient revenue for June of \$6,435,109, 6.5% higher than the budget of \$6,044,270.

Total Revenue Deductions were 22.9% higher than budget for the month (at 57% of gross revenue) continue to include higher than historical increases in the reserve for bad debt allowance account (while under budget for the current month) for increased aging of private pay accounts. We are working to submit data for an Internal Rate Review for our Medicare business in an effort to get more favorable reimbursement rates prior to the annual cost report filing. Once completed and confirmed, the revenue deduction model will be updated with appropriate rates. We are also working diligently with Truebridge to ensure process improvements which will improve cash collections and reduce the negative impact that aging accounts receivable has had on our financial statements in recent months.

Other Revenue includes 340B and Dietary revenue as well as small grant funds and rebate dollars from our Healthtrust purchasing partner.

Total Expenses were below the current target by 14.8%. The main areas of positive variance included Salaries and Benefits (including registry) of \$382,094, Professional Fees of \$61,614, Purchased Services of \$40,563, and Other Expenses of \$57,240.

Salaries and Registry combined were lower than the previous month by \$161K and lower than budget as we project higher wages related to increased recruitment efforts. Professional fees include \$ related to the new ER physician contract and the current month



Purchased Services includes Oral Health fees (\$60K), Revenue Cycle fees (\$88K), laundry services, and other non RN registry costs. The total Registry/non employed staff costs were \$161,424 as compared to the last seven month average of \$236,313. Our other expenses included additional expenditures of \$18,931 for marketing and \$4,779 for eye bypass stents for our new eye program. The budget projections do include additional funds for minor equipment needs, travel and education and expenses associated with hospital and community events throughout the year.

Full Time Equivalent staffing (for BVCHD employed staff) was at 212.8 vs a current month target of 213.5.

Other non-operating revenue for the month included additional funding from DPNF (\$309,837) and county tax revenue of \$350,855.

This combination led to a Loss from Operations of \$193,209 as compared to an expected loss of \$391,534.

Our Total Surplus for the month was \$469,388 which is above the expected target of \$304,467.

Our Operating Cash and Investments totaled \$44,426,145 with days of cash on hand decreasing to 395 and a reduction in AR days to 77.4.

Bear Valley Community Healthcare District
Financial Statements July 2024

Financial Highlights—Hospital
STATEMENT OF OPERATIONS

	Current Month					Year-to-Date					
	FY 23/24	FY 24/25		VARIANCE		FY 23/24	FY 24/25		VARIANCE		
	Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%	
1	Total patient revenue	5,766,751	6,435,109	6,044,270	390,838	6.5%	5,766,751	6,435,109	6,044,270	390,838	6.5%
2	Total revenue deductions	3,382,341	3,677,939	2,991,914	686,025	22.9%	3,382,341	3,677,939	2,991,914	686,025	22.9%
3	% Deductions	59%	57%	49%			59%	57%	49%		
4	Net Patient Revenue	2,384,410	2,757,170	3,052,357	(295,186)	-9.7%	2,384,410	2,757,170	3,052,357	(295,186)	-9.7%
5	% Net to Gross	41%	43%	51%			41%	43%	51%		
6	Other Revenue	26,463	70,254	101,788	(31,534)	-31.0%	26,463	70,254	101,788	(31,534)	-31.0%
7	Total Operating Revenue	2,410,873	2,827,424	3,154,145	(326,720)	-10.4%	2,410,873	2,827,424	3,154,145	(326,720)	-10.4%
8	Total Expenses	2,771,317	3,020,634	3,545,679	(525,045)	-14.8%	2,771,317	3,020,634	3,545,679	(525,045)	-14.8%
9	% Expenses	48%	47%	59%			48%	47%	59%		
10	Surplus (Loss) from Operations	(360,444)	(193,209)	(391,534)	198,324	50.7%	(360,444)	(193,209)	(391,534)	198,324	50.7%
11	% Operating margin	-6%	-3%	-6%			-6%	-3%	-6%		
12	Total Non-operating	571,292	662,597	696,000	(33,403)	-4.8%	571,292	662,597	696,000	(33,403)	-4.8%
13	Surplus/(Loss)	210,848	469,388	304,467	164,921	-54.2%	210,848	469,388	304,467	164,921	-54.2%
14	% Total margin	4%	7%	5%			4%	7%	5%		

BALANCE SHEET

	A	B	C	D	E	
	July	July	June	VARIANCE		
	FY 23/24	FY 24/25	FY 24/25	Amount	%	
15	Gross Accounts Receivables	11,324,271	15,292,129	16,093,256	(801,127)	-5.0%
16	Net Accounts Receivables	3,984,110	4,853,797	5,115,044	(261,247)	-5.1%
17	% Net AR to Gross AR	35%	32%	32%		
18	Days Gross AR	65.2	77.4	83.3	(5.9)	-7.1%
19	Cash Collections	2,508,138.5	3,224,946	1,834,864	1,390,082	75.8%
21	Investments	40,436,455	40,888,786	40,888,786	(0)	0.0%
22	Cash on hand	2,173,570	3,537,359	2,775,657	761,702	27.4%
23	Total Cash & Invest	42,610,025	44,426,145	43,664,443	761,702	1.7%
24	Days Cash & Invest	434	395	371	24	6.4%
	Total Cash and Investments	42,610,025	44,426,145	43,664,443		
	Increase Current Year vs. Prior Year		1,816,120			

Statement of Operations

		A	B	C	D	E	F	G	H	I	J
		Current Month					Year-to-Date				
		FY 23/24	FY 24/25		VARIANCE		FY 23/24	FY 24/25		VARIANCE	
		Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
Gross Patient Revenue											
1	Inpatient	340,168	548,673	412,954	135,719	32.9%	340,168	548,673	412,954	135,719	32.9%
2	Outpatient	902,263	1,036,654	1,354,906	(318,253)	-23.5%	902,263	1,036,654	1,354,906	(318,253)	-23.5%
3	Clinic Revenue	257,886	369,463	280,192	89,271	31.9%	257,886	369,463	280,192	89,271	31.9%
4	Emergency Room	3,920,840	4,069,032	3,565,274	503,758	14.1%	3,920,840	4,069,032	3,565,274	503,758	14.1%
5	Skilled Nursing Facility	411,287	430,944	430,944	(19,657)	-4.6%	411,287	430,944	430,944	(19,657)	-4.6%
6	Total patient revenue	5,766,751	6,435,109	6,044,270	390,838	6.5%	5,766,751	6,435,109	6,044,270	390,838	6.5%
Revenue Deductions											
7	Contractual Allow	3,331,916	3,157,029	2,595,981	561,048	21.6%	3,331,916	3,157,029	2,595,981	561,048	21.6%
8	Contractual Allow PY	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
9	Charity Care	26,144	-	16,541	(16,541)	-100.0%	26,144	-	16,541	(16,541)	-100.0%
10	Administrative	1,247	136,547	16,379	120,168	733.7%	1,247	136,547	16,379	120,168	733.7%
11	Policy Discount	11,493	10,047	24,345	(14,298)	-58.7%	11,493	10,047	24,345	(14,298)	-58.7%
12	Employee Discount	8,349	7,983	16,609	(8,626)	-51.9%	8,349	7,983	16,609	(8,626)	-51.9%
13	Bad Debts	(71,983)	179,539	241,771	(62,232)	-25.7%	(71,983)	179,539	241,771	(62,232)	-25.7%
14	Denials	104,327	186,795	80,288	106,507	132.7%	75,175	186,795	80,288	106,507	132.7%
15	Total revenue deductions	3,382,341	3,677,939	2,991,914	686,025	22.9%	3,382,341	3,677,939	2,991,914	686,025	22.9%
16	Net Patient Revenue	2,384,410	2,757,170	3,052,357	(295,186)	-9.7%	2,384,410	2,757,170	3,052,357	(295,186)	-9.7%
	revenue including Prior Year adjustment	58.7%	57.2%	49.5%	7.7%		58.7%	57.2%	49.5%	7.7%	
										0.0%	
17	Other Revenue	26,463	70,254	101,788	(31,534)	-31.0%	26,463	70,254	101,788	(31,534)	-31.0%
18	Total Operating Revenue	2,410,873	2,827,424	3,154,145	(326,720)	-10.4%	2,410,873	2,827,424	3,154,145	(326,720)	-10.4%
Expenses											
19	Salaries	1,080,639	1,201,654	1,528,423	(326,769)	-21.4%	1,080,639	1,201,654	1,528,423	(326,769)	-21.4%
20	Employee Benefits	328,211	444,548	522,700	(78,152)	-15.0%	328,211	444,548	522,700	(78,152)	-15.0%
21	Registry	90,136	99,973	77,145	22,828	29.6%	90,136	99,973	77,145	22,828	29.6%
22	Salaries and Benefits	1,498,986	1,746,174	2,128,268	(382,094)	-18.0%	1,498,986	1,746,174	2,128,268	(382,094)	-18.0%
23	Professional fees	198,102	234,004	295,618	(61,614)	-20.8%	198,102	234,004	295,618	(61,614)	-20.8%
24	Supplies	173,543	205,156	208,289	(3,133)	-1.5%	173,543	205,156	208,289	(3,133)	-1.5%
25	Utilities	54,273	62,144	57,326	4,818	8.4%	54,273	62,144	57,326	4,818	8.4%
26	Repairs and Maintenance	78,742	64,539	62,235	2,304	3.7%	78,742	64,539	62,235	2,304	3.7%
27	Purchased Services	432,691	437,767	478,330	(40,563)	-8.5%	432,691	437,767	478,330	(40,563)	-8.5%
28	Insurance	150,353	108,112	103,607	4,505	4.3%	150,353	108,112	103,607	4,505	4.3%
29	Depreciation	92,066	78,149	67,732	10,417	15.4%	92,066	78,149	67,732	10,417	15.4%
30	Rental and Leases	23,379	17,135	22,689	(5,554)	-24.5%	23,379	17,135	22,689	(5,554)	-24.5%
32	Dues and Subscriptions	9,186	20,633	17,524	3,109	17.7%	9,186	20,633	17,524	3,109	17.7%
33	Other Expense	59,996	46,821	104,061	(57,240)	-55.0%	59,996	46,821	104,061	(57,240)	-55.0%
34	Total Expenses	2,771,317	3,020,634	3,545,679	(525,045)	-14.8%	2,771,317	3,020,634	3,545,679	(525,045)	-14.8%
35	Surplus (Loss) from Operations	(360,444)	(193,209)	(391,534)	198,324	50.7%	(360,444)	(193,209)	(391,534)	198,324	50.7%
Non-Operating Income											
37	Tax Revenue	215,833	350,855	229,167	121,688	53.1%	215,833	350,855	229,167	121,688	53.1%
38	Other non-operating	52,935	319,388	474,167	(154,779)	-32.6%	52,935	319,388	474,167	(154,779)	-32.6%
	Interest Income	309,747	772	-	772	#DIV/0!	309,747	772	-	772	#DIV/0!
	Interest Expense	(7,222)	(8,418)	(7,333)	(1,085)	14.8%	(7,222)	(8,418)	(7,333)	(1,085)	14.8%
	IGT Expense	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
39	Total Non-operating	571,292	662,597	696,000	(33,403)	-4.8%	571,292	662,597	696,000	(33,403)	-4.8%
40	Surplus/(Loss)	210,848	469,388	304,467	164,921	-54.2%	210,848	469,388	304,467	164,921	-54.2%

Units of Service
For the period ending July 2024

31

31

Current Month

Bear Valley Community Hospital

Year-To-Date

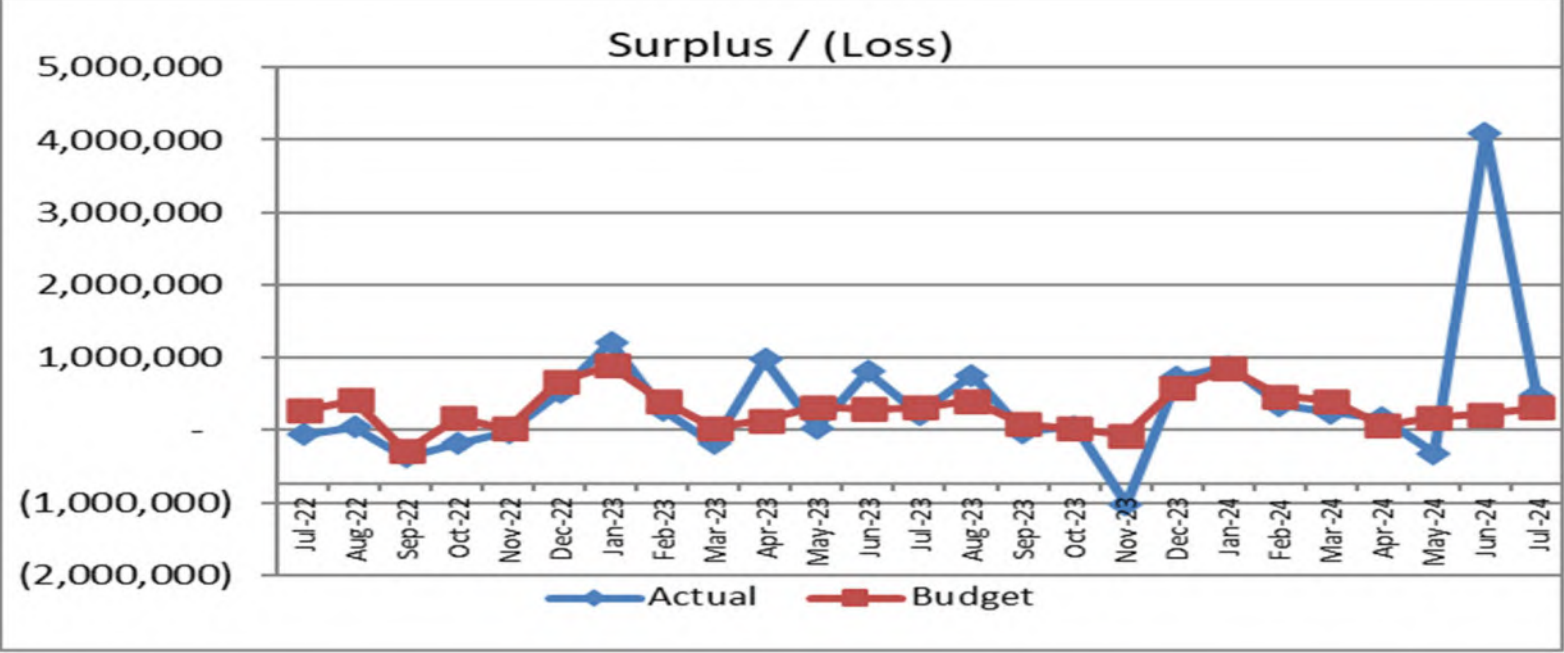
Jul-24		Jul-23	Actual -Budget		Act.-Act.	Jul-24		Jul-23	Actual -Budget		Act.-Act.	
Actual	Budget	Actual	Variance	Var %	Var %		Actual	Budget	Actual	Variance	Var %	Var %
108	87	28	22	24.9%	285.7%	Med Surg Patient Days	108	87	28	22	24.9%	285.7%
53	78	14	(25)	-31.6%	278.6%	Swing Patient Days	53	78	14	(25)	-31.6%	278.6%
581	626	498	(45)	-7.2%	16.7%	SNF Patient Days	581	626	498	(45)	-7.2%	16.7%
742	790	540	(48)	-6.1%	37.4%	Total Patient Days	742	790	540	(48)	-6.1%	37.4%
30	30	26	0	1.5%	15.4%	Acute Admissions	30	30	26	0	1.5%	15.4%
29	29	28	0	0.4%	3.6%	Acute Discharges	29	29	28	0	0.4%	3.6%
3.7	3.0	1.0	174.4	5821.7%	272.4%	Acute Average Length of Stay	3.7	3.0	1.0	1	24.3%	272.4%
1.7	2.5	0.5	(0.79)	-31.6%	278.6%	Swing Average Daily Census	1.7	2.5	0.5	(0.8)	-31.6%	278.6%
3.5	2.8	0.9	0.69	24.9%	285.7%	Acute Average Daily Census	3.5	2.8	0.9	0.7	24.9%	285.7%
18.7	20.2	16.1	(1.5)	-7.2%	16.7%	SNFAvg Daily Census	18.7	20.2	16.1	(1.5)	-7.2%	16.7%
23.9	25.5	17.4	(1.5)	-6.1%	37.4%	Total Avg. Daily Census	23.9	25.5	17.4	(1.5)	-6.1%	37.4%
53.2%	56.6%	38.7%	-3%	-6.1%	37.4%	% Occupancy	53.2%	56.6%	38.7%	-3%	-6.1%	37.4%
29	24	25	5	21.1%	16.0%	Emergency Room Admitted	29	24	25	5	21.1%	16.0%
1,051	1,101	1,108	(50)	-4.5%	-5.1%	Emergency Room Discharged	1,051	1,101	1,108	(50)	-4.5%	-5.1%
1,080	1,125	1,133	(45)	-4.0%	-4.7%	Emergency Room Total	1,080	1,125	1,133	(45)	-4.0%	-4.7%
35	36	37	(1)	-4.0%	-4.7%	ER visits per calendar day	35	36	37	(1)	-4.0%	-4.7%
96.7%	81.0%	96.2%	9%	10.8%	0.5%	% Admits from ER	96.7%	81.0%	96.2%	9%	10.8%	0.5%
3	4	-	(1)	0.0%	#DIV/0!	Surgical Procedures I/P	3	4	-	(1)	0.0%	#DIV/0!
13	18	8	(5)	-29.7%	62.5%	Surgical Procedures O/P	13	18	8	(5)	-29.7%	62.5%
16	22	8	(6)	-28.8%	100.0%	TOTAL Procedures	16	22	8	(6)	-28.8%	100.0%
952	1,231	499	(279)	-22.7%	90.8%	Surgical/Anes Minutes Total	952	1,231	499	(279)	-22.7%	90.8%

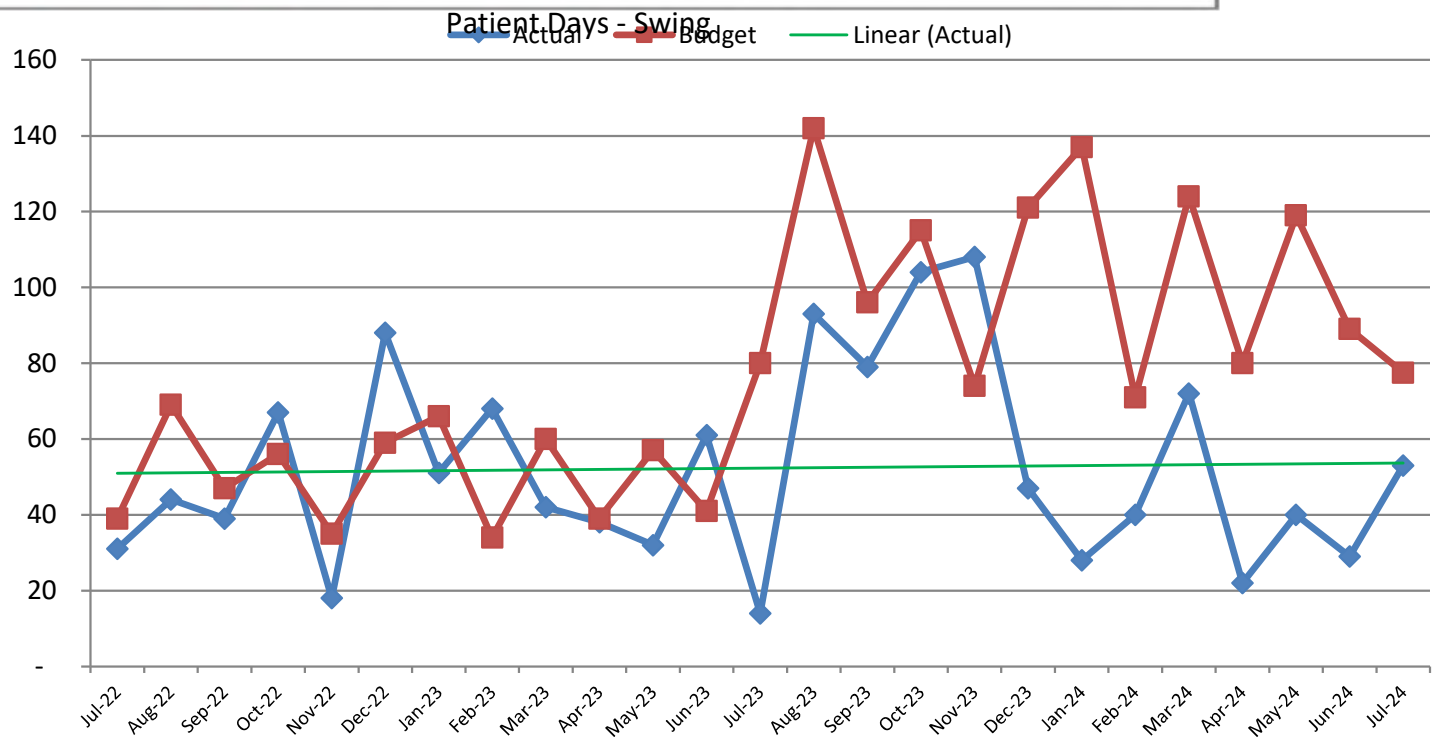
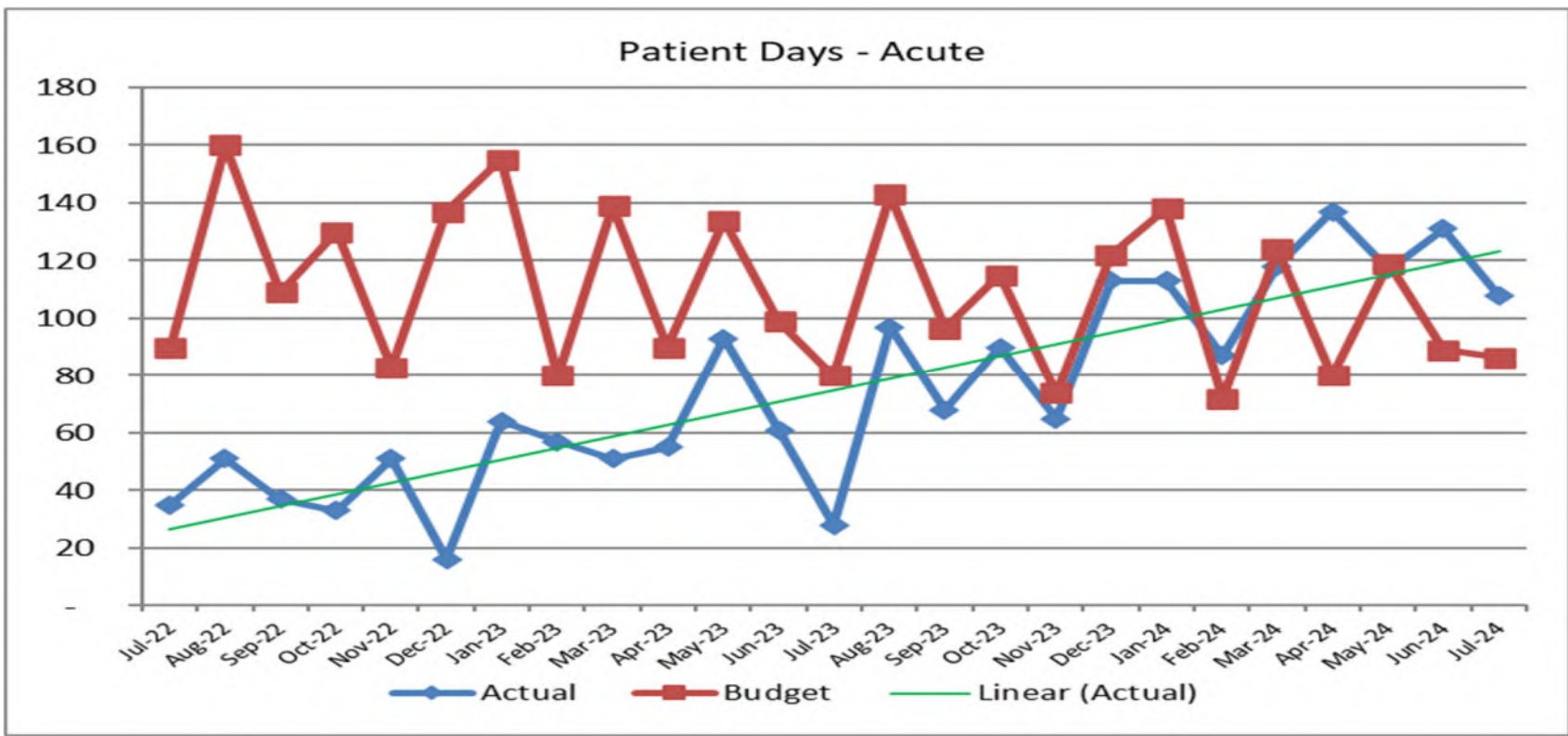
Units of Service For the period ending July 2024													
Current Month						Bear Valley Community Hospital						Year-To-Date	
Jul-24		Jul-23	Actual -Budget		Act.-Act.	Jul-24		Jul-23	Actual -Budget		Act.-Act.		
Actual	Budget	Actual	Variance	Var %	Var %	Actual	Budget	Actual	Variance	Var %	Var %		
6,983	6,860	6,634	123	1.8%	5.3%	Lab Procedures	6,983	6,860	6,634	123	1.8%	5.3%	
849	820	880	29	3.5%	-3.5%	X-Ray Procedures	849	820	880	29	3.5%	-3.5%	
435	452	497	(17)	-3.8%	-12.5%	C.T. Scan Procedures	435	452	497	(17)	-3.8%	-12.5%	
161	158	126	3	1.9%	27.8%	Ultrasound Procedures	161	158	126	3	1.9%	27.8%	
58	57	19	1	1.2%	205.3%	Mammography Procedures	58	57	19	1	1.2%	205.3%	
293	342	342	(49)	-14.3%	-14.3%	EKG Procedures	293	342	342	(49)	-14.3%	-14.3%	
95	86	97	9	10.5%	-2.1%	Respiratory Procedures	95	86	97	9	10.5%	-2.1%	
2,369	2,006	2,318	363	18.1%	2.2%	Physical Therapy Procedures	2,369	2,006	2,318	363	18.1%	2.2%	
2,066	1,532	1,434	534	34.8%	44.1%	Primary Care Clinic Visits	2,066	1,532	1,434	534	34.8%	44.1%	
319	208	215	111	53.4%	48.4%	Specialty Clinic Visits	319	208	215	111	53.4%	48.4%	
2,385	1,740	1,649	645	37.1%	44.6%	Clinic	2,385	1,740	1,649	645	37.1%	44.6%	
77	56	53	21	37.1%	44.6%	Clinic visits per work day	77	56	53	21	37.1%	44.6%	
12.8%	15.00%	13.90%	-2.20%	-14.67%	-7.91%	% Medicare Revenue	12.80%	15.00%	13.90%	-2.20%	-14.67%	-7.91%	
44.90%	37.00%	36.80%	7.90%	21.35%	22.01%	% Medi-Cal Revenue	44.90%	37.00%	36.80%	7.90%	21.35%	22.01%	
39.70%	43.00%	45.00%	-3.30%	-7.67%	-11.78%	% Insurance Revenue	39.70%	43.00%	45.00%	-3.30%	-7.67%	-11.78%	
2.70%	3.50%	4.20%	-0.80%	-22.86%	-35.71%	% Self-Pay Revenue	2.70%	3.50%	4.20%	-0.80%	-22.86%	-35.71%	
186.6	192.2	164.5	(5.6)	-2.9%	13.4%	Productive FTE's	186.6	192.2	164.5	(5.6)	-2.9%	13.4%	
212.8	213.5	192.4	(0.7)	-0.3%	10.6%	Total FTE's	212.8	213.5	192.4	(0.7)	-0.3%	10.6%	

Cash & Investments

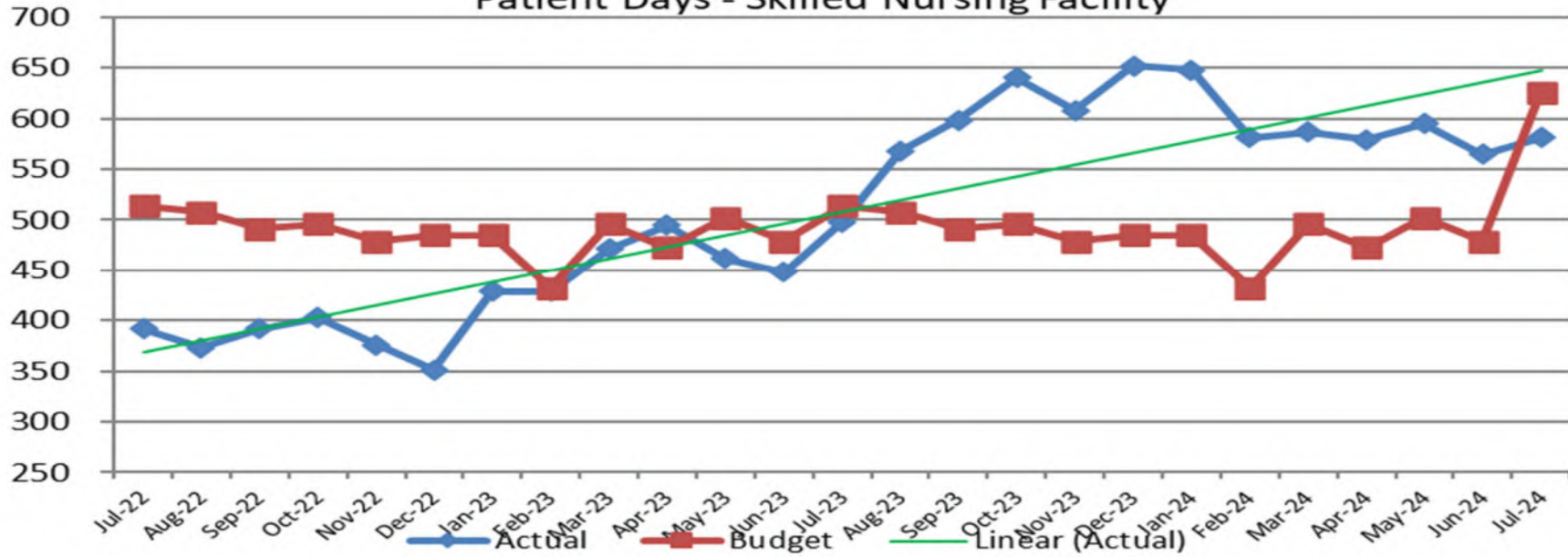


Surplus / (Loss)

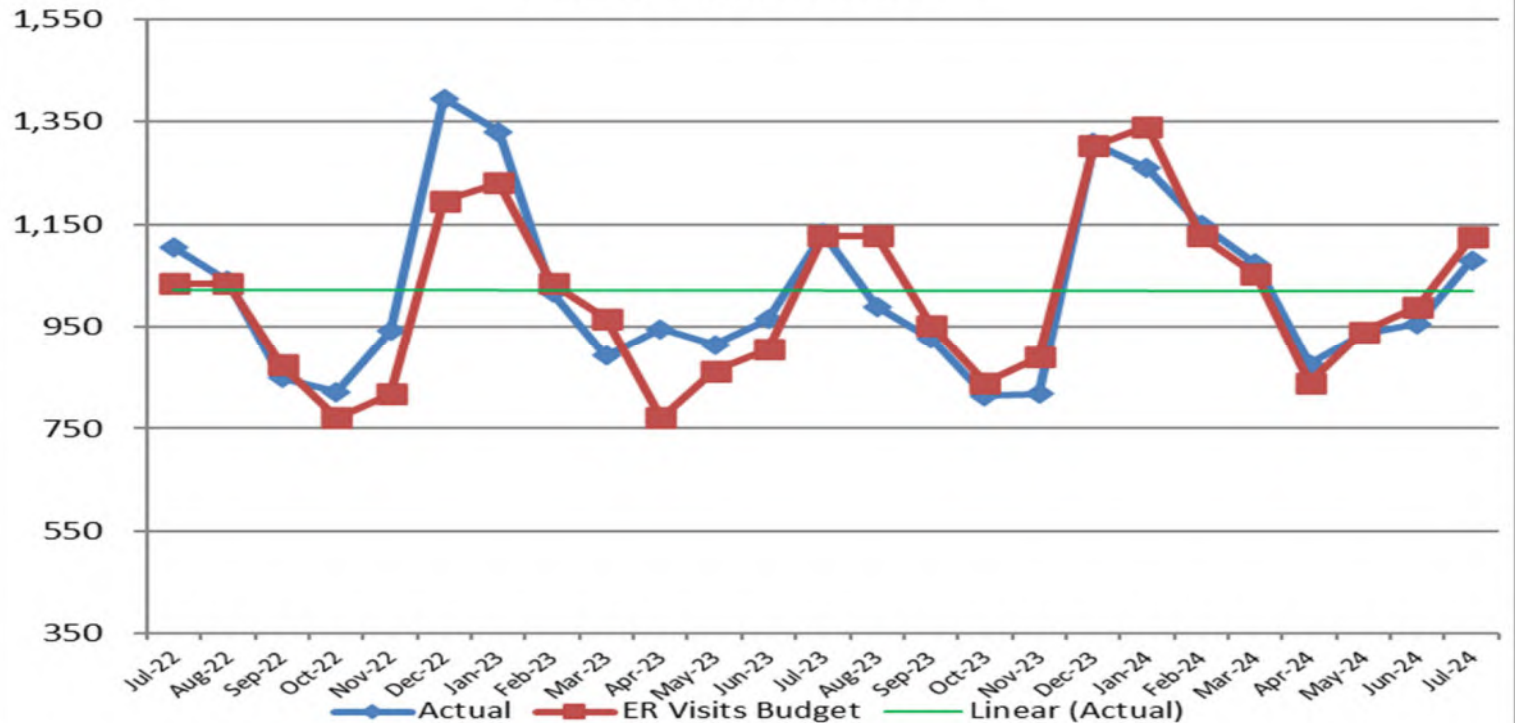


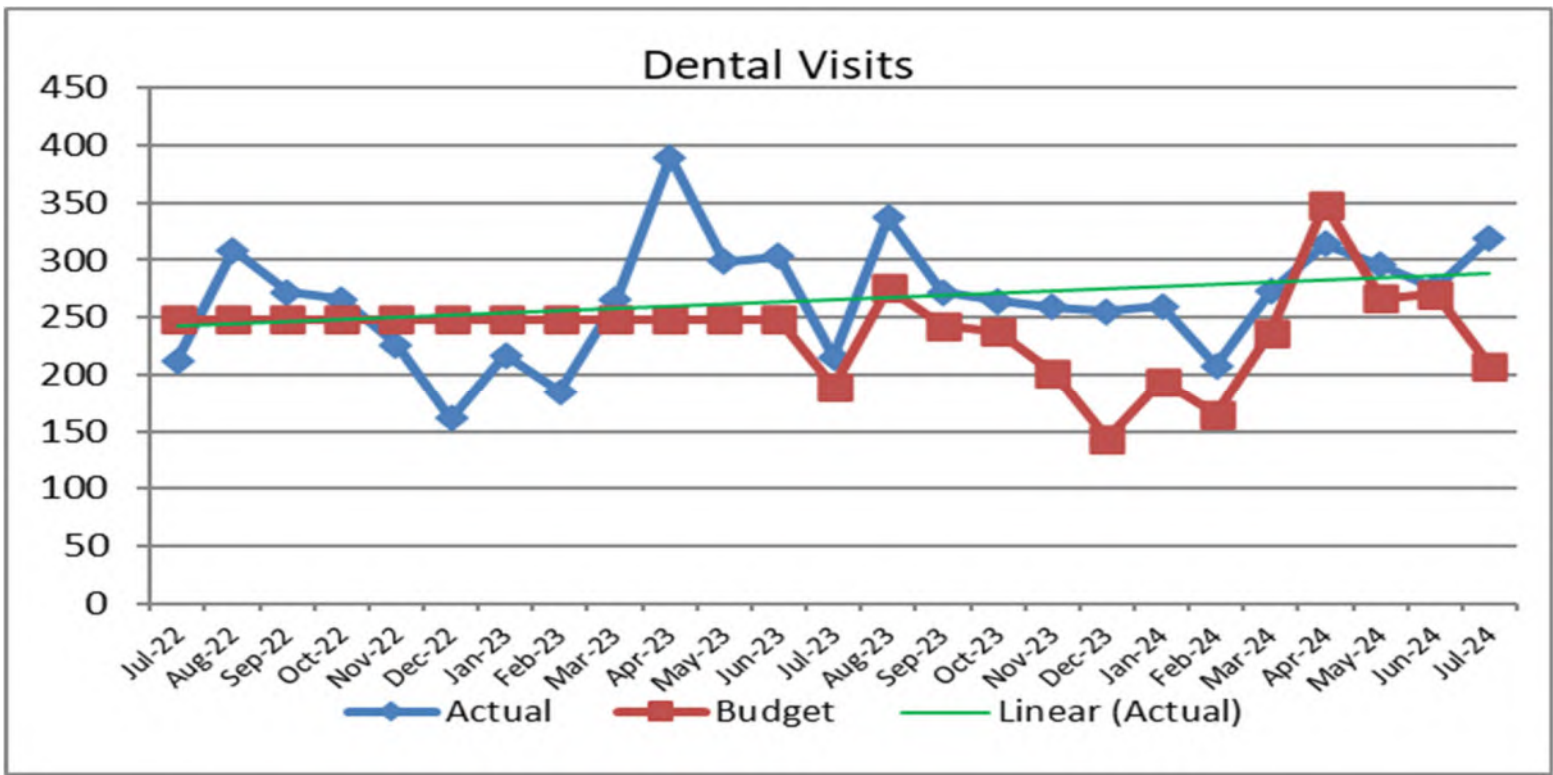
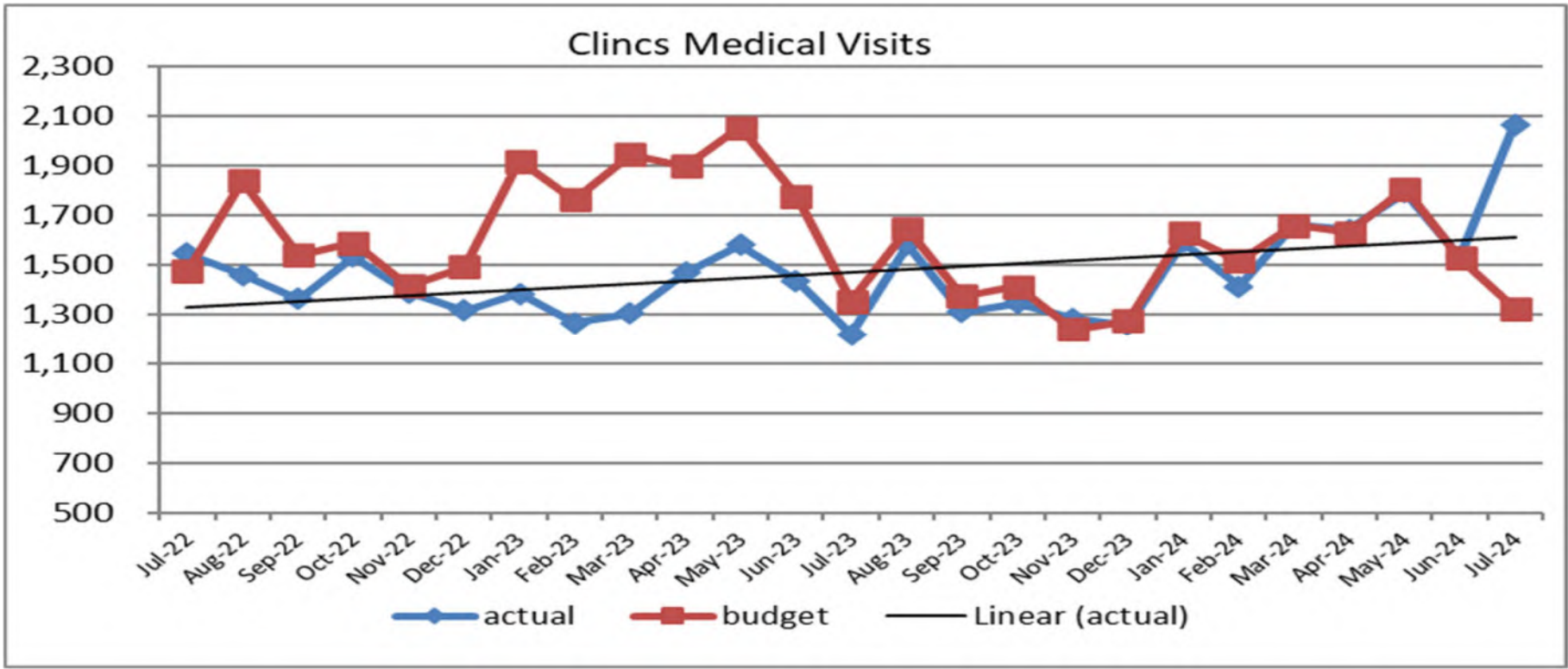


Patient Days - Skilled Nursing Facility

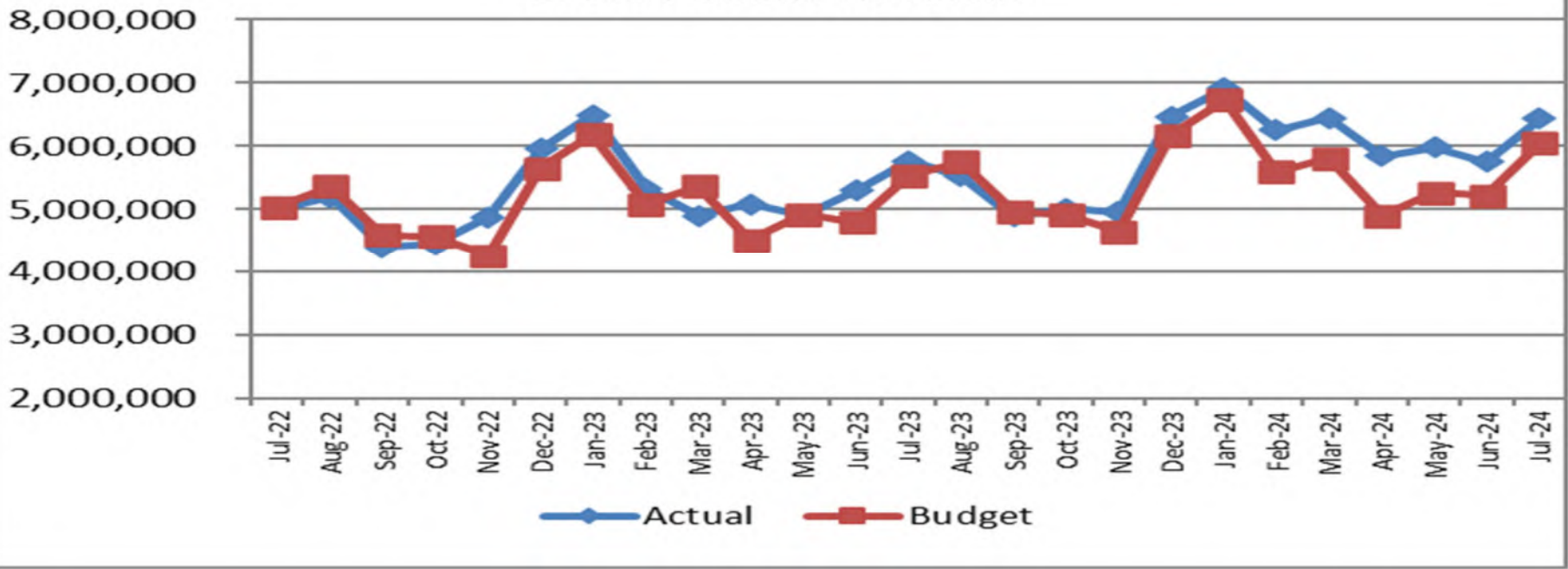


Emergency Room Visits

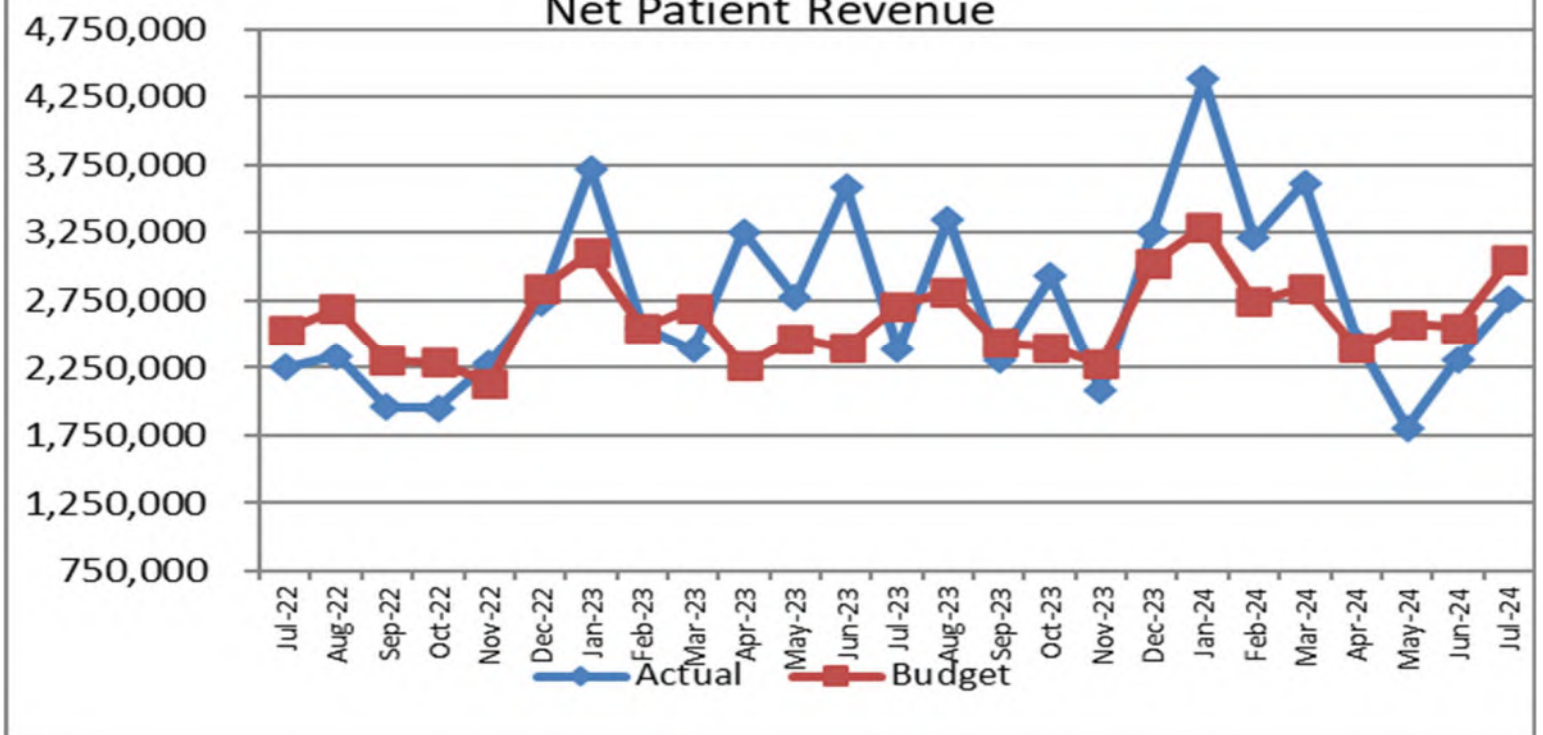


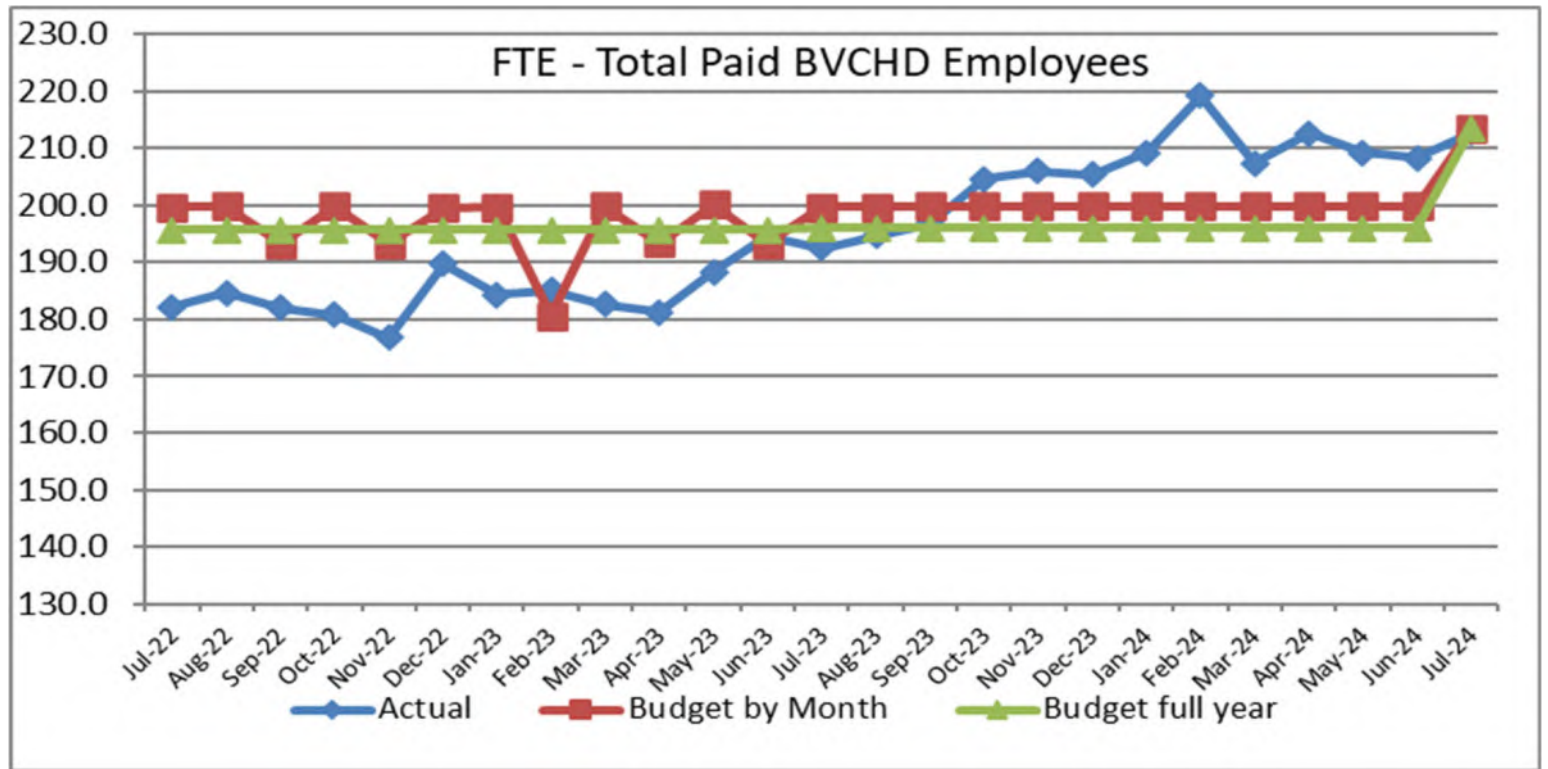
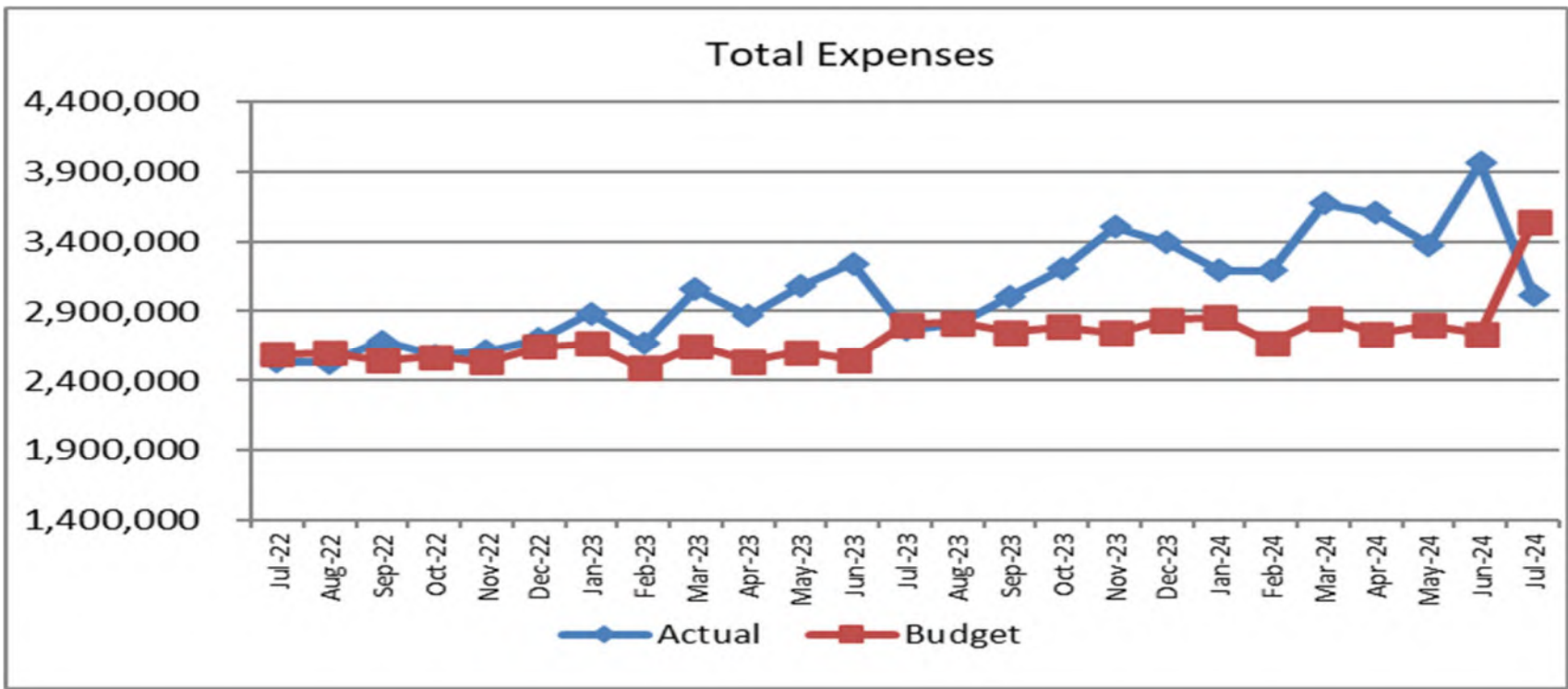


Gross Patient Revenue

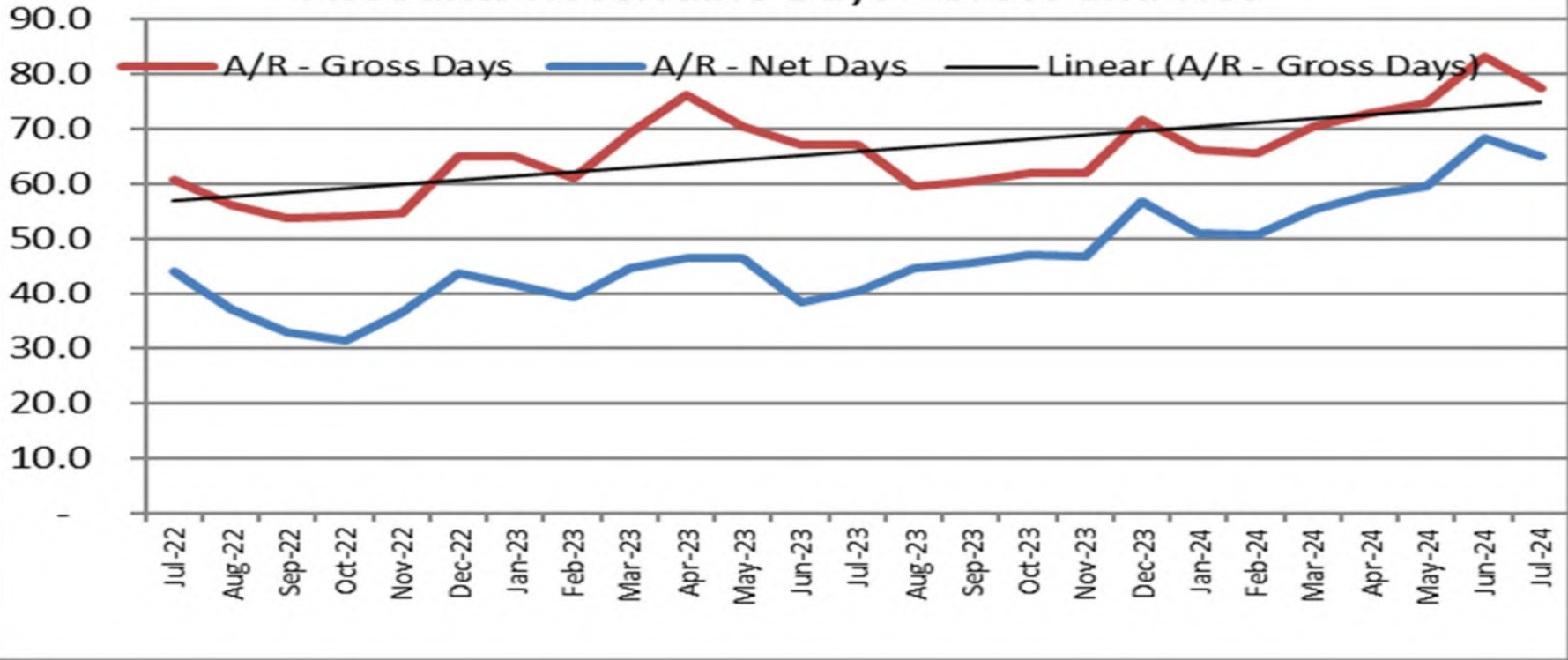


Net Patient Revenue

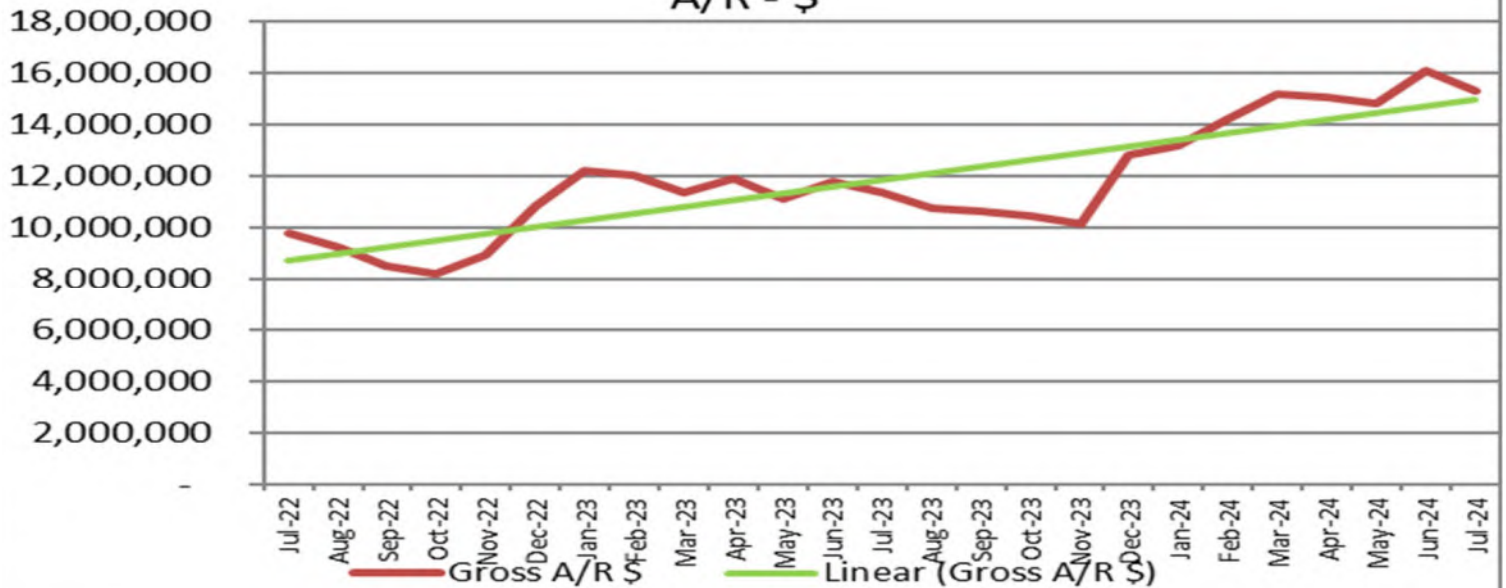




Accounts Receivable Days - Gross and Net



A/R - \$



RUN DATE:08/09/24
TIME:16:09

BEAR VALLEY COMMUNITY
CHECK REGISTER
07/01/24 THRU 07/31/24

PAGE 1
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BANK--CHECK-----

CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB *	080903	07/31/24	5.00	CR DAVIDSON JANILEE
FMB *	089288	07/31/24	25.00	CR BOHANNON ASHLEY
FMB	113758	07/03/24	479.99	NEWSOME JEFFREY
FMB	113759	07/03/24	3,757.08	ALL PROTECTION ALARM
FMB	113760	07/03/24	4,153.40	AMAZON CAPITAL SERVICES, INC
FMB	113761	07/03/24	11,440.80	AMN HEALTHCARE ALLIED, INC.
FMB	113762	07/03/24	1,250.00	ANDY WERKING
FMB	113763	07/03/24	647.32	BETA HEALTHCARE GROUP
FMB	113764	07/03/24	197.42	BIG BEAR CITY CSD
FMB	113765	07/03/24	1,310.99	BIO RAD LABORATORIES, INC.
FMB	113766	07/03/24	53.00	C&D TERMITE & PEST CONTROL
FMB	113767	07/03/24	123.35	CARDINAL HEALTH
FMB	113768	07/03/24	1,750.00	CHEROKEE CHEMICAL CO., INC
FMB	113769	07/03/24	53.58	COUNTY OF SAN BERNARDINO
FMB	113770	07/03/24	9,115.29	DEPT HEALTH CARE ACCESS & INFO
FMB	113771	07/03/24	2,744.96	EMERALD TEXTILES
FMB	113772	07/03/24	325.00	EVA PIERCE
FMB	113773	07/03/24	23,436.68	FISHER HEALTHCARE
FMB	113774	07/03/24	1,200.00	FRONTIER COMM
FMB	113775	07/03/24	1,871.31	FRONTIER COMMUNICATIONS
FMB	113776	07/03/24	3,363.75	G.L. HICKS FINANCIAL, LLC
FMB	113777	07/03/24	18,308.95	GATEWAY ACCEPTANCE CO.
FMB	113778	07/03/24	660.13	GLOBO LANGUAGE SOLUTIONS LLC
FMB	113779	07/03/24	75.00	GNXCOR USA INC
FMB	113780	07/03/24	750.00	HIGHLANDER INSPECTIONS
FMB	113781	07/03/24	1,160.46	IPITOMY COMMUNICATIONS LLC
FMB	113782	07/03/24	2,100.00	ITXTEND LLC
FMB	113783	07/03/24	307.15	JON BOOTH
FMB	113784	07/03/24	1,689.93	KONICA MINOLTA
FMB	113785	07/03/24	690.50	LIFESTREAM
FMB	113786	07/03/24	6,363.00	MARSH & MCLENNAN AGENCY LLC
FMB	113787	07/03/24	134.05	MCKESSON MEDICAL SURGICAL
FMB	113788	07/03/24	34,699.34	MEDELY, INC.
FMB	113789	07/03/24	2,130.00	MEDICAL DISPATCH
FMB	113790	07/03/24	28,620.66	MEDLINE INDUSTRIES INC
FMB	113791	07/03/24	55.74	MICHELLE POTTENGER
FMB	113792	07/03/24	1,175.03	MICROSURGICAL TECHNOLOGY
FMB	113793	07/03/24	193.00	PTS COMMUNICATIONS
FMB	113794	07/03/24	3,555.75	SOFTSCRIPT INC
FMB	113795	07/03/24	2,657.60	STAPLES ADVANTAGE
FMB	113796	07/03/24	1,204.30	STAPLES PROMOTIONAL PRODUCTS
FMB	113797	07/03/24	1,291.51	STERICYCLE INC
FMB	113798	07/03/24	1,138.86	STORAGE SYSTEMS UNLIMITED, INC
FMB	113799	07/03/24	6,132.93	T-SYSTEM, INC
FMB	113800	07/03/24	1,616.26	TRUMED FINANCIAL SERVICES - LB
FMB	113801	07/03/24	3,251.92	US FOOD SERVICE INC
FMB *	113802	07/03/24	156.76	WAXIE SANITARY SUPPLY
FMB	113805	07/11/24	150.00	COUCH DAVID S
FMB	113806	07/11/24	325.00	CRUZ CHARLES
FMB	113807	07/11/24	50.00	FRANCIS BRIAN J

RUN DATE:08/09/24
TIME:16:09

BEAR VALLEY COMMUNITY
CHECK REGISTER
07/01/24 THRU 07/31/24

PAGE 2
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BANK--CHECK-----				
CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	113808	07/11/24	120.00	GRAY MICHAEL
FMB	113809	07/11/24	2,486.87	2NDGEAR LLC
FMB	113810	07/11/24	3,639.74	AFLAC
FMB	113811	07/11/24	749.90	AMAZON CAPITAL SERVICES, INC
FMB	113812	07/11/24	309.52	AMERISOURCEBERGEN
FMB	113813	07/11/24	3,795.58	ANDY MEADORS BRANDING, INC
FMB	113814	07/11/24	1,650.00	ANNEMIEKE STALCUP
FMB	113815	07/11/24	749.94	APPLIED MEDICAL
FMB	113816	07/11/24	408.09	AT&T MOBILITY LLC
FMB	113817	07/11/24	132.46	AUTOZONE STORES, LLC
FMB	113818	07/11/24	1,008.10	BAUSCH & LOMB AMERICAS INC.
FMB	113819	07/11/24	237.55	BEAR VALLEY ELECTRIC
FMB	113820	07/11/24	4,032.98	BECKMAN COULTER INC
FMB	113821	07/11/24	16,780.00	BIG BEAR FAMILY MEDICINE, INC
FMB	113822	07/11/24	1,746.00	BIG BEAR GRIZZLY
FMB	113823	07/11/24	261.93	BIG BEAR PAINT CENTER INC
FMB	113824	07/11/24	760.00	BIG BEAR URGENT CARE INC.
FMB	113825	07/11/24	1,970.14	BUTCHERS BLOCK
FMB	113826	07/11/24	195.00	C&D TERMITE & PEST CONTROL
FMB	113827	07/11/24	3,965.00	CALVIN PRAMANN, DC
FMB	113828	07/11/24	1,719.90	CARDINAL HEALTH PHARMACY SERVI
FMB	113829	07/11/24	16,921.56	CAREFUSION SOLUTIONS LLC
FMB	113830	07/11/24	1,125.00	CAW DBA VTECH
FMB	113831	07/11/24	225,000.00	CENTRICA BUSINESS SOLUTIONS
FMB	113832	07/11/24	389.08	CHARTER COMMUNICATIONS HOLDING
FMB	113833	07/11/24	10,000.00	CLIFFORD MOSS
FMB	113834	07/11/24	2,000.00	CLINICIANS TELEMED MED GROUP
FMB	113835	07/11/24	20,275.67	CPSI/EVIDENT
FMB	113836	07/11/24	38,750.00	D CRITEL NURSING ANESTH INC
FMB	113837	07/11/24	12,700.00	DAVID HORNER PC
FMB	113838	07/11/24	998.38	DIY HOME CENTER
FMB	113839	07/11/24	1,210.48	DWP CITY OF BIG BEAR LAKE
FMB	113840	07/11/24	2,947.13	EMERALD TEXTILES
FMB	113841	07/11/24	1,899.55	FIDELITY SECURITY LIFE INS CO
FMB	113842	07/11/24	6,846.43	FISHER HEALTHCARE
FMB	113843	07/11/24	7,194.59	GATEWAY ACCEPTANCE CO.
FMB	113844	07/11/24	89.32	GEIGER SUPPLY
FMB	113845	07/11/24	10,487.46	GHA TECHNOLOGIES, INC
FMB	113846	07/11/24	1,160.00	GILLIGAN CONSTRUCTION, INC
FMB	113847	07/11/24	489.00	GOLDEN STATE STORAGE
FMB	113848	07/11/24	340.84	GRAINGER PARTS
FMB	113849	07/11/24	12,155.00	HABEN PROF. CHIROPRACTIC CORP.
FMB	113850	07/11/24	2,000.00	HIGH DESERT PATHOLOGY MDCL GRP
FMB	113851	07/11/24	3,613.64	IHEARTMEDIA ENTERTAINMENT INC
FMB	113852	07/11/24	20.00	INNOVATIVE CREDIT SOLUTIONS
FMB	113853	07/11/24	667.00	J AND J PRODUCE CO
FMB	113854	07/11/24	325.00	JAMES SKOIE
FMB	113855	07/11/24	849.87	JOHNSON CNTRLS FIRE PROT. LP
FMB	113856	07/11/24	1,362.00	KBHR FM
FMB	113857	07/11/24	4,838.43	KONICA MINOLTA BUSINESS SOL
FMB	113858	07/11/24	79.70	LEGALSHIELD

RUN DATE:08/09/24
TIME:16:09

BEAR VALLEY COMMUNITY
CHECK REGISTER
07/01/24 THRU 07/31/24

PAGE 3
GLCKREG

BANK--CHECK-----				
CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	113859	07/11/24	2,438.69	LIONAKIS
FMB	113860	07/11/24	2,102.99	MATHESON TRI GAS INC.
FMB	113861	07/11/24	4,440.00	MCNEIL, TROPP & BRAUN, LLP
FMB	113862	07/11/24	58,907.49	MEDELY, INC.
FMB	113863	07/11/24	305.41	MEDLINE INDUSTRIES INC
FMB	113864	07/11/24	1,500.00	MICHAEL NORMAN DO
FMB	113865	07/11/24	1,500.00	MICHAEL S CHIN, MD, INC
FMB	113866	07/11/24	537.97	MOONRIDGE FUEL
FMB	113867	07/11/24	225.00	NATL FIRE PROTECTION ASSOC.
FMB	113868	07/11/24	3,955.00	NAVE LAW OFFICE, PC
FMB	113869	07/11/24	73.70	NICOLE WARD
FMB	113870	07/11/24	125.40	OJ'S DONUT HOUSE
FMB	113871	07/11/24	450.41	OLYMPUS AMERICA INC.
FMB	113872	07/11/24	21,750.00	PAUL F STEMMER MD
FMB	113873	07/11/24	117.23	PERFORMANCE HEALTH SUPPLY INC.
FMB	113874	07/11/24	295.25	PETTY CASH - VICTORIA SHIVELY
FMB	113875	07/11/24	73.75	PL MEDICAL CO., LLC
FMB	113876	07/11/24	1,800.00	QUADIENT FINANCE USA, INC
FMB	113877	07/11/24	6,113.25	RAM HEALTHCARE CONSULTING GROU
FMB	113878	07/11/24	996.24	READY REFRESH BY NESTLE
FMB	113879	07/11/24	75.00	ROSHAN T MELVANI MD INC
FMB	113880	07/11/24	640.46	SIEMENS HEALTHCARE DIAGNOSTICS
FMB	113881	07/11/24	10,587.63	SMITH & NEPHEW INC
FMB	113882	07/11/24	1,820.00	STALCUP LANDSCAPE INNOVATIONS
FMB	113883	07/11/24	1,621.07	STAPLES ADVANTAGE
FMB	113884	07/11/24	17,575.00	STEVEN MICHAEL KNAPIK
FMB	113885	07/11/24	8,823.75	SYSCO RIVERSIDE INC
FMB	113886	07/11/24	79.38	SYSMEX AMERICA, INC.
FMB	113887	07/11/24	1,216.87	TEAMSTERS LOCAL 1932
FMB	113888	07/11/24	14,818.00	TELE CONNECT THERAPIES
FMB	113889	07/11/24	3,000.00	THE DOCTOR'S HOUSE, INC
FMB	113890	07/11/24	112.54	TRI ANIM HEALTH SERVICES INC
FMB	113891	07/11/24	972.07	TRI-PHARMA, INC.
FMB	113892	07/11/24	580.86	ULINE
FMB	113893	07/11/24	623.83	UNITED NURSES ASSOCIATION
FMB	113894	07/11/24	231.34	UNITED PARCEL SERVICE
FMB	113895	07/11/24	6,203.95	US FOOD SERVICE INC
FMB	113896	07/11/24	7,774.98	US IMPLANT SOLUTIONS, LLC
FMB	113897	07/11/24	15,300.00	V. MADHU ANVEKAR MD, INC.
FMB	113898	07/11/24	604.56	VISA
FMB	113899	07/11/24	1,950.00	VISBOON LLC
FMB	113900	07/11/24	1,778.12	WAXIE SANITARY SUPPLY
FMB	113901	07/11/24	109.85	WESTFAX, INC
FMB	113902	07/11/24	38,500.00	WILLIAM CANNATA, MD
FMB *	113903	07/11/24	3,445.90	ZONES INC
FMB	113907	07/18/24	246.62	ADP SCREENING AND SELECTION SE
FMB	113908	07/18/24	2,850.86	AGILITI HEALTH, INC.
FMB	113909	07/18/24	2,736.39	AMAZON CAPITAL SERVICES, INC
FMB	113910	07/18/24	15,859.70	ARTHREX CREDIT
FMB	113911	07/18/24	2,448.30	ARTHREX, INC
FMB	113912	07/18/24	5,258.79	BECKMAN COULTER INC

RUN DATE:08/09/24
TIME:16:09

BEAR VALLEY COMMUNITY
CHECK REGISTER
07/01/24 THRU 07/31/24

PAGE 4
GLCKREG

BANK--CHECK-----				
CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	113913	07/18/24	464.80	BEST WESTERN PLUS BIG BEAR CHA
FMB	113914	07/18/24	36,949.25	BETA HEALTHCARE GROUP
FMB	113915	07/18/24	25,879.45	BETA HEALTHCARE GROUP
FMB	113916	07/18/24	45.00	BIG BEAR CHAMBER OF COMMERCE
FMB	113917	07/18/24	2,534.58	BIO RAD LABORATORIES, INC.
FMB	113918	07/18/24	180.00	CALIF TELEHEALTH NETWORK
FMB	113919	07/18/24	1,572.21	CALIF TOOL & WELDING SUPPLY
FMB	113920	07/18/24	2,837.00	CCH INCORPORATED
FMB	113921	07/18/24	52,440.00	CENTER FOR ORAL HEALTH
FMB	113922	07/18/24	43,069.00	CLIMATEC, LLC
FMB	113923	07/18/24	50,382.88	CPSI/EVIDENT
FMB	113924	07/18/24	3,000.00	DENA HODGES
FMB	113925	07/18/24	337.00	DEPT OF JUSTICE
FMB	113926	07/18/24	32.29	DIRECT SUPPLY HEALTHCARE EQUIP
FMB	113927	07/18/24	2,846.42	EMERALD TEXTILES
FMB	113928	07/18/24	1,383.22	ENV SERVICES, INC
FMB	113929	07/18/24	87.00	EVA PIERCE
FMB	113930	07/18/24	45.00	EVAN RAYNER
FMB	113931	07/18/24	597.14	EXPERIAN HEALTH, INC
FMB	113932	07/18/24	5,586.60	GATEWAY ACCEPTANCE CO.
FMB	113933	07/18/24	1,421.87	HEARTWORKS, INC
FMB	113934	07/18/24	8,652.75	HOSP ASSOC OF SO CAL
FMB	113935	07/18/24	500.00	HUMAN MEDICAL BILLING
FMB	113936	07/18/24	5,995.00	I2I POPULATION HEALTH
FMB	113937	07/18/24	899.41	INDEED, INC.
FMB	113938	07/18/24	706.00	INFLUENCE MARKETING SERVICES
FMB	113939	07/18/24	480.00	INLAND EMPIRE 66ERS
FMB	113940	07/18/24	2,338.18	INSTRUMENTATION LABORATORY
FMB	113941	07/18/24	1,250.00	INTELLICOM COMMUNICATIONS INC.
FMB	113942	07/18/24	31,237.50	IRIS TELEHEALTH MEDICAL GROUP
FMB	113943	07/18/24	3,780.33	IRON MOUNTAIN INC
FMB	113944	07/18/24	45.00	JIM SCHLENKER
FMB	113945	07/18/24	2,738.76	KONICA MINOLTA BUSINESS SOL
FMB	113946	07/18/24	11,531.77	LABORATORY CORP OF AMERICA
FMB	113947	07/18/24	7,548.74	LEASING ASSOC. BARRINGTON, INC
FMB	113948	07/18/24	740.50	LIFESTREAM
FMB	113949	07/18/24	39,124.48	MEDELY, INC.
FMB	113950	07/18/24	2,669.80	MEDLINE INDUSTRIES INC
FMB	113951	07/18/24	85.56	MINDRAY DS USA INC
FMB	113952	07/18/24	28,060.89	MONARCH
FMB	113953	07/18/24	1,131.38	ORTHALIGN, INC
FMB	113954	07/18/24	1,024.44	ORTHO-CLINICAL DIAGNOSTICS INC
FMB	113955	07/18/24	1,381.46	RADWORKS LLC
FMB	113956	07/18/24	1,077.19	RELIAS LLC
FMB	113957	07/18/24	2,161.00	SOFTSCRIPT INC
FMB	113958	07/18/24	1,050.00	STANLEY K MATHIS, DPM, INC.
FMB	113959	07/18/24	183.85	TAVOCA INC
FMB	113960	07/18/24	35.78	UNITED PARCEL SERVICE
FMB	113961	07/18/24	242.55	WAGeworks, INC.
FMB	113962	07/18/24	2,250.00	WELLSKY CORP
FMB *	113963	07/18/24	560.00	WIPFLI CPA & CONSULTANTS

RUN DATE:08/09/24
TIME:16:09

BEAR VALLEY COMMUNITY
CHECK REGISTER
07/01/24 THRU 07/31/24

PAGE 5
GLCKREG

BANK--CHECK-----				
CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	113968	07/25/24	100.00	LAMSON LYNDI
FMB	113969	07/25/24	25.00	LAMSON REGINALD
FMB	113970	07/25/24	1,543.45	MSC 410836
FMB	113971	07/25/24	269.28	AIRGAS USA,LLC
FMB	113972	07/25/24	551.80	ALBERTSONS SAFEWAY
FMB	113973	07/25/24	1,676.68	AMAZON CAPITAL SERVICES, INC
FMB	113974	07/25/24	32,183.46	BEAR VALLEY ELECTRIC
FMB	113975	07/25/24	649.15	BECKMAN COULTER INC
FMB	113976	07/25/24	185.83	BIG BEAR CITY CSD
FMB	113977	07/25/24	6,028.70	BIG BEAR DISPOSAL
FMB	113978	07/25/24	2,628.32	BRACCO DIAGNOSTICS INC
FMB	113979	07/25/24	770.41	CALIF TOOL & WELDING SUPPLY
FMB	113980	07/25/24	7,391.50	CANON MEDICAL SYSTEMS USA, INC
FMB	113981	07/25/24	8,460.78	CAREFUSION SOLUTIONS LLC
FMB	113982	07/25/24	7,128.04	CHARTER COMMUNICATIONS HOLDING
FMB	113983	07/25/24	2,793.00	CITRIX SYSTEMS, INC.
FMB	113984	07/25/24	4,253.38	CLEAN HARBORS ENVRMTL SERV INC
FMB	113985	07/25/24	53.58	COUNTY OF SAN BERNARDINO
FMB	113986	07/25/24	39.65	COUNTY OF SAN BERNARDINO
FMB	113987	07/25/24	12,094.69	COUTS HEATING & COOLING INC
FMB	113988	07/25/24	75,982.25	CPSI/EVIDENT
FMB	113989	07/25/24	18,500.00	CYNET INC
FMB	113990	07/25/24	2,141.04	CYNTHIA JOY-MCCOY
FMB	113991	07/25/24	1,600.75	DIRECT SUPPLY HEALTHCARE EQUIP
FMB	113992	07/25/24	17,500.00	ELEVATE EMERGENCY MEDICINE
FMB	113993	07/25/24	2,844.99	EMERALD TEXTILES
FMB	113994	07/25/24	1,068.00	EXTRA SPACE MANAGEMENT INC
FMB	113995	07/25/24	3,371.65	FISHER HEALTHCARE
FMB	113996	07/25/24	1,804.33	FRESENIUS KABI LLC
FMB	113997	07/25/24	5,948.12	GATEWAY ACCEPTANCE CO.
FMB	113998	07/25/24	568.53	GLOBO LANGUAGE SOLUTIONS LLC
FMB	113999	07/25/24	795.00	ISLAND PETROLEUM BUILDERS, INC
FMB	114000	07/25/24	573.78	J AND J PRODUCE CO
FMB	114001	07/25/24	2,499.57	JOHNSON CNTRLS FIRE PROT. LP
FMB	114002	07/25/24	79.70	LEGALSHIELD
FMB	114003	07/25/24	2,012.75	LIFESTREAM
FMB	114004	07/25/24	2,500.00	MANIFEST MEDEX
FMB	114005	07/25/24	42,717.75	MEDELY, INC.
FMB	114006	07/25/24	.00	VOIDED
FMB	114007	07/25/24	9,675.98	MEDLINE INDUSTRIES INC
FMB	114008	07/25/24	145.25	MOUNTAIN WATER CO
FMB	114009	07/25/24	6,134.91	NRC HEALTH
FMB	114010	07/25/24	712.74	PERFORMANCE HEALTH SUPPLY INC.
FMB	114011	07/25/24	108.27	QUADIENT LEASING USA INC
FMB	114012	07/25/24	246,268.32	QUORUM HEALTH RESOURCES LLC
FMB	114013	07/25/24	21,833.00	SOL RADIOLOGY INC
FMB	114014	07/25/24	4,083.42	SOUTHWEST GAS CORPORATION
FMB	114015	07/25/24	181.04	STAPLES ADVANTAGE
FMB	114016	07/25/24	532.07	STAPLES PROMOTIONAL PRODUCTS
FMB	114017	07/25/24	2,324.51	SYSCO RIVERSIDE INC
FMB	114018	07/25/24	57.69	SYSMEX AMERICA, INC.

RUN DATE:08/09/24
TIME:16:09

BEAR VALLEY COMMUNITY
CHECK REGISTER
07/01/24 THRU 07/31/24

PAGE 6
GLCKREG

BANK--CHECK-----

CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	114019	07/25/24	1,275.04	TEAMSTERS LOCAL 1932
FMB	114020	07/25/24	5,750.00	THE MAVEN PROJECT
FMB	114021	07/25/24	474.76	TRI-PHARMA, INC.
FMB	114022	07/25/24	716.13	TRONEX INTERNATIONAL, INC
FMB	114023	07/25/24	833.13	TRUMED FINANCIAL SERVICES - LB
FMB	114024	07/25/24	611.82	UNITED NURSES ASSOCIATION
FMB	114025	07/25/24	84.31	UNITED PARCEL SERVICE
FMB	114026	07/25/24	3,471.09	US FOOD SERVICE INC
FMB	114027	07/25/24	3,893.30	VELOCITYEHS, INC
FMB	114028	07/25/24	234.85	WAGEWORKS, INC.
FMB	114029	07/25/24	256.52	WATER AND SANITATION DIVISION
FMB	114030	07/25/24	1,416.83	ZONES INC
TOTALS:			1,870,478.10	



CNO Monthly Report

TOPIC	UPDATE
1. Regulatory	<ul style="list-style-type: none"> ▪ CDPH on site for self report- no deficiencies. ▪ Completed 2567- accepted and approved by CDPH
2. Budget/Staffing	<ul style="list-style-type: none"> ▪ Nurse vacancies in ED, SNF and Acute- working with marketing and HR on several recruiting strategies. ▪ Submitted recruitment plan/ project to Ovation
3. Departmental Reports	
<ul style="list-style-type: none"> ▪ Emergency Department 	<ul style="list-style-type: none"> ▪ Stroke Receiving Center application and payment has been submitted to ICEMA- waiting for completion of contract/ strategic planning for accreditation. ▪ Redesigning education, onboarding and competencies ▪ Working on new contract with RCH for continuation of telestroke program ▪ Working on the Quest for Zero in the following areas: <ul style="list-style-type: none"> ○ Triage Project ○ Sepsis Training ○ ED collaborative
<ul style="list-style-type: none"> ▪ Acute 	<ul style="list-style-type: none"> ▪ Patient Experience and Readmission Action plans are being implemented. ▪ Working on training new staff ▪ Held meeting with hospitalists to review Medical Stabilization program ▪ Trialing new Stryker beds
<ul style="list-style-type: none"> ▪ Skilled Nursing 	<ul style="list-style-type: none"> ▪ Census is currently at 19- 2 pending admissions. ▪ Working on filling vacant CNA and LVN positions ▪ SNF QAPI program monitoring indicators resulting from recent recertification survey. ▪ Experiencing CNA staffing shortages
<ul style="list-style-type: none"> ▪ Surgical Services 	<ul style="list-style-type: none"> ▪ Working with physician on developing eye program.

<ul style="list-style-type: none"> ▪ Care Coordination 	<ul style="list-style-type: none"> ▪ Implementing HSAG best practices for patient experience and readmissions ▪ Working on Insurance relationships and authorization process workflow ▪ Working with Ovation on productivity assessment review ▪ 1 Case Management position open ▪ 1 Clinical Manager out on FMLA resulting in gaps in coverage
<ul style="list-style-type: none"> ▪ Respiratory Therapy 	<ul style="list-style-type: none"> ▪ Working on contract for new Echo machine ▪ Reviewing quote for exercise bike- stress testing ▪ Dept manager working on PFT certification ▪ Will work with lab to pursue alternative lab certification ▪ New Medical Director in place- looking to expand services with pulmonology support
<ul style="list-style-type: none"> ▪ Physical Therapy 	<ul style="list-style-type: none"> ▪ Volumes exceeding capacity for staff availability and building space. ▪ Posted for part time speech therapist, no candidates yet. ▪ Met with LLU to examine possible resource sharing
<ul style="list-style-type: none"> ▪ Food and Nutritional Services 	<ul style="list-style-type: none"> ▪ Looking at new menu program- anticipated implementation within 60 days
<p>4. Infection Prevention</p>	<ul style="list-style-type: none"> ▪ Working on ongoing staff education for PPE ▪ Reporting COVID cases to Public Health and CDPH L&C ▪ Completing mandatory reporting for COVID ▪ Handwashing improvement project in place ▪ Experiencing an increase in COVID
<p>5. Quality Improvement</p>	<ul style="list-style-type: none"> ▪ Current projects- ▪ CT blunt head trauma in the ED ▪ Med reconciliation ▪ HEART ▪ Quest for Zero- Triage project/ Emergency Medicine Collaborative ▪ Return to Work ESWI ▪ SNF QAPI ▪ Reviewing requirements for AHA Rural Get with the Guidelines for Heart Failure and Coronary Artery Disease ▪ AHA stroke Get with the Guidelines ▪ ICEMA Stroke Ready Application ▪ Patient Experience ▪ Readmissions ▪ Fall reduction

	<ul style="list-style-type: none"> ▪ Consents workgroup ▪ Admissions workgroup ▪ EDSP grant
6. Policy Updates	<ul style="list-style-type: none"> ▪ Policy and Procedure committee continues to meet and review District policies.
7. Safety & Products	<ul style="list-style-type: none"> ▪ Safety committee working on workplace violence prevention & Safe Patient Handling project ▪ Working on violence prevention
8. Education	<ul style="list-style-type: none"> ▪ RQI program is ongoing- evaluating program vs in person classes ▪ Monitoring Tele-Stroke statistics ▪ CNA program- is ongoing ▪ Submitted for SAMSHA grant for community, staff, and EMS education funding- received notice that application has made it to the next round
9. Information Items/Concerns	<ul style="list-style-type: none"> ▪ Participated Ovation Leadership U webinar and coaching session. ▪ SCORE survey completed, results have been returned- Department action plans will be released soon. ▪ Partnering with Mom and Dad Project for SUD grant funding opportunities. ▪ Providing First Aid support for Paddlefest
10. POC Transfer Agreement Monitoring	<ul style="list-style-type: none"> ▪ As part of the POC Transfer agreements will be monitored and reported for a period of 6 months. ▪ BVCHD continues to have written transfer agreements in place ▪ Transfer agreements are maintained in administration ▪ Month 5 monitoring- BVCHD continues to have written transfer agreements in place with surrounding hospitals. A sample of hospitals and facilities are listed below: <ul style="list-style-type: none"> ▪ Bridge hospice ▪ Braswells ▪ Desert Regional Medical Center ▪ Mountains Community Hospital ▪ Loma Linda Medical Center ▪ Corona Regional
<p>Respectfully Submitted by: <i>Kerri Jex, CNO</i></p> <p style="text-align: right;"><i>Date: September 2, 2024</i></p>	