



MISSION

It is our mission to deliver quality healthcare to the residents of and visitors to BigBearValley through the most effective use of available resources.

VISION

To be the premier provider of emergency medical and healthcare services in our BigBearValley.

BOARD OF DIRECTORS BUSINESS MEETING AGENDA

WEDNESDAY, JULY 09, 2025 @ 1:00 PM

CLOSED SESSION 1:00 PM HOSPITAL CONFERENCE ROOM

OPEN SESSION @ APPROXIMATELY 2:15 PM HOSPITAL CONFERENCE ROOM

41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315

(Closed Session will be held upon adjournment of Open Session as noted below. Open Session will reconvene @ approximately 2:15 p.m. –Hospital Conference Room 41870 Garstin Drive,

Big Bear Lake, CA 92315)

Copies of staff reports or other written documentation relating to each item of business referred to on this agenda are on file in the Chief Executive Officer's Office and are available for public inspection or purchase at 10 cents per page with advance written notice. In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if you need special assistance to participate in a District meeting or other services offered by the District, please contact Administration (909) 878-8214. Notification at least 48 hours prior to the meeting or time when services are needed will assist the District staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting or service. DOCUMENTS RELATED TO OPEN SESSION AGENDAS (SB 343) -- Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection at the public counter located in the Administration Office, located at 41870 Garstin Drive, Big Bear Lake, CA 92315. For questions regarding any agenda item, contact Administration at (909) 878-8214.

OPEN SESSION

1. CALL TO ORDER

Steven Baker, President

2. PUBLIC FORUM FOR CLOSED SESSION

This is the opportunity for members of the public to address the Board on Closed Session items.

(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)

3. ADJOURN TO CLOSED SESSION*

CLOSED SESSION

1. CHIEF OF STAFF REPORT/QUALITY IMPROVEMENT: *Pursuant to Health & Safety Code Section 32155

- (1) Chief of Staff Report

2. HOSPITAL QUALITY/RISK/COMPLIANCE REPORTS: *Pursuant to Health & Safety Code Section 32155

- (1) Risk
- (2) QI Management Report

3. CONFERENCE WITH LABOR NEGOTIATORS: *Pursuant to Gov't Code Section 54957.6

- (1) UNAC/UHCP District Representatives: Michael Sarrao and Erin Wilson
- (2) Teamsters Local No. 1932 District Representatives: Michael Sarrao and Erin Wilson

4. CONFERENCE WITH LEGAL COUNSEL: *Pursuant to Health & Safety Code Section 54956.9

- (1) Potential Litigation: One case

5. TRADE SECRETS: *Health and Safety Code Section: 32106 & Civil Code 3426.1 *California Government Code 11126

- | | |
|--|-----------------------------------|
| (1) Discussion will concern: New Provider Group | (Anticipated Disclosure 08/13/25) |
| (2) Discussion will concern: Proposed New Facility | (Anticipated Disclosure 08/13/25) |

OPEN SESSION

1. CALL TO ORDER

Steven Baker, President

2. ROLL CALL

Shelly Egerer, Executive Assistant

3. FLAG SALUTE

4. ADOPTION OF AGENDA*

5. RESULTS OF CLOSED SESSION

Steven Baker, President

6. PUBLIC FORUM FOR OPEN SESSION

This is the opportunity for persons to speak on items of interest to the public within subject matter jurisdiction of the District, but which are not on the agenda. Any person may, in addition to this public forum, address the Board regarding any item listed on the Board agenda at the time the item is being considered by the Board of Directors. *(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned in to Administration. Please state your name and city of residence.)*

PUBLIC RESPONSE IS ENCOURAGED AFTER MOTION, SECOND AND PRIOR TO VOTE ON ANY ACTION ITEM

7. DIRECTORS' COMMENTS/RECOGNITIONS/ACKNOWLEDGEMENTS

8. INFORMATION REPORTS

A. Foundation Report

Holly Elmer, Foundation President

B. Auxiliary Report

Judy Moody, Auxiliary President

9. CONSENT AGENDA*

Notice to the Public:

Background information has been provided to the Board on all matters listed under the Consent Agenda, and the items are considered to be routine by the Board. All items under the Consent Agenda are normally approved by one (1) motion. If discussion is requested by any Board Member on any item; that item will be removed from the Consent Agenda if separate action other than that as stated is required.

A. June 05, 2025 Special Business Board Meeting Minutes: Shelly Egerer, Executive Assistant

B. June 18, 2025 Special Business Board Meeting Minutes: Shelly Egerer, Executive Assistant

C. June 2025 Human Resource Report: Erin Wilson, HR Director

D. June 2025 Plant and Maintenance Report: Michael Mursick, Plant & Maint. Manager

E. June 2024 Infection Control Report: Heather Loose, Infection Preventionist

F. Committee Meeting Minutes:

(1) June 03, 2025 Finance Committee Meeting Minutes

10. OLD BUSINESS*

- None

11. NEW BUSINESS*

A. Discussion and Potential Approval of the Following Service Agreements:

- (1) Lionakis SPC4D Service Agreement
- (2) Agiliti Shimadzu Medical System Genoray C-arm X-ray System (Radiology)
- (3) David Horner, MD Hospitalist Agreement
- (4) Accreditation Commision for Health Care (ACHC) Memo – Information Only

B. Discussion Review and Update of the Following:

- (1) Discussion and Update on BVCHD Parcel Tax Sources & Uses
- (2) Discussion and Update on Local Agency Special Tax and Bond Accountability Act (SB 165)

12. EXECUTIVE REPORTS

A. Acceptance of Ovation Report

Suzette Duhe w/Ovation

- (1) June 2025

B. Acceptance of the CEO Report

Evan Rayner, Chief Executive Officer

- (1) June 2025

C. Acceptance of the Finance Report

Jim Schlenker, Chief Financial Officer

- (1) May 2025

D. Acceptance of CNO Report

Kerri Jex, Chief Nursing Officer

- (1) June 2025

13. ADJOURNMENT*

*** Denotes Possible Action Items**

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
SPECIAL BUSINESS BOARD MEETING MINUTES
41870 GARSTIN DRIVE, BIG BEAR LAKE, CA. 92315
JUNE 05, 2025**

PRESENT: Steven Baker, President Jack Briner, Treasurer
Mark Kaliher, RN, 1st Vice President Evan Rayner, CEO
Peter Boss, MD, 2nd Vice President Shelly Egerer, Exec. Assistant
Ellen Clarke, Secretary

ABSENT: None

STAFF: Kerri Jex Jim Schlenker Michael Mursick Angela Rodriguez

OTHER: Suzette Duhee, Ovation

**COMMUNITY
MEMBERS:** None

OPEN SESSION

1. CALL TO ORDER:

President Baker called the meeting to order at 1:00 p.m.

2. ROLL CALL:

Steven Baker, Jack Briner, Ellen Clarke Peter Boss, and Mark Kaliher were present. Also present was Evan Rayner, CEO, and Shelly Egerer, Executive Assistant.

3. FLAG SALUTE:

President Baker led the flag salute, all present participated.

4. ADOPTION OF AGENDA:

President Baker called for a motion to adopt the June 05, 2025 Special Board Meeting Agenda as presented. Motion by Board Member Boss to adopt June 05, 2025 Special Board Meeting Agenda as presented. Second by Board Member Clarke to adopt the June 05, 2025 Special Board Meeting Agenda as presented. President Baker called for the vote. A vote in favor of the motion was 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss -yes
- Board Member Kaliher - yes

5. PUBLIC FORUM FOR OPEN SESSION

President Baker opened the Hearing Section for Public Comment on Open Session items at 1:02 p.m. Hearing no request to make public comment. President Baker closed Public Forum for Closed Session at 1:02 p.m.

6. DIRECTORS COMMENTS:

- None

7. OLD BUSINESS:

- None

8. NEW BUSINESS:

A. Discussion and Potential Approval of The Farnsworth Group Architectural Services (R & FX-Ray #2 Equipment and Replacement Alterations):

- Mr. Rayner reported that the radiology rooms need to be upgraded, after reviewing the current architect for room two, an expedited process, and the bathroom needs to be retrofit also.

President Baker called for a motion to approve Farnsworth Group Architectural Service Agreement as presented. Motion by Board Member Boss to approve Farnsworth Group Architectural Service Agreement as presented. Second by Board Member Kaliher to approve Farnsworth Group Architectural Service agreement as presented. President Baker called for the vote. A vote in favor of the motion was unanimously approved 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss – yes
- Board Member Kaliher -yes

9. ADJOURNMENT

President Baker called for a motion to adjourn the meeting at 1:13 p.m. Motion by Board Member Boss to adjourn. Second by Board Member Briner to adjourn. President Baker called for the vote. A vote in favor of the motion was unanimously approved 5/0.

- Board Member Clarke - yes
- Board Member Briner - yes
- President Baker - yes
- Board Member Boss – yes
- Board Member Kaliher -yes

3. FLAG SALUTE:

Board Member Boss led the flag salute. All present participated.

1. ADOPTION OF AGENDA:

President Baker called for a motion to adopt the June 18, 2025 Special Board Meeting Agenda as presented. Motion by Board Member Boss to adopt the June 18, 2025 Special Board Meeting Agenda as presented. Second by Board Member Kaliher to adopt the June 18, 2025 Special Board Meeting Agenda as presented. President Baker called for a vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

2. RESULTS OF CLOSED SESSION:

President Baker reported that the following action was taken in Closed Session:

- Chief of Staff Report:
 - Initial Appointment:
 - Susan Ellis, DNP
 - Sean Ershadi, MD
 - Michael Secrist, MD
 - Shingo Kihira, MD
 - Raymond Melikian, MD
 - Robin Dharia, MD
 - Ava Giugliano, MD
 - Cyrus Raid, MD
 - Victoria Rice, DO
 - Re-Appointment:
 - Ahmed El-Bershawi, MD
 - Michelle Rossell, RDH
- UNAC Agreement was tentatively approved

President Baker called for a vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

3. PUBLIC FORUM FOR OPEN SESSION:

President Baker opened the Hearing Section for Public Comment on Open Session items at 2:22 p.m. Hearing no request to make public comment. President Baker closed Public Forum for Closed Session at 2:22 p.m.

4. DIRECTORS COMMENTS

- None

5. INFORMATION REPORTS

A. Foundation Report:

- Ms. Elmer was reported the following:
 - Stroke Education Class was conducted; approximately 30 people in attendance. The community was very thankful
 - Cinco de Mayo event was conducted and was well attended, received contribution of \$10,000
 - Golf Tournament, Saturday after Labor Day
 - Holly reported she made over 500 phone calls to support Measure U

B. Auxiliary Report:

- Ms. Moody had no report to provide.

6. CONSENT AGENDA:

- A.** February 26, 2025 Special Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- B.** March 27, 2025 Special Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- C.** May 14, Business Board Meeting Minutes: Shelly Egerer, Executive Assistant
- D.** May 2025 Human Resource Report: Erin Wilson, Human Resource Director
- E.** May 2025 Plant and Maintenance Report: Michael Mursick, Plant & Maint. Manager
- F.** February 2025 Infection Control Report: Heather Loo se, Infection Preventionist
Policies & Procedures: Summary Attached
 - (1) Administration
 - (2) Diagnostic Imaging
 - (3) Emergency Department
 - (4) Employee Health
 - (5) Finance
 - (6) Pharmacy
 - (7) Urgent Care
- G.** Committee Meeting Minutes:
 - (1) June 03, 2025 Finance Committee Meeting Minutes

President Baker called for a motion to approve the Consent Agenda as presented. Motion by Board Member Boss to approve the Consent Agenda as presented. Second by Board Member Kaliher to approve the Consent Agenda as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

7. OLD BUSINESS*

- None

8. NEW BUSINESS*

A. Discussion and Potential Approval of the Following Service Agreements:

(1) Pacific Pulmonary Service Agreement:

- Mr. Rayner reported the agreement is to provide sleep studies and pulmonary services. Three physicians will be taking shifts, will be taking 4-hour shifts at \$800 per ½ day.

President Baker called for a motion to approve the Pacific Pulmonary Service Agreement as presented. Motion by Board Member Boss to approve the Pacific Pulmonary Service Agreement as presented. Second by Board Member Kaliher to the Pacific Pulmonary Service Agreement as presented as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

(2) Performance Health Partners Service Agreement:

- Mr. Rayner reported on new software, real-time program, this is a three-year agreement, at \$48,000. Will improve variance reporting, responses can be customized. We will be cancelling Navex agreement.

President Baker called for a motion to approve the Performance Health Partners Service Agreement as presented. Motion by Board Member Boss to approve the Performance Health Partners Service Agreement as presented. Second by Board Member Kaliher to approve the Performance Health Partners Service Agreement as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

(3) Agiliti (Shimadzu) G4 Fluoroscopy Unit Purchase Agreement:

- Mr. Rayner reported this is the purchase of the equipment for the renovation of the Rad Room #2, 1988 was the original build, this is a used unit.

President Baker called for a motion to approve the Agiliti Purchase Agreement as presented. Motion by Board Member Boss to approve the Agiliti Purchase Agreement as presented as presented. Second by Board Member Kaliher to approve the Agiliti Purchase Agreement as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

B. Discussion and Potential Approval of the Following:

- (1) Fiscal Year 2025/2026 Operating Budget
- (2) Fiscal Year 2025/2026 Capital Budget
 - Mr. Schlenker reported the following:
 - We completed the budget process with managers
 - Actual information from audit and 10 months of budget
 - Revenue is projected to be \$8 million
 - Total margin 5.1%
 - Registry is expected to be \$1million
 - Average daily census is 5.3
 - SNF increased to 20
 - Surgery increase
 - Radiology increase
 - ER increase in patient visits

- Wound care program does not have revenue; taking conservative size due to new program, expenses and tracking patient
- 4% increase for non-contract staff
- Operating Budget is a little over \$3 million
- Mr. Rayner reported that there are some items not included in the budget, MRI, budget cuts, and retail pharmacy.

President Baker called for a motion to approve the 2025/2026 Operating and Capital Budget as presented. Motion by Board Member Boss to approve the 2025/2026 Operating and Capital Budget as presented. Second by Board Member Kaliher to approve the 2025/2026 Operating and Capital Budget as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

C. Discussion and Potential Approval of Title Change Of Name on Bank Account (to be Bear Valley Community Healthcare District Resident Trust Fund):

- Mr. Schlenker reported that we received a survey and have been informed that our bank account needs to have a proper title; The name of on the account needs to Bear Valley Community Healthcare District Resident Trust Fund.

President Baker called for a motion to approve the Trust Fund account name change as presented. Motion by Board Member Boss to approve the Trust Fund account name change as presented. Second by Board Member Kaliher to approve Trust Fund account name change as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

9. EXECUTIVE REPORTS

A. Ovation Report:

- Ms. Duhe reported the following information:
 - Tax credits grant program, potential to receive 20%
 - Jim attended the first session of the Leadership Conference

President Baker called for a motion to approve the Ovation Report as presented. Motion by Board Member Kaliher approve the Ovation Report as presented. Second by Board Member Boss to approve the Ovation Report as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

B. Acceptance of CEO Report:

- Mr. Rayner reported the following information:
 - Seismic ad hoc committee meeting conducted June 19

- FEMA funding is being cannibalized by the Federal government
- Wound care program is up and running; Kaiser is aware of our new program
- Ortho call is up and running, completed two surgeries with the new Hana table
- New podiatrist began, Dr. Bahn to help Dr. Mathis
- Letter to the senate about the budget cut, provided taxed close to \$330 million could be cut
- Loma Linda telemedicine program meeting is Friday

President Baker called for a motion to approve the CEO Report as presented. Motion by Board Member Boss to approve the CEO Report as presented. Second by Board Member Kaliher to approve the CEO Report as presented. President Baker called for the vote. A vote in favor of the motion was 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

C. April 2025 Finance Report:

- Mr. Schlenker reported the following information:
 - 377 days cash on hand
 - Loss for the month
 - Total surplus of \$4,274,189
 - Revenue deductions were at 49% of total revenue
 - Net patient revenue was 10.1% more than budget
 - Total account receivables 120 days old increased to \$6,477 million
 - Contractual allowances for the month were below target
 - Total expenses were 7.6% more than budget

President Baker called for a motion to approve the April 2025 Finance Report as presented. Motion by Board Member Boss to approve the April 2025 Finance Report as presented. Second by Board Member Kaliher to approve the April 2025 Finance Report as presented. President Baker called for the vote. A vote in favor was unanimously approved 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

D. Acceptance of the CNO Report:

(1) CNO Report:

- Ms. Jex reported the following information:
 - POC was received from CMS, CDPH & Life Safety;
 - POC was approved from CMS & CDPH
 - One complaint visit in the ED, no deficiency
 - 3 Full time positions in ER
 - Ovation completed an ER survey and additional area's
 - Nicole Ward accepted the Assistant DON position
 - Hana table is being used in surgery
 - Excited about the Ortho program growing
 - Wound Care program is growing rapidly; 8 patients and 9 patients would like to be in the program.
 - Lisa Sharp is in charge of the Wound Care Program

President Baker called for a motion to approve the CNO Report as presented. Motion by Board Member Kaliher to approve the CNO Report as presented. Second by Board Member Boss to approve the CNO Report as presented. President Baker called for the vote. A vote in favor was unanimously approved 3/0.

- President Baker - yes
- Board Member Boss - yes
- Board Member Kaliher - yes

RECONVENED TO CLOSED SESSION

- 1. President Baker called for a motion to reconvene to Closed Session at 3:35. Motion by Board Member Boss to reconvene to Closed Session. Second by Board Member Kaliher to reconvene to Closed Session. President Baker called for the vote. A vote in favor was unanimously approved 3/0.**

- President Baker - yes
- Board Member Boss – yes
- Board Member Kaliher - yes

RECONVENE TO OPEN SESSION

- 1. RECONVENE TO OPEN SESSION:**

President Baker called for a motion to reconvene to Open Session at 3:41. Motion by Board Member Boss to reconvene to Open Session. Second by Board Member Kaliher to reconvene to Open Session. President Baker called for the vote. A vote in favor was unanimously approved 3/0.

- President Baker - yes
- Board Member Boss – yes
- Board Member Kaliher - yes

- 2. RESULTS OF CLOSED SESSION:**

President Baker stated no reportable action was taken.

- 3. ADJOURNMENT:**

President Baker called for a motion to adjourn the meeting at 3:45 p.m. Motion by Board Member Clarke to adjourn. Second by Board Member Kaliher to adjourn. President Baker called for the vote. A vote in favor of the motion was unanimously approved 3/0.

- President Boss - yes
- Board Member Baker - yes
- Board Member Kaliher - yes



Board Report

June 2025

| | |
|-----------------------------|--|
| Staffing | Active: 302 – FT: 211 PT: 13 PD: 78 New Hires: 8 Terms: 5 (5 Voluntary 0 Involuntary) |
| Work Comp | NEW CLAIMS: 1 OPEN: 13 Indemnity (Wage Replacement, attempts to make the employee financially whole) – 10 Future Medical Care – 2 Medical Only – 1 |
| Union Negotiations | UNAC: reached an agreement Teamsters: Currently bargaining |
| Beta HEART | Validated for all five domains |
| Beta Employee Safety | Safe patient handling - working on validation Workplace violence - working on validation |
| Health Benefits 2025 | Health: Calpers Dental: Delta Vision, LTD, STD, EAP: Unum FSA: Health Equity |

**Bear Valley Community Healthcare District
Construction Projects 2025**

| | Department / Project | Details | Vendor and all associated costs | Comments |
|-------------------------|------------------------------------|---|---------------------------------------|---|
| High Priority ** | | | | |
| | Urgent Care | Most items are complete except cabinet replacement. | Several cabinet manufacturing vendors | In Progress |
| | Fawnskin Lodge | Install new safety handrails | Facilities | In Progress |
| | ICU project | Initial review conducted with Architect on Program Flex possibilities and locations | Evan/Facilities | In Progress |
| | Acute/SNF- Plumbing Repair | Requesting new Proposals | Facilities | TBD |
| | Urgent Care Digital Signage | Design/build a digital sign next to the Hwy that can have information displayed. | Facilities/Graphics inc. | In Progress, submitting application for permit this week |
| | **MRI | Design & build a new concrete pad that supports a MRI Trailer | Facilities/BVCHD Legal | Finished first review, responding to HCAI comments |
| | Library Space Planning | Developing drawings for potential space planning | Facilities/Farnsworth Group | TBD |
| | **X-Ray | Equipment replacement | Shamdu/Facilities | In Progress, Drawings being developed for submittal to HCAI |

**Bear Valley Community Healthcare District
Potential Equipment Requirements**

| Department / Project | Details | Vendor and all associated costs | Comments | |
|----------------------|---|---------------------------------|--|--------------------------|
| | New Commercial Pipe Threader | Rigid | Facilities is in need of a pipe threader for random projects | Received |
| | **Hospital/Hot Water Heater Issues | Facilities | The hot water heaters are struggling with modulating temps, they will need new | Will add to 2025 Capital |



June 2025

| TOPIC | UPDATE | ACTION/FOLLOW UP |
|----------------------|--|--|
| 1. Regulatory | <ul style="list-style-type: none"> ▪ Continue to receive updates from APIC. <ul style="list-style-type: none"> ▪ No new updates ▪ AFL (All Facility Letters) from CDPH have been reviewed. <ul style="list-style-type: none"> • No new AFLs pertaining to Infection Prevention ▪ Completion of CMR reports to Public Health per Title 17 and CDPH regulations <ul style="list-style-type: none"> • June – 1 Salmonella reported • May – 1 Syphilis reported ▪ NHSN <ul style="list-style-type: none"> • June – no reportables • May – no reportables • IP reporting daily and weekly to CMS through NHSN regarding # of admits who are positive for COVID-19, Influenza, and /or RSV. | <ul style="list-style-type: none"> • Attend monthly APIC chapter meetings in-person or online whenever possible • AFLs reviewed and necessary actions initiated • Continue reporting as required. • Continue NHSN surveillance reporting for hospital. |
| | | |

| | | |
|---------------------------------------|---|---|
| 2. Construction | <ul style="list-style-type: none"> ICRAs/Construction Permits issued: <ul style="list-style-type: none"> None | <ul style="list-style-type: none"> Work with Maintenance and contractors to ensure compliance. |
| 3. QI | <ul style="list-style-type: none"> Hand hygiene compliance <ul style="list-style-type: none"> June – 88% May – 72% | <ul style="list-style-type: none"> Continue monitoring hand hygiene compliance. |
| 4. Outbreaks/ Surveillance | <ul style="list-style-type: none"> June: 0 MRSA, 0 C-diff May: 2 MRSA, 0 C-diff | <ul style="list-style-type: none"> Informational |
| 5. Policy Updates | <ul style="list-style-type: none"> No new IP policy updates | <ul style="list-style-type: none"> Clinical Policy and Procedure Committee to review and update Infection Prevention policies. |
| 6. Safety/Product | <ul style="list-style-type: none"> Immediate Use Steam Sterilization <ul style="list-style-type: none"> June – 28 cases, 0 IUSS May- 10 cases, 0 IUSS | <ul style="list-style-type: none"> Continue to monitor compliance with infection control practices. |
| 7. Antibiotic Stewardship | <ul style="list-style-type: none"> Pharmacist continues to monitor antibiotic usage. | <ul style="list-style-type: none"> Informational. |

| | | |
|--|---|---|
| | <ul style="list-style-type: none"> ▪ Culture Follow-ups <ul style="list-style-type: none"> ▪ June – 3 follow-ups, 2 faxed, 1 new RX ▪ May – 5 needing follow-up: 2 new or changed Rx, 3 faxed | |
| 8. Education | <ul style="list-style-type: none"> ▪ Nothing new | <ul style="list-style-type: none"> ▪ ICP to share information at appropriate committees. |
| 9. Informational | <ul style="list-style-type: none"> ▪ A surgical site infection prevention plan was presented to the P&T Committee. <ul style="list-style-type: none"> • This was put together in response to the one surgical site infection that occurred in January. | <ul style="list-style-type: none"> ▪ Informational |
| <i>Heather Loose, BSN, RN Infection Preventionist Date: July 1, 2025</i> | | |

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING MINUTES
41870 GARSTIN DR., BIG BEAR LAKE, CA 92315
MAY 06, 2025**

MEMBERS Jack Briner, Treasurer Evan Rayner, CEO
PRESENT: Steven Baker, President Shelly Egerer, Executive Assistant
Jim Schlenker, CFO

STAFF: None

OTHER: None

**COMMUNITY
MEMBERS:** None

ABSENT: Kerri Jex, CNO

OPEN SESSION

1. CALL TO ORDER:

Board Member Briner called the meeting to order at 1:00 p.m.

2. ROLL CALL:

Jack Briner and Steven Baker were present. Also present were Evan Rayner, CEO, Jim Schlenker, CFO and Shelly Egerer, Executive Assistant.

3. ADOPTION OF AGENDA:

President Baker motioned to adopt the June 03, 2025 Finance Committee Meeting Agenda as presented. Second by Board Member Briner to adopt the June 03, 2025 Finance Committee Meeting Agenda as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner - yes

4. PUBLIC FORUM FOR OPEN SESSION:

Board Member Briner opened the Hearing Section for Public Comment on Open Session items at 1:00 p.m. Hearing no request to address the Finance Committee, Board Member Briner closed the Hearing Section at 1:00 p.m.

5. DIRECTOR'S COMMENTS:

- None

6. APPROVAL OF MINUTES:

A. May 06, 2025

President Baker motioned to approve the May 06, 2025 minutes as presented. Second by Board Member Briner to approve the May 06, 2025 minutes as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes

7. OLD BUSINESS:

- None

8. NEW BUSINESS*

- None

9. PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS*

A. April 2025 Finances:

- Mr. Schlenker reported the following information:
 - Cash on hand \$3083,076
 - Cash collections \$3,154,901; one of the best cash collections
 - Investments \$19,573,172
 - Loss for the month of \$619,445
 - Patient revenue was at budget
 - Total Surplus \$274,189
 - Revenue deductions were at 49% of total revenue
 - Loss in surgery
 - Net patient revenue was 10.1 more than budget
 - Total expenses 7.6% more than budget
 - Contractual allowances for the month were below target
 - Total operating revenue exceeded the current months target by \$260K
 - Total expenses exceeded by 2.4%
 - We continue to make progress on Registry
 - Received payments from Molina & BETA
 - 378 days cash on hand

President Baker motioned to approve the April 2025 Finance Report as presented. Second by Board Member Briner to approve the April 2025 Finance Report as presented. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes

10. ADJOURNMENT*

President Baker motioned to adjourn the meeting at 1:46 p.m. Second by Board Member Briner to adjourn the meeting. Board Member Briner called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Briner- yes



Date: July 08, 2025

To: Board of Directors

From: Evan Rayner, CEO & Angela Rodriguez, Radiology Director

Re: Agiliti / Shimadzu C-Arm Purchase Agreement

Discussion:

Administration, in collaboration with the Radiology Department, is recommending the replacement of the existing mobile C-arm imaging unit. A C-arm is a mobile fluoroscopic (video X-ray) imaging system used primarily during surgical and orthopedic procedures. Its distinctive C-shaped design allows for flexible positioning and real-time imaging of internal structures during operations.

The current C-arm utilized at BVCHD is approximately 20 years old and has experienced repeated malfunctions and hardware issues. Despite multiple attempts, the device has become unreliable. Orthopedic surgeons have expressed concerns and have declined to continue using the current unit. As a temporary solution, BVCHD procured a rental C-arm while evaluating replacement options.

Following a thorough demonstration and trial, the Radiology and Surgical teams have selected the Genoray OSC-15 as the recommended replacement. This state-of-the-art unit offers advanced imaging features suitable for a wide range of procedures, including:

- Interventional radiology
- Vascular imaging
- Swallow studies
- Intraoperative imaging
- Obese patient imaging (kV range: 40–120)
- Radiation dose structured reporting (RDSR/DAP package)
- Flat panel detector technology

Orthopedic users tested and approved the unit, with a single modification request to reduce the capture plate size from 12 inches to 10 inches.

The OSC-15 is brand new and will be provided through Agiliti, our current biomedical engineering partner.

Financial Summary:

- Base price: \$186,000
- Agiliti preferred customer discount: \$36,000
- Final purchase price: \$150,000 + tax
- Warranty: 2 years (included)
- Budget Status: This purchase is included in the approved FY 25/26 Capital Budget

Recommendation:

BVCHD Administration and the Radiology Department request Board approval to proceed with the purchase of the Genoray OSC-15 C-arm for \$150,000 + tax. This purchase replaces an obsolete and non-functional unit and ensures continuity of high-quality imaging services for our surgical and diagnostic programs.

Customer: Bear Valley Community Healthcare District
41870 Garstin Drive, PO Box 1649
Big Bear Lake, CA 92315-1649

Office: Agiliti Health, Inc.
11095 Viking Drive Suite 300
Eden Prairie, MN 55344
Phone: 858-586-9375

Attention: Angela Rodriguez
Director of Radiology

Account Executive: Mark Pyle
(602)-680-0363

Date: 07/07/2025

Config. Shimadzu SC15 Mobile C-arm X-ray System
10"x10" FPD

This quotation is valid for (60) days.

| | |
|---|---|
| <p>CUSTOMER ACCEPTANCE, AS QUOTED:</p> <p>THIS QUOTATION IS SUBJECT TO ALL PROVISIONS AND CONDITIONS REFERENCED IN THE ATTACHED EXHIBITS A, B AND C.</p> <p>Customer Requested Delivery Date: _____</p> <p>By: _____ (Signature)</p> <p>Name & Title: _____</p> <p>Date: _____</p> | <p>SHIMADZU MEDICAL SYSTEMS</p> <p>By: _____ (Signature)</p> <p>Name: _____</p> <p>Title: _____</p> <p>Date: _____</p> |
| | <p>WARRANTY:</p> <p>2 YEARS PARTS + AGILITI LABOR WARRANTY</p> |
| | |

| MODEL NUMBER AND QUANTITY | DESCRIPTION | PRICE |
|------------------------------|---|--------------|
| SC-15 | C-ARM X-RAY SYSTEM (MODEL: SC 15) Generator Type: High Frequency Inverter, 15kW kV range: 40-120kV (1step) mA range: 0.2-25mA, 1-50mA (Snap shot mode) Auto Brightness Control (ABC) X-ray Tube Focal spot size: 0.3/0.6mm Anode heat capacity: 300,000HU, Rotating anode Target angle: 10degree Flat Panel Detector (CMOS) Active Area: 100um Resolution: 26cmx26cm Frame Rate: Continuous-variable 30,15,8,4,2,1fps 10"x10" FPD Collimator Shape: Rectangular Single Leaf C-Arm Body SID: 1000mm Depth: 725mm Horizontal movement: 200mm Vertical movement: 500mm Panning motion: 25° (+12.5°, -12.5°) Pivot Rotation: 460° (+230°, -230°) Orbital Rotation: 150° (+90°, -60°) Laser Localizer (Built-in) Built-in, Detector side | \$186,000.00 |
| MISC-PO- XRMO | Monitor 43" Wide Screen monitor on Cart (Standard) 10:1 Standard Grid RDSR/DAP Package DSA Roadmapping (Vascular Package) | Included |

| MODEL NUMBER AND QUANTITY | DESCRIPTION | PRICE |
|------------------------------|--|--------------|
| INSTALL | Installation – Included at no charge. | Included |
| STAFFTRAIN | Staff Applications Training – Included at no charge. | Included |
| EQUIPRMVL | Equipment Removal/Recycling Fee – Included at no charge. | Included |
| | Preferred Customer Discount: | -\$36,000.00 |
| | Customer Net Price: | \$150,000.00 |



Exhibit A

Terms and Conditions

Exhibit A Page 1 of 2

EXCLUSIVE TERMS OF SALE

The equipment ("Equipment") and all other goods and services ("Goods and Services") described in this quotation are offered by Shimadzu Medical Systems, Inc. ("Shimadzu") only on the following terms and conditions. Any additional or different terms or conditions stated in any purchase order, acknowledgement, or other document issued by Customer in connection with this quotation will have no effect and will not under any circumstances be binding on Shimadzu unless specifically accepted in writing by the President or any Vice President of Shimadzu.

Customer's signature on this quotation constitutes an agreement (1) that this quotation states the exclusive terms and conditions of the contract of sale of the Equipment and other Goods and Services to Customer and (2) that any contemporaneous or subsequent references by the parties to Customer's purchase order, acknowledgement, or other document will be effective only for Customer's administrative purposes (e.g., tracking Customer's purchases through purchase order numbers assigned by Customer's purchasing or accounting personnel).

This quotation supersedes all previous Shimadzu quotations with respect to the Equipment and other Goods and Services. There are no written or oral agreements, statements, representations, or understandings which shall in any way relate to, affect, or control the validity or enforcement of these terms and conditions, except as expressly provided herein.

All sales are subject to Shimadzu management review and approval of credit and finance matters and any terms or descriptions included in this quotation by Shimadzu representatives. Shimadzu accepts Customer's down payment(s) without prejudice and subject to the foregoing rights and approvals. Down payment(s) will be refunded without interest if approval is not granted.

PRICE AND PAYMENT TERMS

The price quoted includes installation of the Equipment at the location specified on the face of this quotation. Unless otherwise indicated, the price also includes transportation of the Equipment and other Goods and Services from Shimadzu to such location. The price does not include (1) any taxes or duties (including without limitation all sales taxes on the Equipment, other Goods and Services, and freight) or (2) any handling, rigging, uncrating, storage, or other charges incidental to shipment, delivery, or installation of the Equipment or Goods and Services.

If installation of the Equipment, for any reason beyond the control of Shimadzu, is not completed within one year of the date of this quotation, then for each month (or fraction thereof) during which installation thereafter remains incomplete, the price of the Equipment and the other Goods and Services will be increased by one half percent (.5%) until installation is completed. If installation is not completed within 24 months of the date of this quotation, either (1) the price of the Equipment and other Goods and Services will be adjusted to include any increase in Shimadzu's then-current list price(s) or (2) Shimadzu may terminate this agreement without any further liability. All payments due under this paragraph are in addition to any other payments due under other terms and conditions.

If this quotation covers Equipment and other Goods and Services for more than one system, room, suite, or location, each such system, room, suite, or location will be treated as if it were the subject of a separate sale. At the time of each shipment hereunder, Shimadzu will prepare an invoice showing the price of the Equipment and other Goods and Services shipped or provided. The amount of such invoice will be paid by Customer according to the payment terms stated herein. If separate prices are not stated in this quotation for each such system, room, suite, or location, the amount to be shown in each of Shimadzu's invoice(s) with respect to such shipment(s) will be determined by multiplying the total contract price by a fraction, the numerator of which will be the higher of (1) Shimadzu's list price(s) as of the date of this quotation and (2) Shimadzu's then-current list price(s) for the Equipment and other Goods and Services identified in the invoice(s), and the denominator of which will be the total list price(s) for all of the Equipment and other Goods and Services identified in this quotation.

SHIPPING AND DELIVERY TERMS

All terms are F.O.B. place of shipment, freight prepaid and allowed. Title and risk of loss will pass to Customer upon shipment and Customer will provide insurance against such risk. Equipment will be shipped to the address indicated on the face of this quotation. Shipping dates are subject to revision by Shimadzu to adjust for future production schedule requirements.

Delivery is subject to availability and lead times required by Shimadzu's production schedule. Delivery for purposes hereof is deemed to have occurred on the earlier of the actual date of delivery or ten (10) days from the date of shipment.

Customer may request reasonable delays of the scheduled shipping date established by Shimadzu prior to the date the Equipment is shipped, provided that Customer submits its request to Shimadzu in writing at least 45 days before the scheduled shipping date, and Shimadzu consents in writing to the date requested by Customer. Shimadzu's consent will not be withheld unreasonably, but Shimadzu may (1) refuse to honor any request for delay received within 45 days of the scheduled shipping date, (2) store the Equipment at Customer's expense if Customer is unable to accept delivery on the original scheduled shipping date (or any rescheduled shipping date), and (3) invoice Customer for the Equipment as if it had been shipped on the original scheduled shipping date (and Customer will pay such invoice immediately upon receipt). If any request for delay in shipment is honored by Shimadzu, the price of the Equipment is subject to adjustment in accordance with the other terms and conditions hereof.

Shimadzu has not authorized any employee or agent to offer any shipping or delivery terms other than those appearing above.

SITE PREPARATION AND INSTALLATION

All down payments and progress payments will have been made and all applicable license agreements will have been signed by Customer before installation of the Equipment will commence.

Except as otherwise expressly provided in this section, Customer is responsible for preparing its site for installation of the Equipment. Full, free, and immediate access to the installation site (and a suitable and safe space for storage of the Equipment before installation) will be provided by Customer. Customer is responsible for having the Equipment moved from its point of delivery to the installation site. Any scaffolding, platforms, lifting equipment, rigging, building alterations, climate controls, power supplies,

electrical circuits, safety switches, power outlets, conduits, wiring, structural support, utilities, plumbing, carpentry, or other work required by any applicable laws or by Shimadzu in connection with the installation of the Equipment will be provided by Customer at its own expense.

If trade unions or other third parties interfere with (or threaten to interfere with) the installation of the Equipment by Shimadzu employees, Customer is responsible for making any necessary arrangements with such parties to permit completion of the installation, all at Customer's expense.

If members of trade unions for any reason are required to install the Equipment, Shimadzu's obligation will be limited to providing engineering supervision of the installation activities.

SHIMADZU OFFERS NO WARRANTY AND ASSUMES NO LIABILITY FOR THE FITNESS OR ADEQUACY OF THE PREMISES (OR THE UTILITIES AVAILABLE AT THE PREMISES) IN WHICH THE EQUIPMENT IS TO BE INSTALLED, USED, OR STORED. CUSTOMER AGREES TO INDEMNIFY AND HOLD SHIMADZU HARMLESS AGAINST ANY LOSS, DAMAGE, OR CLAIM ARISING OUT OF THE CONDITION OF SUCH PREMISES (OR UTILITIES).

The equipment will be installed during normal working hours, Monday to Friday, excluding National holidays. Installation services include (1) connecting the equipment to safety switches and power outlets provided and installed by Customer prior to delivery of the Equipment and (2) testing the Equipment after installation to verify compliance with Shimadzu's published performance specifications. Installation will be considered complete for the purposes hereof upon Customer's first use of the Equipment or upon Shimadzu's verification that the Equipment substantially complies with Shimadzu's published performance specifications (Shimadzu's final invoice constituting confirmation of the same), whichever occurs first. For the purpose of commencement of any applicable warranty period, Shimadzu will maintain records reflecting the actual date installation is completed, and upon request Shimadzu will furnish Customer with written confirmation of such date.

The price includes standard installation services only. Any additional time required or delay(s) experienced in installing the Equipment resulting from the condition or location of the premises, the condition or location of power supplies, outlets, switches, conduits, wiring, or circuits, delay(s) in completing site preparation, or any similar or dissimilar cause(s) will be at Customer's own expense. Any labor in excess of standard installation services and any overtime incurred by Shimadzu employees in respect of such additional time required or delay(s) experienced (as well as any extra labor or overtime work performed at the request of Customer) will be invoiced to and paid by Customer at then-prevailing Shimadzu demand service rates.

Customer is responsible for obtaining all Government approvals required for the purchase, installation, and use of the Equipment, including without limitation any certificate of need and zoning variances. Customer will complete all such activities diligently, will keep Shimadzu notified periodically of the results of its efforts, and upon request will provide Shimadzu with written confirmation of such approvals.

Shimadzu has not authorized any employee or agent to offer any site preparation or installation terms other than those appearing above. The provisions of this section may be superseded only by supplemental terms and conditions ("Construction Terms") under which Shimadzu agrees to design and construct facilities into which the Equipment is to be installed. In such event, the provisions of this section will be considered as supplemental to the Construction Terms, and to the extent of any conflict between the terms and conditions of this section and the Construction Terms, the Construction Terms will govern.

DEFERRED INSTALLATION

If installation (or commencement of installation) is delayed for reasons beyond the control of Shimadzu (including without limitation Customer's not having completed site preparation requirements stated in the previous section). Shimadzu may place the Equipment in storage (in Shimadzu's facility or in a warehouse) at Customer's expense. Storage charges will be billed to Customer monthly, and Customer will pay all such invoices upon receipt. Customer also will continue to make all progress payments which may become due under the terms and conditions of this agreement during the period installation is deferred. If such delay lasts for a period of 30 days following delivery, Customer will pay Shimadzu one-half (1/2) of any balance due. If such delay continues beyond one hundred eighty (180) days after delivery, Customer will pay Shimadzu the remaining balance due.

CREDIT TERMS, SECURITY AGREEMENT, AND CUSTOMER DEFAULT

Shimadzu may establish or change the credit and payment terms extended to Customer when Shimadzu's sole opinion Customer's financial condition or previous payment record warrants such action, and Customer's signature on this quotation constitutes an agreement to honor the credit and payment terms so established or changed. Customer will provide promptly upon request such financial information as may be reasonably required by Shimadzu to complete its credit review of Customer.

In signing this quotation, Customer grants to Shimadzu a purchase money security interest in all of the Equipment identified herein until all payments for the Equipment have been received by Shimadzu. Customer agrees to secure, to sign, and to deliver such promissory notes, security agreements, financing statements, landlord and mortgagee waivers, and other documents as may be required by Shimadzu, or by any of Shimadzu's assignees, to evidence or to perfect the security interest in the Equipment (if the Equipment is to be delivered to Louisiana, Customer hereby grants to Shimadzu, and to Shimadzu's assignees, a vendor's lien against Equipment and agrees to sign such documents as may be required to record such lien) Where permitted by applicable law, Customer's signature on this quotation constitutes authorization for the employees or agents of Shimadzu, or of Shimadzu's assignees, to execute and file financing statements (and any amendments thereto) and other documents on behalf of Customer in order to perfect the security interest in the Equipment. As long as any balance is due hereunder, Customer further agrees that the Equipment will not be removed from the location specified on the face of this quotation without the prior written consent of the President or any Vice President of Shimadzu (or Shimadzu's assignees).

If Customer does not pay any amount when due or does not meet any other obligation hereunder, then (in addition to any other remedies available at law or in equity) Shimadzu may accelerate any balance due and require immediate payment thereof, may enter Customer's premises peacefully and render the Equipment inoperable, may repossess the Equipment, and may resell the Equipment. The net proceeds of any such resale, after Shimadzu's costs of repossessing, removing, transporting, reconditioning, storing, and reselling the Equipment, and all other associated costs, will be applied to the unpaid balance owed by Customer. Customer will remain liable for any deficiency which remains after such resale, and Shimadzu will return the Customer all net proceeds in excess of Customer's unpaid balance.



Quotation Number: 20250707

With respect to any delinquent payment(s), Customer agrees to pay a finance charge at the rate of one and one-half percent (1 ½ %) per month computed from the date each delinquent payment or accelerated balance shall have become due. Furthermore, in any action initiated to enforce the terms of this agreement following Customer's default, Shimadzu shall recover as part of its damages all costs, expenses, and attorney fees incurred in connection with such action.

LEASES

In the event Customer desires to convert the sale of the Equipment to a lease, Customer will arrange for the lease agreement and all other related documentation to be reviewed and approved by Shimadzu, and executed by all parties involved, not later than 90 days prior to the scheduled delivery date. Customer is responsible for all efforts to convert this transaction to a lease and is required to secure the leasing company's approval of all the terms and conditions hereof without modification.

No Equipment will be delivered unless Shimadzu receives copies of the fully executed lease documents and approves the same.

WARRANTY, DISCLAIMERS, AND LIMITATION OF LIABILITY

Shimadzu provides specific warranties with respect to the Equipment. All warranties applicable to the Equipment accompany this quotation. No other warranties are offered by Shimadzu with respect to the Equipment, and Shimadzu has not authorized any employee or agent to offer any warranties except those referenced above.

THE WARRANTIES REFERENCED IN THIS SECTION ARE EXPRESSLY IN LIEU OF ANY OTHER WARRANTIES, EXPRESS OR IMPLIED, INCLUDING WITHOUT LIMITATION ANY WARRANTY OF MERCHANTABILITY OR FITNESS FOR PARTICULAR PURPOSE, AND IN LIEU OF ANY OTHER OBLIGATIONS OR LIABILITY ON THE PART OF SHIMADZU. SHIMADZU NEITHER ASSUMES (NOR HAS AUTHORIZED ANY PERSON TO ASSUME FOR IT) ANY OTHER WARRANTY OR LIABILITY IN CONNECTION WITH THE EQUIPMENT.

SHIMADZU SHALL HAVE NO LIABILITY FOR ANY CONSEQUENTIAL, INCIDENTAL, OR SPECIAL DAMAGES BY REASON OF ANY ACT OR OMISSION OR ARISING OUT OF OR IN CONNECTION WITH THE EQUIPMENT OR ITS SALE, DELIVERY, INSTALLATION, MAINTENANCE, OPERATION, PERFORMANCE, OR USE, INCLUDING WITHOUT LIMITATION ANY LOSS OF USE, LOST REVENUES, LOST PROFITS, DAMAGE TO ASSOCIATED EQUIPMENT OR TO FACILITIES, COSTS OF CAPITAL, COSTS OF SUBSTITUTE PRODUCTS, FACILITIES, OR SERVICES, COSTS OF REPLACEMENT POWER, COSTS ASSOCIATED WITH DOWN TIME, AND ANY SIMILAR AND DISSIMILAR LOSSES, COSTS, OR DAMAGES.

PATENT INDEMNITY

Shimadzu agrees to indemnify and to hold Customer harmless against any claims, damages, and expenses to the extent the same arise out of or are asserted against Customer alleging that the Equipment infringes any United States patent, provided that (1) Customer immediately gives Shimadzu written notice of any such claims, damages, or expenses, (2) Customer grants to Shimadzu full and complete authority, information, and assistance reasonably necessary to defend, settle, reimburse, or avoid any such claims, damages and expenses, and (3) the Equipment as of the alleged date of infringement was in the same form and configuration as originally supplied by Shimadzu and had not been modified in any way without the prior written consent of the President or any Vice President of Shimadzu.

Upon timely receipt of Customer's written notice, Shimadzu will assume the defense of any claims against Customer. Customer agrees to cooperate with Shimadzu in the defense or settlement of all such claims.

Shimadzu shall not be bound by the terms of any compromise or settlement agreement negotiated or concluded by Customer without the prior written consent of the President or any Vice President of Shimadzu.

The terms of this section will not apply in the event of any sale or other transfer of the Equipment by Customer or to the extent of any use of the Equipment in combination with products or devices not furnished by Shimadzu.

Shimadzu has not authorized any employee or agent to offer any patent indemnity terms other than those appearing above.

SOFTWARE AND LICENSE

All software is and shall remain the sole property of Shimadzu. Use of such software is subject to the terms of a separate license agreement to be signed by Customer prior to or upon delivery of the Equipment. No license or other right is granted to Customer or to any other party except as specifically set forth in this section and Shimadzu has not authorized any employee or agent to grant any licenses or other rights with respect to or under any patent application, patent, copyright, trademark, trade secret, or proprietary right of Shimadzu or any of Shimadzu's suppliers.

Upon Customer's signing the standard Shimadzu license agreement, Shimadzu grants to Customer a nonexclusive and paid-up right and license to use the Equipment, its operating software, and any documentation required for Customer's personal use of such operating software in connection with the Equipment for so long as Customer may own or use the Equipment. Such right and license does not

include any right to copy, reproduce, sell, assign, transfer, or sublicense the same and does not include any rights or licenses whatsoever in any maintenance or service software or any related

Exhibit A Page 2 of 2

documentation. Any maintenance or service software and documentation shipped to or located at Customer's premises is intended solely to assist Shimadzu employees in the installation, testing, service, and maintenance of the Equipment, as may be required by the terms and conditions hereof or by a separate service support agreement, and Customer agrees to restrict access to such maintenance or service software and documentation to Shimadzu employees only. **IN THE EVENT OF ANY UNAUTHORIZED TRANSFER OR DISCLOSURE OF THE SOFTWARE IDENTIFIED IN THIS SECTION (OR ANY TRANSFER OF OTHER RIGHTS OR LICENSES GRANTED HEREBY) RESULTING FROM CUSTOMER'S ACTS OR OMISSIONS, CUSTOMER SHALL BE LIABLE FOR ALL DAMAGES RESULTING FROM SUCH TRANSFER OR DISCLOSURE AND SHIMADZU SHALL HAVE THE RIGHT TO REVOKE ALL RIGHTS AND LICENSES GRANTED TO CUSTOMER.**

Customer will take such steps as may be reasonably required to preserve the confidentiality of all proprietary information referenced in this section (and all other proprietary information which Customer may acquire) and to cause any employees, agents, representatives, or other persons to whom such proprietary information is disclosed to abide by the terms and conditions of this section as if each were a party hereto. Customer will restrict the dissemination of proprietary information to only those persons who are assigned to operate or use the Equipment and for whom access to such proprietary information is necessary in the performance of their duties.

The minimum hardware requirements for any software upgrades for the Equipment may be greater than the minimum hardware requirements for the Equipment as described herein as of the date of Shimadzu's quotation. Except for possible future upgrades of Equipment hardware as may be required to accommodate any future software upgrades. Shimadzu software is described and offered on the basis that (1) Customer will maintain the configuration of the Equipment as it was originally designed and manufactured and (2) the Equipment includes only those subsystems and components certified by Shimadzu. Software for the Equipment may not perform as intended on systems modified by personnel other than those acting under the direct supervision of Shimadzu or on systems which include subsystems or components not certified by Shimadzu. **SHIMADZU WILL NOT ASSUME ANY RESPONSIBILITY OR LIABILITY WITH RESPECT TO ANY MODIFICATION OR SUBSTITUTION OF SOFTWARE, SUBSYSTEMS, OR COMPONENTS, AND ALL WARRANTIES ASSOCIATED WITH THE SOFTWARE AND HARDWARE SYSTEMS SHALL BECOME NULL AND VOID IN THE EVENT OF ANY MODIFICATION OR SUBSTITUTION MADE WITHOUT THE PRIOR WRITTEN CONSENT OF THE PRESIDENT OR ANY VICE PRESIDENT OF SHIMADZU.**

MISCELLANEOUS

Shimadzu may change the construction, design or configuration of the Equipment without notice to Customer as long as the general function of the Equipment is not thereby altered. The Equipment may contain certain components which have been remanufactured or refurbished following limited prior use.

These terms and conditions are to be interpreted and enforced under the law of the state of California, without regard to principles of choice of law.

Customer will not assign any of its rights or delegate any of its duties hereunder without the prior written consent of the President or any Vice President of Shimadzu.

The invalidity or unenforceability of any provision hereof will not effect any other provision, and all terms and conditions will be construed in all respects as if any such invalid or unenforceable provision(s) were omitted. The failure of Customer or Shimadzu at any time to require the performance of any obligation will not affect the right to require such performance at any time thereafter. The waiver of any remedy with respect to any default will not be taken as a waiver of any remedy for any succeeding default. Unless otherwise provided herein, no limitation or restriction on the remedies available to either party is intended by these terms and conditions. Clerical errors are subject to correction.

Course of dealing, course of performance, course of conduct, prior dealings, usage of trade, community standards, industry standards, and customary practice or interpretation in matters involving the sale, delivery, installation, use, or service of the Equipment and Goods and Services or similar or dissimilar equipment, goods, or services shall not serve as references in interpreting the terms and conditions hereof.

Shimadzu shall not be liable for any delay or default caused by events beyond its control, including (by way of example and not by way of limitation) any acts of God, acts of third parties, acts of customer (or any of customer's employees, agents, or representatives), acts of civil or military authorities, fires, floods, and other similar or dissimilar natural causes, riots, wars, sabotage, vandalism, embargoes, labor disputes, strikes, lockouts, lack of storage or cryogenics, water, transportation, labor, materials, supplies, fuel, or power, delays in receiving any permits or licenses, delays caused by any laws, regulations, proclamations, ordinances, or any government action or inaction, delays caused by contractors and subcontractors, and any other cause or condition beyond Shimadzu's control, and the time for performance of Shimadzu's obligations hereunder shall be extended for the commercially reasonable period of time in the event of any delay or default for such cause(s).

Shimadzu reserves the right to allocate its available supplies among its customers on such bases as Shimadzu may deem fair and practical, without liability for any resulting failure of performance.

Customer's obligations hereunder are independent of any other obligations Customer may have under any other contract or account with Shimadzu. Customer will not exercise any right of offset in connection with, the terms and conditions hereof or in connection with any other contract or account with Shimadzu.



Exhibit B PRODUCT WARRANTY DIAGNOSTIC X-RAY SYSTEMS

Exhibit B Page 1 of 1

Shimadzu warrants to its Customer that the diagnostic x-ray systems sold by Shimadzu ("Equipment") will be free from defects in material and workmanship and will meet the technical and performance specifications contained in applicable product data sheets and operation manuals published by Shimadzu specifically related to the Equipment as of the date of shipment.

System Warranty Terms: Except as otherwise provided below, the warranty for the Equipment will be for a period of Twelve (12) months. All warranty terms described in this warranty will commence either (a) on the earlier of (1) the date installation of the Equipment is completed or (2) the date Customer first uses the Equipment (when the Equipment is installed by Shimadzu) or (b) on the date of delivery of the Equipment (when the Equipment is not installed by Shimadzu), but in no event later than fifteen (15) months from the date of shipment from Shimadzu Medical Systems

X-Ray Tube Warranty Terms: Shimadzu® x-ray tubes are warranted for (a) period of months or (b) the number of exposures as related to the type of Equipment purchased. The warranty for X-Ray tubes purchased with Shimadzu Medical Systems equipment is as follows:

Mobile units: 12 months non-pro-rated, but in no event later than fifteen (15) months from the date of shipment from Shimadzu Medical Systems

Radiographic Systems: 12 months non-pro-rated, but in no event later than fifteen (15) months from the date of shipment from Shimadzu Medical Systems

Radiographic / Fluoroscopic Systems: 12 months non-pro-rated, but in no event later than fifteen (15) months from the date of shipment from Shimadzu Medical Systems

Vascular Systems (Angiographic and Cardiac) 12 months non-pro-rated, but in no event later than fifteen (15) months from the date of shipment from Shimadzu Medical Systems.

CT Systems: 60,000 slices pro-rated or 12 months from initial installation date, whichever occurs first, but in no event later than fifteen (15) months from the date of shipment from Shimadzu Medical Systems.

If a Shimadzu CT tube does not meet the requirements during the warranty period, requiring replacement of the tube, credit will be issued against the purchase of a replacement tube from Shimadzu Medical Systems. The warranty will be based on the above listed warranty periods. Calculation of pro-rated warranty is as follows:

Credit = X-Ray exposures (slices) used divided by X-Ray exposure warranty subtracted from 1

Expressed in a percentage not to exceed 100 percent (100%)

Image Amplifier Tube Warranty Terms: Shimadzu image amplifier tubes (inserts) supplied by Shimadzu are warranted for a period of 12 months from the earlier of completion of installation or date of Customer's first use, but in no event later than fifteen (15) months from the date of shipment from Shimadzu Medical Systems.

Battery Warranty Terms (Mobile Systems): Batteries supplied by Shimadzu are warranted for a period of Twelve (12) months from the earlier of completion of installation or date of Customer's first use. If a battery supplied by Shimadzu does not meet warranty during the warranty period, it will be replaced at no cost to Customer.

Warranty Terms for System Software and Software Updates: The software provided with the Equipment will be the latest version of the standard software available as of the 90th day prior to the date the Equipment is delivered to Customer. Updates to standard software for the Equipment which do not require additional hardware or Equipment modifications will be performed as a part of normal warranty service during the term of Customer's warranty. Any software upgrades requiring supplemental, additional, exchange, or replacement hardware will be installed by Shimadzu at no charge to Customer if Customer purchases such required hardware. All software upgrades designated by Shimadzu in its product data sheets or other published materials as optional software are available to Customer on terms and conditions to be quoted by Shimadzu. Any optional software upgrades to the Equipment purchased from Shimadzu will be warranted for 90 days from date such upgrade is installed by Shimadzu (or from the date of delivery if such upgrade is not installed by Shimadzu).

The purchase of the Equipment includes a license only to Customer to use the software provided with the Equipment exclusively for the purpose of operating the Equipment and does not include any right or license to use any software or related documentation required to perform maintenance or service of the Equipment.

Warranty Terms for Systems Hardware Upgrades. Any supplemental, additional, exchange or replacement hardware purchased from Shimadzu for the Equipment will be warranted for a period of 90 days from the date such hardware upgrade is installed by Shimadzu (or from the date of delivery if such upgrade is not installed by Shimadzu).

CONDITIONS

This warranty is subject to the following conditions: the Equipment (a) is to be installed by authorized Shimadzu representatives (or is to be installed in accordance with all Shimadzu installation instructions by personnel trained by Shimadzu), (b) is to be operated only by personnel duly trained in the proper operation of the Equipment, (c) is to be operated according to all instructions provided with the Equipment, (d) is to be maintained in strict compliance with all recommended and scheduled maintenance instructions provided with the Equipment, (e) the Customer is to notify Shimadzu immediately in the event the Equipment at any time fails to meet performance specifications.

WARRANTY SERVICE

Warranty service includes all requested service calls to repair or replace the Equipment as provided by this warranty. Warranty service will be performed during the normal working hours of Shimadzu, Monday through Friday, except for

recognized national legal holidays. In the event it is not possible to accomplish warranty service within normal working hours, or in the event Customer specifically requests that warranty service be performed outside of the normal working hours of Shimadzu, Customer agrees to pay for such services at the standard Shimadzu demand service rates in effect.

When warranty service is scheduled or requested, Customer will give to Shimadzu service personnel full, free, and immediate access to the Equipment and to Customer's operation, performance, and maintenance records for the Equipment. Customer waives warranty service if it does not provide such access to the Equipment and Customer records. Customer agrees to compensate Shimadzu at prevailing demand service rates in effect as of the date any such warranty service is to be performed for all time spent by Shimadzu service personnel waiting for access to the Equipment and records prior to beginning work on the warranty service call.

EXCLUSIONS

Warranty coverage does not include any defect or performance deficiency which is the direct or indirect result, in whole or in part, of (1) accident, (2) abuse, (3) misuse, (4) operation of the Equipment outside of its environmental, electrical, or performance specifications, conditions, capabilities, or standards, (5) power fluctuation or failure, (6) vandalism or any other damage or alteration of the Equipment by persons other than Shimadzu employees, (7) combining incompatible products, (8) fires, floods, and other similar or dissimilar natural causes, (9) failure or lack of humidity or temperature control, or (10) damage, neglect, alteration, or any impairment of the Equipment resulting from (a) causes or conditions not associated with ordinary storage, handling, installation, maintenance, service, or use, or (b) maintenance or service by any party other than Shimadzu or a designated representative of Shimadzu, or (c) any acts, omissions, causes, or events beyond the control of Shimadzu.

This warranty does not include items which are consumed through normal daily use, including without limitation, any cushions, knee supports, pads, magnetic tape, flexible magnetic diskettes, or any accessory or supply items, and does not include any liability or responsibility for such losses or expenses as removal or reconstruction of walls, partitions, ceilings, floors, or other parts of any facility occasioned by any warranty services performed hereunder or any other losses or expenses incurred in providing any other building alterations, scaffolding, platforms, lifting equipment, rigging, climate controls, power supplies, electrical circuits, safety switches, power outlets, conduits, wiring, structural support, utilities, plumbing, carpentry, or other work required in connection with providing warranty services.

REMEDIES

If Shimadzu determines that the Equipment does not meet any warranty, Shimadzu will replace the Equipment or repair any defects in material or workmanship reported during the warranty period, all without charge for labor or materials (unless otherwise provided). Shimadzu retains the option of furnishing either new or exchange replacement parts or assemblies when providing warranty services.

TRANSFER OF THE EQUIPMENT

In the event the Customer transfers or relocates the Equipment, all obligations under this warranty will terminate unless Customer receives the prior written consent of Shimadzu for the transfer or relocation. Upon any transfer or relocation, the Equipment must be inspected and certified by Shimadzu as being free from all defects in material, software and workmanship, and as being in compliance with all technical and performance specifications. Customer will compensate Shimadzu for these services at the prevailing demand service rates in effect as of the date the inspection is performed.

FORCE MAJEURE

Notwithstanding any other provision, and in addition to all conditions and exclusions set forth, Shimadzu will not be liable for any delay or default in performing any warranty obligations caused by events beyond its control, including (by way of example and not by way of limitation) any acts of God, acts of third parties, acts of Customer (or any of Customer's employees, agents, or representatives), acts of civil or military authorities, fires, floods, and other similar or dissimilar natural causes, riots, wars, sabotage, vandalism, embargoes, labor disputes, strikes, lockouts, lack or shortage of transportation, labor, materials, supplies, fuel, power, or water, delays in receiving any permits or licenses, delays caused by any laws, regulations, proclamations, ordinances, or any government action or inaction, delays caused by contractors and subcontractors, and any other cause or condition beyond Shimadzu's control. In the event of any such delay or default, the time for performance of the warranty obligations of Shimadzu will be extended for a commercially reasonable period of time.

DISCLAIMERS AND LIMITATIONS ON LIABILITY

THE WARRANTIES SET FORTH ABOVE ARE EXPRESSLY IN LIEU OF ANY OTHER WARRANTIES, EXPRESS OR IMPLIED, INCLUDING WITHOUT LIMITATION ANY WARRANTY OF MERCHANTABILITY OR FITNESS FOR PARTICULAR PURPOSE, AND IN LIEU OF ANY OTHER OBLIGATIONS OR LIABILITY ON THE PART OF SHIMADZU. SHIMADZU NEITHER ASSUMES (NOR HAS AUTHORIZED ANY PERSON TO ASSUME FOR IT) ANY OTHER WARRANTY OR LIABILITY IN CONNECTION WITH THE EQUIPMENT.

CUSTOMER'S SOLE REMEDIES FOR BREACH OF SUCH WARRANTIES ARE SET FORTH IN THIS WARRANTY, SHIMADZU WILL HAVE NO LIABILITY FOR ANY CONSEQUENTIAL, INCIDENTAL, OR SPECIAL DAMAGES BY REASON OF ANY ACT OR OMISSION OR ARISING OUT OF OR IN CONNECTION WITH THE EQUIPMENT, OR WITH THE SALE, DELIVERY, INSTALLATION, MAINTENANCE, OPERATION, PERFORMANCE, OR USE OF THE EQUIPMENT, INCLUDING (BY WAY OF EXAMPLE AND NOT BY WAY OF LIMITATION) DAMAGES, EXPENSES, OR LOSSES INCURRED BY REASON OF LOSS OF USE, LOST REVENUES, LOST PROFITS, DAMAGE TO ASSOCIATED EQUIPMENT OR TO FACILITIES, COSTS OF CAPITAL, COSTS OF SUBSTITUTE PRODUCTS, FACILITIES, OR SERVICES, COSTS OF REPLACEMENT POWER, COSTS ASSOCIATED WITH DOWN TIME, AND ANY SIMILAR OR DISSIMILAR DAMAGES, EXPENSES, OR LOSSES.

APPLICABLE LAW

The terms of this warranty will be interpreted under the law of the State of California, without regard to principles of choice of law.



Exhibit C
LICENSE AGREEMENT FOR OPERATING SOFTWARE

Exhibit C Page 1 of 1

This License Agreement, by and between Shimadzu Medical Systems, Inc. ("Shimadzu") and the Customer, designated below, is entered into as part of a sale of certain equipment ("Equipment") more fully defined in this Shimadzu quotation ("Quotation"). This License Agreement does not supersede or replace any terms and conditions of the Quotation, or any written warranties or service contracts applicable to the Equipment, and Shimadzu has not authorized any employee or agent to grant any other or different licenses or other rights with respect to any patent application, patent, copyright, trademark, trade secret, proprietary right, or other property right of Shimadzu or any of Shimadzu's suppliers.

Shimadzu grants to Customer a nonexclusive and nontransferable license to use the computer software package ("the Software") necessary for the operation of the Equipment on the terms and conditions defined or referenced herein for so long as Customer may own or use the Equipment. THIS LICENSE DOES NOT EXTEND TO ANY MAINTENANCE OR SERVICE SOFTWARE SHIPPED TO OR LOCATED AT CUSTOMER'S PREMISES WHICH IS INTENDED TO ASSIST SHIMADZU EMPLOYEES IN THE INSTALLATION, TESTING, SERVICE, AND MAINTENANCE OF THE EQUIPMENT.

Customer agrees to pay Shimadzu a one-time license fee. This fee is included in the basic system price defined in this quotation.

THE LICENSE HEREBY GRANTED TO THE CUSTOMER DOES NOT INCLUDE ANY RIGHT TO USE THE SOFTWARE (FOR PURPOSES OTHER THAN OPERATION OF THE EQUIPMENT) OR TO COPY, REPRODUCE, SELL, ASSIGN, TRANSFER, OR SUBLICENSE THE SOFTWARE FOR ANY PURPOSE, IN WHOLE OR IN PART, WITHOUT THE PRIOR WRITTEN PERMISSION OF THE PRESIDENT OR A VICE PRESIDENT OF SHIMADZU. If such permission is obtained, Customer agrees to apply Shimadzu's copyright notice or other identifying legends to such copies or reproductions.

The rights herein granted to Customer shall not affect the exclusive ownership by Shimadzu of the Software or of any trademarks, copyrights, patents, trade secrets, proprietary rights, or other property rights of Shimadzu (or any of Shimadzu's suppliers) pertaining to the software.

TO BE USED only on the following equipment and location:

Model # _____ S.N. _____

Located at _____

Customer agrees that only authorized officers, employees, and agents of Customer will use the Software or have access to the same (or to any part thereof) and that none of Customer's officers, employees, or agents will disclose any part or all of the Software, or permit any part or all the same to be used by any person or entity other than those identified herein. Customer acknowledges that certain of Shimadzu's rights may be derived from license agreements with third parties and as such Customer agrees to preserve the confidentiality of information imparted to Shimadzu under such third party license agreements.

If the Customer modifies the Software in any manner, all warranties associated with the Software and the Equipment shall become null and void. If the Customer or any of its officers, employees, or agents should devise any revisions, enhancements, or improvements in the Software, Customer shall disclose such improvements to Shimadzu and Shimadzu shall have a nonexclusive royalty-free license to use such revisions, enhancements and improvements and the right to grant sub-licenses thereof.

The Software is licensed to Customer on the basis that (a) the Customer shall maintain the configuration of the Equipment as it was originally designed and manufactured and (b) the Equipment includes only those subsystems and components certified by Shimadzu. The Software may not perform as intended on systems modified by personnel other than those under the direct supervision of Shimadzu or on systems which include subsystems or components not certified by Shimadzu. Shimadzu does not assume any responsibility or liability with respect to unauthorized modification or substitution of subsystems or components.

Customer shall cause each authorized user of the Software to abide by the terms and conditions of this License Agreement as if each were a party hereof.

This License shall continue for as long as the Customer continues to use the Equipment, except that Shimadzu may terminate this license in the event of any default by the Customer. The Customer agrees to return the Software and any authorized copies thereof to Shimadzu immediately upon expiration or termination of this license.

CUSTOMER

Customer Name: _____

By: _____ (Signature)

Name & Title: _____

Date: _____



Exhibit C
LICENSE AGREEMENT FOR OPERATING SOFTWARE

Exhibit C Page 1 of 1

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Shimadzu grants to Customer a nonexclusive and nontransferable license to use the computer software package ("the Software") necessary for the operation of the Equipment on the terms and conditions defined or referenced herein for so long as Customer may own or use the Equipment. THIS LICENSE DOES NOT EXTEND TO ANY MAINTENANCE OR SERVICE SOFTWARE SHIPPED TO OR LOCATED AT CUSTOMER'S PREMISES WHICH IS INTENDED TO ASSIST SHIMADZU EMPLOYEES IN THE INSTALLATION, TESTING, SERVICE, AND MAINTENANCE OF THE EQUIPMENT.

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The rights herein granted to Customer shall not affect the exclusive ownership by Shimadzu of the Software or of any trademarks, copyrights, patents, trade secrets, proprietary rights, or other property rights of Shimadzu (or any of Shimadzu's suppliers) pertaining to the software.

TO BE USED only on the following equipment and location:

Model # _____ S.N. _____

Located at _____

Customer agrees that only authorized officers, employees, and agents of Customer will use the Software or have access to the same (or to any part thereof) and that none of Customer's officers, employees, or agents will disclose any part or all of the Software, or permit any part or all the same to be used by any person or entity other than those identified herein. Customer acknowledges that certain of Shimadzu's rights may be derived from license agreements with third parties and as such Customer agrees to preserve the confidentiality of information imparted to Shimadzu under such third party license agreements.

If the Customer modifies the Software in any manner, all warranties associated with the Software and the Equipment shall become null and void. If the Customer or any of its officers, employees, or agents should devise any revisions, enhancements, or improvements in the Software, Customer shall disclose such improvements to Shimadzu and Shimadzu shall have a nonexclusive royalty-free license to use such revisions, enhancements and improvements and the right to grant sub-licenses thereof.

The Software is licensed to Customer on the basis that (a) the Customer shall maintain the configuration of the Equipment as it was originally designed and manufactured and (b) the Equipment includes only those subsystems and components certified by Shimadzu. The Software may not perform as intended on systems modified by personnel other than those under the direct supervision of Shimadzu or on systems which include subsystems or components not certified by Shimadzu. Shimadzu does not assume any responsibility or liability with respect to unauthorized modification or substitution of subsystems or components.

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This License shall continue for as long as the Customer continues to use the Equipment, except that Shimadzu may terminate this license in the event of any default by the Customer. The Customer agrees to return the Software and any authorized copies thereof to Shimadzu immediately upon expiration or termination of this license.

CUSTOMER

Customer Name: _____

By: _____ (Signature)

Name & Title: _____

Date: _____



Information Only Memo

Date: July 2, 2025

To: Board of Directors

From: Evan Rayner, CEO \ Sheri Mursick VP-Quality \ Risk \ Network Services \ Kerri Jex, CNO

Re: Contract with Accreditation Commission for Health Care (ACHC)

Discussion\Background:

BVCHD Administration and Quality Departments is entering into a three-year accreditation contract with the Accreditation Commission for Health Care (ACHC). This partnership supports our organizational goals related to continuous quality improvement, strategic planning, and payer contract requirements.

ACHC accreditation is nationally recognized and aligned with key components of our Stroke Ready program. It is also a vital prerequisite for participation in certain payer networks, ensuring that BVCHD remains competitive and compliant within the healthcare delivery landscape.

The proposed contract cost is \$17,500 for a full three-year accreditation cycle. While this base fee covers standard accreditation, there may be additional fees for complaint surveys and non-compliance follow-ups, if applicable.

This investment supports BVCHD's strategic initiatives by:

- Strengthening our culture of safety and quality
- Supporting compliance with external accreditation and contractual standards
- Enhancing operational credibility and readiness for specialty programs

Information:

Service contract with ACHC for a 3-year accreditation cycle.

- **Cost:** \$17,500 (base cost for 3 years)
- **Additional Fees:** As incurred for complaint or non-compliance surveys
- **Term:** 3 years – Effective date/survey window TBD
- **Expected Accreditation** – in 1 year

Bear Valley Community Healthcare District**Parcel Tax - Qualified Expenditures Report for Operational Reimbursement****Capital Expenditure Item****\$ Amount**

| | |
|--------------------------------------|------------|
| Anesthesia Machine | \$ 40,450 |
| Anesthesia Machine supplies, etc. | \$ 28,297 |
| Ophthalmic Exam Lane Equipment | |
| Exam Chair | \$ 3,500 |
| Exam Stand | \$ 3,500 |
| Slit Lamp | \$ 2,500 |
| Optical Manual Phoropter | \$ 2,000 |
| Digital Visual Acuity System | \$ 500 |
| Auto Refractor | \$ 3,700 |
| Lensometer | \$ 2,300 |
| Eye Stretcher Chair | \$ 8,342 |
| Argos Biometer Machine | \$ 46,063 |
| Digital Marker Microscope Kit | \$ 17,369 |
| Echo Machine | \$ 69,066 |
| Acute Bed Replacement | \$ 64,503 |
| Hana Surgical Table plus Accessories | \$ 100,635 |

Total Capital Expenditures **\$ 392,725**

Registry Costs (Non-Employed RN staff)

| | |
|--------|------------|
| Jul-24 | \$ 99,973 |
| Aug-24 | \$ 119,575 |
| Sep-24 | \$ 93,966 |
| Oct-24 | \$ 107,449 |
| Nov-24 | \$ 97,509 |
| Dec-24 | \$ 126,527 |
| Jan-25 | \$ 137,842 |
| Feb-25 | \$ 85,073 |
| Mar-25 | \$ 80,668 |
| Apr-25 | \$ 85,836 |
| May-25 | \$ 52,163 |

Total Registry Costs YTD May 2025 **\$ 1,086,581**

Physician/Professional Fees

| | |
|--------|------------|
| Jul-24 | \$ 234,004 |
| Aug-24 | \$ 300,107 |
| Sep-24 | \$ 257,745 |
| Oct-24 | \$ 273,757 |
| Nov-24 | \$ 270,357 |
| Dec-24 | \$ 253,557 |
| Jan-25 | \$ 293,646 |
| Feb-25 | \$ 258,914 |
| Mar-25 | \$ 325,502 |
| Apr-25 | \$ 309,363 |
| May-25 | \$ 261,287 |

Total Physician/Professional Fees YTD May 2025 **\$ 3,038,239**

Total eligible costs YTD May 2025 **\$ 4,517,545**

Total Current Parcel Tax Account Balance **\$ 1,020,448**

Amount transferred to Operations for Reimbursement of Eligible Expenses **\$ 1,000,000**

Balance remaining in Parcel Tax account **\$ 20,448**

Bear Valley Community Healthcare District

| FYE | 6/30/2025 | 6/30/2024 | 6/30/2023 | 6/30/2022 | 6/30/2021 | 6/30/2020 | 6/30/2019 | 6/30/2018 | 6/30/2017 | 6/30/2016 | 6/30/2015 | TOTAL \$ |
|-----------------------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|---------------|
| Professional/Physician Fees | \$3,038,237 | \$ 2,926,324 | \$ 2,074,903 | \$ 1,916,641 | \$ 1,963,846 | \$ 2,049,493 | \$ 2,090,419 | \$ 2,014,551 | \$ 1,781,433 | \$ 1,610,759 | \$ 1,179,308 | \$ 22,645,914 |
| RN Registry | \$1,086,580 | \$ 1,403,667 | \$ 1,205,970 | \$ 2,050,356 | \$ 722,670 | \$ 8,250 | \$ 136,350 | \$ 16,028 | \$ 50,825 | \$ - | \$ 19,571 | \$ 6,700,267 |
| | | | | | | | | | | | | |
| | \$4,124,817 | \$ 4,329,991 | \$ 3,280,873 | \$ 3,966,997 | \$ 2,686,516 | \$ 2,057,743 | \$ 2,226,769 | \$ 2,030,579 | \$ 1,832,258 | \$ 1,610,759 | \$ 1,198,879 | \$ 29,346,181 |
| | | | | | | | | | | | | |
| Parcel Tax Receipts | \$1,168,032 | \$ 1,207,117 | \$ 1,206,350 | \$ 1,203,846 | \$ 1,204,097 | \$ 1,202,054 | \$ 1,205,240 | \$ 1,179,384 | \$ 1,205,628 | \$ 1,184,306 | \$ 1,182,941 | \$ 13,148,995 |

| Thank you Bear Valley Family for our Nine Year Partnership | | | | | |
|--|------------------------|-----------------------|---------------------|--------------------|---------------|
| | Ovation Solution | Leader | Coverage | 2025 | Comments |
| | | | | | |
| Key | Focus Items This Month | Focus Items This Year | Completed This Year | Updated This Month | Ongoing Focus |
| Coverage | WIC - Within Contract | | | | |
| Return On Investment | | | | | |
| | | | 2024 | 2025 YTD | |
| Direct Ovation Business Partner Benefits | | | \$ 249,313 | \$ 179,233 | |
| Indirect Ovation Business Partner Benefits | | | \$ 356,340 | \$ 124,635 | |
| | | | \$ 605,653 | \$ 303,868 | |
| Professional Fees | | | \$ 338,421 | \$ 338,421 | |
| | | | | | |
| Return On Investment-Dollars | | | \$ 267,232 | \$ (34,553) | |
| Return On Investment-Percentage | | | 79.0% | -10.2% | |
| | | | | | |

| | Ovation Solution | Leader | Coverage | 2025 | Comments |
|--|---|---------------|----------|---|--|
| Strategic Planning & Growth | CEO Advisement | GVP | WIC | Ongoing support with the CEO on operations. | Monthly calls with the CEO on various topics. |
| | Strategic Planning | Strategy Team | WIC | Formulation and assistance with new 3 year strategic plan. | Evan to provide quarterly updates beginning in Q3. |
| | CHNA | Strategy Team | WIC | Needs assessment for the community to participate in. | CHNA approved by board at April meeting and finalized copy sent to senior management |
| | Construction and Design Project | Ryan Nestrack | WIC | Discussions/meetings for the construction of new Hospital to meet CA codes. | Weekly meetings to determine next steps for retrofitting and smaller new additions to existing space |
| | Construction and Design Project Financing | GVP | WIC | Financing of new construction | Looking into additional grants/ tax credits/ financings available |
| | Reviewing Rural Residency program funding for GME | David Perry | WIC | Assist Evan with exploration of funding a rural residency program. | Goal is to start program in 2025. |
| | Physician Recruiting | GVP | WIC | Work with CEO on recruitment, planning for new Providers. | General Surgeon and Orthopedist recruited. |

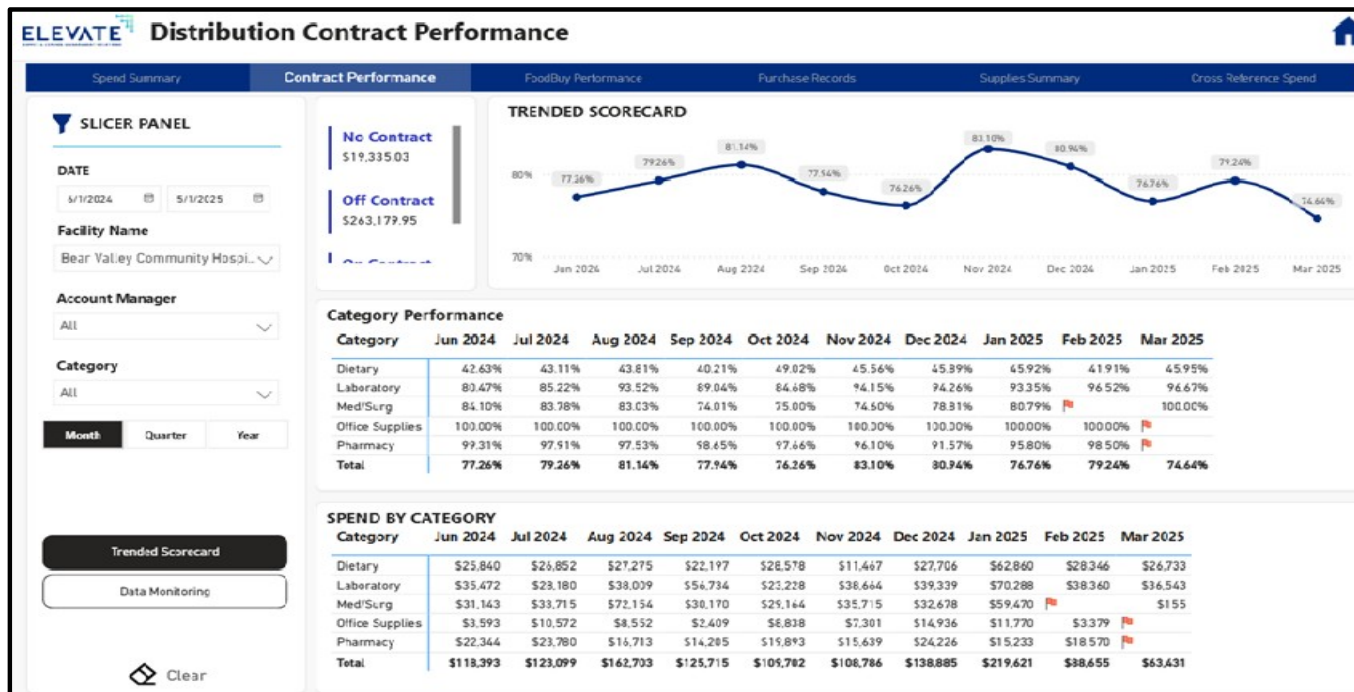
| | Ovation Solution | Leader | Coverage | 2025 | Comments |
|-----------------------|---|----------------------|----------|---|--|
| Clinical & Compliance | Patient Experience assessment | Cadence | WIC | Assessment to improve the patient experience process. | Rounding in hospital and clinic using human connection and cards for communication |
| | Dual Compliance Program and Risk Assessment | Phillip Stubblefield | WIC | Perform assessment to aide new Compliance Officer | Evan contacted Lisa Boston to help while on interim basis while permanent CO is found; Phillip scheduled to come out sometime in Q3. |
| | Case Management Assessment and Mentorship | Quality Team | Add-on | Phase 2 of Case Management project. | Timing of project to commence once new staff in CM get acclimated to new roles, likely Q4. |
| | Infection Prevention Program Assessment | Cadence | WIC | Assessment of the Infection Prevention Program. | Buck did some work with Heather on the MAP when onsite for the ED Assessment week of June 9. |
| | ED Assessment | Cadence | WIC | Assessment of ED operations and throughput. | Buck onsite week of June 9. |
| | Case Management Assessment and Mentorship | Quality Team | WIC | Assessment of Case Management Program, Mentorship for New Director-Phase 1. | Mayra onsite the week of Nov 13th. Project completed. Report presented with action plan and next steps. |
| | Surgical Review and Follow-up | Quality Team | WIC | Further assistance with Surgical area after Mock Survey | Buck Kaiser performed assessment week of Oct 2nd. Report presented to admin. |

| | Ovation Solution | Leader | Coverage | 2025 | Comments |
|------------------------|---|----------------|----------|--|---|
| Financial & Operations | Revenue Cycle Assessment | Amplify | WIC | Assess the revenue cycle department and its operations. | TruBridge has collected over \$3mm two months in a row; CFO continuing to gather revenue cycle company possibilities for when hospital changes EMRs |
| | Elevate Assessment | ElevateTeam | WIC | Assess the purchasing department and its operations. | Andrew completed review of dietary items off contract and determined quality issues led to purchase off contract. |
| | Staffing Assessment | Thomas Florian | WIC | Assessment to determine staffing levels | Jim working to review information needed to update productivity system |
| | Financial Ops Review (FOR) | Region Team | WIC | Review of financial statements and practices | Request for documents sent first week of May; second request sent early June |
| | Contractual Accounting Review | David Perry | WIC | Review of contractual allowances for accuracy. | Review to begin Q3 2025 after June month end close. |
| | Managed Care Assessment and Contract Review | Wanda Wright | WIC | Project started March 2021 | Monthly calls being held with BV/Mgd Care team. Continued work between both teams on several new contracts being proposed. |
| | Monthly Operations Review | Region Team | WIC | Held Monthly on 2nd Monday | Monthly calls with BVCHD admin, OHC Region Team, Support Team to discuss operations, financial status, recruitment, growth plans, strategy. |
| | Comparative Data Analysis | RFA | WIC | Perfomed Monthly | Results are reported in rankings report distributed to hospital monthly. See graphs below. |
| | Qrate Price Comparison | HFR Team | WIC | Review of current pricing as compared to other local facilities. | Work put on hold while CCS does CDM review. Will work with Jim going forward. |
| | Budget review | Region Team | WIC | Review of 2024-25 budget prior to submission to Board. | Budget approved in June board meeting |

| | Ovation Solution | Leader | Coverage | 2025 | Comments |
|------------------------------------|---|-------------|----------|--|---|
| Trustee Education | Board Self-Assessment | Region Team | WIC | Assessment to be scheduled in 2025. | |
| | Governance Webinars | QLI | WIC | Second Tuesday each month | August 12: Health equity planning |
| | National Trustee Conference with Trustee Essentials | QLI | WIC | | Leadership 2026 to be held at Omni LaCosta in San Diego, CA Feb 17-19 |
| Leadership Education & Development | HFR Regulatory Updates | HFR | WIC | Updates Presented Daily/Monthly Based on Information Release | |
| | CFO Evaluation | GVP | WIC | Annual evaluation of the CFO. | Evaluation presented at June Board meeting. |
| | CEO Evaluation | GVP | WIC | Annual evaluation of the CEO. | Evaluation presented at February Board meeting. |
| | Leadership U | OLI Series | WIC | Leadership development program designed to provide skillset to advance leaders in healthcare. | Jim attended first session in Brentwood, TN on June 9-10 |
| | Quality ,Regulatory & Life Safety Summit | OLI Series | WIC | Educational offering to update Hospital leaders on the latest regulations and trends in these areas. | Symposium held in Brentwood December 9-11, 2024. |

ELEVATE™ Group Purchasing Organization

✓ Monthly Scorecard:



ELEVATE Updates (Continued)

✓ Monthly Spend:

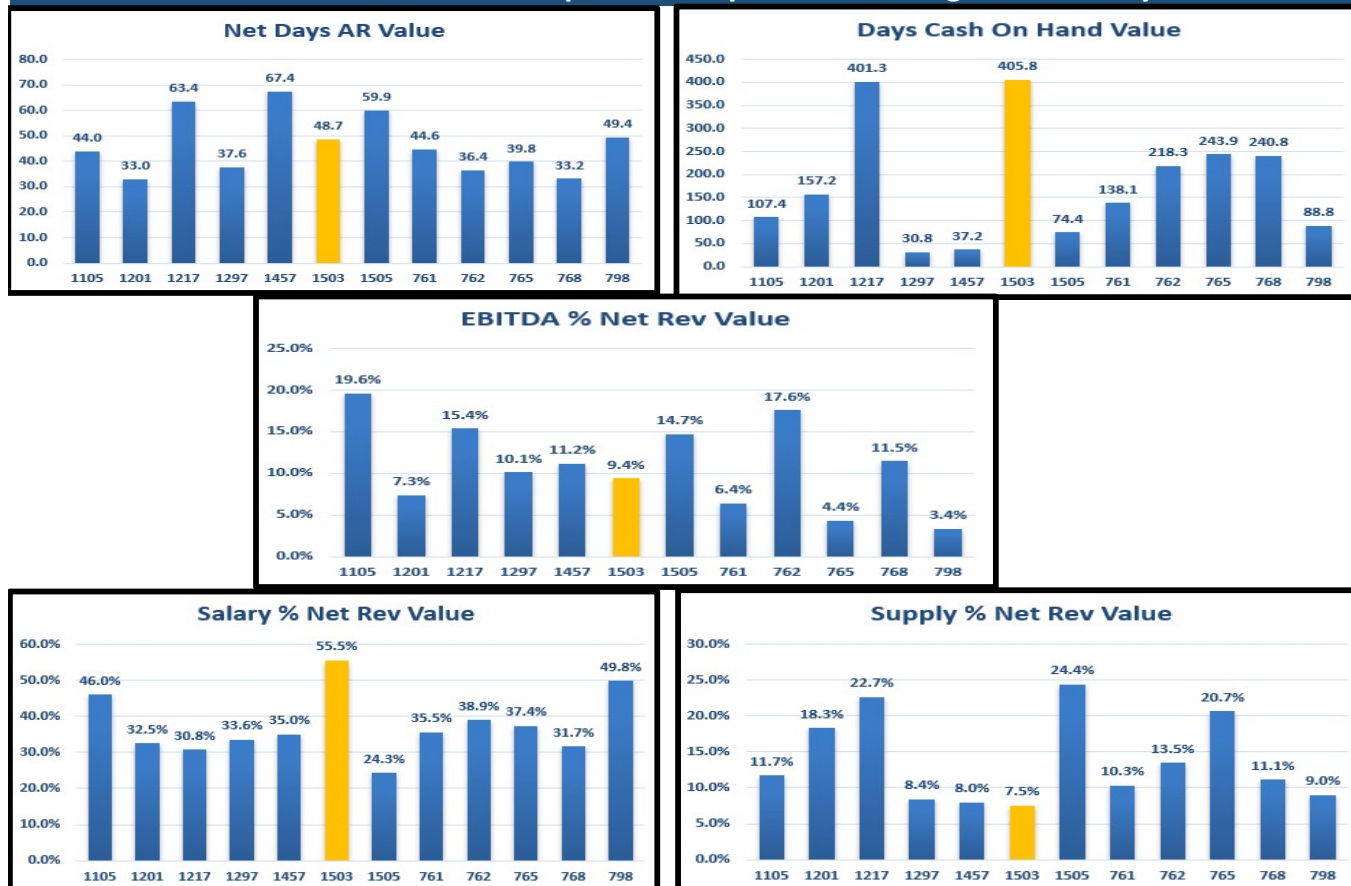


| Ovation Region Team and Internal Consulting Hours | | |
|---|--------------|------------|
| | 2024 | 2025 YTD |
| Region Team | 624 | 229 |
| Internal Consultants | 532 | 151 |
| Total: | 1,156 | 380 |

| Key Contract Items |
|---|
| Hospital |
| Annual Professional Fee = \$338,421 |
| Current Contract November 1, 2020 - October 31, 2026 |
| Mutual 90-day window to terminate October 31, 2024-Not Exercised |
| Original Contract Date: June 25, 2015 |
| Medical Stabilization Unit |
| Termination window exercised effective December 28, 2022 |
| Annual Professional Fee = \$183,600 |
| Current Contract January 1, 2021 - December 31, 2025 |
| Mutual 90-day window to terminate December 31, 2023 |
| Original Contract Date: January 1, 2021 |

| Estimated Annual Benefits & Savings Rolling 12 Month Totals | | |
|--|---|------------|
| Ovation Business Partnership Benefits | | |
| | 2024 | 2025 YTD |
| GPO Savings | \$ 199,564 | \$ 112,663 |
| GPO Rebates | \$ 21,408 | \$ 36,323 |
| EPA/SSP Savings | \$ 18,341 | \$ 20,247 |
| ECRI Value | \$ 10,000 | \$ 10,000 |
| Total: | \$ 249,313 | \$ 179,233 |
| Other Ovation Business Partnership Benefits | | |
| AHA Dues Discounts | \$ 4,940 | \$ 6,735 |
| Consulting (Region Team) | \$ 218,400 | \$ 80,150 |
| Consulting Engagements | \$ 133,000 | \$ 37,750 |
| Total: | \$ 356,340 | \$ 124,635 |
| Partnership Education Benefit | | |
| Direct Employee Education | Trustee Quick Reference Guide | |
| OLI Monthly Education Offerings | Board Esσηςntial Workshop | |
| Regional Education Conferences | Monthly Trustee Education Webinars | |
| Board Specific Education Action Plan | Monthly/Daily Regulatory Updates | |
| National Ovation Trustee Conference | HealthTrust University | |
| Other Benefits | | |
| New Compliance Director Support | Cost Report Review and Analysis | |
| Urgent Care Assessment, Structure, Planning | Ovation Best Practices | |
| Managed Care Payor Yield Assessment | Accounts Receivable Review and Analysis | |
| Contractual Allowance & Bad Debt Analysis | Strategic Plan and Quarterly Updates | |
| Elevate Supply Chain Support | CEO Recruitment | |
| Community Health Needs Assessment | Case Management Review and Mentoring | |

Critical Access Hospitals: Comparison Ranking Charts - May 2025 Data



| Ovation Learning Institute (OLI) Education Information Section | | |
|---|--|-----------------------|
| 2025 Trustee Webinars - 2nd Tuesday @ 12 PM CST | | BVCHD Participants |
| Jan 14 | Board Roles & Responsibilities | 1 |
| Feb 11 | No Webinar - Leadership Conference | |
| Mar 11 | Ovation Orientation with Board Certification & Development | 1 |
| Apr 8 | Quality & Patient Experience | |
| May 13 | Culture of Compliance | |
| Jun 10 | Strategy & Execution | 1 |
| Jul 8 | Measuring Financial Health | |
| Aug 12 | Health Equity Planning | |
| Sept 9 | Metrics That Matter - Board Dashboards & Monitoring | |
| Oct 7 | Health Finance & Reimbursement: What's the Difference - PPS vs CAH vs REH? | |
| Nov 11 | Payor Relations & Strategies | |
| Dec 9 | Vision for the Future - Succession Planning | |
| Check out all Webinars through the link below Be sure to add these dates to you calendar! Visit https://ovationhc.com/education/ to register | | |

| Ovation Regional Team | | |
|---|--------------|--|
| Team Member & Position | Phone | Email |
| Region Team | | |
| Suzette Duhe - VP of Finance | 228.297.6342 | sduhe@ovationhc.com |
| Sue Dorsey - VP Portfolio Development | 615.371.4887 | sdorsey@elevate-scs.com |
| Jessie Neitzer- Executive Strategic Advisor | 970-275-8102 | jessie.neitzer@ovationhc.com |
| Support Team | | |
| David Perry - VP Healthcare Finance & Reimbursement | 615.371.4703 | dperry@ovationhc.com |
| Wanda Wright - VP Managed Care | 704.999.8890 | wwright@ovationhc.com |
| Phillip Stubblefield - Manager Compliance | 865.607.6255 | pstubblefield@ovationhc.com |
| Jo Piland - Coordinator Ovation Learning Institute | 615.371.4842 | jpiland@ovationhc.com |
| Andrew Bargsten - Senior Director, Client Success | 615.371.4789 | abargsten@elevate-scs.com |
| Peter Miessner - VP Amplify | 281.415.8388 | pmiessner@ovationhc.com |
| Ginnie Berg - Director, Strategy | 713.562.1699 | gberg@ovationhc.com |
| Margaret Cook - Physician Services | 205.443.2532 | mcook@ovationhc.com |
| Kristine Wolff - Chief Clinical Officer | 724.882.0630 | kwolff@ovationhc.com |
| Chris Little - VP Pharmacy Service | 217.855.1043 | thomas.little@elevate-scs.com |

OLI Upcoming Education July 2025

Board Leadership: Enhance financial Oversight by Utilizing Data Driven Budgets

July 8, 2025 | 12:00 - 1:00 PM CT

WEBINAR

Ride the Wave with Point of Care and Waived testing

July 9, 2025 | 2:00 - 3:00 PM CT

WEBINAR

Total Spend Management: Strategies to Target High-Cost Areas in the health System

July 15, 2025 | 1:00 - 2:00 PM CT

WEBINAR

Compliance 2025: Mid-Year Review and Emerging Trends

July 29, 2025 | 10:30 - 11:30 AM CT

WEBINAR

Trends in Provider Compensation Agreements: Sharing the Risks and Rewards

August 5, 2025 | 10:30 - 11:30 AM CT

WEBINAR

Your organization's complimentary education coupon code is:

BVNC@CAI

A listing of our current education offerings can be found here:
<https://ovation.myabsorb.com>

OLI Board Education

Board Essentials 101
Seven self-paced eLearning courses.
5-15 minutes each.

eLearning

Board Essentials 201
On-demand webinars providing in-depth information on the roles and responsibilities of a board member.

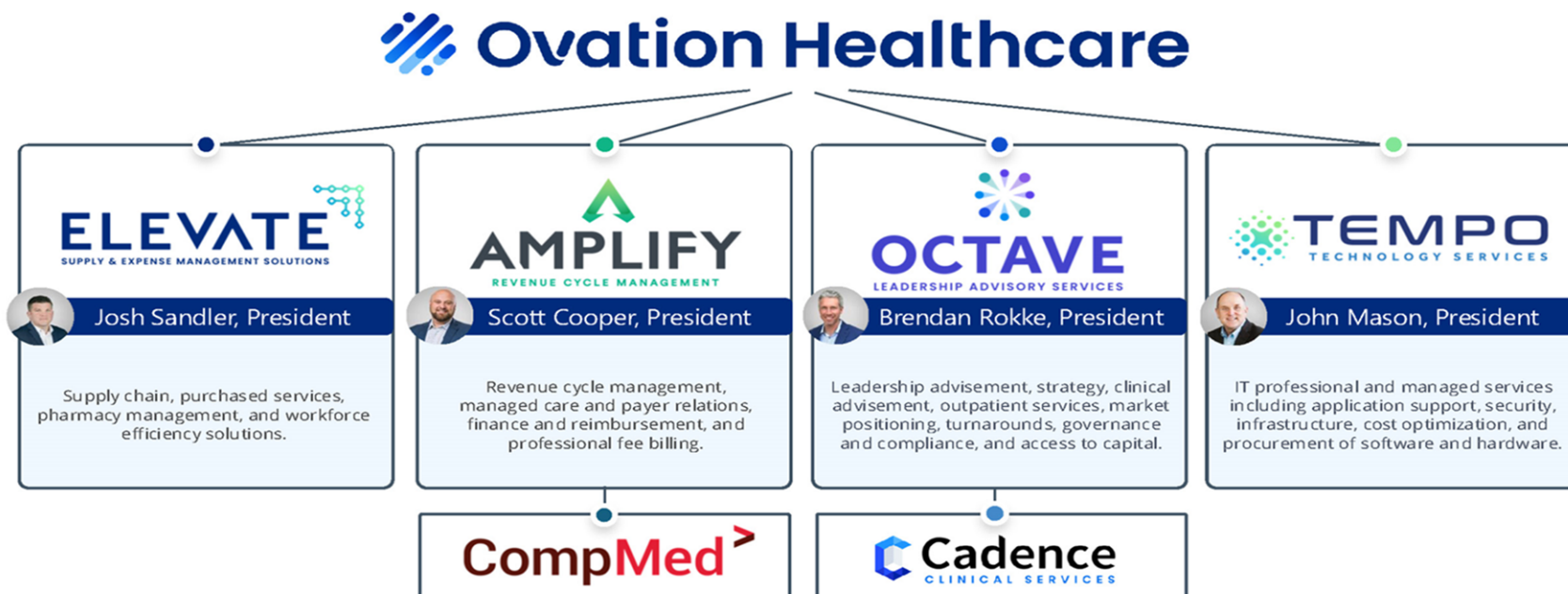
WEBINAR

Your organization's complimentary education coupon code is:

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<https://ovation.myabsorb.com>

| Bear Valley Community Hospital - Ovation Workplan Timeline | | | | | | | | | | | | | |
|--|---|------------------------|------------|-----------------|-----------------|------------------------|---------|---------|---------|---------|----|----|----|
| | | FY 2024 | | | | FY 2025 | | | | FY 2026 | | | |
| | | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 |
| Strategy | Strategic Plan Quarterly Review | Q1 2024 | | | | | | | | | | | |
| | Strategic Plan, Mission/Vision Development | | | Q3 2024-Q1 2025 | | | | | | | | | |
| | CHNA | | | | Q4 2024-Q2 2025 | | | | | | | | |
| | Medical Staff Development Plan | | | | | | | | | | | | |
| Finance | Cost Report Review | | | | Q4 2024 | | | | Q4 2025 | | | | |
| | Staffing Assessment | | Q2/Q3 2024 | | | | | | | | | | |
| | Productivity Assessment and Vantage Install | | | | | | Q2 2025 | | | | | | |
| | Financial Operations Review | | Q2 2024 | | | | Q2 2025 | | | | | | |
| | Contractual Allowance & Bad Debt Reserve Review | | Q2 2024 | | | | Q2 2025 | | | | | | |
| Rev Cycle | High Level RCM Assessment | | | | | | | | | | | | |
| Clinical Operations/Case Management/ CDI | Mock Survey | | | | | | | | | | | | |
| | Surgical Assessment & Implementation | | | | | | | | | | | | |
| | Case Management Mentoring | | | | | | | | | | | | |
| | Patient Experience Assessment | | | | Q2 2024 | | | | | | | | |
| | ED Assessment | | | | | | | Q3 2025 | | | | | |
| | Infection Prevention Program Assessment | | | | | Q1 2025 | | | | | | | |
| Construction | Assist with Preliminary Construction Planning and Financing | Ongoing During Project | | | | Ongoing During Project | | | | | | | |
| Compliance | Dual Compliance Program and Risk Assessment | | | | | | Q2 2025 | | | | | | |







CHIEF EXECUTIVE OFFICER REPORT
July-2025

Big Bear Urgent Care Inc.-

Volumes at the UC totaled 586 in June vs. 600 in May The previous year- May - totaled 628.

RN and Contract labor report-

RN and critical clinical staffing-

| Emergency Depart | MAY | JUNE |
|--------------------------|---------|--------|
| RN Vacancies | 3FT | 3 FT |
| EMT Vacancies | 0 | 2 |
| Staff in hiring process | 1 | 0 |
| FMLA | 0 | 1 |
| Anticipated Resignations | 0FTRN | 0FT RN |
| Travelers | 0 FT RN | 2FT RN |

Acute Department

| | | |
|--------------------------|------|------|
| RN Vacancies | 0FT | 0 FT |
| LVN Vacancies | 1FT | 1FT |
| Staff in hiring process | 1 | 1 |
| FMLA | 0 | 0 |
| Anticipated Resignations | 2 | 2 |
| Travelers | 0 RN | 0 RN |

Skilled Nursing Facility

| | | |
|--------------------------|--------------|---------------|
| LVN Vacancies | 1FT | 1 FT |
| CNA Vacancies | 5FT | 5 FT |
| Staff in hiring process | 2 | 3 |
| FMLA | 1 | 0 |
| Anticipated Resignations | 1 | 0 |
| Travelers | 0LVN 3CNA | 0 LVN 3CNA |

Critical Clinical Staff Recruitment\Retention-

- BVCHD's benefits team is reviewing its Corbridge retirement program, including improving the investment portfolio, lowering fees, and expanding eligibility BVCHD is also discussing the possibility of a CalPers retirement program

Facilities\Planning- Focus of the facilities and planning are (Handout):

Weekly Master Planning Mtgs-BVCHD, owners rep and Criteria Arch. continue—

- **Architect Mtg and Value engineering-** value engineering on new building continues. Review of Basic 8 requirements and repurposing existing building, review program flexes, preparing for meeting with CDPH and HCAI occurred on 5/6/25, Design team is still awaiting feedback from CDPH on proposed program flexes. Ad Hoc committee occurred with design team.6/19/25 regarding value engineering options with design team. Awaiting SPC4D(Seismic Performance Category 4 D) analysis quote for Board review and approval.

- Meeting with City Regarding permitting, consultants, land use, entitlements - 6/4/24-consultant proposal under review from City.(on Hold)
- Geotechnical RFP under development)
- USDA-Financing preapplication \approval will require refreshing and resubmission due to timing of last application. submittal on hold until -value engineering is complete,
- Exploring FEMA funding-(BRICS- Building Resilient Infrastructure and Communities) Cancelled by Presidential executive order- \$40 B program being redirected to Hazardous Mitigation Grants for those candidates in BRICs. BVCHD is in communication with Cal OES
- Refresh with financial advisor planned after audited financials.
- Bond Council approval- pending (on Hold)
- **Planning Site visit to Modoc Medical Center**
- **Small and Rural Hospital Relief Program (SRHRP) funding under application**
- **AB869 – SB 1953 extension application is underway**

New Services-

The following is an update on services initiated, to be initiated or under investigation to be initiated: _

- Third on call GS shift coverage is still in discussion.
- Wound Care program-meetings are occurring and two of BVCHD providers will be visiting and training at WCA's Placentia Linda, Ca and USC locations- program opened 3/17/25. Currently 20 pts in the program, a third day \week is being evaluated due to volume.
- Cardiology- Development of noninvasive cardiac diagnostic program underway-Stress Echo Bike Funded by the Foundation and ordered etc)-Echo volume is growing and the Cardiopulmonary Dept is looking to open 2 days a week- Stress Echo Program expected to start 3rd Qtr
- Orthopedics Call\Clinic- BVCHD is added Mid-week coverage 5/22/25- Currently one half day is clinic the other half is surgery cases.
- MRI and Pad- design underway plan submittal to HCAI -3/7/25, further check backs received 6/6/25 answered, HCAI is going to require a handicap ramp built
- 340B-Continued review of monthly contract retail pharmacy programs – BVCHD is moving forward with the application for a retail pharmacy for SNF, ED, Clinics, now for all depts generating prescriptions, finalizing legal aspects of Cardinal Health contract for Board presentation
- Optometry\Ophthalmology-BVCHD continues development with local Optometry\Ophthalmology services (purchase of a replacement “Eye Lane” is complete. Discussion about YAG laser procedures are now being planned- The eye program saw 14 in June\ 8 surgical cases
- Podiatry – 20 visits in May . Kunal Bhan, DPM A second podiatrist started in May to increase accessibility
- Pediatrics- Paul Kaufel, FNP retired - pediatric mid level candidates interviewed so far
- (NEW)Acute Ready Stroke Center Designation- Awarded by ICEMA (Inland County Emergency Medical Agency)-principal meeting on 1/6/25.AHA--Get with the Guidelines (Gold) awarded 1st QTR 2025
- BVCHD is in discussion with a new part time female OB|GYN– site visit expected to be July 2025
- Pulmonology–Discussions with Pulmonology in the areas of; (Sleep studies, Pulmonary function testing for the clinics are planned to start in Aug. 2025
- 2 Bed ICU (light)- CDPH and BVCHD. Communication occurred. Follow up in one month (Feb 2025) expected with CDPH to discuss new “Step Down “program.
- (NEW)Primary care -clinics -Ariana Feuvrier, MD, started 11/13-June visits-89
- Mobile Rural Dental\Health Clinic –Ca CDPH -Survey visit completed by CDPH -04/7/25, (Awaiting CDPH-on site certification approval excepted in 3rd Qtr,2025
- FHC|RHC- Record Visits-27,656in FY 2024\2025

Marketing\Public Relations-June-Activities

1. Annual Big Bear Chamber Awards Breakfast – 6/3/2025
2. Rotary Senior Luncheon Presentation – 6/4/2025
3. Senior Center Presentation – 6/9/2025
4. Big Bear Valley Mountain Mutual Aid Meeting – 6/10/2025
5. Pilots Association Meeting – 6/10/2025
6. Big Bear Fire Authority Board Meeting – 6/10/2025
7. Big Bear Chamber RTAC meeting – 6/12/2025
8. BVCHD Board Meeting – 6/18/2025
9. LVEDA Meeting – 6/30/2025

Affiliations\Partnership-

LLUH-(Loma Linda University Health)– discussions continue around Telemedicine Specialties include - Neurology and Rheumatology, these specialties will be discussed with LLUH Faculty Medical Group Dept heads and follow up is expected 6/20/25. Follow up on the FP Rural Residency program is underway with discussion with BVCHD consultant on ACGME programs. A planning grant application for a LLUH Rural Psychiatric Residency Rotation was submitted April 10, 2025

Developments continue with BVCHD, UCR Medical School and St Bernadine's Medical Center. Mtgs held with UCD, BVCHD, St. Bernadine's Hospital leadership-A master affiliation agreement (MAA) and program letter of agreement (PLA) is in development. Master Affiliation Agreement is currently under review including teaching requirements, costs and GME funding under Critical Access hospital methodology. Discussions with MediCal managed care plans are underway for additional funding. An upcoming in person discussion with UCR and BVCHD Medical Staff leadership visit is planned for 7/23/25

VA- LTC – discussion continue re: coordination of admission for Veterans to BVCHD -Post acute programs Lunch and learn is being schedule for 3rd Qtr 2025.

Discussions with Riverside Community Hospital continue in strategic partnering, new area including Teleintensivist coverage, NEW-Stroke imaging Software (Viz-AI), Stroke program contract renewal. General Surgery Transfers, ICU coverage, ED transfers, cardiology on-call coverage, trauma coverage, telemedicine, stroke center support, interventional neurosciences transfers, staff education (OR simulator lab)

BVCHD Admin. discussions continue with Mountains Community Hospital's CEO in re: EMRs, Revenue Cycle, Rate range, Joint Philanthropy, General Surgery on Call, CAH quality measures and P4P \$, JPA (Joint Powers Authority) opportunities.

Providence\St Joseph's Health -BVCHD leadership continue to meet—Four Network Expansion Contracts are signed. -Jan. 2025.. BVCHD provider credentialing is underway for the St Joseph's\Providence network-BVCHD and St Josephs \Providence Network is planned to be ready for open enrollment 2025



Finance Report
May 2025 Results

Summary for May 2025

- Cash on hand \$ 3,022,375
- *Cash Collections* \$ 3,025,813
- Investments \$ 20,073,172
- Board Designated Funds \$ 25,000,000
- Days Cash on hand, including investments with LAIF – 406
- Operating **Loss** for the month of \$541,855 vs projected Loss of \$455,045
- Total **Surplus** of \$164,022 (vs a budgeted Surplus of \$240,956)
- Total Patient Revenue was 7.4% Lower than Budget for the month
- Revenue deductions were at 50.2 of total revenue (5.9% lower than budget-See narrative)
- Net Patient Revenue was 8.9% less than budget
- Total Expenses were 0.6% more than budget



May 2025 Financial Results

Key Statistics

Total Patient Days were less than budget (787 vs 855). Our Acute and Swing average daily census was 4.9. Emergency Room visits were below the monthly target (863 vs 938). Surgical procedures were also below the monthly target (10 vs 21). Primary care visits were above their target (2,198 vs 2,118) as were specialty clinic visits (292 vs 271). Both primary care and specialty clinic visits continue to exceed their year-to-date targets by 2,228 and 491 respectively. Lab procedures exceeded budget (7,433 vs 7,418) while Imaging was below its target (combined modalities of 1,282 vs 1,481) and only CT Scan procedures were above its monthly target by 10 procedures.

Financial Highlights

Overall revenues for the month (\$5,492,128 vs \$5,933,272) were below the monthly target with inpatient revenue (by \$165,030), and Emergency Room (by \$433,934). Outpatient Revenue (by \$112,633), Clinic (by \$26,978) and Skilled Nursing (by \$18,210) exceeded their monthly revenue targets.

Total Revenue Deductions were 5.9% below budget for the month (50.2% of gross revenue. Days in accounts receivable decreased from 76.7 to 74.7 with cash collections of \$3,025,813. Bad debt reserves were slightly over budget (by \$7.5K). Denial write offs exceeded budget for the month (by \$89K). Administrative adjustments were \$1.5K more than projected. Charity Care cases were also high (\$50,583 vs \$16,198). Self-pay accounts receivable over 120 days old increased to 2.93 million.

The total accounts receivable over 120 days old increased to \$6,788 million or 42.4% of the total accounts receivable. Continued focus remains on the revenue cycle and collection process as there is a direct impact to our revenue deductions (increased bad debt, charity and denials) and cash flow.

Contractual allowances for the month were below target. Like last month, there was an additional reduction of contractual allowances in the amount of \$500,000 related to a portion of supplemental funding realized.

Total operating revenue exceeded the current month's target by \$203K.



Total Expenses exceeded the current month's target (by \$21K). The main areas of variance included Salaries and Benefits including registry (over by \$61K) Salaries (by \$72K) and benefits (by \$7K) exceeding budget and Registry (by \$18K) below its monthly target, Professional fees (Under by \$34K), Supplies (Under by \$4K), Utilities (Over by \$8K), Repairs and Maintenance (Under by \$11), Purchased Services (Under by \$36K), and Other Expenses (over by \$25K).

Salaries were over our budget projection (by \$72K) while Registry was under (\$52K vs \$70K). The total salaries, benefits and registry costs exceed budget for the year by \$93K with Salaries (by \$46K) and Benefits (by \$132K) under their targets and Registry costs exceeding its year-to-date target (by \$271K). Also, we have been able to spend \$439K less in Registry as compared to the same eleven-month period last year.

Purchased services \$19K in contract labor for our Skilled Nursing Facility, \$27K for transaction fees and \$9K for additional informational mailers.

Utilities continue to be higher due to additional usage due to higher electricity cost as rates increased from Bear Valley Electric.

Other expenses were over budget for the month (by \$25K) and included costs CNA education, Hospital month recognition and a claim settlement (\$51K).

Full Time Equivalent staffing (for BVCHD employed staff) was at 225.1 vs a current month target of 213.5. As a reminder, there are 12.1 ~~fte's~~ related to the "Mom and Dad's" Grant program included in our staffing calculations.

Other non-operating revenue for the month totaled \$705,877 and included county tax revenue (\$229,167), quality payments (\$500K) as well as some rental income, interest expense, rental income and miscellaneous other revenue (copy fees, etc.).

This combination led to a loss from Operations of \$541,855 as compared to an expected loss of \$455,045.

Our Total Surplus for the month was \$164,022 versus an expected surplus of \$240,956.

On a year-to-date basis, we have an overall surplus of \$107,460.

Our Operating Cash and Investments totaled \$48,095,547 with days of cash on hand of 406 and days in accounts receivable of 74.7.

Financial Statements April 2025

Financial Highlights—Hospital
STATEMENT OF OPERATIONS

| | | A | B | C | D | E | F | G | H | I | J |
|----|--------------------------------|---------------|-----------|-----------|-----------|--------|--------------|-------------|-------------|-------------|--------|
| | | Current Month | | | | | Year-to-Date | | | | |
| | | FY 23/24 | FY 24/25 | | VARIANCE | | FY 23/24 | FY 24/25 | | VARIANCE | |
| | | Actual | Actual | Budget | Amount | % | Actual | Actual | Budget | Amount | % |
| 1 | Total patient revenue | 5,984,596 | 5,492,128 | 5,933,272 | (441,144) | -7.4% | 64,058,449 | 65,385,458 | 67,046,915 | (1,661,457) | -2.5% |
| 2 | Total revenue deductions | 4,181,419 | 2,757,261 | 2,929,740 | (172,479) | -5.9% | 32,859,364 | 34,605,030 | 33,099,451 | 1,505,579 | 4.5% |
| 3 | % Deductions | 70% | 50% | 49% | | | 51% | 53% | 49% | | |
| 4 | Net Patient Revenue | 1,803,177 | 2,734,867 | 3,003,532 | (268,665) | -8.9% | 31,199,085 | 30,780,428 | 33,947,464 | (3,167,036) | -9.3% |
| 5 | % Net to Gross | 30% | 50% | 51% | | | 49% | 47% | 51% | | |
| 6 | Other Revenue | 121,379 | 291,747 | 88,612 | 203,135 | 229.2% | 994,572 | 1,455,000 | 971,596 | 483,404 | 49.8% |
| 7 | Total Operating Revenue | 1,924,556 | 3,026,613 | 3,092,144 | (65,531) | -2.1% | 32,193,657 | 32,235,428 | 34,919,060 | (2,683,632) | -7.7% |
| 8 | Total Expenses | 3,376,834 | 3,568,468 | 3,547,189 | 21,280 | 0.6% | 36,299,895 | 39,053,073 | 38,725,794 | 327,279 | 0.8% |
| 9 | % Expenses | 56% | 65% | 60% | | | 57% | 60% | 58% | | |
| 10 | Surplus (Loss) from Operations | (1,452,278) | (541,855) | (455,045) | (86,810) | -19.1% | (4,106,238) | (6,817,644) | (3,806,734) | (3,010,910) | -79.1% |
| 11 | % Operating margin | -24% | -10% | -8% | | | -6% | -10% | -6% | | |
| 12 | Total Non-operating | 1,125,279 | 705,877 | 696,000 | 9,877 | 1.4% | 5,457,724 | 6,925,104 | 7,656,004 | (730,899) | -9.5% |
| 13 | Surplus/(Loss) | (326,998) | 164,022 | 240,956 | (76,934) | 31.9% | 1,351,486 | 107,460 | 3,849,270 | (3,741,810) | 97.2% |
| 14 | % Total margin | -5% | 3% | 4% | | | 2% | 0% | 6% | | |

BALANCE SHEET

| | | A | B | C | D | E |
|----|--|------------|------------|------------|-------------|--------|
| | | May | May | April | VARIANCE | |
| | | FY 23/24 | FY 24/25 | FY 24/25 | Amount | % |
| 15 | Gross Accounts Receivables | 14,816,522 | 14,678,117 | 16,141,098 | (1,462,981) | -9.1% |
| 16 | Net Accounts Receivables | | 4,872,153 | 5,684,709 | (812,556) | -14.3% |
| 17 | % Net AR to Gross AR | 0% | 33% | 35% | | |
| 18 | Days Gross AR | 75 | 74.7 | 76.7 | (2.0) | -2.7% |
| 19 | Cash Collections | 2,919,713 | 3,025,813 | 3,154,901 | (129,088) | -4.1% |
| 21 | Investments and Board Designated Funds | 44,779,428 | 45,073,172 | 44,573,172 | 500,000 | 1.1% |
| 22 | Cash on hand | 2,360,502 | 3,022,375 | 3,083,076 | (60,702) | -2.0% |
| 23 | Total Cash & Invest | 47,139,930 | 48,095,547 | 47,656,248 | 439,298 | 0.9% |
| 24 | Days Cash & Invest | 391.9 | 405.8 | 377.5 | 28 | 7.5% |
| | Total Cash and Investments | 47,139,930 | 48,095,547 | 47,656,248 | | |
| | Increase Current Year vs. Prior Year | | 955,617 | | | |

| Statement of Operations | | | | | | | | | | | |
|-------------------------|---|---------------|-----------|-----------|-----------|--------------|-------------|-------------|-------------|-------------|---------|
| | | A | B | C | D | E | F | G | H | I | J |
| | | Current Month | | | | Year-to-Date | | | | | |
| | | FY 23/24 | FY 24/25 | | VARIANCE | | FY 23/24 | FY 24/25 | | VARIANCE | |
| | | Actual | Actual | Budget | Amount | % | Actual | Actual | Budget | Amount | % |
| Gross Patient Revenue | | | | | | | | | | | |
| 1 | Inpatient | 519,274 | 466,857 | 631,887 | (165,030) | -26.1% | 5,163,086 | 5,608,798 | 6,396,989 | (788,191) | -12.3% |
| 2 | Outpatient | 1,162,361 | 1,146,028 | 1,033,395 | 112,633 | 10.9% | 10,991,344 | 11,328,510 | 11,135,115 | 193,395 | 1.7% |
| 3 | Clinic Revenue | 364,881 | 388,395 | 361,417 | 26,978 | 7.5% | 3,355,492 | 3,938,874 | 3,408,621 | 530,253 | 15.6% |
| 4 | Emergency Room | 3,516,705 | 3,041,600 | 3,475,534 | (433,934) | -12.5% | 39,980,837 | 40,107,557 | 41,450,438 | (1,342,881) | -3.2% |
| 5 | Skilled Nursing Facility | 449,248 | 431,038 | 431,038 | 18,210 | 4.2% | 4,567,690 | 4,401,720 | 4,655,752 | (254,032) | -5.5% |
| 6 | Total patient revenue | 5,984,596 | 5,492,128 | 5,933,272 | (441,144) | -7.4% | 64,058,449 | 65,385,458 | 67,046,915 | (1,661,457) | -2.5% |
| Revenue Deductions | | | | | | | | | | | |
| 7 | Contractual Allow | 3,076,220 | 2,264,409 | 2,542,035 | (277,625) | -10.9% | 28,755,774 | 29,295,074 | 28,719,257 | 575,817 | 2.0% |
| 8 | Contractual Allow PY | - | - | - | - | #DIV/0! | - | - | - | - | #DIV/0! |
| 9 | Charity Care | 25,247 | 50,583 | 16,198 | 34,385 | 212.3% | 217,496 | 408,647 | 182,995 | 225,652 | 123.3% |
| 10 | Administrative | 28,332 | 17,562 | 16,038 | 1,524 | 9.5% | 77,268 | 444,509 | 181,195 | 263,314 | 145.3% |
| 11 | Policy Discount | 15,833 | 9,522 | 23,839 | (14,317) | -60.1% | 143,562 | 133,503 | 269,326 | (135,823) | -50.4% |
| 12 | Employee Discount | 5,097 | 3,509 | 16,264 | (12,755) | -78.4% | 62,252 | 59,704 | 183,751 | (124,047) | -67.5% |
| 13 | Bad Debts | 963,945 | 244,299 | 236,747 | 7,552 | 3.2% | 2,754,169 | 2,720,661 | 2,674,703 | 45,958 | 1.7% |
| 14 | Denials | 104,327 | 167,377 | 78,620 | 88,757 | 112.9% | 848,842 | 1,542,932 | 888,224 | 654,708 | 73.7% |
| 15 | Total revenue deductions | 4,181,419 | 2,757,261 | 2,929,740 | (172,479) | -5.9% | 32,859,364 | 34,605,030 | 33,099,451 | 1,505,579 | 4.5% |
| 16 | Net Patient Revenue | 1,803,177 | 2,734,867 | 3,003,532 | (268,665) | -8.9% | 31,199,085 | 30,780,428 | 33,947,464 | (3,167,036) | -9.3% |
| | revenue including Prior Year adjustment | 69.9% | 50.2% | 49.4% | 0.8% | | 51.3% | 52.9% | 49.4% | 3.6% | |
| | | | | | | | | | | 0.0% | |
| 17 | Other Revenue | 121,379 | 291,747 | 88,612 | 203,135 | 229.2% | 994,572 | 1,455,000 | 971,596 | 483,404 | 49.8% |
| 18 | Total Operating Revenue | 1,924,556 | 3,026,613 | 3,092,144 | (65,531) | -2.1% | 32,193,657 | 32,235,428 | 34,919,060 | (2,683,632) | -7.7% |
| Expenses | | | | | | | | | | | |
| 19 | Salaries | 1,374,103 | 1,605,611 | 1,534,032 | 71,579 | 4.7% | 14,520,860 | 16,505,421 | 16,551,808 | (46,387) | -0.3% |
| 20 | Employee Benefits | 577,374 | 529,523 | 522,909 | 6,614 | 1.3% | 5,015,037 | 5,547,775 | 5,679,312 | (131,537) | -2.3% |
| 21 | Registry | 124,930 | 52,163 | 69,789 | (17,626) | -25.3% | 1,525,360 | 1,086,580 | 815,610 | 270,970 | 33.2% |
| 22 | Salaries and Benefits | 2,076,407 | 2,187,297 | 2,126,730 | 60,567 | 2.8% | 21,061,257 | 23,139,776 | 23,046,730 | 93,046 | 0.4% |
| 23 | Professional fees | 256,066 | 261,287 | 295,618 | (34,330) | -11.6% | 2,671,634 | 3,038,237 | 3,168,203 | (129,966) | -4.1% |
| 24 | Supplies | 191,134 | 208,615 | 212,266 | (3,651) | -1.7% | 2,239,615 | 2,300,070 | 2,289,653 | 10,417 | 0.5% |
| 25 | Utilities | 45,006 | 61,457 | 53,764 | 7,693 | 14.3% | 585,590 | 644,224 | 651,244 | (7,020) | -1.1% |
| 26 | Repairs and Maintenance | 39,360 | 50,814 | 62,235 | (11,421) | -18.4% | 658,582 | 700,442 | 682,787 | 17,655 | 2.6% |
| 27 | Purchased Services | 469,550 | 445,321 | 480,830 | (35,509) | -7.4% | 5,409,868 | 5,778,066 | 5,410,362 | 367,704 | 6.8% |
| 28 | Insurance | 89,104 | 105,853 | 103,607 | 2,246 | 2.2% | 1,045,067 | 1,174,060 | 1,139,677 | 34,383 | 3.0% |
| 29 | Depreciation | 78,149 | 78,149 | 67,732 | 10,417 | 15.4% | 937,789 | 859,639 | 745,052 | 114,587 | 15.4% |
| 30 | Rental and Leases | 14,072 | 20,590 | 22,689 | (2,099) | -9.3% | 235,535 | 262,775 | 249,579 | 13,196 | 5.3% |
| 32 | Dues and Subscriptions | 19,000 | 19,506 | 17,593 | 1,913 | 10.9% | 204,809 | 223,287 | 192,881 | 30,406 | 15.8% |
| 33 | Other Expense. | 98,986 | 129,580 | 104,125 | 25,455 | 24.4% | 1,250,150 | 932,497 | 1,149,626 | (217,129) | -18.9% |
| 34 | Total Expenses | 3,376,834 | 3,568,468 | 3,547,189 | 21,280 | 0.6% | 36,299,895 | 39,053,073 | 38,725,794 | 327,279 | 0.8% |
| 35 | Surplus (Loss) from Operations | (1,452,278) | (541,855) | (455,045) | (86,810) | -19.1% | (4,106,238) | (6,817,644) | (3,806,734) | (3,010,910) | -79.1% |
| 36 | Non-Operating Income | | | | | | | | | | |
| 37 | Tax Revenue | 215,833 | 229,167 | 229,167 | 0 | 0.0% | 2,374,163 | 2,642,522 | 2,520,833 | 121,688 | 4.8% |
| 38 | Other non-operating | 924,140 | 525,088 | 474,167 | 50,921 | 10.7% | 1,667,079 | 2,995,443 | 3,865,833 | (870,390) | -22.5% |
| | Interest Income | 382 | 333 | - | 333 | #DIV/0! | 1,496,935 | 1,406,935 | 1,350,000 | 56,935 | 4.2% |
| | Interest Expense | (15,076) | (48,710) | (7,333) | (41,377) | 564.3% | (80,012) | (119,795) | (80,663) | (39,132) | 48.5% |
| | IGT Expense | - | - | - | - | #DIV/0! | - | - | - | - | #DIV/0! |
| 39 | Total Non-operating | 1,125,279 | 705,877 | 696,000 | 9,877 | 1.4% | 5,457,724 | 6,925,104 | 7,656,004 | (730,899) | -9.5% |
| 40 | Surplus/(Loss) | (326,998) | 164,022 | 240,956 | (76,934) | 31.9% | 1,351,486 | 107,460 | 3,849,270 | (3,741,810) | 97.2% |

| Bear Valley Community Healthcare District Financial Statements | | | | | | | | | | | | | | |
|---|--------------------------------|-----------|-------------|-----------|-------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|---------|-------------|
| Current Year Trending Statement of Operations | | | | | | | | | | | | | | |
| A Statement of Operations—CURRENT YEAR 2025 | | | | | | | | | | | | | | 8.8% |
| | | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | |
| | | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | June | YTD |
| Gross Patient Revenue | | | | | | | | | | | | | | |
| 1 | Inpatient | 548,673 | 501,640 | 286,439 | 474,566 | 545,975 | 579,035 | 672,645 | 445,001 | 587,809 | 500,157 | 466,857 | | 5,608,798 |
| 2 | Outpatient | 1,036,654 | 1,029,143 | 969,447 | 1,132,094 | 945,399 | 883,837 | 995,030 | 1,001,722 | 971,145 | 1,218,011 | 1,146,028 | | 11,328,510 |
| 3 | Clinic | 369,463 | 345,846 | 282,583 | 379,501 | 332,839 | 364,070 | 365,624 | 357,944 | 339,458 | 413,150 | 388,395 | | 3,938,874 |
| 4 | Emergency Room | 4,069,032 | 3,609,764 | 2,777,653 | 2,950,438 | 3,033,121 | 4,389,623 | 4,532,984 | 3,972,969 | 4,315,383 | 3,414,989 | 3,041,600 | | 40,107,557 |
| 5 | Skilled Nursing Facility | 411,287 | 380,194 | 360,864 | 434,209 | 406,891 | 381,820 | 383,810 | 357,084 | 404,145 | 432,167 | 449,248 | | 4,401,720 |
| 6 | Total patient revenue | 6,435,109 | 5,866,588 | 4,676,986 | 5,370,808 | 5,264,225 | 6,598,385 | 6,950,094 | 6,134,720 | 6,617,941 | 5,978,474 | 5,492,128 | - | 65,385,458 |
| Revenue Deductions | | C/A | 0.49 | 0.62 | 0.41 | 0.51 | 0.51 | 0.54 | 0.31 | 0.41 | 0.38 | 0.37 | 0.41 | #DIV/0! |
| 7 | Contractual Allow | 3,157,929 | 3,628,721 | 1,916,154 | 2,713,778 | 2,658,859 | 3,543,688 | 2,154,717 | 2,513,937 | 2,515,858 | 2,227,926 | 2,264,409 | | 29,295,074 |
| 8 | Contractual Allow PY | - | | | | | | | | | | | | - |
| 9 | Charity Care | - | 130,055 | 19,387 | 2,654 | 28,687 | 36,152 | 28,013 | 33,411 | 50,707 | 28,999 | 50,583 | | 408,647 |
| 10 | Administrative | 136,547 | 30,025 | 28,806 | 93,848 | 10,251 | 11,430 | 1,804 | 593 | 60,851 | 52,790 | 17,562 | | 444,509 |
| 11 | Policy Discount | 10,047 | 14,347 | 11,708 | 12,474 | 12,072 | 12,667 | 12,086 | 12,633 | 16,594 | 9,352 | 9,522 | | 133,503 |
| 12 | Employee Discount | 7,983 | 7,545 | 3,795 | 6,646 | 6,142 | 7,526 | 2,309 | 7,474 | 1,699 | 5,077 | 3,509 | | 59,704 |
| 13 | Bad Debts | 179,539 | (189,644) | 240,226 | 182,059 | 227,750 | (1,897) | 504,023 | 361,466 | 472,343 | 500,498 | 244,299 | | 2,720,661 |
| 14 | Denials | 186,795 | 281,494 | 114,225 | 73,372 | 105,869 | 213,588 | 144,743 | 65,883 | 69,616 | 119,971 | 167,377 | | 1,542,932 |
| 15 | Total revenue deductions | 3,677,939 | 3,902,543 | 2,334,302 | 3,084,830 | 3,049,629 | 3,823,154 | 2,847,695 | 2,995,397 | 3,187,668 | 2,944,612 | 2,757,261 | - | 34,605,030 |
| 16 | Net Patient Revenue | 2,757,170 | 1,964,045 | 2,342,684 | 2,285,978 | 2,214,596 | 2,775,232 | 4,102,399 | 3,139,323 | 3,430,273 | 3,033,862 | 2,734,867 | - | 30,780,428 |
| | net / tot pat rev | 42.8% | 33.5% | 50.1% | 42.6% | 42.1% | 42.1% | 59.0% | 51.2% | 51.8% | 50.7% | 49.8% | #DIV/0! | 47.1% |
| | | 2.9% | 4.8% | 2.4% | 1.4% | 2.0% | 3.2% | 2.1% | 1.1% | 1.1% | 2.0% | 3.0% | #DIV/0! | 2.4% |
| 17 | Other Revenue | 70,254 | 73,692 | 127,255 | 156,145 | 213,532 | 172,373 | 57,010 | 164,103 | 59,710 | 69,179 | 291,747 | | 1,455,000 |
| 18 | Total Operating Revenue | 2,827,424 | 2,037,737 | 2,469,939 | 2,442,123 | 2,428,128 | 2,947,604 | 4,159,409 | 3,303,427 | 3,489,983 | 3,103,041 | 3,026,613 | - | 32,235,428 |
| Expenses | | | | | | | | | | | | | | |
| 19 | Salaries | 1,201,654 | 1,668,615 | 1,255,689 | 1,526,254 | 1,427,622 | 1,583,253 | 1,486,264 | 1,493,626 | 1,665,436 | 1,591,396 | 1,605,611 | | 16,505,421 |
| 20 | Employee Benefits | 385,921 | 582,963 | 470,237 | 486,211 | 467,412 | 499,616 | 542,389 | 505,290 | 551,017 | 527,196 | 529,523 | | 5,547,775 |
| 21 | Registry | 99,973 | 119,575 | 93,966 | 107,449 | 97,509 | 126,527 | 137,842 | 85,073 | 80,668 | 85,836 | 52,163 | | 1,086,580 |
| 22 | Salaries and Benefits | 1,687,547 | 2,371,153 | 1,819,892 | 2,119,913 | 1,992,543 | 2,209,396 | 2,166,496 | 2,083,989 | 2,297,122 | 2,204,428 | 2,187,297 | - | 23,139,776 |
| 23 | Professional fees | 234,004 | 300,107 | 257,745 | 273,757 | 270,357 | 253,557 | 293,646 | 258,914 | 325,502 | 309,363 | 261,287 | | 3,038,237 |
| 24 | Supplies | 193,404 | 208,669 | 224,409 | 194,220 | 194,825 | 202,771 | 234,014 | 217,408 | 211,709 | 210,027 | 208,615 | | 2,300,070 |
| 25 | Utilities | 62,144 | 46,153 | 58,555 | 52,093 | 53,955 | 59,623 | 55,653 | 66,474 | 58,861 | 69,257 | 61,457 | | 644,224 |
| 26 | Repairs and Maintenance | 64,539 | 75,161 | 65,547 | 74,871 | 63,552 | 75,441 | 48,326 | 61,423 | 53,049 | 67,719 | 50,814 | | 700,442 |
| 27 | Purchased Services | 424,771 | 399,488 | 490,040 | 466,708 | 463,935 | 475,399 | 617,686 | 882,198 | 584,674 | 527,846 | 445,321 | | 5,778,066 |
| 28 | Insurance | 108,112 | 106,836 | 107,206 | 106,212 | 105,685 | 105,685 | 105,685 | 111,247 | 105,685 | 105,854 | 105,853 | | 1,174,060 |
| 29 | Depreciation | 78,149 | 78,149 | 78,149 | 78,149 | 78,149 | 78,149 | 78,149 | 78,149 | 78,149 | 78,149 | 78,149 | | 859,639 |
| 30 | Rental and Leases | 17,135 | 24,134 | 24,629 | 27,651 | 25,866 | 20,651 | 23,946 | 27,901 | 26,068 | 24,204 | 20,590 | | 262,775 |
| 32 | Dues and Subscriptions | 20,633 | 20,467 | 16,363 | 13,440 | 24,250 | 16,450 | 21,414 | 21,160 | 20,097 | 29,508 | 19,506 | | 223,287 |
| 33 | Other Expense. | 102,412 | 70,319 | 76,057 | 126,683 | 47,006 | 68,472 | 39,252 | 89,604 | 86,982 | 96,131 | 129,580 | | 932,497 |
| 34 | Total Expenses | 2,992,850 | 3,700,637 | 3,218,590 | 3,533,697 | 3,320,120 | 3,565,594 | 3,684,267 | 3,898,467 | 3,847,896 | 3,722,486 | 3,568,468 | - | 39,053,073 |
| 35 | Surplus (Loss) from Operations | (165,425) | (1,662,900) | (748,651) | (1,091,574) | (891,992) | (617,989) | 475,141 | (595,040) | (357,914) | (619,445) | (541,855) | - | (6,817,644) |
| 36 | Non-Operating Income | | | | | | | | | | | | | |
| 37 | Tax Revenue | 350,855 | 229,167 | 229,167 | 229,167 | 229,167 | 229,167 | 229,167 | 229,167 | 229,167 | 229,167 | 229,167 | | 2,642,522 |
| 38 | Other non-operating | 319,388 | 9,108 | 152,556 | 556,907 | 5,662 | 448,411 | 276,791 | 20,955 | 15,695 | 664,883 | 525,088 | | 2,995,443 |
| | Interest Income | 772 | 211 | 484,545 | 618 | 407 | 447,476 | 1,061 | 319 | 464,814 | 6,377 | 333 | | 1,406,935 |
| | Interest Expense | (8,418) | (7,243) | (7,083) | (6,957) | (6,831) | (6,712) | (7,087) | (6,965) | (6,996) | (6,792) | (48,710) | | (119,795) |
| | IGT Expense | | | | | | | | | | | | | - |
| 39 | Total Non-operating | 662,597 | 231,243 | 859,185 | 779,734 | 228,405 | 1,118,341 | 499,932 | 243,476 | 702,680 | 893,634 | 705,877 | - | 6,925,104 |
| 40 | Surplus/(Loss) | 497,172 | (1,431,657) | 110,534 | (311,840) | (663,587) | 500,352 | 975,073 | (351,564) | 344,766 | 274,189 | 164,022 | - | 107,460 |

| | | | | | | | | | | | | |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|--|
| 2024-2025 Actual BS | | | | | | | | | | | | |
| BALANCE SHEET | | | | | | | | | | | | |
| | July | Aug | Sept | Oct | Nov | Dec | Jan | Feb | Mar | Apr | May | |
| ASSETS: | | | | | | | | | | | | |
| Current Assets | | | | | | | | | | | | |
| Cash and Cash Equivalents (Includes CD's) | 3,533,830 | 1,323,001 | 2,281,052 | 1,673,924 | 2,293,446 | 3,187,862 | 2,552,866 | 1,919,498 | 2,329,036 | 3,083,076 | 3,022,375 | |
| Gross Patient Accounts Receivable | 15,292,129 | 14,332,026 | 13,484,606 | 13,051,469 | 13,113,478 | 14,450,324 | 16,308,599 | 17,116,870 | 17,001,101 | 16,141,098 | 14,678,117 | |
| Less: Reserves for Allowances & Bad Debt | 10,438,332 | 9,896,190 | 9,217,063 | 8,787,091 | 8,662,431 | 9,519,921 | 10,200,193 | 10,675,128 | 10,703,467 | 10,456,389 | 9,805,964 | |
| Net Patient Accounts Receivable | 4,853,797 | 4,435,836 | 4,267,543 | 4,264,378 | 4,451,047 | 4,930,403 | 6,108,406 | 6,441,742 | 6,297,633 | 5,684,709 | 4,872,153 | |
| Tax Revenue Receivable | | | | | | | | | | | | |
| Other Receivables | 542,125 | 602,584 | 565,558 | 368,577 | 2,955,502 | 2,945,966 | -3,882,705 | -4,840,487 | -3,711,304 | -4,321,727 | -3,969,416 | |
| Inventories | 266,291 | 274,891 | 288,935 | 285,184 | 320,251 | 322,226 | 347,549 | 351,793 | 360,360 | 359,079 | 360,272 | |
| Prepaid Expenses | 1,307,868 | 1,245,576 | 1,160,868 | 1,155,960 | 1,019,379 | 970,327 | 884,497 | 792,371 | 643,684 | 587,326 | 496,140 | |
| Due From Third Party Payers | 0 | 0 | | | | | | | | | | |
| Due From Affiliates/Related Organizations | 0 | 0 | | | | | | | | | | |
| Other Current Assets | 2,750,000 | 2,749,865 | 2,748,665 | 2,748,665 | 2,385,588 | 1,105,533 | 1,037,349 | 1,053,164 | 881,547 | -11,094 | -151,751 | |
| Total Current Assets | 13,253,911 | 10,631,752 | 11,312,621 | 10,496,688 | 13,425,213 | 13,462,318 | 7,047,963 | 5,718,081 | 6,800,957 | 5,381,370 | 4,629,774 | |
| Assets Whose Use is Limited | | | | | | | | | | | | |
| Investments | 40,888,786 | 40,888,786 | 40,373,142 | 15,373,142 | 11,673,142 | 12,120,270 | 18,370,270 | 18,370,270 | 17,010,270 | 19,573,172 | 20,073,172 | |
| Board Designated Funds | 0 | 0 | 0 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 | 25,000,000 | |
| Other Limited Use Assets | 133,608 | 133,608 | 133,608 | 133,608 | 133,608 | 133,608 | 133,608 | 133,608 | 133,608 | 133,608 | 133,608 | |
| Total Limited Use Assets | 41,022,394 | 41,022,394 | 40,506,750 | 40,506,750 | 36,806,750 | 37,253,878 | 43,503,878 | 43,503,878 | 42,143,878 | 44,706,780 | 45,206,780 | |
| Property, Plant, and Equipment | | | | | | | | | | | | |
| Land and Land Improvements | 4,216,685 | 4,201,210 | 4,216,685 | 4,216,685 | 4,216,685 | 4,216,685 | 4,216,685 | 4,216,685 | 4,216,685 | 4,216,685 | 4,216,685 | |
| Building and Building Improvements | 9,618,188 | 9,618,188 | 9,683,371 | 9,683,371 | 9,784,775 | 9,784,775 | 9,784,775 | 9,784,775 | 9,799,520 | 9,807,328 | 9,808,079 | |
| Equipment | 15,815,379 | 18,418,736 | 18,526,451 | 18,746,342 | 18,713,685 | 18,824,492 | 18,808,694 | 18,994,548 | 19,027,118 | 19,244,698 | 19,341,945 | |
| Construction In Progress | 4,059,556 | 1,462,628 | 1,462,628 | 1,485,293 | 1,490,516 | 1,492,674 | 1,493,444 | 1,668,209 | 1,668,209 | 1,605,035 | 1,606,665 | |
| Capitalized Interest | | | | | | | | | | | | |
| Gross Property, Plant, and Equipment | 33,709,808 | 33,700,763 | 33,889,135 | 34,131,690 | 34,205,661 | 34,318,626 | 34,303,598 | 34,664,216 | 34,711,532 | 34,873,746 | 34,973,373 | |
| Less: Accumulated Depreciation | 20,245,936 | 20,324,085 | 20,402,233 | 20,480,383 | 20,558,532 | 20,636,681 | 20,714,830 | 20,807,972 | 20,886,121 | 20,964,270 | 21,042,419 | |
| Net Property, Plant, and Equipment | 13,463,872 | 13,376,678 | 13,486,902 | 13,651,307 | 13,647,130 | 13,681,945 | 13,588,768 | 13,856,245 | 13,825,411 | 13,909,476 | 13,930,955 | |
| TOTAL UNRESTRICTED ASSETS | 67,740,176 | 65,030,823 | 65,306,273 | 64,654,745 | 63,879,093 | 64,398,140 | 64,140,610 | 63,078,203 | 62,770,246 | 63,997,626 | 63,767,508 | |
| Restricted Assets | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL ASSETS | 67,740,176 | 65,030,823 | 65,306,273 | 64,654,745 | 63,879,093 | 64,398,140 | 64,140,610 | 63,078,203 | 62,770,246 | 63,997,626 | 63,767,508 | |

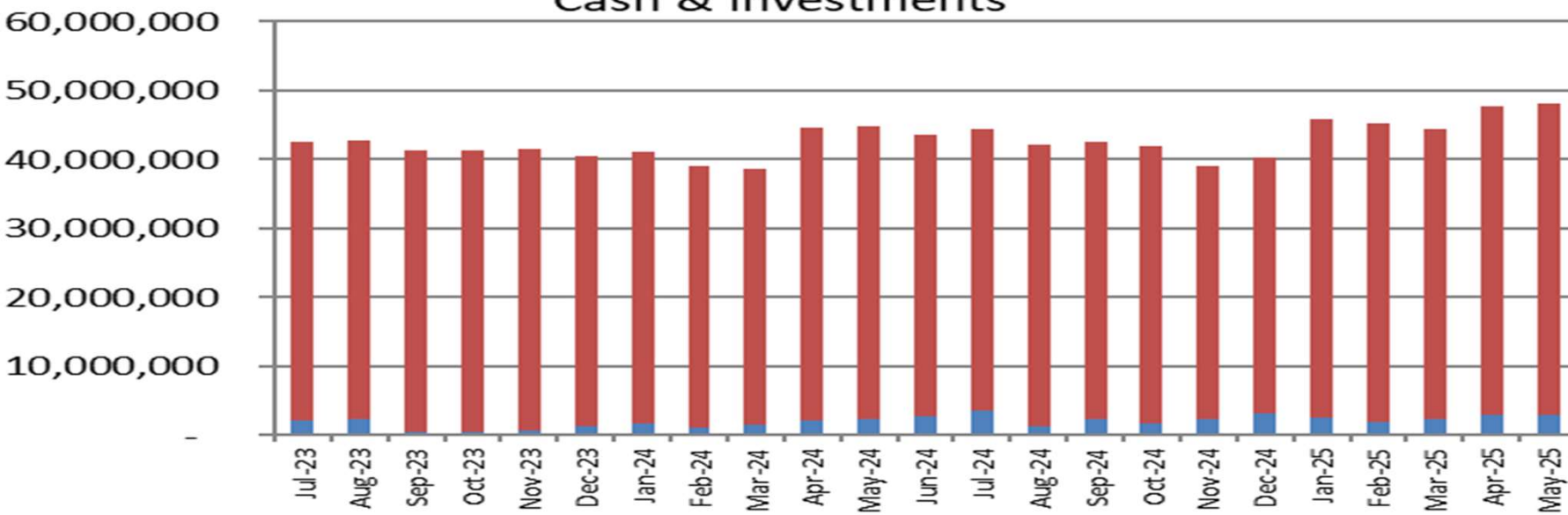
| | | | | | | | | | | | | |
|---|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|--|
| LIABILITIES: | 0 | | | | | | | | | | | |
| Current Liabilities | | | | | | | | | | | | |
| Accounts Payable | 1,829,377 | 784,840 | 1,107,722 | 773,316 | 833,809 | 831,708 | 566,115 | 1,055,656 | 671,043 | 1,129,695 | 742,956 | |
| Notes and Loans Payable | | | | | | | | | | | | |
| Accrued Payroll | 1,157,795 | 838,342 | 810,564 | 1,080,382 | 1,204,792 | 1,437,371 | 791,087 | 833,871 | 1,033,660 | 1,201,460 | 1,400,687 | |
| Patient Refunds Payable | | | | | | | | | | | | |
| Due to Third Party Payers (Settlements) | 3,698,698 | 3,703,206 | 3,707,714 | 3,733,422 | 3,737,930 | 3,742,733 | 3,461,225 | 1,297,088 | 1,296,450 | 1,604,413 | 1,606,667 | |
| Advances From Third Party Payers | | | | | | | | | | | | |
| Current Portion of Def Rev - Txs, | 2,750,000 | 2,520,833 | 2,291,667 | 2,062,500 | 1,833,333 | 1,604,167 | 1,375,000 | 865,407 | 636,240 | 407,074 | 177,907 | |
| Current Portion - LT Debt | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | 45,000 | |
| Current Portion of AB915 | | | | | | | | | | | | |
| Other Current Liabilities (Accrued Interest & Accrued Other | 174,649 | 485,603 | 580,073 | 508,431 | 436,122 | 493,703 | 683,650 | 506,373 | 276,715 | 533,006 | 564,369 | |
| Total Current Liabilities | 9,655,519 | 8,377,823 | 8,542,739 | 8,203,051 | 8,090,985 | 8,154,681 | 6,922,077 | 4,603,395 | 3,959,108 | 4,920,648 | 4,537,586 | |
| Long Term Debt | | | | | | | | | | | | |
| USDA Loan | | | | | | | | | | | | |
| Leases Payable | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Less: Current Portion Of Long Term Debt | -2,640,000 | -2,640,000 | -2,640,000 | -2,640,000 | -2,640,000 | -2,595,000 | -2,595,000 | -2,595,000 | -2,595,000 | -2,595,000 | -2,595,000 | |
| Total Long Term Debt (Net of Current) | 2,640,000 | 2,640,000 | 2,640,000 | 2,640,000 | 2,640,000 | 2,595,000 | 2,595,000 | 2,595,000 | 2,595,000 | 2,595,000 | 2,595,000 | |
| Other Long Term Liabilities | | | | | | | | | | | | |
| Deferred Revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| Other | 0 | 0 | 0 | 0 | 0 | 0 | | | | | | |
| Total Other Long Term Liabilities | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | |
| TOTAL LIABILITIES | 12,295,519 | 11,017,823 | 11,182,739 | 10,843,051 | 10,730,985 | 10,749,681 | 9,517,077 | 7,198,395 | 6,554,108 | 7,515,648 | 7,132,586 | |
| Fund Balance | | | | | | | | | | | | |
| Unrestricted Fund Balance | 54,947,486 | 55,444,657 | 54,013,000 | 54,123,535 | 53,811,694 | 53,148,107 | 53,648,459 | 56,231,373 | 55,871,371 | 56,207,789 | 56,470,900 | |
| Temporarily Restricted Fund Balance | | 0 | | | | 0 | | | | | | |
| Equity Transfer from FRHG | 0 | 0 | | | | 0 | | | | | | |
| Net Revenue/(Expenses) | 497,172 | -1,431,657 | 110,534 | -311,841 | -663,587 | 500,352 | 975,073 | -351,565 | 344,766 | 274,189 | 164,022 | |
| TOTAL FUND BALANCE | 55,444,658 | 54,013,000 | 54,123,534 | 53,811,694 | 53,148,107 | 53,648,459 | 54,623,532 | 55,879,808 | 56,216,137 | 56,481,978 | 56,634,922 | |
| TOTAL LIABILITIES & FUND BALANCE | 67,740,177 | 65,030,823 | 65,306,273 | 64,654,745 | 63,879,092 | 64,398,141 | 64,140,609 | 63,078,203 | 62,770,245 | 63,997,626 | 63,767,508 | |

| | | | | | | | | | | | |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Bear Valley Community | Fiscal Year | FYE 6-30-25 | | | | | | | | | |
| | | | | | | | | | | | |
| AR by Financial Class | Jul-24 | Aug-24 | Sep-24 | Oct-24 | Nov-24 | Dec-24 | Jan-25 | Feb-25 | Mar-25 | Apr-25 | May-25 |
| Medicare | 2,334,095 | 2,121,815 | 1,456,030 | 1,760,244 | 1,294,456 | 1,526,822 | 1,857,610 | 1,851,655 | 2,163,467 | 1,971,989 | 1,632,625 |
| Medicaid | 3,266,485 | 3,655,865 | 3,789,232 | 3,648,700 | 3,777,193 | 4,699,166 | 4,472,864 | 4,750,317 | 4,671,421 | 4,300,195 | 3,823,163 |
| Blue Cross | 752,253 | 748,833 | 552,966 | 532,023 | 675,624 | 935,292 | 1,206,075 | 1,094,260 | 1,162,045 | 896,566 | 648,454 |
| Commercial Insurance | 4,884,202 | 4,567,247 | 3,989,337 | 3,767,042 | 4,220,533 | 4,567,463 | 5,319,338 | 5,753,987 | 5,319,898 | 4,915,371 | 4,674,591 |
| Workers Compensation | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Other Third Party | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Self Pay | 5,180,934 | 4,453,213 | 4,810,875 | 4,479,971 | 4,291,443 | 3,880,200 | 4,540,441 | 4,745,561 | 4,800,446 | 5,242,889 | 5,225,292 |
| Subtotal | 16,417,969 | 15,546,973 | 14,598,440 | 14,187,980 | 14,259,249 | 15,608,943 | 17,396,328 | 18,195,780 | 18,117,277 | 17,327,010 | 16,004,125 |
| Less Credit Balances | (1,129,833) | (1,218,990) | (1,117,877) | (1,140,556) | (1,140,556) | (1,162,662) | (1,091,772) | (1,082,952) | (1,120,220) | (1,189,954) | (1,330,051) |
| Total AR including credit balances | 15,288,136 | 14,327,983 | 13,480,563 | 13,047,424 | 13,118,693 | 14,446,281 | 16,304,556 | 17,112,828 | 16,997,057 | 16,137,056 | 14,674,074 |
| | | | | | | | | | | | |
| | | | | | | | | | | | |
| AR by Age from Discharge | | | | | | | | | | | |
| 0-30 Days | 5,227,689 | 4,943,537 | 4,005,521 | 4,478,990 | 4,872,149 | 5,959,909 | 6,510,448 | 6,080,574 | 5,745,605 | 5,500,846 | 4,623,358 |
| 31-60 Days | 2,279,818 | 2,205,243 | 2,032,036 | 1,447,679 | 1,788,029 | 2,023,938 | 2,928,918 | 3,323,416 | 2,773,790 | 2,588,029 | 2,438,991 |
| 61-90 Days | 1,494,024 | 1,088,095 | 1,218,613 | 1,099,205 | 790,079 | 989,982 | 1,291,568 | 1,705,915 | 2,085,274 | 1,382,623 | 1,213,883 |
| 91-120 Days | 999,117 | 1,119,044 | 803,066 | 937,770 | 781,620 | 586,430 | 752,100 | 1,107,088 | 1,330,931 | 1,378,414 | 940,212 |
| 121-180 Days | 2,096,361 | 1,657,287 | 1,629,093 | 1,488,971 | 1,405,863 | 1,321,429 | 1,130,430 | 1,150,231 | 1,476,267 | 1,722,925 | 1,906,079 |
| 181-365 Days | 4,320,959 | 4,533,767 | 4,910,110 | 4,735,367 | 4,621,509 | 4,727,255 | 4,782,864 | 4,828,556 | 4,705,410 | 4,754,173 | 4,881,602 |
| Over 365 Days | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 |
| Total | 16,417,969 | 15,546,973 | 14,598,440 | 14,187,980 | 14,259,249 | 15,608,943 | 17,396,328 | 18,195,780 | 18,117,277 | 17,327,010 | 16,004,125 |
| | | | | | | | | | | | |
| % Age from Discharge | | | | | | | | | | | |
| 0-30 Days | 31.8% | 31.8% | 27.4% | 31.6% | 34.2% | 38.2% | 37.4% | 33.4% | 31.7% | 31.7% | 28.9% |
| 31-60 Days | 13.9% | 14.2% | 13.9% | 10.2% | 12.5% | 13.0% | 16.8% | 18.3% | 15.3% | 14.9% | 15.2% |
| 61-90 Days | 9.1% | 7.0% | 8.3% | 7.7% | 5.5% | 6.3% | 7.4% | 9.4% | 11.5% | 8.0% | 7.6% |
| 91-120 Days | 6.1% | 7.2% | 5.5% | 6.6% | 5.5% | 3.8% | 4.3% | 6.1% | 7.3% | 8.0% | 5.9% |
| 121-180 Days | 12.8% | 10.7% | 11.2% | 10.5% | 9.9% | 8.5% | 6.5% | 6.3% | 8.1% | 9.9% | 11.9% |
| 181-365 Days | 26.3% | 29.2% | 33.6% | 33.4% | 32.4% | 30.3% | 27.5% | 26.5% | 26.0% | 27.4% | 30.5% |
| Over 365 Days | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Total | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% | 100.0% |
| | | | | | | | | | | | |
| Dollars Over 120 Days | 6,417,320 | 6,191,054 | 6,539,203 | 6,224,338 | 6,027,372 | 6,048,684 | 5,913,294 | 5,978,787 | 6,181,677 | 6,477,098 | 6,787,681 |
| Per Cent over 120 Days | 39.1% | 39.8% | 44.8% | 43.9% | 42.3% | 38.8% | 34.0% | 32.9% | 34.1% | 37.4% | 42.4% |
| | | | | | | | | | | | |
| Average Daily Revenue - prior 3 mo | 197,590 | 197,165 | 188,652 | 172,982 | 168,264 | 187,320 | 204,486 | 234,324 | 218,919 | 210,462 | 196,615 |
| | | | | | | | | | | | |
| Avg days of Rev in AR - Gross (Net of CB) | 77.4 | 72.7 | 71.5 | 75.4 | 78.0 | 77.1 | 79.7 | 73.0 | 77.6 | 76.7 | 74.6 |
| Avg days of Rev in AR - Gross (No CB) | 83.1 | 78.9 | 77.4 | 82.0 | 84.7 | 83.3 | 85.1 | 77.7 | 82.8 | 82.3 | 81.4 |

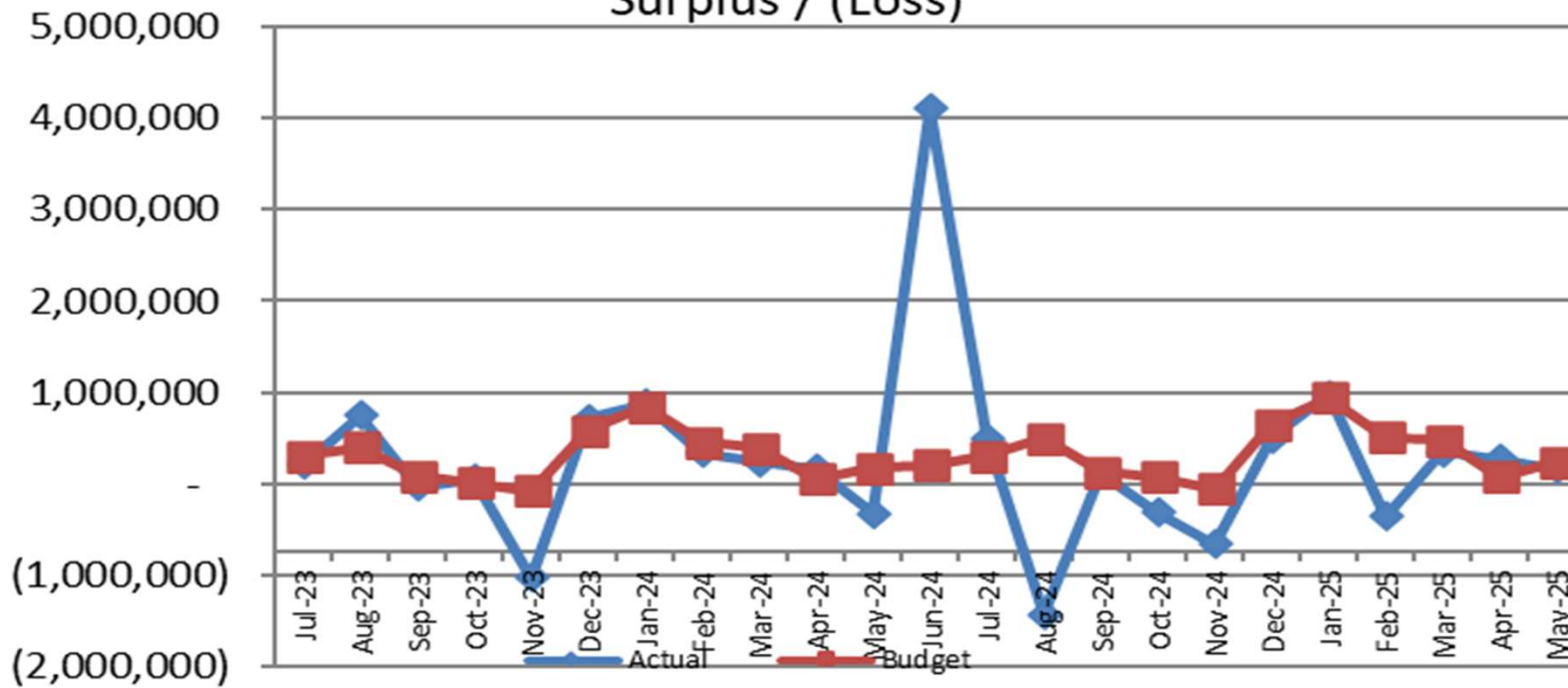
| Units of Service For the period ending May 2025 | | | | | | | | | | | | | |
|--|--------|--------|----------|---------|-----------|--------------------------------|--|--|--------------|--------|--------|----------|-----------|
| 31 | | 335 | | | | | | | | | | | |
| Current Month | | | | | | Bear Valley Community Hospital | | | Year-To-Date | | | | |
| May-25 | | May-24 | Actual | -Budget | Act.-Act. | | | | May-25 | May-24 | Actual | -Budget | Act.-Act. |
| Actual | Budget | Actual | Variance | Var % | Var % | | | | Actual | Budget | Actual | Variance | Var % |
| 130 | 166 | 117 | (36) | -21.5% | 11.1% | Med Surg Patient Days | | | 1311 | 1,536 | 1,033 | (225) | -14.6% |
| 23 | 78 | 40 | (55) | -70.3% | -42.5% | Swing Patient Days | | | 455 | 838 | 647 | (383) | -45.7% |
| 634 | 612 | 595 | 22 | 3.6% | 6.6% | SNF Patient Days | | | 6,294 | 6,535 | 6,554 | (241) | -3.7% |
| 787 | 855 | 752 | (68) | -8.0% | 4.7% | Total Patient Days | | | 8,060 | 8,908 | 8,234 | (848) | -9.5% |
| 32 | 30 | 30 | 2 | 8.3% | 6.7% | Acute Admissions | | | 345 | 319 | 297 | 26 | 8.0% |
| 27 | 29 | 28 | (2) | -6.5% | -3.6% | Acute Discharges | | | 338 | 312 | 289 | 26 | 8.3% |
| 4.8 | 5.7 | 4.2 | (1) | -16.0% | 15.2% | Acute Average Length of Stay | | | 3.9 | 4.9 | 3.6 | (1) | -21.2% |
| 0.7 | 2.5 | 1.3 | (1.76) | -70.3% | -42.5% | Swing Average Daily Census | | | 1.4 | 2.5 | 1.9 | (1.1) | -45.7% |
| 4.2 | 5.3 | 3.8 | (1.15) | -21.5% | 11.1% | Acute Average Daily Census | | | 3.9 | 4.6 | 3.1 | (0.7) | -14.6% |
| 20.5 | 19.7 | 19.2 | 0.7 | 3.6% | 6.6% | SNFAvg Daily Census | | | 18.8 | 19.5 | 19.6 | (0.7) | -3.7% |
| 25.4 | 27.6 | 24.3 | (2.2) | -8.0% | 4.7% | Total Avg. Daily Census | | | 24.1 | 26.6 | 24.6 | (2.5) | -9.5% |
| 56.4% | 61.3% | 53.9% | -5% | -8.0% | 4.7% | % Occupancy | | | 53.5% | 59.1% | 54.6% | -6% | -9.5% |
| 31 | 20 | 27 | 11 | 55.4% | 14.8% | Emergency Room Admitted | | | 326 | 245 | 266 | 81 | 33.1% |
| 832 | 918 | 937 | (86) | -9.3% | -11.2% | Emergency Room Discharged | | | 10,565 | 11,268 | 11,192 | (703) | -6.2% |
| 863 | 938 | 964 | (75) | -7.9% | -10.5% | Emergency Room Total | | | 10,891 | 11,513 | 11,458 | (622) | -5.4% |
| 28 | 30 | 31 | (2) | -7.9% | -10.5% | ER visits per calendar day | | | 33 | 34 | 34 | (2) | -5.4% |
| 96.9% | 67.5% | 90.0% | 22% | 32.8% | 7.6% | % Admits from ER | | | 94.5% | 76.7% | 89.6% | 32% | 41.2% |
| 4 | 4 | 6 | - | 0.0% | -33.3% | Surgical Procedures I/P | | | 34 | 46 | 44 | (12) | -26.1% |
| 6 | 17 | 12 | (11) | -64.3% | -50.0% | Surgical Procedures O/P | | | 133 | 195 | 133 | (62) | -31.8% |
| 10 | 21 | 18 | (11) | -51.9% | -44.4% | TOTAL Procedures | | | 167 | 241 | 177 | (74) | -30.7% |
| 658 | 1,231 | 1,345 | (573) | -46.5% | -51.1% | Surgical/Anes Minutes Total | | | 9,763 | 13,305 | 12,435 | (3,542) | -26.6% |

| <div>Units of Service</div> <div>For the period ending May 2025</div> | | | | | | | | | | | | | |
|---|--------|--------|----------|---------|-----------|--------------------------------|-----------------------------|--------|--------|--------------|----------|---------|-----------|
| Current Month | | | | | | Bear Valley Community Hospital | | | | Year-To-Date | | | |
| May-25 | | May-24 | Actual | -Budget | Act.-Act. | | | May-25 | | May-24 | Actual | -Budget | Act.-Act. |
| Actual | Budget | Actual | Variance | Var % | Var % | | | Actual | Budget | Actual | Variance | Var % | Var % |
| 7,433 | 7,418 | 7,182 | 15 | 0.2% | 3.5% | | Lab Procedures | 75,925 | 73,063 | 72,109 | 2,862 | 3.9% | 5.3% |
| 669 | 842 | 809 | (173) | -20.5% | -17.3% | | X-Ray Procedures | 8,999 | 9,730 | 9,660 | (731) | -7.5% | -6.8% |
| 403 | 393 | 487 | 10 | 2.5% | -17.2% | | C.T. Scan Procedures | 5,232 | 5,034 | 4,952 | 198 | 3.9% | 5.7% |
| 172 | 189 | 135 | (17) | -9.0% | 27.4% | | Ultrasound Procedures | 1,837 | 1,790 | 1,750 | 47 | 2.6% | 5.0% |
| 38 | 57 | 70 | (19) | -33.7% | -45.7% | | Mammography Procedures | 506 | 620 | 598 | (114) | -18.3% | -15.4% |
| 308 | 335 | 335 | (27) | -8.1% | -8.1% | | EKG Procedures | 3,451 | 3,400 | 3,400 | 51 | 1.5% | 1.5% |
| 105 | 119 | 113 | (14) | -11.8% | -7.1% | | Respiratory Procedures | 1,251 | 1,308 | 1,265 | (57) | -4.4% | -1.1% |
| 3,004 | 2,596 | 3,179 | 408 | 15.7% | -5.5% | | Physical Therapy Procedures | 27,022 | 26,849 | 27,545 | 173 | 0.6% | -1.9% |
| 2,198 | 2,118 | 1,792 | 80 | 3.8% | 22.7% | | Primary Care Clinic Visits | 22,249 | 20,021 | 16,728 | 2,228 | 11.1% | 33.0% |
| 292 | 271 | 296 | 21 | 7.7% | -1.4% | | Specialty Clinic Visits | 3,261 | 2,770 | 2,953 | 491 | 17.7% | 10.4% |
| 2,490 | 2,389 | 2,088 | 101 | 4.2% | 19.3% | | Clinic | 25,510 | 22,791 | 19,681 | 2,719 | 11.9% | 29.6% |
| 80 | 77 | 67 | 3 | 4.2% | 19.3% | | Clinic visits per work day | 76 | 68 | 59 | 8 | 11.9% | 29.6% |
| 16.0% | 15.00% | 15.10% | 1.00% | 6.67% | 5.96% | | % Medicare Revenue | 14.38% | 15.00% | 14.11% | -0.62% | -4.12% | 1.93% |
| 48.30% | 37.00% | 43.90% | 11.30% | 30.54% | 10.02% | | % Medi-Cal Revenue | 42.72% | 37.00% | 39.64% | 5.72% | 15.45% | 7.78% |
| 33.50% | 43.00% | 37.80% | -9.50% | -22.09% | -11.38% | | % Insurance Revenue | 39.41% | 43.00% | 42.56% | -3.59% | -8.35% | -7.41% |
| 2.10% | 3.50% | 3.20% | -1.40% | -40.00% | -34.38% | | % Self-Pay Revenue | 3.48% | 3.50% | 3.95% | -0.02% | -0.52% | -11.95% |
| 203.1 | 192.2 | 186.7 | 11.0 | 5.7% | 8.8% | | Productive FTE's | 191.1 | 192.2 | 180.5 | (1.1) | -0.6% | 5.9% |
| 225.1 | 213.5 | 209.2 | 11.6 | 5.5% | 7.6% | | Total FTE's | 214.6 | 213.5 | 205.5 | 1.1 | 0.5% | 4.5% |

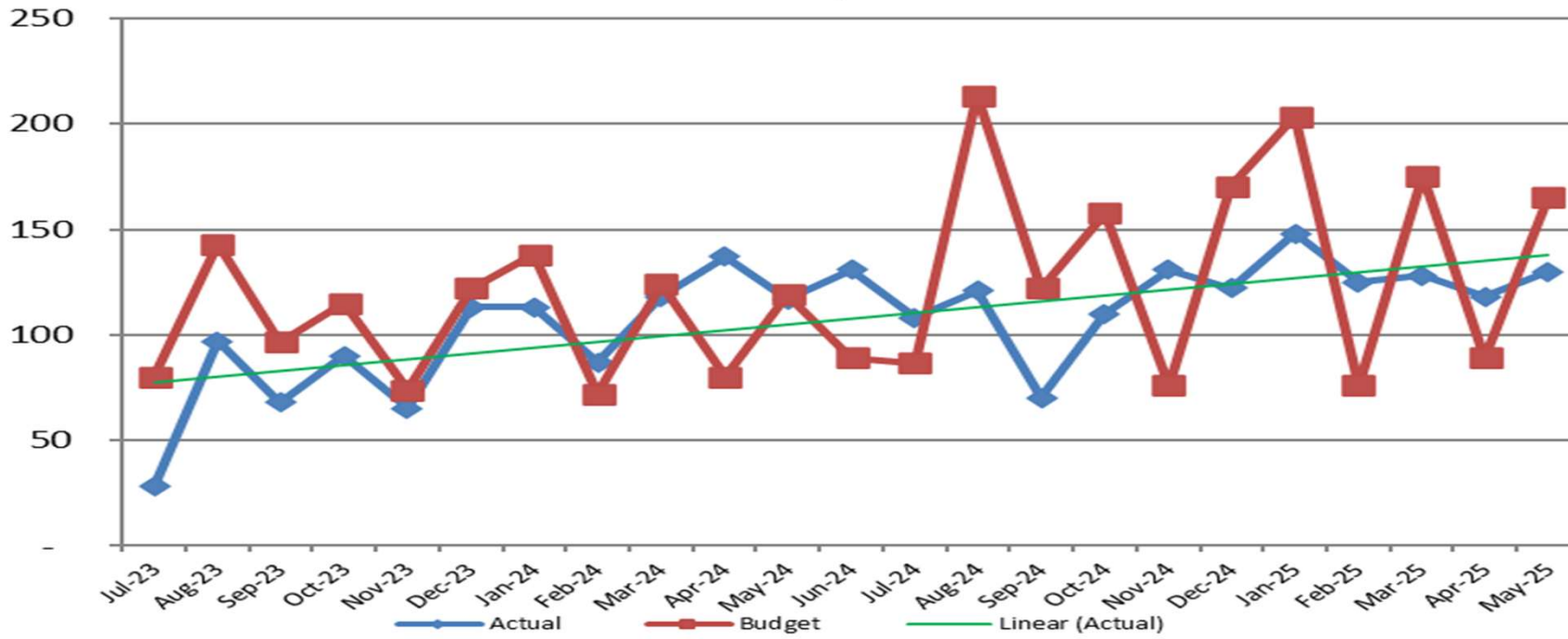
Cash & Investments



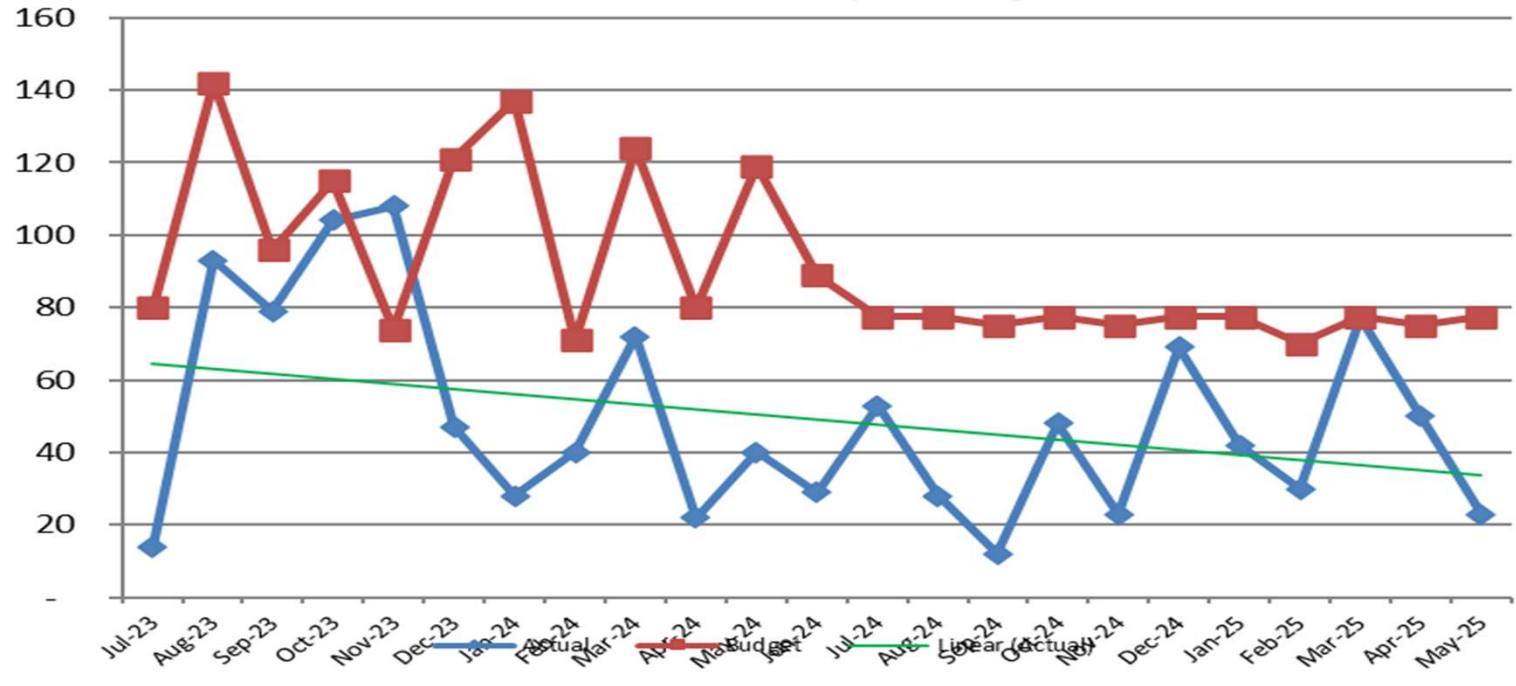
Surplus / (Loss)



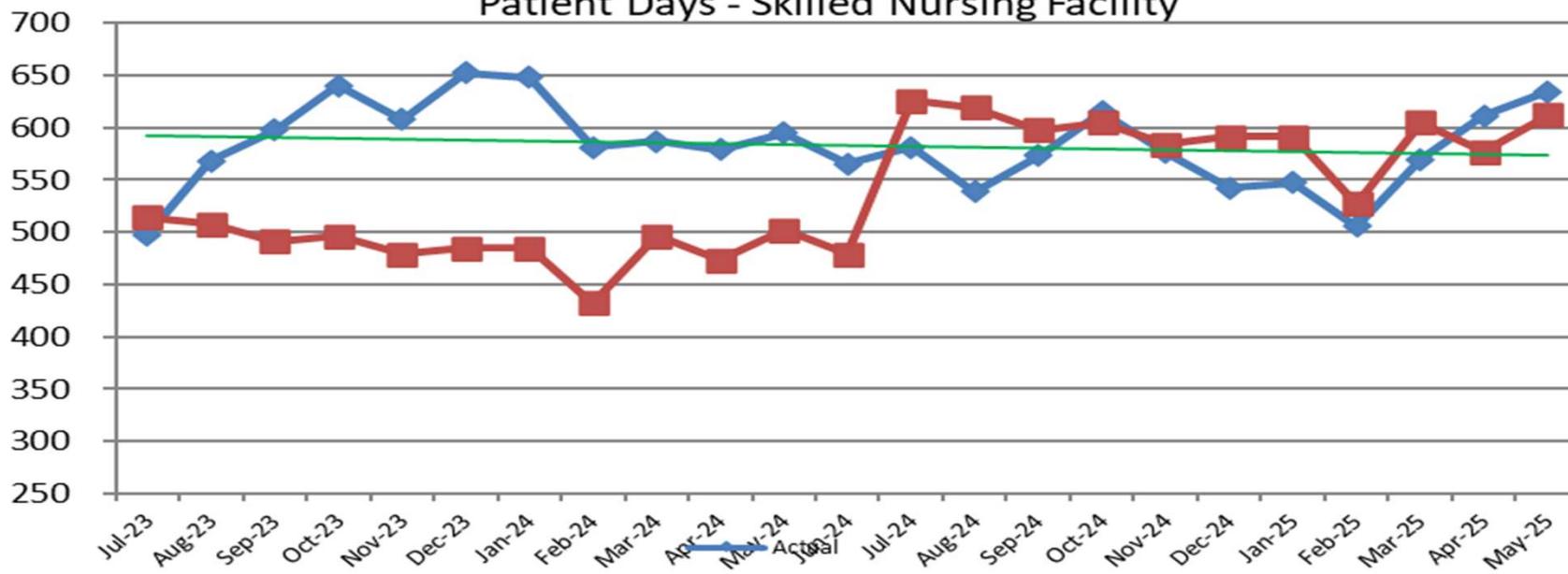
Patient Days - Acute



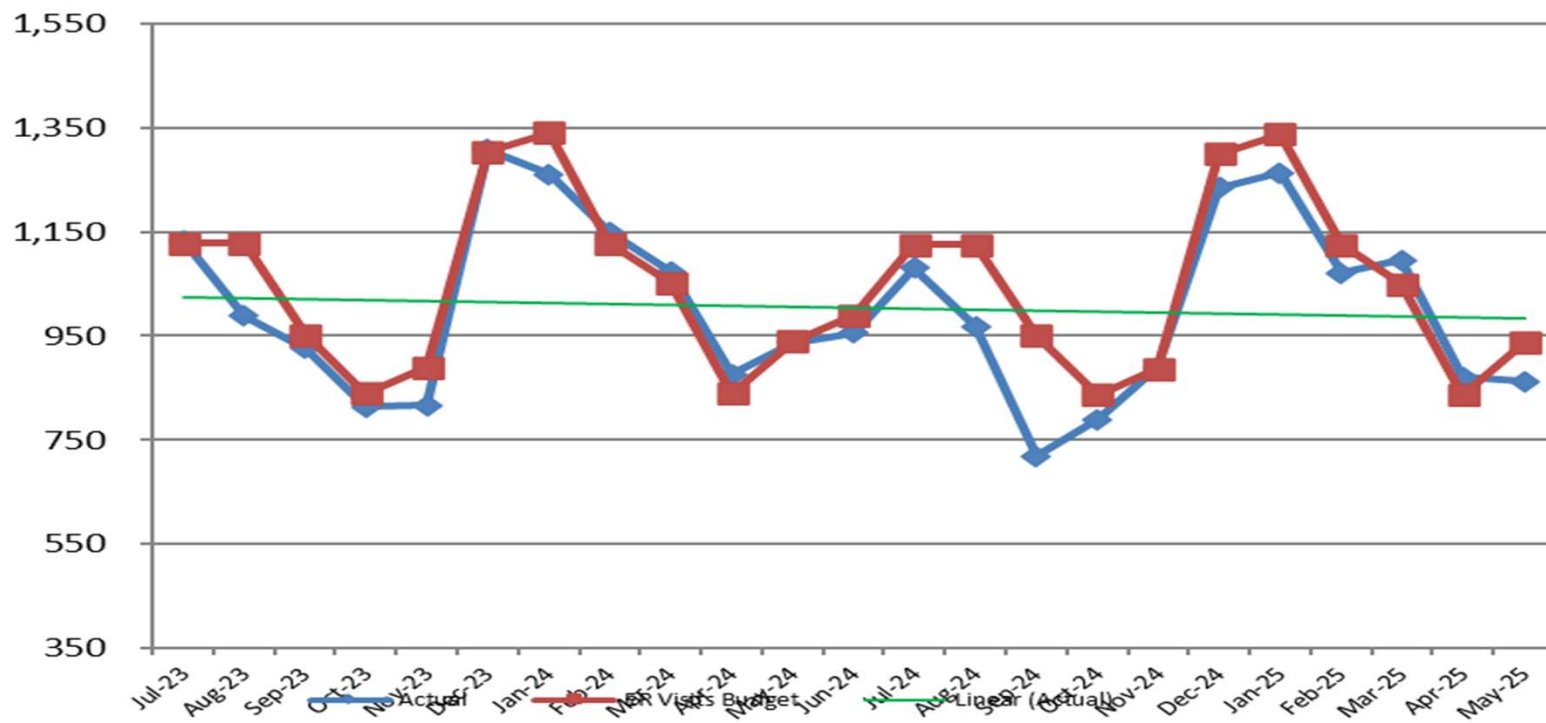
Patient Days - Swing



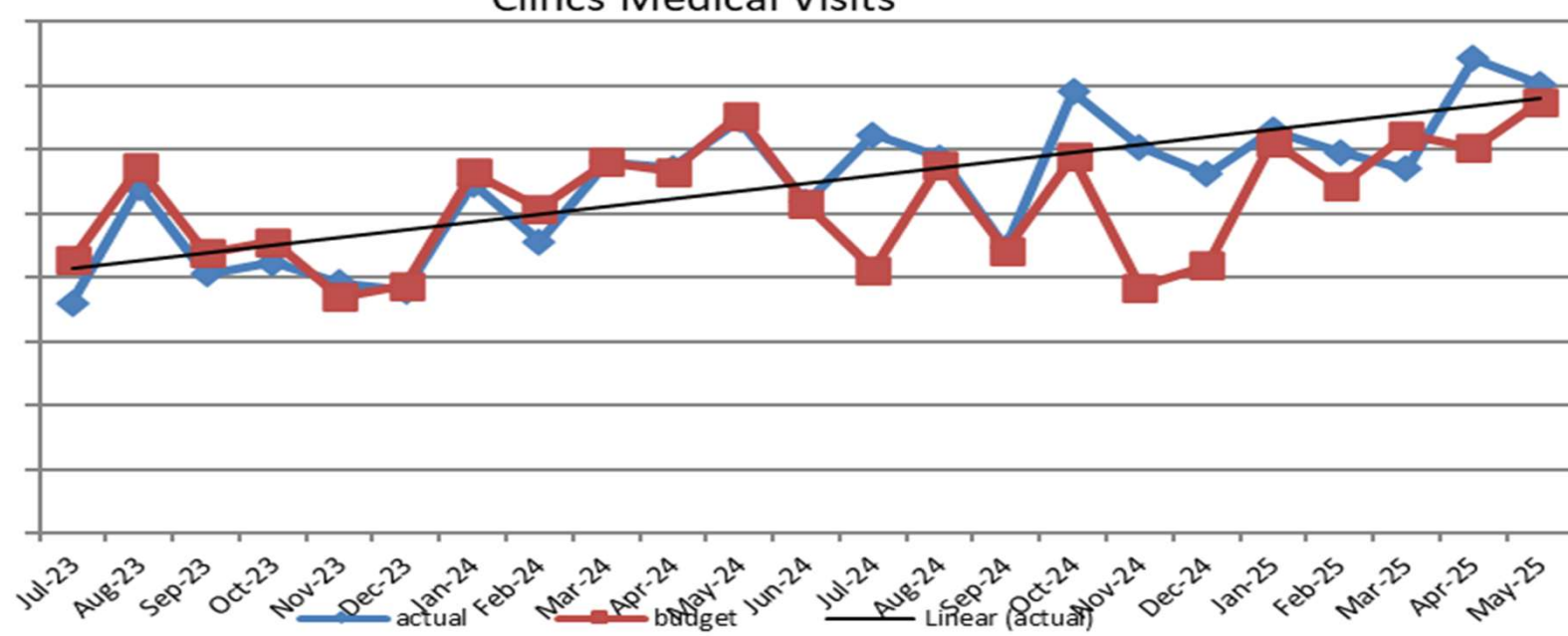
Patient Days - Skilled Nursing Facility



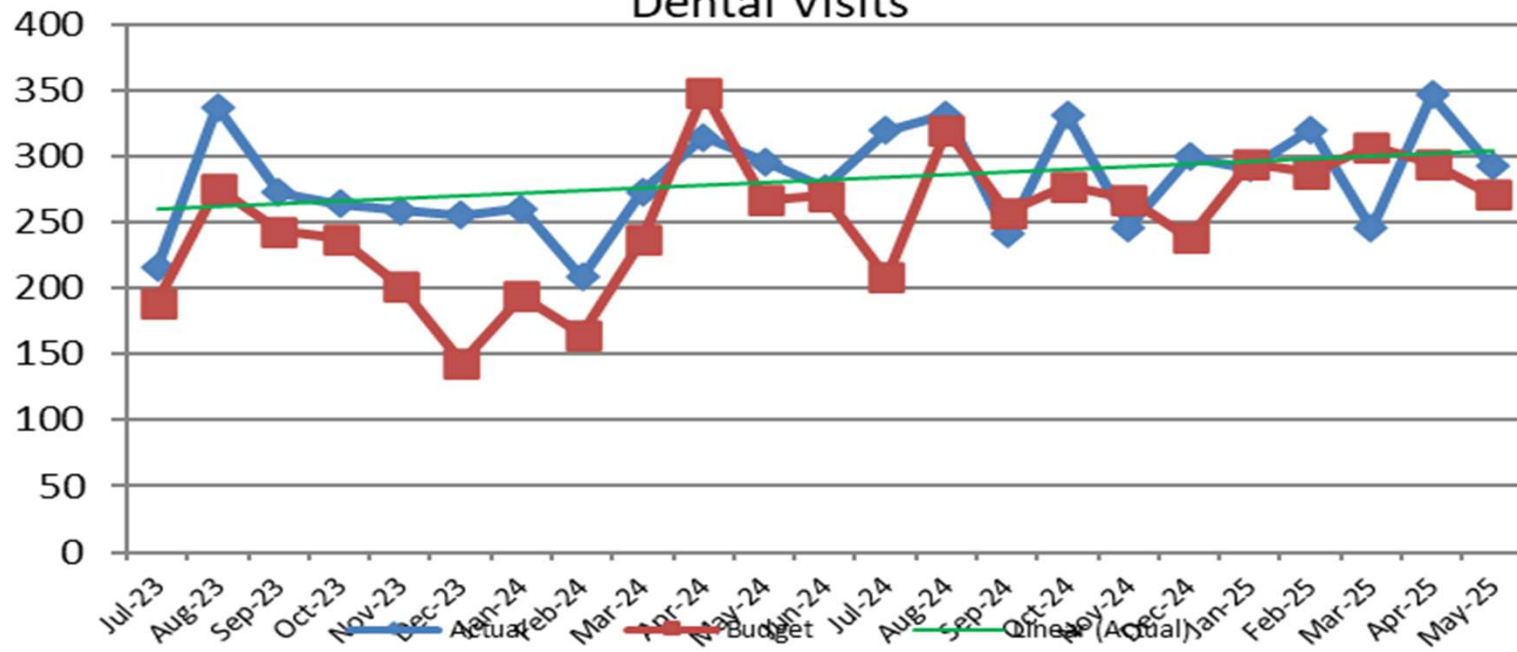
Emergency Room Visits



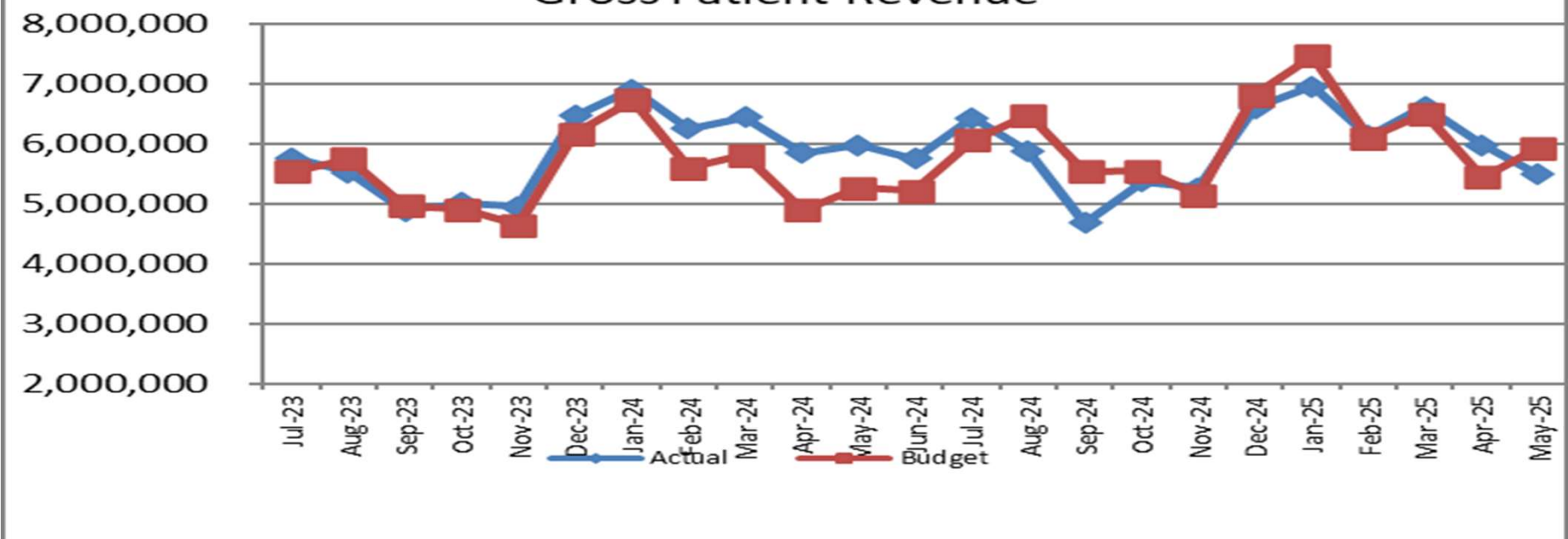
Clincs Medical Visits



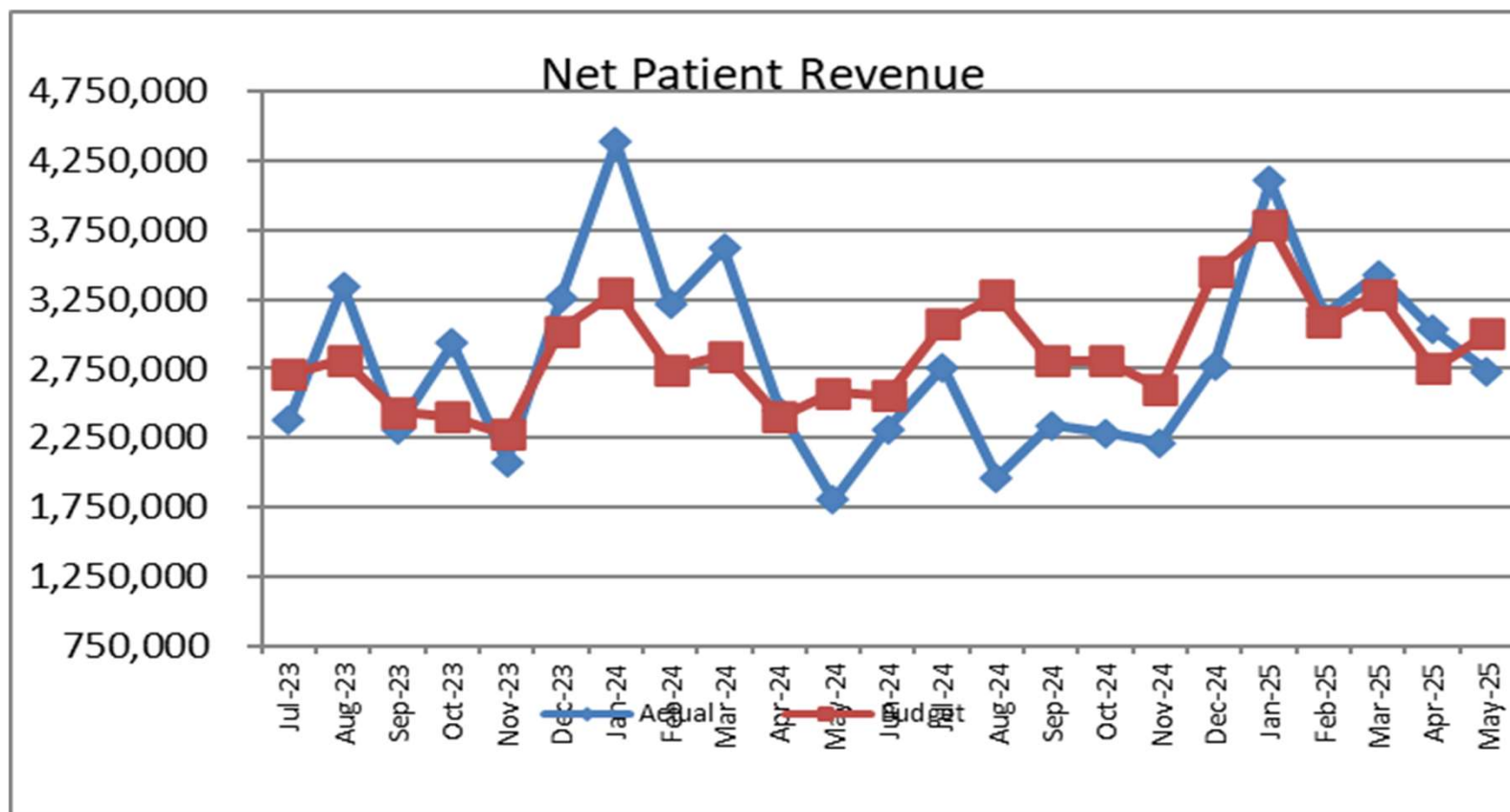
Dental Visits



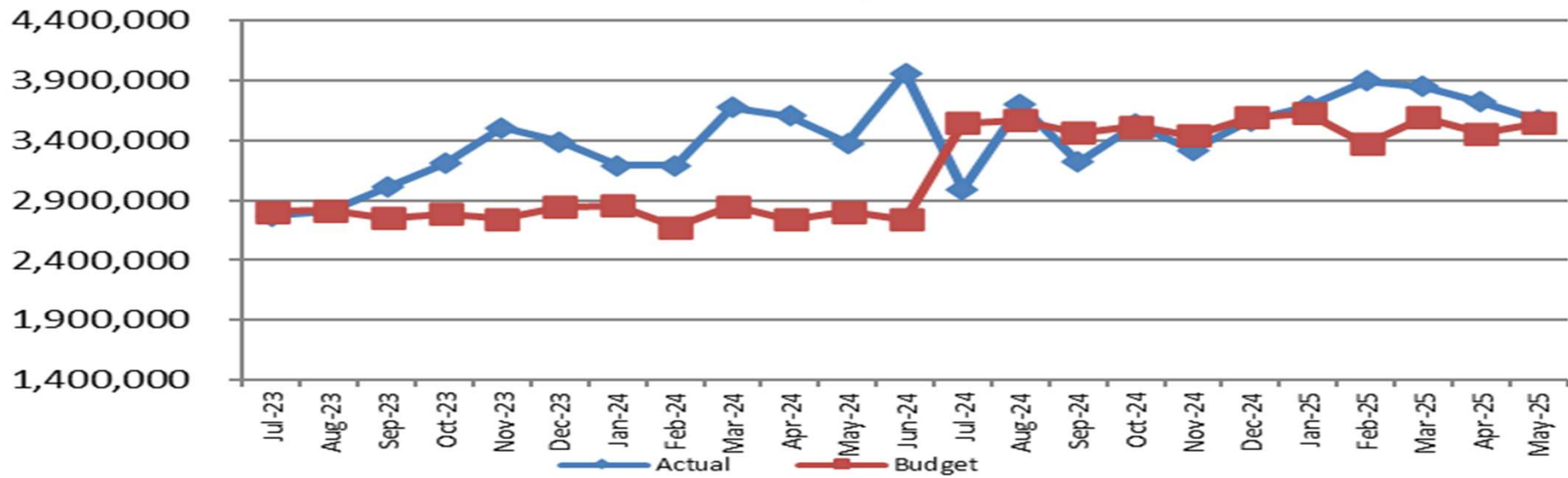
Gross Patient Revenue



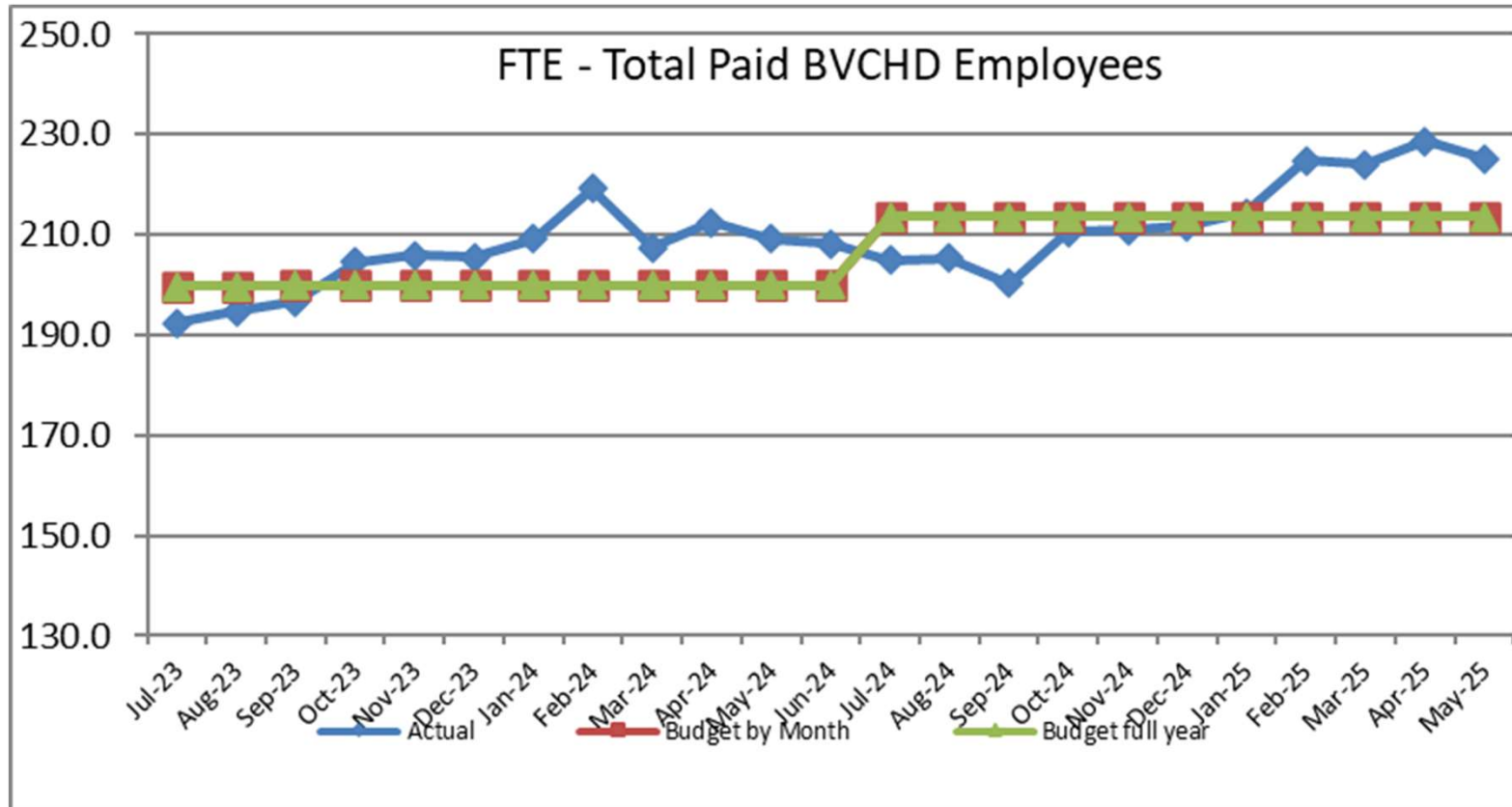
Net Patient Revenue



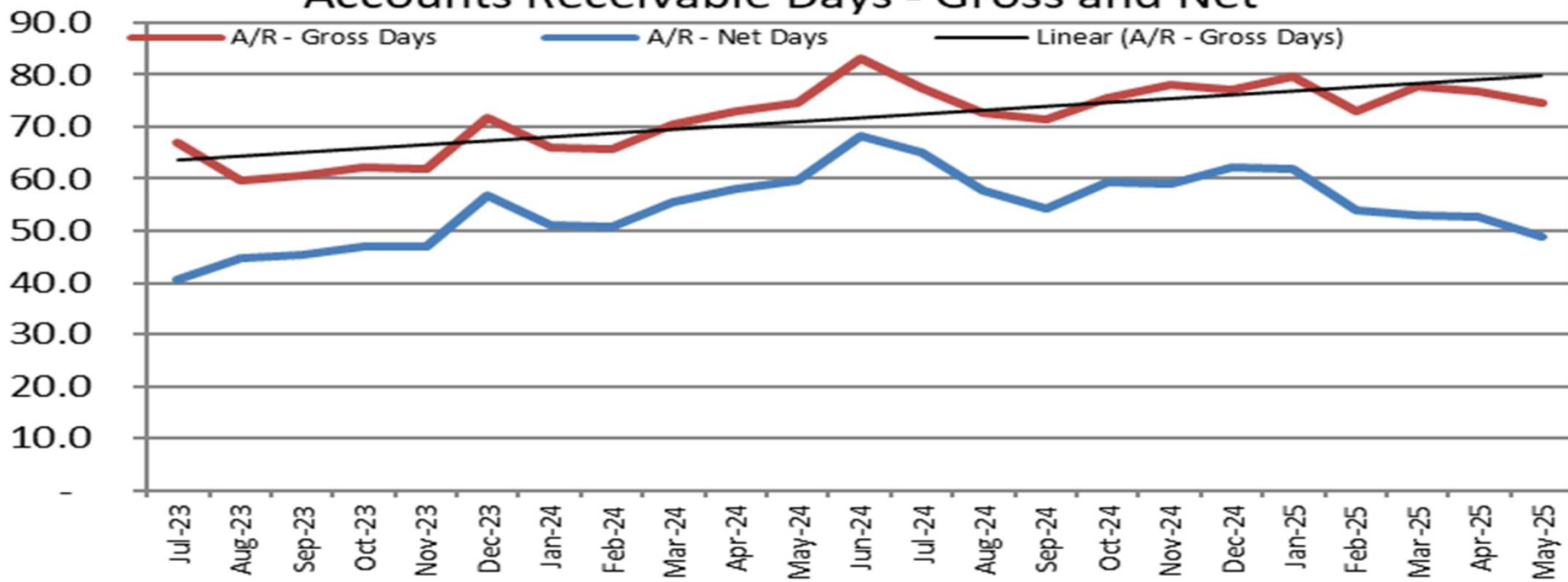
Total Expenses



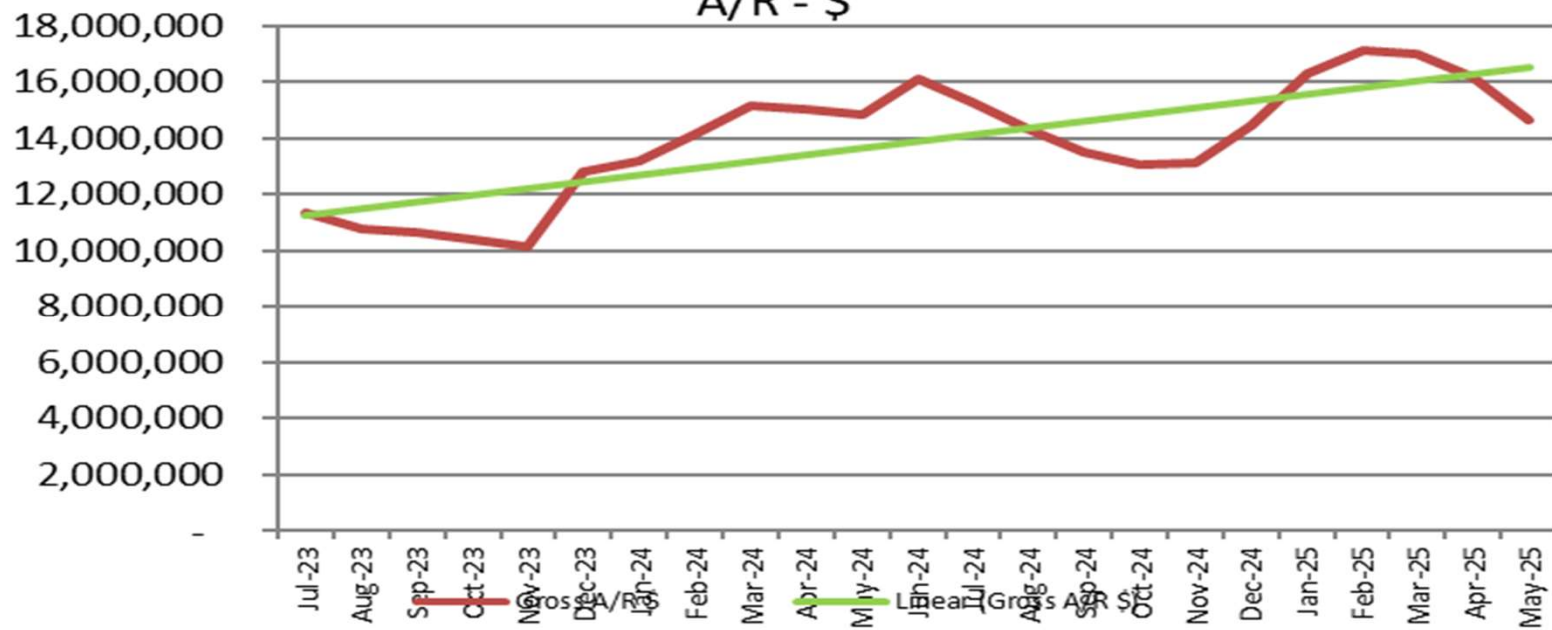
FTE - Total Paid BVCHD Employees



Accounts Receivable Days - Gross and Net



A/R - \$



8

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TIME:11:51

BEAR VALLEY COMMUNITY

CHECK REGISTER

05/01/25 THRU 05/31/25

PAGE 1

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| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|-------|--------|--------|----------|---------------------------------------|
| ----- | | | | |
| FMB | * | 116440 | 05/29/25 | 16,706.10CR GATEWAY ACCEPTANCE CO. |
| FMB | * | 116575 | 05/13/25 | 1,076.70CR DWP CITY OF BIG BEAR LAKE |
| FMB | * | 116602 | 05/15/25 | 77.58CR LITTLE GREEN HOUSE FLORIST |
| FMB | | 116765 | 05/01/25 | 100.00 NICOLE HALPIN |
| FMB | | 116766 | 05/01/25 | 2,667.94 ALCON VISION, LLC |
| FMB | | 116767 | 05/01/25 | 2,640.61 AMAZON CAPITAL SERVICES, INC |
| FMB | | 116768 | 05/01/25 | 1,250.00 ANDY WERKING |
| FMB | | 116769 | 05/01/25 | 1,179.75 ARTHREX, INC |
| FMB | | 116770 | 05/01/25 | 150.00 ASHE |
| FMB | | 116771 | 05/01/25 | 508.61 AT&T MOBILITY LLC |
| FMB | | 116772 | 05/01/25 | 107.76 AWARDS NETWORK |
| FMB | | 116773 | 05/01/25 | 433.11 BEAR VALLEY ELECTRIC |
| FMB | | 116774 | 05/01/25 | 125.48 BECKMAN COULTER INC |
| FMB | | 116775 | 05/01/25 | 2,100.82 BRACCO DIAGNOSTICS INC |
| FMB | | 116776 | 05/01/25 | 642.00 C&D TERMITE & PEST CONTROL |
| FMB | | 116777 | 05/01/25 | 180.00 CALIF TELEHEALTH NETWORK |
| FMB | | 116778 | 05/01/25 | 1,909.86 CALIF TOOL & WELDING SUPPLY |
| FMB | | 116779 | 05/01/25 | 1,125.00 CAW DBA VTECH |
| FMB | | 116780 | 05/01/25 | 842.24 CHARTER COMMUNICATIONS HOLDING |
| FMB | | 116781 | 05/01/25 | 2,224.92 CLIMATEC, LLC |
| FMB | | 116782 | 05/01/25 | 52.99 COUNTY OF SAN BERNARDINO |
| FMB | | 116783 | 05/01/25 | 1,340.00 COUTS HEATING & COOLING INC |
| FMB | | 116784 | 05/01/25 | 1,892.09 CPSI/EVIDENT |
| FMB | | 116785 | 05/01/25 | 206.63 CT COACHWORKS, LLC |
| FMB | | 116786 | 05/01/25 | 2,500.00 CYRANO SYSTEMS, LLC |
| FMB | | 116787 | 05/01/25 | 175.35 ECOLAB |
| FMB | | 116788 | 05/01/25 | 1,721.44 ENV SERVICES, INC |
| FMB | | 116789 | 05/01/25 | 8,559.42 FISHER HEALTHCARE |
| FMB | | 116790 | 05/01/25 | 2,291.98 FRONTIER COMMUNICATIONS |
| FMB | | 116791 | 05/01/25 | 9,475.71 GATEWAY ACCEPTANCE CO. |
| FMB | | 116792 | 05/01/25 | 75.00 GNXCOR USA INC |
| FMB | | 116793 | 05/01/25 | 61.88 HEATHER LOOSE |
| FMB | | 116794 | 05/01/25 | 1,710.28 INTERFACE REHAB, INC. |
| FMB | | 116795 | 05/01/25 | 1,177.88 J AND J PRODUCE CO |
| FMB | | 116796 | 05/01/25 | 1,496.08 JENNIFER RICHARDS |
| FMB | | 116797 | 05/01/25 | 1,689.93 KONICA MINOLTA |
| FMB | | 116798 | 05/01/25 | 4,315.00 LIFESTREAM |
| FMB | | 116799 | 05/01/25 | 6,741.00 MARSH & MCLENNAN AGENCY LLC |
| FMB | | 116800 | 05/01/25 | 248.63 MATTHEW BATHGATE |
| FMB | | 116801 | 05/01/25 | .00 VOIDED |
| FMB | | 116802 | 05/01/25 | 2,881.20 MEDLINE INDUSTRIES INC |
| FMB | | 116803 | 05/01/25 | 4,727.76 MEDPRO WASTE DISPOSAL, LLC. |
| FMB | | 116804 | 05/01/25 | 4,599.00 MURRAYS SALOON AND EATERY |
| FMB | | 116805 | 05/01/25 | 1,002.96 NICOLE WARD |
| FMB | | 116806 | 05/01/25 | 14,924.24 PAUL F STEMMER MD |
| FMB | | 116807 | 05/01/25 | 381.11 REBEKAH BRENDEN |
| FMB | | 116808 | 05/01/25 | 1,023.00 ROBERT BLAKE RENNIE |
| FMB | | 116809 | 05/01/25 | 3,750.00 RYAN A ZAMAN |
| FMB | | 116810 | 05/01/25 | 945.00 SAN BERNARDINO CNTY FIRE DISTR |
| FMB | | 116811 | 05/01/25 | 639.09 SIEMENS HEALTHCARE DIAGNOSTICS |

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TIME:11:51

BEAR VALLEY COMMUNITY
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05/01/25 THRU 05/31/25

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| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|-------|--------|----------|-----------|--------------------------------|
| FMB | 116812 | 05/01/25 | 400.00 | SISTER MY SISTER BAKE SHOP |
| FMB | 116813 | 05/01/25 | 496.01 | SMILEMAKERS |
| FMB | 116814 | 05/01/25 | 53.24 | SOUTH COAST AIR QUALITY MGMT |
| FMB | 116815 | 05/01/25 | 3,528.08 | STAPLES ADVANTAGE |
| FMB | 116816 | 05/01/25 | 7,324.35 | SYSMEX AMERICA, INC. |
| FMB | 116817 | 05/01/25 | 676.65 | TEAMSTERS LOCAL 1932 |
| FMB | 116818 | 05/01/25 | 393.10 | TRI ANIM HEALTH SERVICES INC |
| FMB | 116819 | 05/01/25 | 8,202.51 | TRI RAD INC |
| FMB | 116820 | 05/01/25 | 507.48 | UNITED NURSES ASSOCIATION |
| FMB | 116821 | 05/01/25 | 77.29 | UNITED PARCEL SERVICE |
| FMB | 116822 | 05/01/25 | 3,297.07 | US FOOD SERVICE INC |
| FMB | 116823 | 05/01/25 | 3,413.77 | US IMPLANT SOLUTIONS, LLC |
| FMB | 116824 | 05/01/25 | 954.00 | WELLSKY CORP |
| FMB * | 116825 | 05/01/25 | 8,762.00 | ZOHO CORPORATION |
| FMB | 116827 | 05/08/25 | 2,138.65 | ANTHEM BLUE CROSS |
| FMB | 116828 | 05/08/25 | 2,541.88 | ANTHEM BLUE CROSS |
| FMB | 116829 | 05/08/25 | 597.59 | BLUE SHIELD PROMISE HEA |
| FMB | 116830 | 05/08/25 | 4,458.82 | OVERPAYMENT RECOVERY |
| FMB | 116831 | 05/08/25 | 60.00 | SANDOVAL RAMON |
| FMB | 116832 | 05/08/25 | 1,652.59 | AGILITI HEALTH, INC. |
| FMB | 116833 | 05/08/25 | 1,500.00 | AHMED EL-BERSHAWI |
| FMB | 116834 | 05/08/25 | 4,834.10 | AMAZON CAPITAL SERVICES, INC |
| FMB | 116835 | 05/08/25 | 419.74 | AMERISOURCEBERGEN |
| FMB | 116836 | 05/08/25 | 192.80 | AUTOZONE STORES, LLC |
| FMB | 116837 | 05/08/25 | 150.00 | BELLA NATALIE CERVATES |
| FMB | 116838 | 05/08/25 | 203.35 | BIG BEAR CITY CSD |
| FMB | 116839 | 05/08/25 | 14,120.00 | BIG BEAR FAMILY MEDICINE, INC |
| FMB | 116840 | 05/08/25 | 1,854.50 | BIG BEAR GRIZZLY |
| FMB | 116841 | 05/08/25 | 99.16 | BIG BEAR PAINT CENTER INC |
| FMB | 116842 | 05/08/25 | 907.30 | BIO RAD LABORATORIES, INC. |
| FMB | 116843 | 05/08/25 | 1,172.77 | BREWD COFFEE SYSTEMS |
| FMB | 116844 | 05/08/25 | 1,062.98 | BUTCHERS BLOCK |
| FMB | 116845 | 05/08/25 | 113.00 | CALIF DEPT OF PUBLIC HEALTH |
| FMB | 116846 | 05/08/25 | 180.00 | CALIF TELEHEALTH NETWORK |
| FMB | 116847 | 05/08/25 | 3,770.00 | CALVIN PRAMANN, DC |
| FMB | 116848 | 05/08/25 | 1,312.20 | CARDINAL HEALTH |
| FMB | 116849 | 05/08/25 | 4,200.00 | CARY STEWART MD INC |
| FMB | 116850 | 05/08/25 | 440.29 | CASCO MANUFACTURING SOLUTIONS, |
| FMB | 116851 | 05/08/25 | 357.63 | CHARTER COMMUNICATIONS HOLDING |
| FMB | 116852 | 05/08/25 | 1,750.00 | CHEROKEE CHEMICAL CO., INC |
| FMB | 116853 | 05/08/25 | 2,000.00 | CLINICIANS TELEMED MED GROUP |
| FMB | 116854 | 05/08/25 | 55.76 | COUNTY OF SAN BERNARDINO |
| FMB | 116855 | 05/08/25 | 117.13 | CRYSTAL GALLEGOS |
| FMB | 116856 | 05/08/25 | 38,750.00 | D CRITEL NURSING ANESTH INC |
| FMB | 116857 | 05/08/25 | 15,200.00 | DAVID HORNER PC |
| FMB | 116858 | 05/08/25 | 1,204.76 | DIY HOME CENTER |
| FMB | 116859 | 05/08/25 | 1,125.00 | DR ERIC A. SAIDI |
| FMB | 116860 | 05/08/25 | 1,133.85 | DWP CITY OF BIG BEAR LAKE |
| FMB | 116861 | 05/08/25 | 6,500.00 | EL DORADO BROADCASTERS LLC |
| FMB | 116862 | 05/08/25 | 17,500.00 | ELEVATE EMERGENCY MEDICINE |
| FMB | 116863 | 05/08/25 | 6,895.57 | EMERALD TEXTILES |

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| CODE | NUMBER | DATE | AMOUNT | PAYEE |
|------|--------|----------|-----------|--------------------------------|
| FMB | 116864 | 05/08/25 | 7,795.05 | EMPLOYMENT DEVELOPMENT DEPT |
| FMB | 116865 | 05/08/25 | 111.75 | ERIN WILSON |
| FMB | 116866 | 05/08/25 | 45.00 | EVAN RAYNER |
| FMB | 116867 | 05/08/25 | 1,068.00 | EXTRA SPACE MANAGEMENT INC |
| FMB | 116868 | 05/08/25 | 13,089.17 | FISHER HEALTHCARE |
| FMB | 116869 | 05/08/25 | 1,917.10 | FRESENIUS KABI LLC |
| FMB | 116870 | 05/08/25 | 10,671.30 | GATEWAY ACCEPTANCE CO. |
| FMB | 116871 | 05/08/25 | 1,907.21 | GEIGER SUPPLY |
| FMB | 116872 | 05/08/25 | 135.26 | GLOBALSTAR USA |
| FMB | 116873 | 05/08/25 | 489.00 | GOLDEN STATE STORAGE |
| FMB | 116874 | 05/08/25 | 1,033.23 | GRAINGER PARTS |
| FMB | 116875 | 05/08/25 | 12,610.00 | HABEN PROF. CHIROPRACTIC CORP. |
| FMB | 116876 | 05/08/25 | 9,515.63 | HEARTWORKS, INC |
| FMB | 116877 | 05/08/25 | 2,000.00 | HIGH DESERT PATHOLOGY MDCL GRP |
| FMB | 116878 | 05/08/25 | 500.00 | HUMAN MEDICAL BILLING |
| FMB | 116879 | 05/08/25 | 2,026.49 | INDEED, INC. |
| FMB | 116880 | 05/08/25 | 20.00 | INNOVATIVE CREDIT SOLUTIONS |
| FMB | 116881 | 05/08/25 | 1,324.95 | IPITOMY COMMUNICATIONS LLC |
| FMB | 116882 | 05/08/25 | 37,867.50 | IRIS TELEHEALTH MEDICAL GROUP |
| FMB | 116883 | 05/08/25 | 585.00 | JAMES SKOEN |
| FMB | 116884 | 05/08/25 | 208.60 | JEFFREY ORR |
| FMB | 116885 | 05/08/25 | 1,300.00 | JESSICA NEMETH |
| FMB | 116886 | 05/08/25 | 45.00 | JIM SCHLENKER |
| FMB | 116887 | 05/08/25 | 2,900.00 | JUANA PAEZ |
| FMB | 116888 | 05/08/25 | 332.00 | JULIE VELASCO |
| FMB | 116889 | 05/08/25 | 1,422.00 | KBHR FM |
| FMB | 116890 | 05/08/25 | 1,221.89 | KERRI JEX |
| FMB | 116891 | 05/08/25 | 1,036.74 | LEILANEE LOBRES |
| FMB | 116892 | 05/08/25 | 54,655.70 | LIONAKIS |
| FMB | 116893 | 05/08/25 | 596.00 | LUDECKES ELECTRIC SVC INC |
| FMB | 116894 | 05/08/25 | 20,728.98 | MEDLINE INDUSTRIES INC |
| FMB | 116895 | 05/08/25 | 4,727.76 | MEDPRO WASTE DISPOSAL, LLC. |
| FMB | 116896 | 05/08/25 | 1,500.00 | MICHAEL S CHIN, MD, INC |
| FMB | 116897 | 05/08/25 | 800.00 | MOONRIDGE COFFEE COMPANY |
| FMB | 116898 | 05/08/25 | 348.48 | MOONRIDGE FUEL |
| FMB | 116899 | 05/08/25 | 595.00 | NATHAN MCCLUSKY |
| FMB | 116900 | 05/08/25 | 2,555.00 | NAVE LAW OFFICE, PC |
| FMB | 116901 | 05/08/25 | 1,193.00 | ODYSSEY POWER CORPORATION |
| FMB | 116902 | 05/08/25 | 354.48 | OLYMPUS AMERICA INC. |
| FMB | 116903 | 05/08/25 | 410.85 | PETTY CASH - TRACY LEWIS |
| FMB | 116904 | 05/08/25 | 2,024.92 | PRIMO BRANDS |
| FMB | 116905 | 05/08/25 | 243.00 | PTS COMMUNICATIONS |
| FMB | 116906 | 05/08/25 | 1,200.00 | QUADIENT FINANCE USA, INC |
| FMB | 116907 | 05/08/25 | 6,270.00 | RAM HEALTHCARE CONSULTING GROU |
| FMB | 116908 | 05/08/25 | 2,668.00 | RED PLANET PROMO |
| FMB | 116909 | 05/08/25 | 150.00 | ROSHAN T MELVANI MD INC |
| FMB | 116910 | 05/08/25 | 3,897.13 | SOFTSCRIPT INC |
| FMB | 116911 | 05/08/25 | 21,833.00 | SOL RADIOLOGY INC |
| FMB | 116912 | 05/08/25 | 2,000.00 | SONORA CANTINA |
| FMB | 116913 | 05/08/25 | 167.47 | SOUTH COAST AIR QUALITY MGMT |
| FMB | 116914 | 05/08/25 | 1,136.39 | STERICYCLE INC |

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| CODE | NUMBER | DATE | PAYEE |
| FMB | 116915 | 05/08/25 | STEVEN G MIHAYLO BBHS |
| FMB | 116916 | 05/08/25 | STEVEN MICHAEL KNAPIK |
| FMB | 116917 | 05/08/25 | SYSCO RIVERSIDE INC |
| FMB | 116918 | 05/08/25 | T-SYSTEM, INC |
| FMB | 116919 | 05/08/25 | TELE CONNECT THERAPIES |
| FMB | 116920 | 05/08/25 | TRYSPARROW.COM INC |
| FMB | 116921 | 05/08/25 | UNITED PARCEL SERVICE |
| FMB | 116922 | 05/08/25 | US FOOD SERVICE INC |
| FMB | 116923 | 05/08/25 | V. MADHU ANVEKAR MD, INC. |
| FMB | 116924 | 05/08/25 | VISA |
| FMB | 116925 | 05/08/25 | WAGeworks, INC. |
| FMB | 116926 | 05/08/25 | WALLGUARD.COM |
| FMB | 116927 | 05/08/25 | WESTFAX, INC |
| FMB * | 116928 | 05/08/25 | WILLIAM CANNATA, MD |
| FMB | 116930 | 05/09/25 | SPORTS MED & ORTHOPAEDIC INST |
| FMB | 116931 | 05/15/25 | ANTHEM BLUE CROSS |
| FMB | 116932 | 05/15/25 | ANTHEM BLUE CROSS |
| FMB | 116933 | 05/15/25 | ABBOTT LABORATORIES |
| FMB | 116934 | 05/15/25 | ADP SCREENING AND SELECTION SE |
| FMB | 116935 | 05/15/25 | AMERICAN HEART ASSOC. INC. |
| FMB | 116936 | 05/15/25 | ANDY MEADORS BRANDING, INC |
| FMB | 116937 | 05/15/25 | BATTERY MART |
| FMB | 116938 | 05/15/25 | BB HOTEL LLC |
| FMB | 116939 | 05/15/25 | BEAR VALLEY ELECTRIC |
| FMB | 116940 | 05/15/25 | BIG BEAR CITY CSD |
| FMB | 116941 | 05/15/25 | BIG BEAR DISPOSAL |
| FMB | 116942 | 05/15/25 | CALIF TOOL & WELDING SUPPLY |
| FMB | 116943 | 05/15/25 | CENTER FOR ORAL HEALTH |
| FMB | 116944 | 05/15/25 | CHARTER COMMUNICATIONS HOLDING |
| FMB | 116945 | 05/15/25 | CINTAS COPORATION NO.2 |
| FMB | 116946 | 05/15/25 | CLIMATEC, LLC |
| FMB | 116947 | 05/15/25 | CPSI/EVIDENT |
| FMB | 116948 | 05/15/25 | DANA ANDREWS |
| FMB | 116949 | 05/15/25 | DWP CITY OF BIG BEAR LAKE |
| FMB | 116950 | 05/15/25 | ECOLAB |
| FMB | 116951 | 05/15/25 | EXPERIAN HEALTH, INC |
| FMB | 116952 | 05/15/25 | FIELDMAN, ROLAPP & ASSOCIATES |
| FMB | 116953 | 05/15/25 | FISHER HEALTHCARE |
| FMB | 116954 | 05/15/25 | FRANK PIROLO |
| FMB | 116955 | 05/15/25 | GATEWAY ACCEPTANCE CO. |
| FMB | 116956 | 05/15/25 | GLOBO LANGUAGE SOLUTIONS LLC |
| FMB | 116957 | 05/15/25 | I2I POPULATION HEALTH |
| FMB | 116958 | 05/15/25 | INFLUENCE MARKETING SERVICES |
| FMB | 116959 | 05/15/25 | INMAR RX SOLUTIONS, INC |
| FMB | 116960 | 05/15/25 | J AND J PRODUCE CO |
| FMB | 116961 | 05/15/25 | KONICA MINOLTA BUSINESS SOL |
| FMB | 116962 | 05/15/25 | LA SIERRA FIRE EQUIPMENT, INC |
| FMB | 116963 | 05/15/25 | LABORATORY CORP OF AMERICA |
| FMB | 116964 | 05/15/25 | LITTLE GREEN HOUSE FLORIST |
| FMB | 116965 | 05/15/25 | MATHESON TRI GAS INC. |
| FMB | 116966 | 05/15/25 | MCNEIL, TROPP & BRAUN, LLP |

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| CODE | NUMBER | DATE | AMOUNT PAYEE |
| FMB | 116967 | 05/15/25 | 38,497.43 MEDELY, INC. |
| FMB | 116968 | 05/15/25 | 3,750.00 MEDICAL DISPATCH |
| FMB | 116969 | 05/15/25 | 8,663.85 MEDLINE INDUSTRIES INC |
| FMB | 116970 | 05/15/25 | 1,400.00 MINDCARE SOLUTIONS GROUP, INC |
| FMB | 116971 | 05/15/25 | 3,596.88 MINDRAY DS USA INC |
| FMB | 116972 | 05/15/25 | 29.75 MOUNTAIN WATER CO |
| FMB | 116973 | 05/15/25 | 4,525.50 MURRAYS SALOON AND EATERY |
| FMB | 116974 | 05/15/25 | 1,129.22 NANOSONICS, INC |
| FMB | 116975 | 05/15/25 | 660.59 NOVA BIOMEDICAL CORP |
| FMB | 116976 | 05/15/25 | 2,615.21 OLYMPUS AMERICA INC. |
| FMB | 116977 | 05/15/25 | 18,490.99 ORTHO-CLINICAL DIAGNOSTICS INC |
| FMB | 116978 | 05/15/25 | 49.69 PRIMO BRANDS |
| FMB | 116979 | 05/15/25 | 91,012.85 QHR HEALTH, LLC |
| FMB | 116980 | 05/15/25 | 2,562.50 RED PLANET PROMO |
| FMB | 116981 | 05/15/25 | 1,200.00 REJUVENATE AESTHETICS |
| FMB | 116982 | 05/15/25 | 320.00 ROTARY CLUB OF BIG BEAR LAKE |
| FMB | 116983 | 05/15/25 | 4,090.88 SOFTSCRIPT INC |
| FMB | 116984 | 05/15/25 | 1,500.00 STANLEY K MATHIS, DPM, INC. |
| FMB | 116985 | 05/15/25 | 194.29 TAVOCA INC |
| FMB | 116986 | 05/15/25 | 750.54 TEAMSTERS LOCAL 1932 |
| FMB | 116987 | 05/15/25 | 1,000.00 THE BIG BEAR THEATRE PROJECT |
| FMB | 116988 | 05/15/25 | 487.08 UNITED NURSES ASSOCIATION |
| FMB | 116989 | 05/15/25 | 4,040.00 US IMPLANT SOLUTIONS, LLC |
| FMB | 116990 | 05/15/25 | 304.50 V. MONTOYA ENTERPRISE INC. |
| FMB | 116991 | 05/15/25 | 265.48 WATER AND SANITATION DIVISION |
| FMB | 116992 | 05/15/25 | 706.36 WAXIE SANITARY SUPPLY |
| FMB | 116993 | 05/15/25 | 1,000.00 WILLIAM A. GIAMARINO |
| FMB * | 116994 | 05/15/25 | 1,689.95 ZONES INC |
| FMB | 116996 | 05/22/25 | 50.00 REDDING ADRIENE |
| FMB | 116997 | 05/22/25 | 3,348.98 AFLAC |
| FMB | 116998 | 05/22/25 | 9,053.23 AGILITI HEALTH, INC. |
| FMB | 116999 | 05/22/25 | 287.93 AIRGAS USA,LLC |
| FMB | 117000 | 05/22/25 | 420.75 ALBERTSONS SAFEWAY |
| FMB | 117001 | 05/22/25 | 354.01 ALIMED INC |
| FMB | 117002 | 05/22/25 | 2,847.67 AMAZON CAPITAL SERVICES, INC |
| FMB | 117003 | 05/22/25 | 94.67 AMERISOURCEBERGEN |
| FMB | 117004 | 05/22/25 | 620.00 BELLA NATALIE CERVATES |
| FMB | 117005 | 05/22/25 | 25,879.75 BETA HEALTHCARE GROUP |
| FMB | 117006 | 05/22/25 | .00 BUSINESS & BREWS LLC |
| FMB | 117007 | 05/22/25 | 211,467.09 CALPERS1486578418 |
| FMB | 117008 | 05/22/25 | 8,460.78 CAREFUSION SOLUTIONS LLC |
| FMB | 117009 | 05/22/25 | 248.00 CLIA LABORATORY PROGRAM |
| FMB | 117010 | 05/22/25 | 192,726.65 CPSI/EVIDENT |
| FMB | 117011 | 05/22/25 | 808.13 CUSTOMER PAYMENT SOLUTIONS |
| FMB | 117012 | 05/22/25 | 11,606.63 DELTA DENTAL OF CA |
| FMB | 117013 | 05/22/25 | 93.75 DIRECT SUPPLY HEALTHCARE EQUIP |
| FMB | 117014 | 05/22/25 | 7,470.20 EMERALD TEXTILES |
| FMB | 117015 | 05/22/25 | 81.20 ERIN WILSON |
| FMB | 117016 | 05/22/25 | 1,035.00 FIELDMAN, ROLAPP & ASSOCIATES |
| FMB | 117017 | 05/22/25 | 13,898.45 FISHER HEALTHCARE |
| FMB | 117018 | 05/22/25 | 12,495.33 GATEWAY ACCEPTANCE CO. |

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| CODE | NUMBER | DATE | PAYEE |
| FMB | 117019 | 05/22/25 | INSTRUMENTATION LABORATORY |
| FMB | 117020 | 05/22/25 | IRON MOUNTAIN INC |
| FMB | 117021 | 05/22/25 | JAMBOOR MEDICAL CORP |
| FMB | 117022 | 05/22/25 | JESSICA RULE |
| FMB | 117023 | 05/22/25 | LEASING ASSOC. BARRINGTON, INC |
| FMB | 117024 | 05/22/25 | LUCERNE VALLEY FIREWORKS |
| FMB | 117025 | 05/22/25 | MARCELLE LUNA |
| FMB | 117026 | 05/22/25 | MARKETLAB, INC |
| FMB | 117027 | 05/22/25 | MCKALLEN MEDICAL |
| FMB | 117028 | 05/22/25 | MEDLINE INDUSTRIES INC |
| FMB | 117029 | 05/22/25 | MIZUHO ORTHOPEDIC SYSTEMS, INC |
| FMB | 117030 | 05/22/25 | PERFORMANCE HEALTH SUPPLY INC. |
| FMB | 117031 | 05/22/25 | QUADIENT FINANCE USA, INC |
| FMB | 117032 | 05/22/25 | RADWORKS LLC |
| FMB | 117033 | 05/22/25 | RAM HEALTHCARE CONSULTING GROU |
| FMB | 117034 | 05/22/25 | RED PLANET PROMO |
| FMB | 117035 | 05/22/25 | RELIAS LLC |
| FMB | 117036 | 05/22/25 | SMILEMAKERS |
| FMB | 117037 | 05/22/25 | SPECTRA LABORATORIES, INC. |
| FMB | 117038 | 05/22/25 | STAPLES ADVANTAGE |
| FMB | 117039 | 05/22/25 | SYSCO RIVERSIDE INC |
| FMB | 117040 | 05/22/25 | THE FARNSWORTH GROUP, LTD |
| FMB | 117041 | 05/22/25 | TRI ANIM HEALTH SERVICES INC |
| FMB | 117042 | 05/22/25 | UNITED PARCEL SERVICE |
| FMB | 117043 | 05/22/25 | UNUM LIFE INS CO OF AMERICA |
| FMB | 117044 | 05/22/25 | US FOOD SERVICE INC |
| FMB | 117045 | 05/22/25 | WELLSKY CORP |
| FMB * | 117046 | 05/22/25 | WIPFLI CPA & CONSULTANTS |
| FMB | 117048 | 05/29/25 | AMAZON CAPITAL SERVICES, INC |
| FMB | 117049 | 05/29/25 | ANDY MEADORS BRANDING, INC |
| FMB | 117050 | 05/29/25 | ARTHREX, INC |
| FMB | 117051 | 05/29/25 | AT&T MOBILITY LLC |
| FMB | 117052 | 05/29/25 | BEAR VALLEY ELECTRIC |
| FMB | 117053 | 05/29/25 | BEAR VALLEY PRINTING |
| FMB | 117054 | 05/29/25 | BECKMAN COULTER INC |
| FMB | 117055 | 05/29/25 | BIO RAD LABORATORIES, INC. |
| FMB | 117056 | 05/29/25 | BRACCO DIAGNOSTICS INC |
| FMB | 117057 | 05/29/25 | BUSINESS & BREWS LLC |
| FMB | 117058 | 05/29/25 | C&D TERMITE & PEST CONTROL |
| FMB | 117059 | 05/29/25 | CANON MEDICAL SYSTEMS USA, INC |
| FMB | 117060 | 05/29/25 | CARDINAL HEALTH |
| FMB | 117061 | 05/29/25 | CHEROKEE CHEMICAL CO., INC |
| FMB | 117062 | 05/29/25 | CLIFFORD MOSS |
| FMB | 117063 | 05/29/25 | COUNTY OF SAN BERNARDINO |
| FMB | 117064 | 05/29/25 | CYRANO SYSTEMS, LLC |
| FMB | 117065 | 05/29/25 | DEPT OF JUSTICE |
| FMB | 117066 | 05/29/25 | DULUTH HOLDING, INC. |
| FMB | 117067 | 05/29/25 | EAGLE ANALYTICAL SERVICES, INC |
| FMB | 117068 | 05/29/25 | FIRST-CITIZENS BANK & TRUST CO |
| FMB | 117069 | 05/29/25 | FISHER HEALTHCARE |
| FMB | 117070 | 05/29/25 | FRESENIUS KABI LLC |

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| FMB | 117071 | 05/29/25 | 2,500.48 | FRONTIER COMMUNICATIONS |
| FMB | 117072 | 05/29/25 | 27,345.50 | GATEWAY ACCEPTANCE CO. |
| FMB | 117073 | 05/29/25 | 2,160.00 | GORDON EQUIPMENT SERVICES |
| FMB | 117074 | 05/29/25 | 356.18 | HEALTH CARE LOGISTICS |
| FMB | 117075 | 05/29/25 | 75.00 | INNOVATIVE CREDIT SOLUTIONS |
| FMB | 117076 | 05/29/25 | 396.23 | J AND J PRODUCE CO |
| FMB | 117077 | 05/29/25 | 1,200.00 | JAMBOOR MEDICAL CORP |
| FMB | 117078 | 05/29/25 | 447.17 | JENNIFER RICHARDS |
| FMB | 117079 | 05/29/25 | 299.06 | LA SIERRA FIRE EQUIPMENT, INC |
| FMB | 117080 | 05/29/25 | 626.04 | LISA BARQUIN |
| FMB | 117081 | 05/29/25 | 49.99 | MARCELLE LUNA |
| FMB | 117082 | 05/29/25 | 650.00 | MARY NORMAN |
| FMB | 117083 | 05/29/25 | 17,389.66 | MEDELY, INC. |
| FMB | 117084 | 05/29/25 | 10,534.07 | MEDLINE INDUSTRIES INC |
| FMB | 117085 | 05/29/25 | 71.55 | PRIMO BRANDS |
| FMB | 117086 | 05/29/25 | 3,317.50 | RUTAN & TUCKER, LLP |
| FMB | 117087 | 05/29/25 | 609.75 | SIEMENS HEALTHCARE DIAGNOSTICS |
| FMB | 117088 | 05/29/25 | 9,369.41 | SOUTHWEST GAS CORPORATION |
| FMB | 117089 | 05/29/25 | 3,588.68 | STALCUP LANDSCAPE INNOVATIONS |
| FMB | 117090 | 05/29/25 | 1,034.07 | STERICYCLE INC |
| FMB | 117091 | 05/29/25 | 5,684.47 | SYSCO RIVERSIDE INC |
| FMB | 117092 | 05/29/25 | 5,887.02 | SYSMEX AMERICA, INC. |
| FMB | 117093 | 05/29/25 | 673.90 | TEAMSTERS LOCAL 1932 |
| FMB | 117094 | 05/29/25 | 255.65 | TRONEX INTERNATIONAL, INC |
| FMB | 117095 | 05/29/25 | 1,647.23 | ULINE |
| FMB | 117096 | 05/29/25 | 478.85 | UNITED NURSES ASSOCIATION |
| FMB | 117097 | 05/29/25 | 96.26 | UNITED PARCEL SERVICE |
| FMB | 117098 | 05/29/25 | 6,473.46 | US FOOD SERVICE INC |
| FMB | 117099 | 05/29/25 | 599.40 | VERIFY COMPLY |
| TOTALS: | | | 2,020,057.78 | |



CNO Monthly Report

| TOPIC | UPDATE |
|--|--|
| 1. Regulatory | <ul style="list-style-type: none"> ▪ SNF Annual Life Safety Survey completed- 2567 submitted ▪ 1 complaint visit SNF- waiting for 2567 |
| 2. Budget/Staffing | <ul style="list-style-type: none"> ▪ Nursing vacancies: <ul style="list-style-type: none"> ○ 3 FT RN vacancies in the ED ○ 1 FT RN/LVN vacancy on acute ○ 0 FT LVN SNF vacancy ▪ CNA positions remain difficult to fill <ul style="list-style-type: none"> ○ 5 FT open positions |
| 3. Departmental Reports | |
| <ul style="list-style-type: none"> ▪ Emergency Department | <ul style="list-style-type: none"> ▪ Regularly occurring stroke meeting with BBFD held ▪ Tsystem upgrade delayed- will include bar code scanning of medications ▪ Working on Ovation MAP ▪ Working closely with Disaster Coordinator to plan active shooter disaster drill |
| <ul style="list-style-type: none"> ▪ Acute | <ul style="list-style-type: none"> ▪ Patient Experience and Readmission Action plans are being implemented. ▪ Census has been strong with MSP admissions |
| <ul style="list-style-type: none"> • Skilled Nursing | <ul style="list-style-type: none"> ▪ Census is currently at 20 ▪ Working on filling vacant CNA positions ▪ Experiencing MDS errors – working with CPSI for resolution ▪ Experiencing CNA staffing shortages ▪ Staffing and MDS errors are affecting overall CMS star rating ▪ Planning for 4th of July celebration ▪ Planning for zoo outing ▪ Working on DOT physicals for staff drivers ▪ Monitoring indicators from recent survey |

| | |
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| <ul style="list-style-type: none"> ▪ Surgical Services | <ul style="list-style-type: none"> ▪ Hana table has been utilized in surgical cases ▪ Continuing call for general surgery ▪ OR staff assuming outpatient responsibilities ▪ OR staff participating in wound care program ▪ OR staff taking on chart audit duties |
| <ul style="list-style-type: none"> ▪ Care Coordination | <ul style="list-style-type: none"> ▪ Continuing outreach to surrounding hospitals for recruitment of swing patients ▪ Case Management position filled, external candidate- social worker has started ▪ Discharge kits and call backs in place for patient education and readmission reduction |
| <ul style="list-style-type: none"> ▪ Respiratory Therapy | <ul style="list-style-type: none"> ▪ Working to expand echo services ▪ Anticipating start of stress echo services- working on purchase of equipment ▪ Exploring combining ABG lab with hospital lab |
| <ul style="list-style-type: none"> ▪ Physical Therapy | <ul style="list-style-type: none"> ▪ Volumes exceeding capacity for staff availability and building space. ▪ Working on requirements for Kaiser OT and ST program |
| <ul style="list-style-type: none"> ▪ Food and Nutritional Services | <ul style="list-style-type: none"> ▪ Held Candlelight dinner for Residents ▪ Implementing new menu system ▪ Implementing ▪ Working on annual approval of diet manuals and policies |
| <ul style="list-style-type: none"> ▪ Wound Care | <ul style="list-style-type: none"> ▪ Lisa Sharp, internal candidate, accepted the Wound Care Program manager position ▪ Program is growing, 9 active patients with 9 new referrals ▪ Working on optimizing EHR and obtaining additional training |
| 4. Infection Prevention | <ul style="list-style-type: none"> ▪ Ovation Infection Prevention Program review completed-MAP being implemented ▪ Working on ongoing staff education ▪ Reporting Influenza and RSV cases to Public Health and CDPH L&C ▪ Handwashing improvement project in place ▪ Reviewing IP Risk Assessment |
| 5. Quality Improvement | <ul style="list-style-type: none"> ▪ Current projects- ▪ CT blunt head trauma in the ED ▪ Med reconciliation ▪ HEART ▪ Quest for Zero- Triage project/ High Risk Call Back ▪ Return to Work ESWI |

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| | <ul style="list-style-type: none"> ▪ SNF QAPI ▪ AHA stroke Get with the Guidelines ▪ AHA CAD ▪ AHA HF ▪ Patient Experience ▪ Readmissions ▪ Admissions workgroup ▪ EDSP grant ▪ EMS Education Grant |
| 6. Policy Updates | <ul style="list-style-type: none"> ▪ Policy and Procedure committee continues to meet and review District policies. |
| 7. Safety & Products | <ul style="list-style-type: none"> ▪ Safety committee will monitor Life Safety 2567 requirements |
| 8. Education | <ul style="list-style-type: none"> ▪ RQI program is ongoing- evaluating program vs in person classes ▪ In person ACLS, PALS & BLS being held quarterly ▪ Educator working on code stroke and code blue drills, wound care training, MSP training, working with ED on new CMS requirements for OB training ▪ Annual skills day to be held in October- multiple departments involved in planning skills stations |
| 9. Information Items/Concerns | <ul style="list-style-type: none"> ▪ UNAC contract negotiation completed ▪ Attended Inside Out- Patient experience project office hours ▪ Attended Ovation CNO/ Quality roundtable ▪ SCORE survey debriefs have been scheduled |
| Respectfully Submitted by: <i>Kerri Jex, CNO</i> <i>Date: June 30, 2025</i> | |

2025 Surgery Report

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