



**BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING AGENDA
TUESDAY, AUGUST 05, 2025**

**1:00 PM – OPEN SESSION – MAIN CONFERENCE ROOM
41870 GARSTIN DRIVE, BIG BEAR LAKE, CA 92315**

Copies of staff reports or other written documentation relating to each item of business referred to on this agenda are on file in the Chief Executive Officer's Office and are available for public inspection or purchase at 10 cents per page with advance written notice. In compliance with the Americans with Disabilities Act and Government Code Section 54954.2, if you need special assistance to participate in a District meeting or other services offered by the District, please contact Administration (909) 878-8214. Notification at least 48 hours prior to the meeting or time when services are needed will assist the District staff in assuring that reasonable arrangements can be made to provide accessibility to the meeting or service. **DOCUMENTS RELATED TO OPEN SESSION AGENDAS (SB 343)** Any public record, relating to an open session agenda item, that is distributed within 72 hours prior to the meeting is available for public inspection at the public counter located in the Administration Office, located at 41870 Garstin Drive, Big Bear Lake, CA 92315. For questions regarding any agenda item, contact Administration at (909) 878-8214.

OPEN SESSION

1. **CALL TO ORDER** **Peter Boss, MD 2nd Vice President**
2. **ROLL CALL** **Shelly Egerer, Executive Assistant**
3. **ADOPTION OF AGENDA***
4. **PUBLIC FORUM FOR OPEN SESSION**
Opportunity for members of the public to address the Committee on Open Session items.
(Government Code Section 54954.3, there will be a three (3) minute limit per speaker. Any report or data required at this time must be requested in writing, signed and turned into Administration. Please state your name and city of residence.)
5. **DIRECTORS' COMMENTS**
6. **APPROVAL OF MINUTES***
A. July 01, 2025
7. **OLD BUSINESS***
 - None
8. **NEW BUSINESS***
 - None
9. **PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS***
A. June 2025
10. **ADJOURNMENT*** *** Denotes Actions Items**

**BEAR VALLEY COMMUNITY HEALTHCARE DISTRICT
BOARD OF DIRECTORS
FINANCE COMMITTEE MEETING MINUTES
41870 GARSTIN DR., BIG BEAR LAKE, CA 92315
JULY 01, 2025**

MEMBERS Peter Boss, 2nd Vice President Evan Rayner, CEO
PRESENT: Steven Baker, President Shelly Egerer, Executive Assistant
Jim Schlenker, CFO

STAFF: Kerri Jex

OTHER: Suzette Duhe

**COMMUNITY
MEMBERS:** None

ABSENT: Jack Briner, Treasurer

OPEN SESSION

1. CALL TO ORDER:

Board Member Boss called the meeting to order at 1:00 p.m.

2. ROLL CALL:

Peter Boss and Steven Baker were present. Also present were Evan Rayner, CEO, Jim Schlenker, CFO and Shelly Egerer, Executive Assistant. Jack Briner was absent.

3. ADOPTION OF AGENDA:

President Baker motioned to adopt the July 01, 2025 Finance Committee Meeting Agenda as presented. Second by Board Member Boss to adopt the July 01, 2025 Finance Committee Meeting Agenda as presented. Board Member Boss called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Boss - yes

4. PUBLIC FORUM FOR OPEN SESSION:

Board Member Boss opened the Hearing Section for Public Comment on Open Session items at 1:00 p.m. Hearing no request to address the Finance Committee, Board Member Boss closed the Hearing Section at 1:00 p.m.

5. DIRECTOR'S COMMENTS:

- None

6. APPROVAL OF MINUTES:

A. June 03, 2025

President Baker motioned to approve the June 03, 2025 minutes with two typos' corrected as discussed. Second by Board Member Boss to approve the June 03, 2025 and minutes with two typos' corrected as discussed. Board Member Boss called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Boss- yes

7. OLD BUSINESS:

- None

8. NEW BUSINESS*

A. Discussion and Update on BVCHD Parcel Tax Sources and Uses:

- Mr. Schlenker reported the following information:
 - \$1.1 million received
 - These items qualify for the parcel tax funds have gone through
 - Capital items are approximately \$4.5 million
 - Is an interest bearing account

B. Discussion and Update on Special Tax and Bond Accountability Act (SB165):

- Mr. Schlenker provided the SB165 Act to the committee.

9. PRESENTATION AND REVIEW OF FINANCIAL STATEMENTS*

A. May 2025 Finances:

- Mr. Schlenker reported the following information:
 - Cash on hand is \$3,022,375
 - Operating loss for month of \$541,855
 - Total surplus of \$164,022
 - Total patient revenue was 7.4% lower than budget
 - Net patient revenue was 8.9% less than budget
 - Total expenses were 0.6% more than budget
 - Surgical volumes increased to 10
 - PT visit increased volume, exceeding budget
 - Clinic visits 25,000 in 2019; we are increasing patient visits
 - 76 patients per day
 - Surplus of \$107,000
 - Gross days of AR 74.7; should be 65
 - Registry is over budget

President Baker motioned to approve the May 2025 Finance Report as presented. Second by Board Member Boss to approve the May 2025 Finance Report as presented. Board Member Boss called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Boss- yes

10. ADJOURNMENT*

President Baker motioned to adjourn the meeting at 1:30 p.m. Second by Board Member Boss to adjourn the meeting. Board Member Boss called for a vote. A vote in favor of the motion was unanimously approved.

- President Baker - yes
- Board Member Boss- yes



Finance Report
June 2025 Results

Summary for June 2025

- Cash on hand \$ 2,776,847
- *Cash Collections* \$ 2,506,752
- Investments \$ 20,560,386
- Board Designated Funds \$ 25,000,000
- Days Cash on hand, including investments with LAIF – 413
- Operating **Gain** for the month of \$1,949,754 vs projected Loss of \$431,937
- Total **Surplus** of \$6,132,812 (vs a budgeted Surplus of \$264,059)
- Total Patient Revenue was 9.3% Higher than Budget for the month
- Revenue deductions were at 13.1% of total revenue (See narrative)
- Net Patient Revenue was 87.6% more than budget
- Total Expenses were 4.4% more than budget



June 2025 Financial Results

Key Statistics

Total Patient Days exceeded budget (788 vs 765). Our Acute and Swing average daily census was 6.1 (5.4 for the year) while the Skilled Nursing facility finished the month at 20.2 (18.9 for the year). Emergency Room visits were below the monthly target (975 vs 988) and for the year ended just under our annual projection (11,866 vs 12,500). Surgical procedures exceeded the monthly target (28 vs 19) and under the annual target (195 vs 260). Primary care visits were above their target (1,898 vs 1,599) while specialty clinic visits did not meet the monthly target (251 vs 280). Both primary care and specialty clinic visits exceeded their annual targets by 2,054 and 462 respectively. Lab procedures exceeded budget (7,500 vs 6,701) as did Imaging (combined modalities of 1,532 vs 1,419) with all modalities exceeding their individual monthly targets.

For the year, Lab exceeded its target (by 3,661). The total of the Imaging Modalities were less than the annual target (18,106 vs 18,593) with Xray (under by 717), CT (Over by 277), Ultrasound (over by 49), and Mammography (under by 96).

Financial Highlights

Overall revenues for the month (\$6,322,377 vs \$5,783,187) were above the monthly target with inpatient revenue (by \$38,711), Outpatient Revenue (by \$212,348), Emergency Room (by \$195,214), Clinic (by \$82,187) and Skilled Nursing (by \$10,731).

Annual revenues were under projected targets (by \$1,122,267) with Inpatient (by \$749,481), Emergency (by \$1,147,667) and Skilled Nursing (by \$243,302) all under their projections and Outpatient (by \$405,743) and Clinic (by \$612,440) both exceeding their annual targets.

Total Revenue Deductions were 71% below budget for the month (13.1% of gross revenue) due to year-end adjustments related to surplus funding. For the year, our overall revenue deductions were under budget by 1.5% (49.4% of gross revenues). Days in accounts receivable increased slightly from 74.7 to 75.8 with cash collections of \$2,776,847. Bad debt expense was under budget (by \$82K). Denial write offs exceeded budget for the month (by \$10K). Administrative adjustments were \$327K more than projected as an end of year clean-up project related to accounts not eligible for payment were adjusted. Charity Care cases were high (\$35,420 vs \$15,786). Self-pay accounts receivable over 120 days old increased to 3.04 million.



The total accounts receivable over 120 days old increased to \$6,902 million or 42.2% of the total accounts receivable. Continued focus remains on the revenue cycle and collection process as there is a direct impact on our revenue deductions (increased bad debt, charity and denials) and cash flow. While total revenue deductions ended up under budget, we had a large increase in charity care as well as increased denials and are working diligently with our revenue cycle vendor to ensure better processes are in place to reduce these write-offs.

Contractual allowances for the month were below target. An additional reduction of contractual allowances in the amount of \$2,535,263 related to additional supplemental funding dollars were realized (includes \$827,803 of funds owed by IEHP).

Total operating revenue exceeded the current month's target by \$2,535,084.

Total Expenses exceeded the current month's target (by \$153K). The main areas of variance included Salaries and Benefits including registry (over by \$53K) with salaries (by \$59K) while benefits (by \$4K) and Registry (by \$2.5K) were below their monthly targets. Other key categories include Professional Fees (Over by \$19K), Supplies (Over by \$105K), Purchased Services (Under by \$37K), Utilities (Over by \$31K), Repairs and Maintenance (Over by \$37K), and Other Expenses (Under by \$27K).

Salaries were over our budget projection (by \$59K) while Registry was under (\$68K vs \$70K). The total salaries, benefits and registry costs exceed budget for the year by \$146K with Salaries (by \$13K) and Registry costs (by \$269K) while Benefits were under (by \$135K) the year-to-date projection. Also, we have been able to spend \$540K less in Registry as compared to the fiscal year spend for the prior year.

Supplies included a \$76K annual inventory adjustment (26% of total inventory value) as well as some costs for Ortho/Surgical Supplies (\$13.5K) and Implants (\$4K). Our Materials Management department is beginning to move toward "Cycle Counting" (period inventory evaluations throughout the year) which will assist in reducing large annual inventory adjustments.

Purchased services includes \$22K in contract labor for our Skilled Nursing Facility, \$12K for legal fees and \$10K for additional informational mailers. Also included is a credit from our Revenue Cycle partner (Trubridge) for \$50K related to the prior year cost report settlement per their agreement.

Utilities continue to be higher due to additional usage due to higher electricity cost as rates increased from Bear Valley Electric. The electric bill increased from \$34K to \$40K in June.



Repairs and Maintenance expenses included costs for repairs and transformer replacement in Radiology (\$13K), additional Plant Service/Maintenance (\$10K) and replacement of the HVAC system at our FHC (\$11K).

Other expenses were under budget for the month (by \$27K) and included Marketing costs (\$36K), some physician and staff training (\$6K) and a settlement payment (\$3K).

Full Time Equivalent staffing (for BVCHD employed staff) was at 226.4 vs the current month's target of 213.5 and year to date of 215.6 vs 213.5. As a reminder, there are 12.1 fte's related to the "Mom and Dad's" Grant program included in our staffing calculations.

Other non-operating revenue for the month totaled \$4,183,058 and included county tax revenue (\$330,926), quality payments (\$3,281,444K), interest Income (\$490,403), donations (\$20,772), IEHP Expansion funds (\$36,671), as well as some rental income, interest expense, and miscellaneous other revenue (copy fees, etc.).

This combination led to a gain from Operations of \$1,949,754 as compared to an expected loss of \$431,937.

Our Total Surplus for the month was \$6,132,812 versus an expected surplus of \$264,059.

On a year-to-date basis, we have an overall surplus of \$6,240,271 vs a target of \$4,113,329.

Our Operating Cash and Investments totaled \$48,337,233 with days of cash on hand of 413 and days in accounts receivable of 75.8.

Financial Highlights—Hospital
STATEMENT OF OPERATIONS

		A	B	C	D	E	F	G	H	I	J
		Current Month					Year-to-Date				
		FY 23/24	FY 24/25		VARIANCE		FY 23/24	FY 24/25		VARIANCE	
		Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
1	Total patient revenue	5,758,580	6,322,377	5,783,187	539,190	9.3%	69,817,029	71,707,835	72,830,102	(1,122,267)	-1.5%
2	Total revenue deductions	(2,691,982)	828,092	2,855,062	(2,026,971)	-71.0%	30,167,381	35,433,121	35,954,513	(521,392)	-1.5%
3	% Deductions	-47%	13%	49%			43%	49%	49%		
4	Net Patient Revenue	8,450,563	5,494,285	2,928,124	2,566,161	87.6%	39,649,648	36,274,713	36,875,588	(600,875)	-1.6%
5	% Net to Gross	147%	87%	51%			57%	51%	51%		
6	Other Revenue	639,456	57,021	88,097	(31,076)	-35.3%	1,634,028	1,512,021	1,059,693	452,328	42.7%
7	Total Operating Revenue	9,090,019	5,551,306	3,016,221	2,535,084	84.0%	41,283,676	37,786,734	37,935,281	(148,547)	-0.4%
8	Total Expenses	4,024,559	3,601,551	3,448,159	153,393	4.4%	40,324,454	42,654,624	42,173,953	480,671	1.1%
9	% Expenses	70%	57%	60%			58%	59%	58%		
10	Surplus (Loss) from Operations	5,065,459	1,949,754	(431,937)	2,381,692	551.4%	959,222	(4,867,890)	(4,238,671)	(629,219)	-14.8%
11	% Operating margin	88%	31%	-7%			1%	-7%	-6%		
12	Total Non-operating	(296,424)	4,183,058	695,996	3,487,061	501.0%	5,161,301	11,108,162	8,352,000	2,756,162	33.0%
13	Surplus/(Loss)	4,769,036	6,132,812	264,059	5,868,753	2222.5%	6,120,522	6,240,272	4,113,329	2,126,943	51.7%
14	% Total margin	83%	97%	5%			9%	9%	6%		
								17.20%	11.15%		

BALANCE SHEET

		A	B	C	D	E
		June	June	May		
		FY 23/24	FY 24/25	FY 24/25	VARIANCE	
					Amount	%
15	Gross Accounts Receivables	16,093,256	14,817,261	14,678,117	139,144	0.9%
16	Net Accounts Receivables	5,115,044	4,821,897	4,872,153	(50,256)	-1.0%
17	% Net AR to Gross AR	32%	33%	33%		
18	Days Gross AR	83	75.8	74.7	1.1	1.5%
19	Cash Collections	1,834,864	2,506,752	3,025,813	(519,061)	-17.2%
21	Investments and Board Designated Funds	43,664,443	45,560,386	45,073,172	487,214	1.1%
22	Cash on hand	2,775,657	2,776,847	3,022,375	(245,528)	-8.1%
23	Total Cash & Invest	46,440,100	48,337,233	48,095,547	241,686	0.5%
24	Days Cash & Invest	371.1	412.7	405.8	7	1.7%
Total Cash and Investments		46,440,100	48,337,233	48,095,547		
Increase Current Year vs. Prior Year			1,897,133			

Statement of Operations											
		A	B	C	D	E	F	G	H	I	J
		Current Month					Year-to-Date				
		FY 23/24	FY 24/25		VARIANCE		FY 23/24	FY 24/25		VARIANCE	
		Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
Gross Patient Revenue											
1	Inpatient	510,794	548,152	509,442	38,711	7.6%	5,673,880	6,156,950	6,906,431	(749,481)	-10.9%
2	Outpatient	953,956	1,194,776	982,428	212,348	21.6%	11,945,299	12,523,286	12,117,543	405,743	3.3%
3	Clinic Revenue	309,673	399,060	316,873	82,187	25.9%	3,665,165	4,337,934	3,725,494	612,440	16.4%
4	Emergency Room	3,589,189	3,752,686	3,557,472	195,214	5.5%	43,570,026	43,860,243	45,007,910	(1,147,667)	-2.5%
5	Skilled Nursing Facility	394,969	427,703	416,972	10,731	2.6%	4,962,659	4,829,422	5,072,724	(243,302)	-4.8%
6	Total patient revenue	5,758,580	6,322,377	5,783,187	539,190	9.3%	69,817,029	71,707,835	72,830,102	(1,122,267)	-1.5%
Revenue Deductions											
7	Contractual Allow	(5,021,601)	190,111	2,477,240	(2,287,128)	-92.3%	23,734,173	29,485,185	31,196,496	(1,711,311)	-5.5%
8	Contractual Allow PY	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
9	Charity Care	34,262	35,420	15,786	19,634	124.4%	251,758	444,067	198,781	245,286	123.4%
10	Administrative	1,738,382	342,370	15,629	326,741	2090.6%	1,815,650	786,880	196,824	590,056	299.8%
11	Policy Discount	12,779	15,000	23,231	(8,231)	-35.4%	156,341	148,503	292,557	(144,054)	-49.2%
12	Employee Discount	10,980	9,778	15,849	(6,071)	-38.3%	73,232	69,482	199,600	(130,118)	-65.2%
13	Bad Debts	387,262	148,754	230,712	(81,958)	-35.5%	3,141,432	2,869,415	2,905,415	(36,000)	-1.2%
14	Denials	104,327	86,658	76,616	10,042	13.1%	994,795	1,629,590	964,840	664,750	68.9%
15	Total revenue deductions	(2,691,982)	828,092	2,855,062	(2,026,971)	-71.0%	30,167,381	35,433,121	35,954,513	(521,392)	-1.5%
16	Net Patient Revenue	8,450,563	5,494,285	2,928,124	2,566,161	87.6%	39,649,648	36,274,713	36,875,588	(600,875)	-1.6%
	revenue including Prior Year adjustment	-46.7%	13.1%	49.4%	-36.3%		43.2%	49.4%	49.4%	0.0%	
										0.0%	
17	Other Revenue	639,456	57,021	88,097	(31,076)	-35.3%	1,634,028	1,512,021	1,059,693	452,328	42.7%
18	Total Operating Revenue	9,090,019	5,551,306	3,016,221	2,535,084	84.0%	41,283,676	37,786,734	37,935,281	(148,547)	-0.4%
Expenses											
19	Salaries	1,274,883	1,541,183	1,481,814	59,369	4.0%	15,795,743	18,046,603	18,033,622	12,981	0.1%
20	Employee Benefits	534,712	496,335	499,937	(3,602)	-0.7%	5,549,749	6,044,110	6,179,249	(135,139)	-2.2%
21	Registry	168,782	67,933	70,375	(2,442)	-3.5%	1,694,142	1,154,513	885,985	268,528	30.3%
22	Salaries and Benefits	1,978,377	2,105,451	2,052,126	53,325	2.6%	23,039,634	25,245,227	25,098,856	146,371	0.6%
23	Professional fees	254,690	270,235	290,037	(19,802)	-6.8%	2,926,324	3,308,472	3,458,240	(149,768)	-4.3%
24	Supplies	326,725	304,728	199,744	104,984	52.6%	2,566,340	2,604,798	2,489,397	115,401	4.6%
25	Utilities	48,797	79,314	48,319	30,995	64.1%	634,387	723,539	699,563	23,976	3.4%
26	Repairs and Maintenance	94,788	100,223	62,792	37,431	59.6%	753,370	800,665	745,579	55,086	7.4%
27	Purchased Services	848,895	428,961	474,605	(45,643)	-9.6%	6,258,763	6,207,027	5,884,967	322,060	5.5%
28	Insurance	65,164	105,854	103,608	2,246	2.2%	1,110,231	1,279,914	1,243,285	36,629	2.9%
29	Depreciation	103,307	78,149	67,737	10,412	15.4%	1,041,096	937,789	812,789	125,000	15.4%
30	Rental and Leases	33,410	23,741	22,682	1,059	4.7%	268,945	286,516	272,261	14,255	5.2%
32	Dues and Subscriptions	21,431	22,780	17,501	5,279	30.2%	226,240	246,067	210,382	35,685	17.0%
33	Other Expense.	248,975	82,115	109,008	(26,893)	-24.7%	1,499,125	1,014,612	1,258,634	(244,022)	-19.4%
34	Total Expenses	4,024,559	3,601,551	3,448,159	153,393	4.4%	40,324,454	42,654,624	42,173,953	480,671	1.1%
35	Surplus (Loss) from Operations	5,065,459	1,949,754	(431,937)	2,381,692	551.4%	959,222	(4,867,890)	(4,238,671)	(629,219)	-14.8%
36	Non-Operating Income										
37	Tax Revenue	589,994	330,926	229,167	101,759	44.4%	2,964,157	2,973,448	2,750,000	223,448	8.1%
38	Other non-operating	(1,342,722)	3,345,887	24,167	3,321,720	13745.0%	324,357	6,341,330	3,890,000	2,451,330	63.0%
	Interest Income	470,182	512,986	450,000	62,986	14.0%	1,966,677	1,919,921	1,800,000	119,921	6.7%
	Interest Expense	(13,878)	(6,741)	(7,337)	596	-8.1%	(93,890)	(126,536)	(88,000)	(38,536)	43.8%
	IGT Expense	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
39	Total Non-operating	(296,424)	4,183,058	695,996	3,487,061	501.0%	5,161,301	11,108,162	8,352,000	2,756,162	33.0%
40	Surplus/(Loss)	4,769,036	6,132,812	264,059	5,868,753	2222.5%	6,120,522	6,240,272	4,113,329	2,126,943	51.7%

Bear Valley Community Healthcare District Financial Statements														
Current Year Trending Statement of Operations														
A Statement of Operations—CURRENT YEAR 2025														
		1	2	3	4	5	6	7	8	9	10	11	12	7.9%
		July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD
Gross Patient Revenue														
1	Inpatient	548,673	501,640	286,439	474,566	545,975	579,035	672,645	445,001	587,809	500,157	466,857	548,152	6,156,950
2	Outpatient	1,036,654	1,029,143	969,447	1,132,094	945,399	883,837	995,030	1,001,722	971,145	1,218,011	1,146,028	1,194,776	12,523,286
3	Clinic	369,463	345,846	282,583	379,501	332,839	364,070	365,624	357,944	339,458	413,150	388,395	399,060	4,337,934
4	Emergency Room	4,069,032	3,609,764	2,777,653	2,950,438	3,033,121	4,389,623	4,532,984	3,972,969	4,315,383	3,414,989	3,041,600	3,752,686	43,860,243
5	Skilled Nursing Facility	411,287	380,194	360,864	434,209	406,891	381,820	383,810	357,084	404,145	432,167	449,248	427,703	4,829,422
6	Total patient revenue	6,435,109	5,866,588	4,676,986	5,370,808	5,264,225	6,598,385	6,950,094	6,134,720	6,617,941	5,978,474	5,492,128	6,322,377	71,707,835
Revenue Deductions		C/A	0.49	0.62	0.41	0.51	0.51	0.54	0.31	0.41	0.38	0.37	0.41	0.41
7	Contractual Allow	3,157,029	3,628,721	1,916,154	2,713,778	2,658,859	3,543,688	2,154,717	2,513,937	2,515,858	2,227,926	2,264,409	190,111	29,485,185
8	Contractual Allow PY	-												-
9	Charity Care	-	130,055	19,387	2,654	28,687	36,152	28,013	33,411	50,707	28,999	50,583	35,420	444,067
10	Administrative	136,547	30,025	28,806	93,848	10,251	11,430	1,804	593	60,851	52,790	17,562	342,370	786,880
11	Policy Discount	10,047	14,347	11,708	12,474	12,072	12,667	12,086	12,633	16,594	9,352	9,522	15,000	148,503
12	Employee Discount	7,983	7,545	3,795	6,646	6,142	7,526	2,309	7,474	1,699	5,077	3,509	9,778	69,482
13	Bad Debts	179,539	(189,644)	240,226	182,059	227,750	(1,897)	504,023	361,466	472,343	500,498	244,299	148,754	2,869,415
14	Denials	186,795	281,494	114,225	73,372	105,869	213,588	144,743	65,883	69,616	119,971	167,377	86,658	1,629,590
15	Total revenue deductions	3,677,939	3,902,543	2,334,302	3,084,830	3,049,629	3,823,154	2,847,695	2,995,397	3,187,668	2,944,612	2,757,261	828,092	35,433,121
		0.57	0.67	0.50	0.57	0.58	0.58	0.41	0.49	0.48	0.49	0.50	0.13	
16	Net Patient Revenue	2,757,170	1,964,045	2,342,684	2,285,978	2,214,596	2,775,232	4,102,399	3,139,323	3,430,273	3,033,862	2,734,867	5,494,285	36,274,713
	net / tot pat rev	42.8%	33.5%	50.1%	42.6%	42.1%	42.1%	59.0%	51.2%	51.8%	50.7%	49.8%	86.9%	50.6%
		2.9%	4.8%	2.4%	1.4%	2.0%	3.2%	2.1%	1.1%	1.1%	2.0%	3.0%	1.4%	2.3%
17	Other Revenue	70,254	73,692	127,255	156,145	213,532	172,373	57,010	164,103	59,710	69,179	291,747	57,021	1,512,021
18	Total Operating Revenue	2,827,424	2,037,737	2,469,939	2,442,123	2,428,128	2,947,604	4,159,409	3,303,427	3,489,983	3,103,041	3,026,613	5,551,306	37,786,734
Expenses														
19	Salaries	1,201,654	1,668,615	1,255,689	1,526,254	1,427,622	1,583,253	1,486,264	1,493,626	1,665,436	1,591,396	1,605,611	1,541,183	18,046,603
20	Employee Benefits	385,921	582,963	470,237	486,211	467,412	499,616	542,389	505,290	551,017	527,196	529,523	496,335	6,044,110
21	Registry	99,973	119,575	93,966	107,449	97,509	126,527	137,842	85,073	80,668	85,836	52,163	67,933	1,154,513
22	Salaries and Benefits	1,687,547	2,371,153	1,819,892	2,119,913	1,992,543	2,209,396	2,166,496	2,083,989	2,297,122	2,204,428	2,187,297	2,105,451	25,245,227
23	Professional fees	234,004	300,107	257,745	273,757	270,357	253,557	293,646	258,914	325,502	309,363	261,287	270,235	3,308,472
24	Supplies	193,404	208,669	224,409	194,220	194,825	202,771	234,014	217,408	211,709	210,027	208,615	304,728	2,604,798
25	Utilities	62,144	46,153	58,555	52,093	53,955	59,623	55,653	66,474	58,861	69,257	61,457	79,314	723,539
26	Repairs and Maintenance	64,539	75,161	65,547	74,871	63,552	75,441	48,326	61,423	53,049	67,719	50,814	100,223	800,665
27	Purchased Services	424,771	399,488	490,040	466,708	463,935	475,399	617,686	882,198	584,674	527,846	445,321	428,961	6,207,027
28	Insurance	108,112	106,836	107,206	106,212	105,685	105,685	105,685	111,247	105,685	105,854	105,853	105,854	1,279,914
29	Depreciation	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	937,789
30	Rental and Leases	17,135	24,134	24,629	27,651	25,866	20,651	23,946	27,901	26,068	24,204	20,590	23,741	286,516
32	Dues and Subscriptions	20,633	20,467	16,363	13,440	24,250	16,450	21,414	21,160	20,097	29,508	19,506	22,780	246,067
33	Other Expense.	102,412	70,319	76,057	126,683	47,006	68,472	39,252	89,604	86,982	96,131	129,580	82,115	1,014,612
34	Total Expenses	2,992,850	3,700,637	3,218,590	3,533,697	3,320,120	3,565,594	3,684,267	3,898,467	3,847,896	3,722,486	3,568,468	3,601,551	42,654,624
Surplus (Loss) from Operations		(165,425)	(1,662,900)	(748,651)	(1,091,574)	(891,992)	(617,989)	475,141	(595,040)	(357,914)	(619,445)	(541,855)	1,949,754	(4,867,890)
Non-Operating Income														
37	Tax Revenue	350,855	229,167	229,167	229,167	229,167	229,167	229,167	229,167	229,167	229,167	229,167	330,926	2,973,448
38	Other non-operating	319,388	9,108	152,556	556,907	5,662	448,411	276,791	20,955	15,695	664,883	525,088	3,345,887	6,341,330
	Interest Income	772	211	484,545	618	407	447,476	1,061	319	464,814	6,377	333	512,986	1,919,921
	Interest Expense	(8,418)	(7,243)	(7,083)	(6,957)	(6,831)	(6,712)	(7,087)	(6,965)	(6,996)	(6,792)	(48,710)	(6,741)	(126,536)
	IGT Expense													-
39	Total Non-operating	662,597	231,243	859,185	779,734	228,405	1,118,341	499,932	243,476	702,680	893,634	705,877	4,183,058	11,108,162
40	Surplus/(Loss)	497,172	(1,431,657)	110,534	(311,840)	(663,587)	500,352	975,073	(351,564)	344,766	274,189	164,022	6,132,812	6,240,272

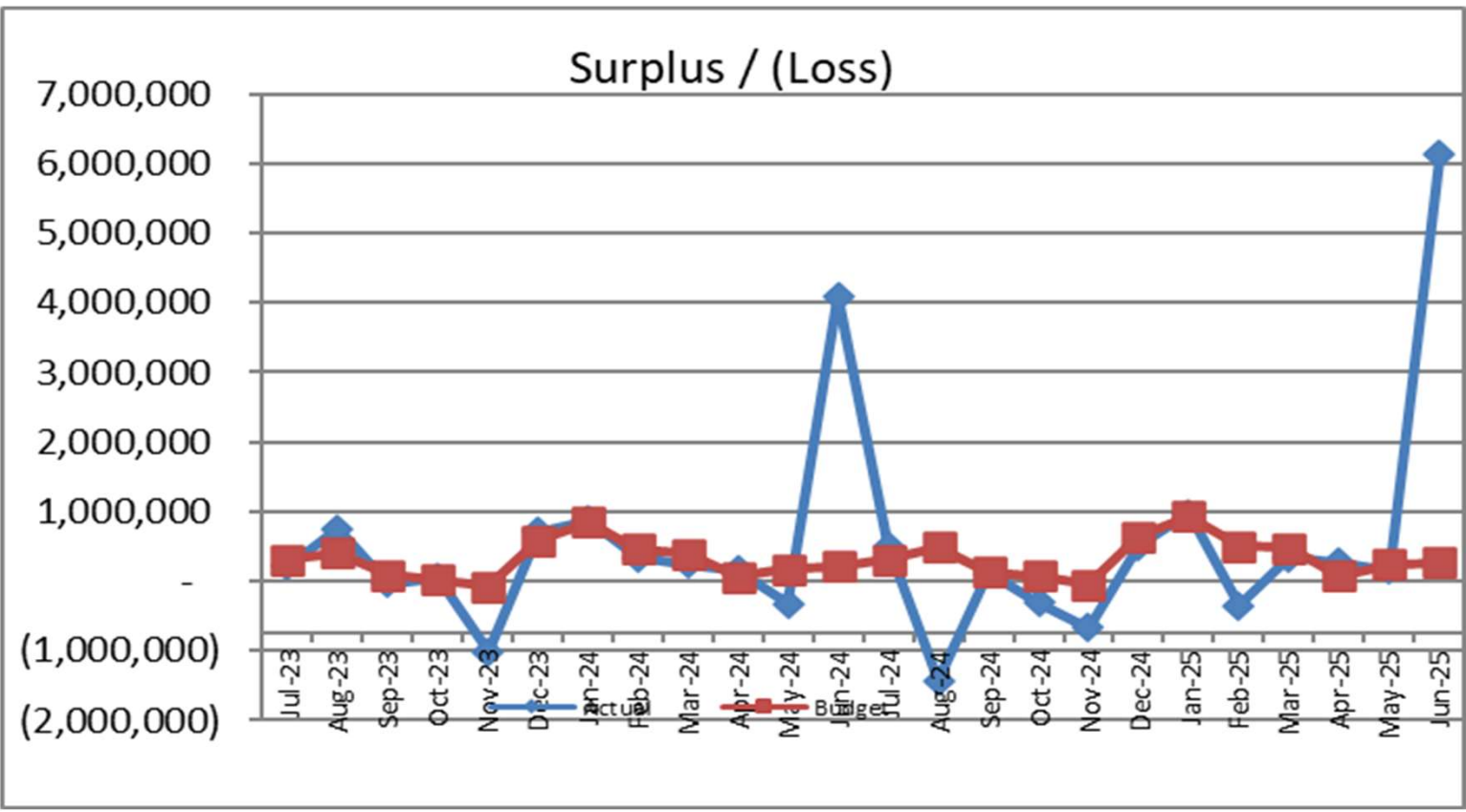
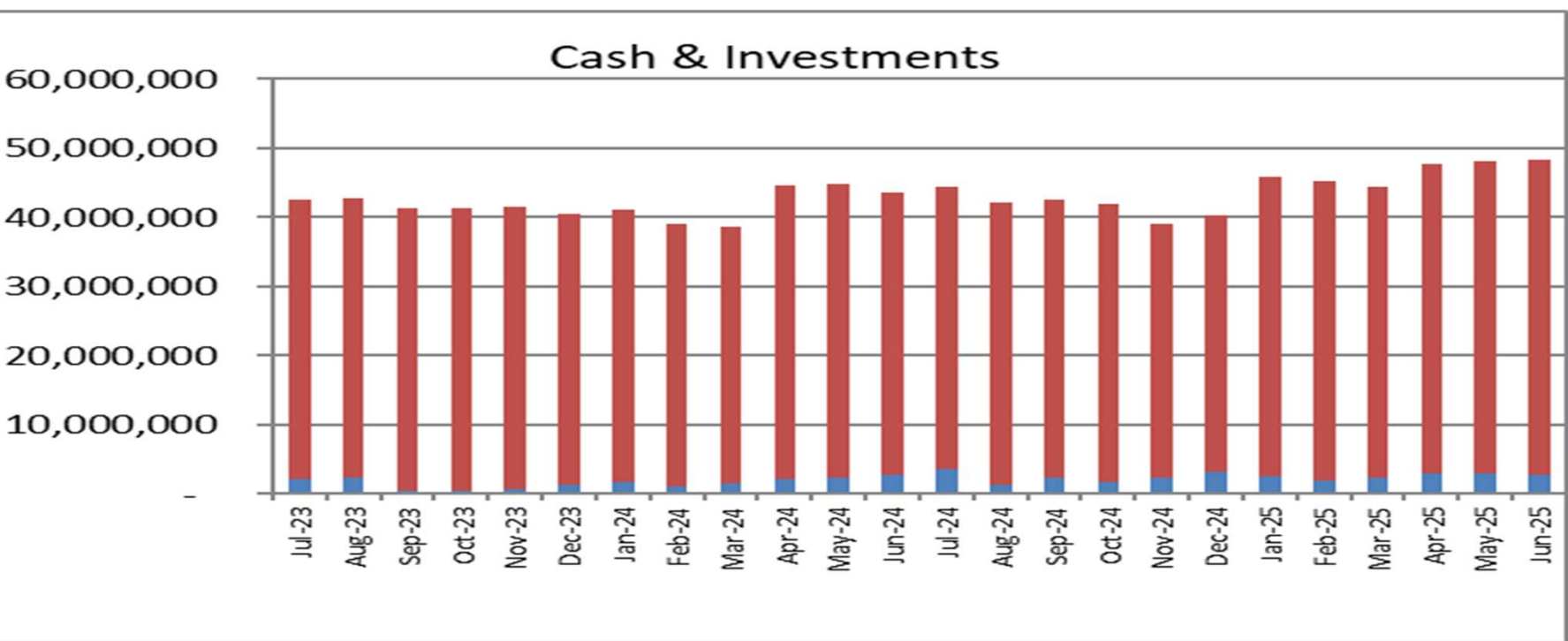
2024-2025 Actual BS												
BALANCE SHEET												
	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
ASSETS:												
Current Assets												
Cash and Cash Equivalents (Includes CD's)	3,533,830	1,323,001	2,281,052	1,673,924	2,293,446	3,187,862	2,552,866	1,919,498	2,329,036	3,083,076	3,022,375	2,776,847
Gross Patient Accounts Receivable	15,292,129	14,332,026	13,484,606	13,051,469	13,113,478	14,450,324	16,308,599	17,116,870	17,001,101	16,141,098	14,678,117	14,817,261
Less: Reserves for Allowances & Bad Debt	10,438,332	9,896,190	9,217,063	8,787,091	8,662,431	9,519,921	10,200,193	10,675,128	10,703,467	10,456,389	9,805,964	9,995,364
Net Patient Accounts Receivable	4,853,797	4,435,836	4,267,543	4,264,378	4,451,047	4,930,403	6,108,406	6,441,742	6,297,633	5,684,709	4,872,153	4,821,897
Tax Revenue Receivable												
Other Receivables	542,125	602,584	565,558	368,577	2,955,502	2,945,966	-3,882,705	-4,840,487	-3,711,304	-4,321,727	-3,969,416	1,359,795
Inventories	266,291	274,891	288,935	285,184	320,251	322,226	347,549	351,793	360,360	359,079	360,272	288,912
Prepaid Expenses	1,307,868	1,245,576	1,160,868	1,155,960	1,019,379	970,327	884,497	792,371	643,684	587,326	496,140	966,198
Due From Third Party Payers	0	0										
Due From Affiliates/Related Organizations	0	0										
Other Current Assets	2,750,000	2,749,865	2,748,665	2,748,665	2,385,588	1,105,533	1,037,349	1,053,164	881,547	-11,094	-151,751	0
Total Current Assets	13,253,911	10,631,752	11,312,621	10,496,688	13,425,213	13,462,318	7,047,963	5,718,081	6,800,957	5,381,370	4,629,774	10,213,648
Assets Whose Use is Limited												
Investments	40,888,786	40,888,786	40,373,142	15,373,142	11,673,142	12,120,270	18,370,270	18,370,270	17,010,270	19,573,172	20,073,172	20,560,386
Board Designated Funds	0	0	0	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Other Limited Use Assets	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608
Total Limited Use Assets	41,022,394	41,022,394	40,506,750	40,506,750	36,806,750	37,253,878	43,503,878	43,503,878	42,143,878	44,706,780	45,206,780	45,693,994
Property, Plant, and Equipment												
Land and Land Improvements	4,216,685	4,201,210	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685
Building and Building Improvements	9,618,188	9,618,188	9,683,371	9,683,371	9,784,775	9,784,775	9,784,775	9,784,775	9,799,520	9,807,328	9,808,079	9,808,079
Equipment	15,815,379	18,418,736	18,526,451	18,746,342	18,713,685	18,824,492	18,808,694	18,994,548	19,027,118	19,244,698	19,341,945	19,335,075
Construction In Progress	4,059,556	1,462,628	1,462,628	1,485,293	1,490,516	1,492,674	1,493,444	1,668,209	1,668,209	1,605,035	1,606,665	1,660,051
Capitalized Interest												
Gross Property, Plant, and Equipment	33,709,808	33,700,763	33,889,135	34,131,690	34,205,661	34,318,626	34,303,598	34,664,216	34,711,532	34,873,746	34,973,373	35,019,890
Less: Accumulated Depreciation	20,245,936	20,324,085	20,402,233	20,480,383	20,558,532	20,636,681	20,714,830	20,807,972	20,886,121	20,964,270	21,042,419	21,120,568
Net Property, Plant, and Equipment	13,463,872	13,376,678	13,486,902	13,651,307	13,647,130	13,681,945	13,588,768	13,856,245	13,825,411	13,909,476	13,930,955	13,899,322
TOTAL UNRESTRICTED ASSETS	67,740,176	65,030,823	65,306,273	64,654,745	63,879,093	64,398,140	64,140,610	63,078,203	62,770,246	63,997,626	63,767,508	69,806,964
Restricted Assets	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL ASSETS	67,740,176	65,030,823	65,306,273	64,654,745	63,879,093	64,398,140	64,140,610	63,078,203	62,770,246	63,997,626	63,767,508	69,806,964

LIABILITIES:	0												
Current Liabilities													
Accounts Payable	1,829,377	784,840	1,107,722	773,316	833,809	831,708	566,115	1,055,656	671,043	1,129,695	742,956	1,232,216	
Notes and Loans Payable													
Accrued Payroll	1,157,795	838,342	810,564	1,080,382	1,204,792	1,437,371	791,087	833,871	1,033,660	1,201,460	1,400,687	1,512,047	
Patient Refunds Payable													
Due to Third Party Payers (Settlements)	3,698,698	3,703,206	3,707,714	3,733,422	3,737,930	3,742,733	3,461,225	1,297,088	1,296,450	1,604,413	1,606,667	1,090,602	
Advances From Third Party Payers													
Current Portion of Def Rev - Txs,	2,750,000	2,520,833	2,291,667	2,062,500	1,833,333	1,604,167	1,375,000	865,407	636,240	407,074	177,907	0	
Current Portion - LT Debt	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	
Current Portion of AB915													
Other Current Liabilities (Accrued Interest & Accrued Other	174,649	485,603	580,073	508,431	436,122	493,703	683,650	506,373	276,715	533,006	564,369	574,146	
Total Current Liabilities	9,655,519	8,377,823	8,542,739	8,203,051	8,090,985	8,154,681	6,922,077	4,603,395	3,959,108	4,920,648	4,537,586	4,454,011	
Long Term Debt													
USDA Loan													
Leases Payable	0	0	0	0	0	0	0	0	0	0	0	0	
Less: Current Portion Of Long Term Debt	-2,640,000	-2,640,000	-2,640,000	-2,640,000	-2,640,000	-2,595,000	-2,595,000	-2,595,000	-2,595,000	-2,595,000	-2,595,000	-2,595,000	
Total Long Term Debt (Net of Current)	2,640,000	2,640,000	2,640,000	2,640,000	2,640,000	2,595,000	2,595,000	2,595,000	2,595,000	2,595,000	2,595,000	2,595,000	
Other Long Term Liabilities													
Deferred Revenue	0	0	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0								
Total Other Long Term Liabilities	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL LIABILITIES	12,295,519	11,017,823	11,182,739	10,843,051	10,730,985	10,749,681	9,517,077	7,198,395	6,554,108	7,515,648	7,132,586	7,049,011	
Fund Balance													
Unrestricted Fund Balance	54,947,486	55,444,657	54,013,000	54,123,535	53,811,694	53,148,107	53,648,459	56,231,373	55,871,371	56,207,789	56,470,900	56,625,141	
Temporarily Restricted Fund Balance		0				0							
Equity Transfer from FRHG	0	0				0							
Net Revenue/(Expenses)	497,172	-1,431,657	110,534	-311,841	-663,587	500,352	975,073	-351,565	344,766	274,189	164,022	6,132,812	
TOTAL FUND BALANCE	55,444,658	54,013,000	54,123,534	53,811,694	53,148,107	53,648,459	54,623,532	55,879,808	56,216,137	56,481,978	56,634,922	62,757,953	
TOTAL LIABILITIES & FUND BALANCE	67,740,177	65,030,823	65,306,273	64,654,745	63,879,092	64,398,141	64,140,609	63,078,203	62,770,245	63,997,626	63,767,508	69,806,964	

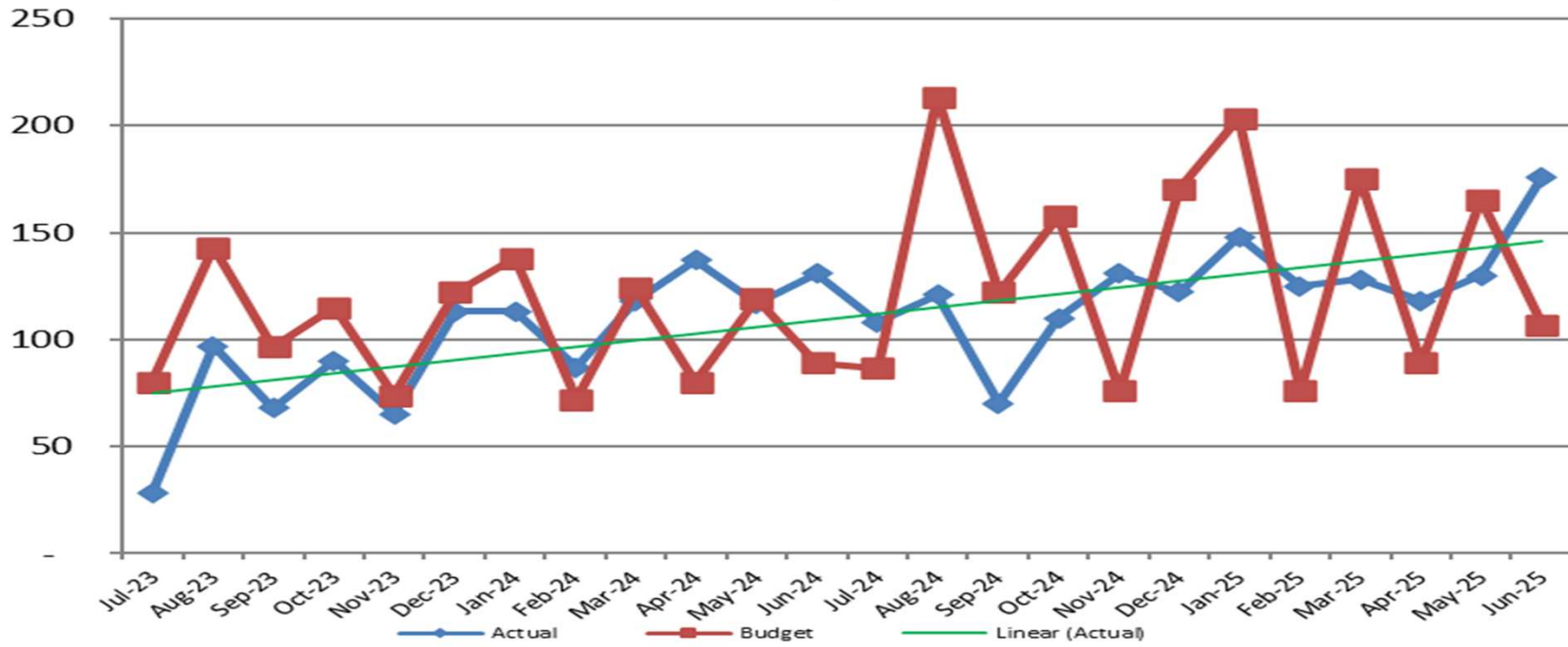
Bear Valley Community	Fiscal Year	FYE 6-30-25										
AR by Financial Class	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
Medicare	2,334,095	2,121,815	1,456,030	1,760,244	1,294,456	1,526,822	1,857,610	1,851,655	2,163,467	1,971,989	1,632,625	1,663,072
Medicaid	3,266,485	3,655,865	3,789,232	3,648,700	3,777,193	4,699,166	4,472,864	4,750,317	4,671,421	4,300,195	3,823,163	3,995,191
Blue Cross	752,253	748,833	552,966	532,023	675,624	935,292	1,206,075	1,094,260	1,162,045	896,566	648,454	801,140
Commercial Insurance	4,884,202	4,567,247	3,989,337	3,767,042	4,220,533	4,567,463	5,319,338	5,753,987	5,319,898	4,915,371	4,674,591	4,444,364
Workers Compensation	0	0	0	0	0	0	0	0	0	0	0	0
Other Third Party	0	0	0	0	0	0	0	0	0	0	0	0
Self Pay	5,180,934	4,453,213	4,810,875	4,479,971	4,291,443	3,880,200	4,540,441	4,745,561	4,800,446	5,242,889	5,225,292	5,157,079
Subtotal	16,417,969	15,546,973	14,598,440	14,187,980	14,259,249	15,608,943	17,396,328	18,195,780	18,117,277	17,327,010	16,004,125	16,060,846
Less Credit Balances	(1,129,833)	(1,218,990)	(1,117,877)	(1,140,556)	(1,140,556)	(1,162,662)	(1,091,772)	(1,082,952)	(1,120,220)	(1,189,954)	(1,330,051)	(1,247,628)
Total AR including credit balances	15,288,136	14,327,983	13,480,563	13,047,424	13,118,693	14,446,281	16,304,556	17,112,828	16,997,057	16,137,056	14,674,074	14,813,218
AR by Age from Discharge												
0-30 Days	5,227,689	4,943,537	4,005,521	4,478,990	4,872,149	5,959,909	6,510,448	6,080,574	5,745,605	5,500,846	4,623,358	5,612,930
31-60 Days	2,279,818	2,205,243	2,032,036	1,447,679	1,788,029	2,023,938	2,928,918	3,323,416	2,773,790	2,588,029	2,438,991	1,923,706
61-90 Days	1,494,024	1,088,095	1,218,613	1,099,205	790,079	989,982	1,291,568	1,705,915	2,085,274	1,382,623	1,213,883	1,153,100
91-120 Days	999,117	1,119,044	803,066	937,770	781,620	586,430	752,100	1,107,088	1,330,931	1,378,414	940,212	750,883
121-180 Days	2,096,361	1,657,287	1,629,093	1,488,971	1,405,863	1,321,429	1,130,430	1,150,231	1,476,267	1,722,925	1,906,079	1,660,736
181-365 Days	4,320,959	4,533,767	4,910,110	4,735,367	4,621,509	4,727,255	4,782,864	4,828,556	4,705,410	4,754,173	4,881,602	4,959,489
Over 365 Days	0	0	0	0	0	0	0	0	0	0	0	
Total	16,417,969	15,546,973	14,598,440	14,187,980	14,259,249	15,608,943	17,396,328	18,195,780	18,117,277	17,327,010	16,004,125	16,060,844
% Age from Discharge												
0-30 Days	31.8%	31.8%	27.4%	31.6%	34.2%	38.2%	37.4%	33.4%	31.7%	31.7%	28.9%	34.9%
31-60 Days	13.9%	14.2%	13.9%	10.2%	12.5%	13.0%	16.8%	18.3%	15.3%	14.9%	15.2%	12.0%
61-90 Days	9.1%	7.0%	8.3%	7.7%	5.5%	6.3%	7.4%	9.4%	11.5%	8.0%	7.6%	7.2%
91-120 Days	6.1%	7.2%	5.5%	6.6%	5.5%	3.8%	4.3%	6.1%	7.3%	8.0%	5.9%	4.7%
121-180 Days	12.8%	10.7%	11.2%	10.5%	9.9%	8.5%	6.5%	6.3%	8.1%	9.9%	11.9%	10.3%
181-365 Days	26.3%	29.2%	33.6%	33.4%	32.4%	30.3%	27.5%	26.5%	26.0%	27.4%	30.5%	30.9%
Over 365 Days	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Dollars Over 120 Days	6,417,320	6,191,054	6,539,203	6,224,338	6,027,372	6,048,684	5,913,294	5,978,787	6,181,677	6,477,098	6,787,681	6,620,225
Per Cent over 120 Days	39.1%	39.8%	44.8%	43.9%	42.3%	38.8%	34.0%	32.9%	34.1%	37.4%	42.4%	41.2%
Average Daily Revenue - prior 3 mo	197,590	197,165	188,652	172,982	168,264	187,320	204,486	234,324	218,919	210,462	196,615	195,527
Avg days of Rev in AR - Gross (Net of CB)	77.4	72.7	71.5	75.4	78.0	77.1	79.7	73.0	77.6	76.7	74.6	75.8
Avg days of Rev in AR - Gross (No CB)	83.1	78.9	77.4	82.0	84.7	83.3	85.1	77.7	82.8	82.3	81.4	82.1

Units of Service For the period ending June 2025													
30												365	
Current Month						Bear Valley Community Hospital			Year-To-Date				
Jun-25 Actual	Budget	Jun-24 Actual	Actual -Budget Variance	-Budget Var %	Act.-Act. Var %			Jun-25 Actual	Budget	Jun-24 Actual	Actual -Budget Variance	-Budget Var %	Act.-Act. Var %
176	107	131	69	64.5%	34.4%	Med Surg Patient Days		1487	1,643	1,164	(156)	-9.5%	27.7%
7	75	29	(68)	-90.7%	-75.9%	Swing Patient Days		462	913	676	(451)	-49.4%	-31.7%
605	583	565	22	3.8%	7.1%	SNF Patient Days		6,899	7,118	7,119	(219)	-3.1%	-3.1%
788	765	725	23	3.0%	8.7%	Total Patient Days		8,848	9,673	8,959	(825)	-8.5%	-1.2%
36	29	35	7	25.9%	2.9%	Acute Admissions		381	348	332	33	9.5%	14.8%
36	28	36	8	28.8%	0.0%	Acute Discharges		374	340	325	34	10.0%	15.1%
4.9	3.8	3.6	1	27.7%	34.4%	Acute Average Length of Stay		4.0	4.8	3.6	(1)	-17.7%	11.0%
0.2	2.5	1.0	(2.27)	-90.7%	-75.9%	Swing Average Daily Census		1.3	2.5	1.9	(1.2)	-49.4%	-31.7%
5.9	3.6	4.4	2.30	64.5%	34.4%	Acute Average Daily Census		4.1	4.5	3.2	(0.4)	-9.5%	27.7%
20.2	19.4	18.8	0.7	3.8%	7.1%	SNFAvg Daily Census		18.9	19.5	19.5	(0.6)	-3.1%	-3.1%
26.3	25.5	24.2	0.8	3.0%	8.7%	Total Avg. Daily Census		24.2	26.5	24.5	(2.3)	-8.5%	-1.2%
58.4%	56.7%	53.7%	2%	3.0%	8.7%	% Occupancy		53.9%	58.9%	54.5%	-5%	-8.5%	-1.2%
33	21	30	12	57.0%	10.0%	Emergency Room Admitted		359	266	296	93	35.0%	21.3%
942	966	926	(24)	-2.5%	1.7%	Emergency Room Discharged		11,507	12,234	12,118	(727)	-5.9%	-5.0%
975	988	956	(13)	-1.3%	2.0%	Emergency Room Total		11,866	12,500	12,414	(634)	-5.1%	-4.4%
33	33	32	(0)	-1.3%	2.0%	ER visits per calendar day		33	34	34	(2)	-5.1%	-4.4%
91.7%	73.5%	85.7%	62%	84.0%	6.9%	% Admits from ER		94.2%	76.4%	89.2%	35%	46.4%	5.7%
2	4	9	(2)	-50.0%	-77.8%	Surgical Procedures I/P		36	50	53	(14)	-28.0%	-32.1%
26	15	9	11	72.0%	188.9%	Surgical Procedures O/P		159	210	142	(51)	-24.3%	12.0%
28	19	18	9	46.4%	55.6%	TOTAL Procedures		195	260	195	(65)	-25.0%	0.0%
1,386	1,192	1,331	194	16.3%	4.1%	Surgical/Anes Minutes Total		11,149	14,497	13,766	(3,348)	-23.1%	-19.0%

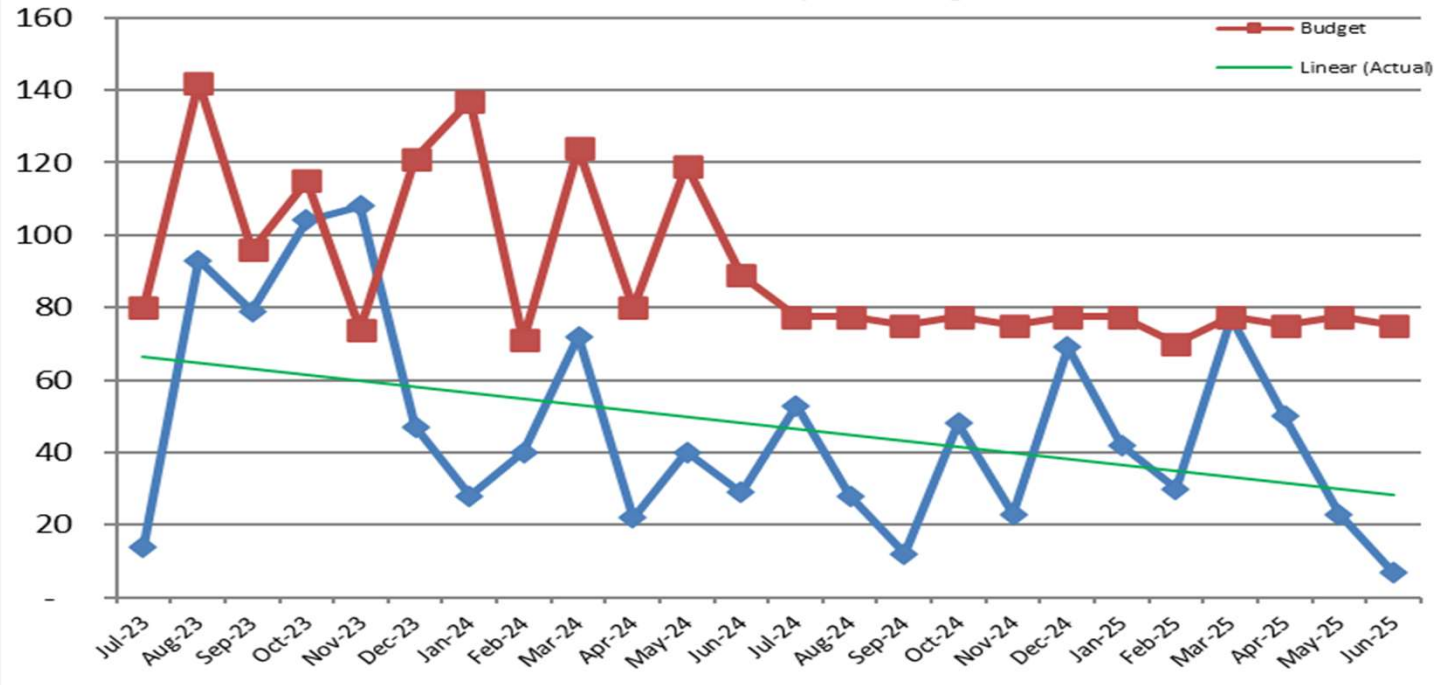
<div>Units of Service</div> <div>For the period ending June 2025</div>													
Current Month						Bear Valley Community Hospital				Year-To-Date			
Jun-25		Jun-24	Actual	-Budget	Act.-Act.			Jun-25	Jun-24	Actual	-Budget	Act.-Act.	
Actual	Budget	Actual	Variance	Var %	Var %			Actual	Budget	Actual	Variance	Var %	Var %
7,500	6,701	7,500	799	11.9%	0.0%		Lab Procedures	83,425	79,764	79,609	3,661	4.6%	4.8%
803	789	748	14	1.8%	7.4%		X-Ray Procedures	9,802	10,519	10,408	(717)	-6.8%	-5.8%
499	420	491	79	18.8%	1.6%		C.T. Scan Procedures	5,731	5,454	5,443	277	5.1%	5.3%
157	155	157	2	1.3%	0.0%		Ultrasound Procedures	1,994	1,945	1,907	49	2.5%	4.6%
73	55	64	18	31.6%	14.1%		Mammography Procedures	579	675	662	(96)	-14.2%	-12.5%
346	320	320	26	8.1%	8.1%		EKG Procedures	3,797	3,720	3,720	77	2.1%	2.1%
106	97	112	9	9.3%	-5.4%		Respiratory Procedures	1,357	1,405	1,377	(48)	-3.4%	-1.5%
2,522	2,655	2,215	(133)	-5.0%	13.9%		Physical Therapy Procedures	29,544	29,504	29,760	40	0.1%	-0.7%
1,898	1,599	1,259	299	18.7%	50.8%		Primary Care Clinic Visits	20,904	18,850	15,034	2,054	10.9%	39.0%
251	280	276	(29)	-10.4%	-9.1%		Specialty Clinic Visits	3,512	3,050	3,229	462	15.1%	8.8%
2,149	1,879	1,535	270	14.4%	40.0%		Clinic	24,416	21,900	18,263	2,516	11.5%	33.7%
72	63	51	9	14.4%	40.0%		Clinic visits per work day	67	60	50	7	11.5%	33.7%
15.8%	15.00%	14.70%	0.80%	5.33%	7.48%		% Medicare Revenue	14.50%	15.00%	14.16%	-0.50%	-3.33%	2.41%
39.90%	37.00%	42.10%	2.90%	7.84%	-5.23%		% Medi-Cal Revenue	42.48%	37.00%	39.84%	5.48%	14.82%	6.63%
41.60%	43.00%	42.80%	-1.40%	-3.26%	-2.80%		% Insurance Revenue	39.59%	43.00%	42.58%	-3.41%	-7.93%	-7.03%
2.80%	3.50%	0.40%	-0.70%	-20.00%	600.00%		% Self-Pay Revenue	3.43%	3.50%	3.66%	-0.08%	-2.14%	-6.38%
195.3	192.2	182.4	3.2	1.6%	7.1%		Productive FTE's	191.4	192.2	180.5	(0.7)	-0.4%	6.1%
226.4	213.5	208.3	12.9	6.0%	8.7%		Total FTE's	215.6	213.5	205.5	2.1	1.0%	4.9%



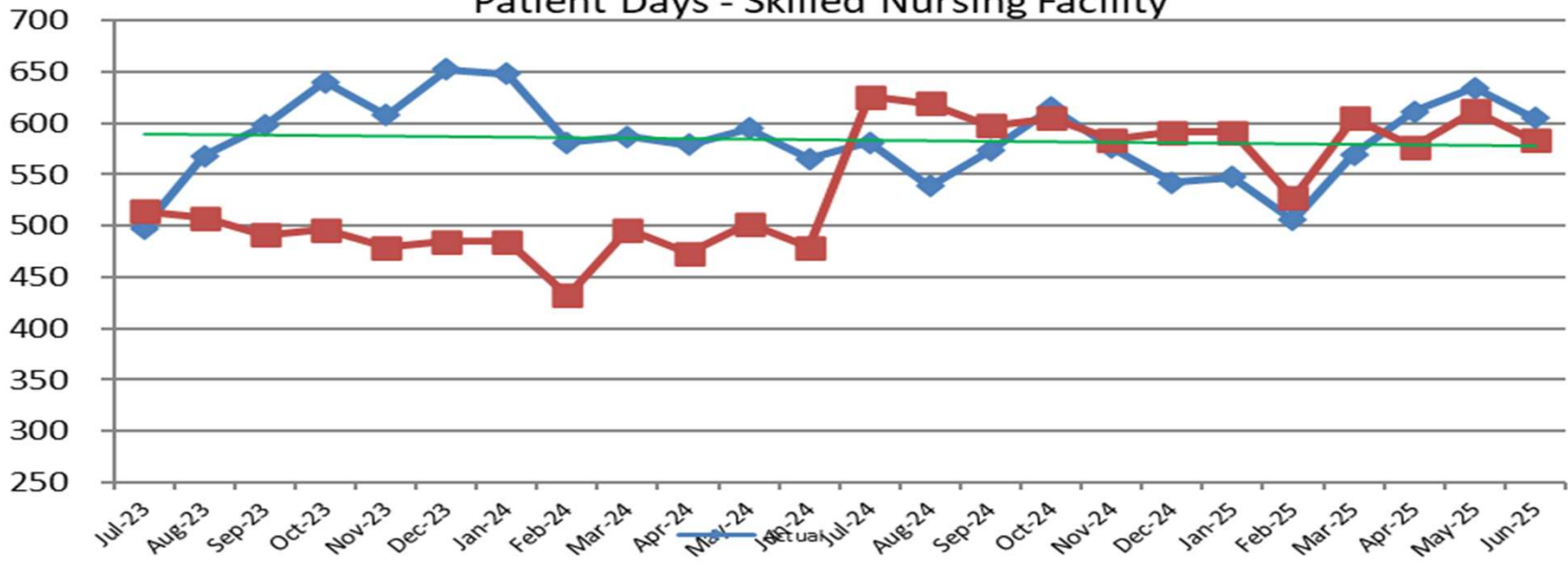
Patient Days - Acute



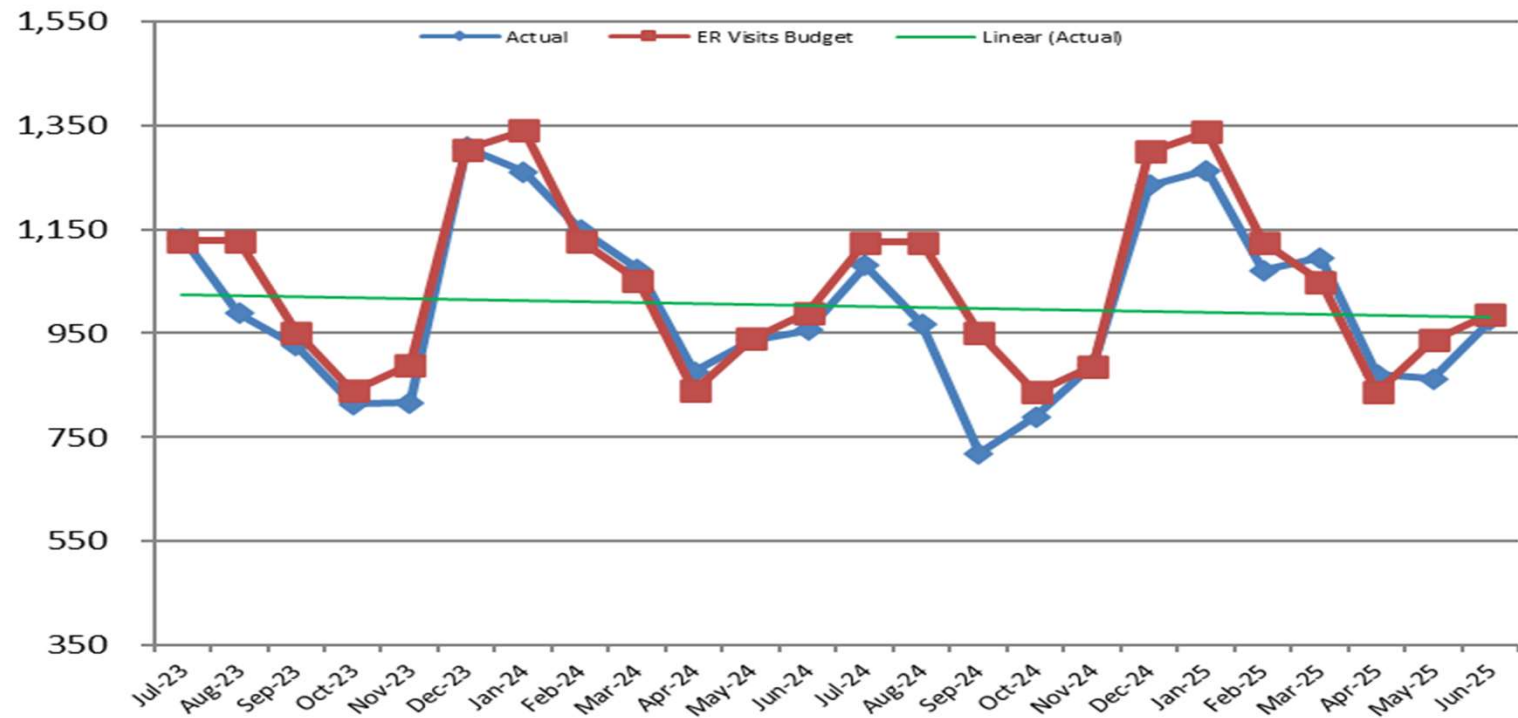
Patient Days - Swing



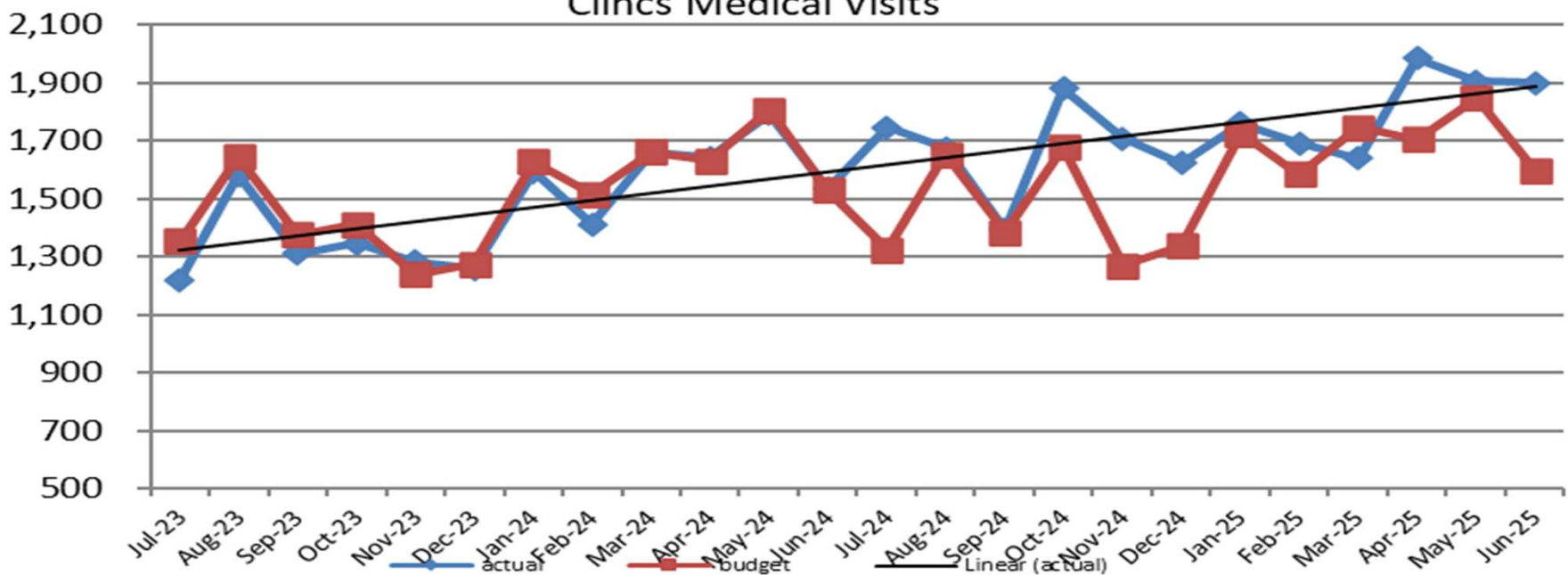
Patient Days - Skilled Nursing Facility



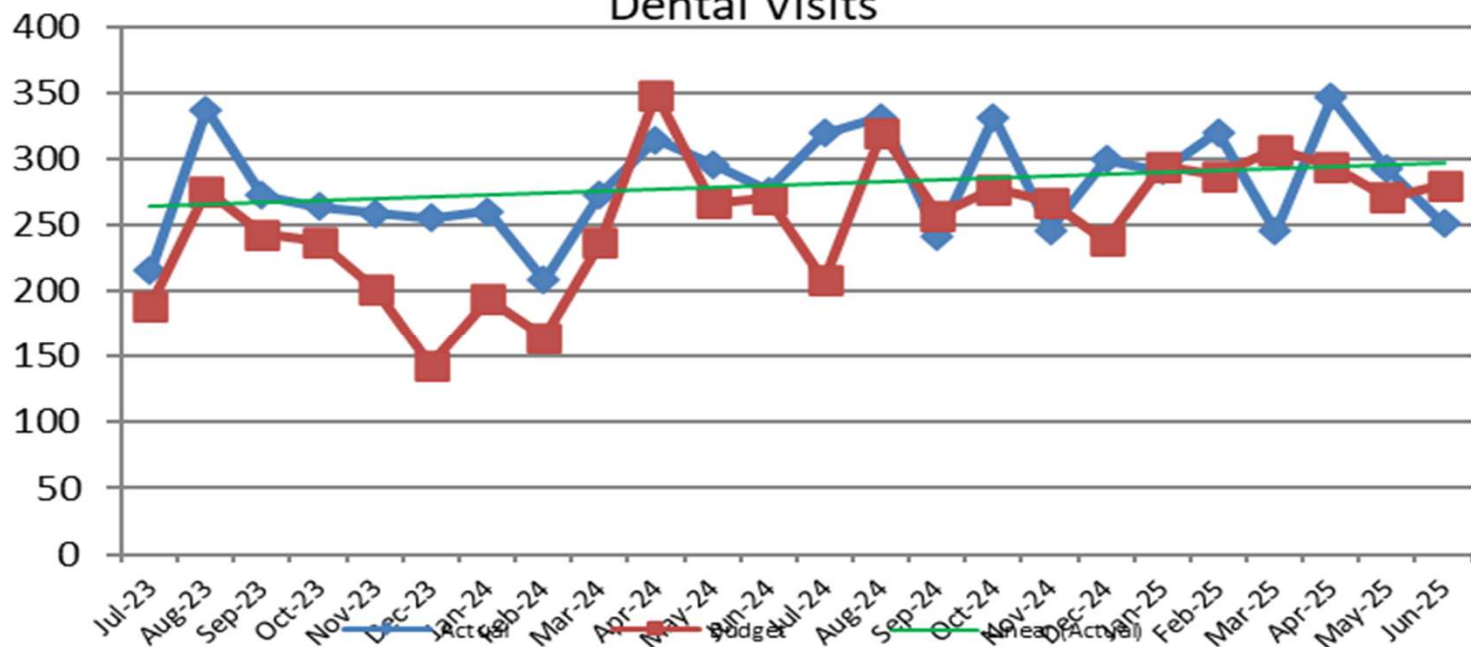
Emergency Room Visits



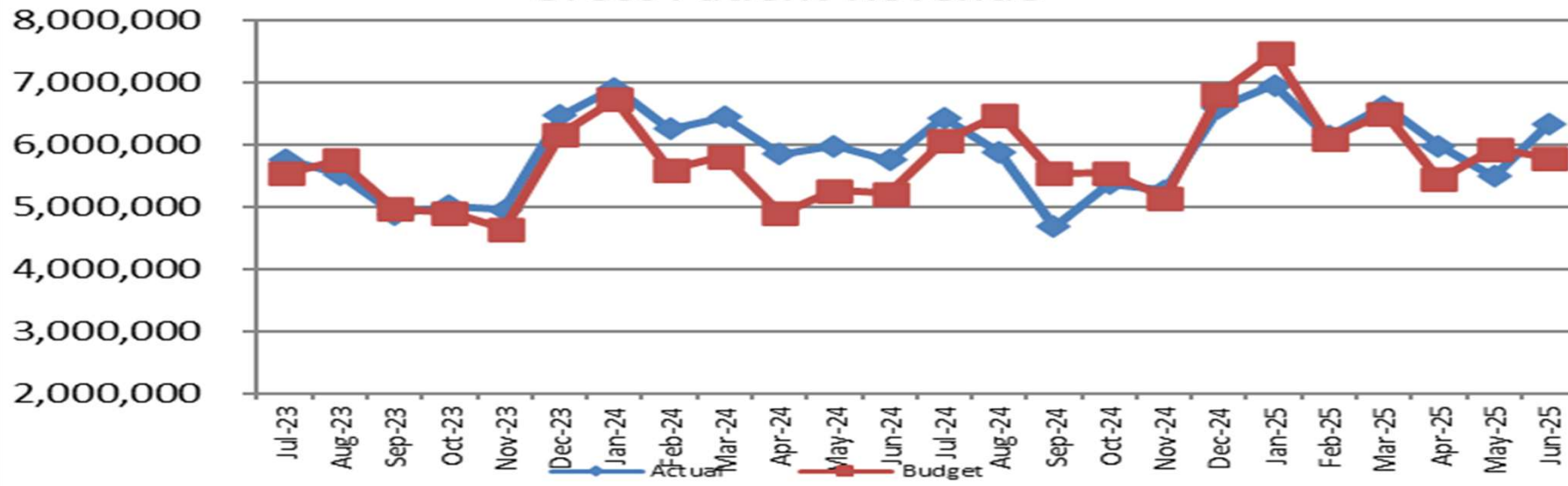
Clinics Medical Visits



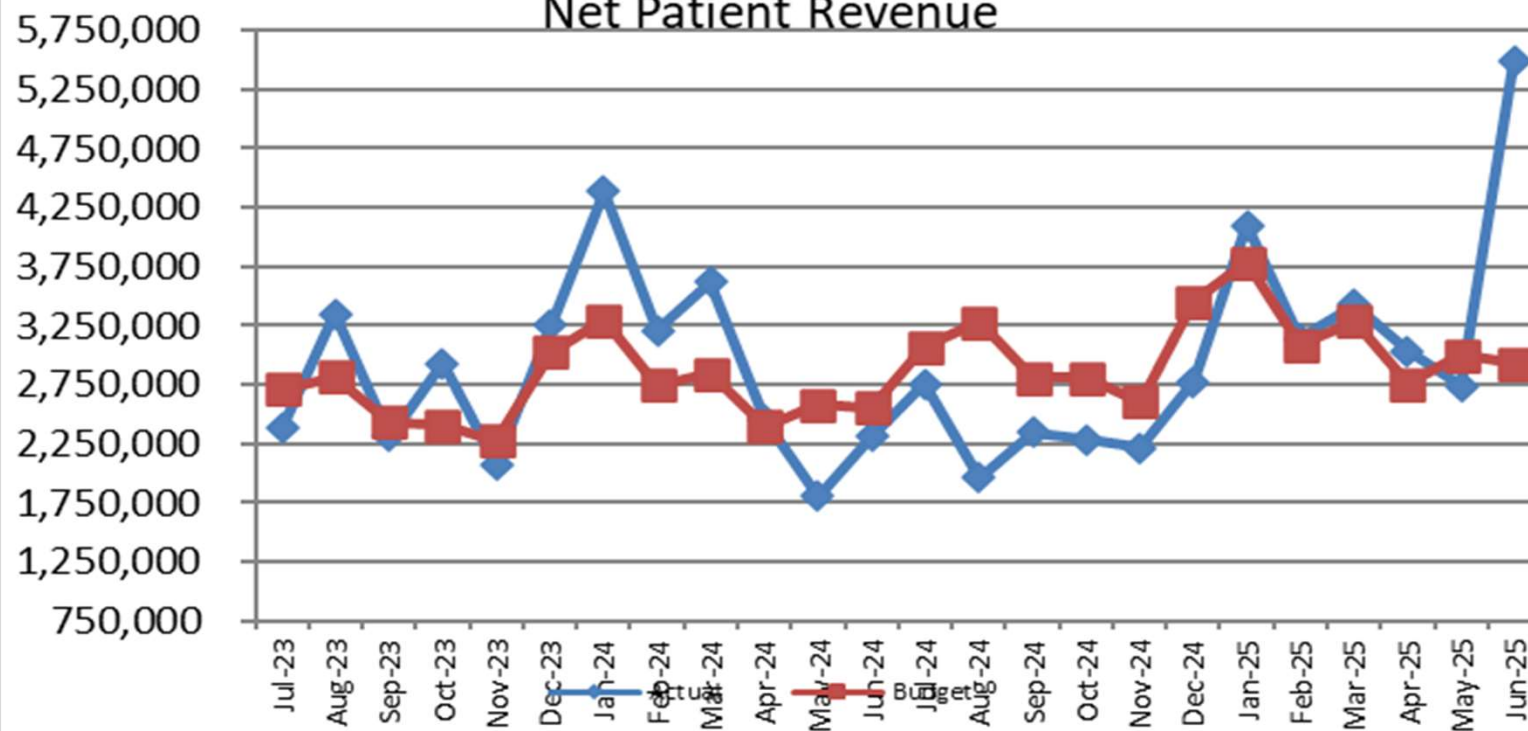
Dental Visits



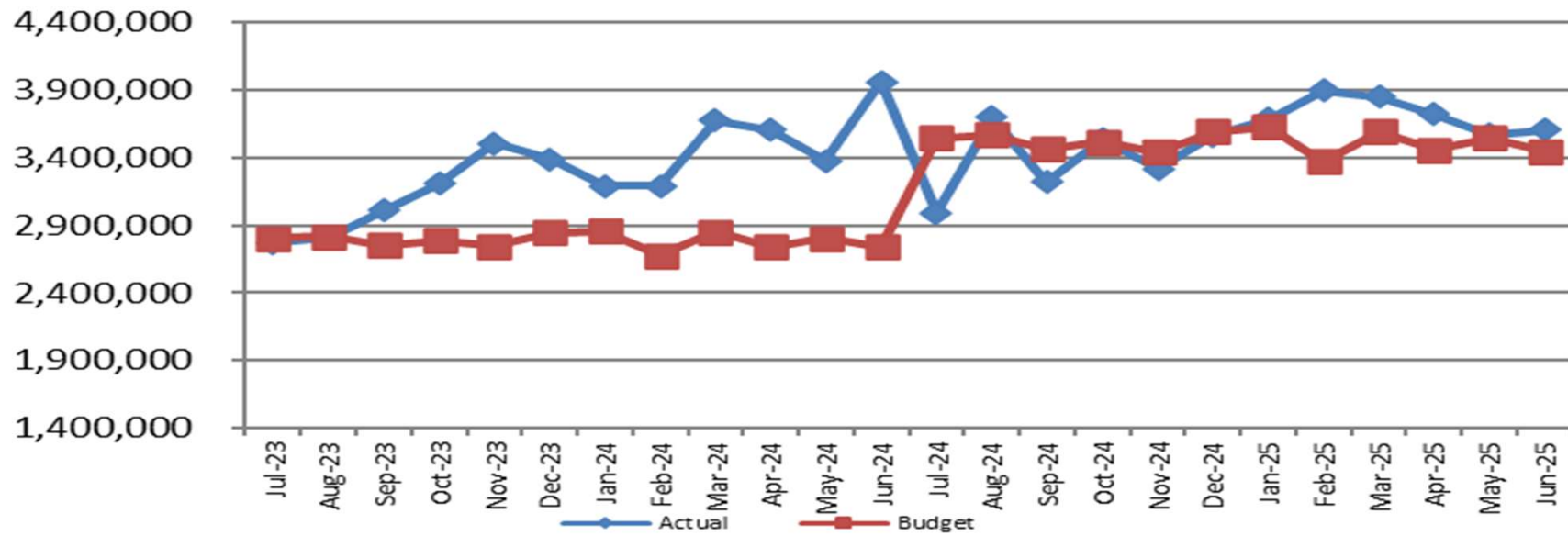
Gross Patient Revenue



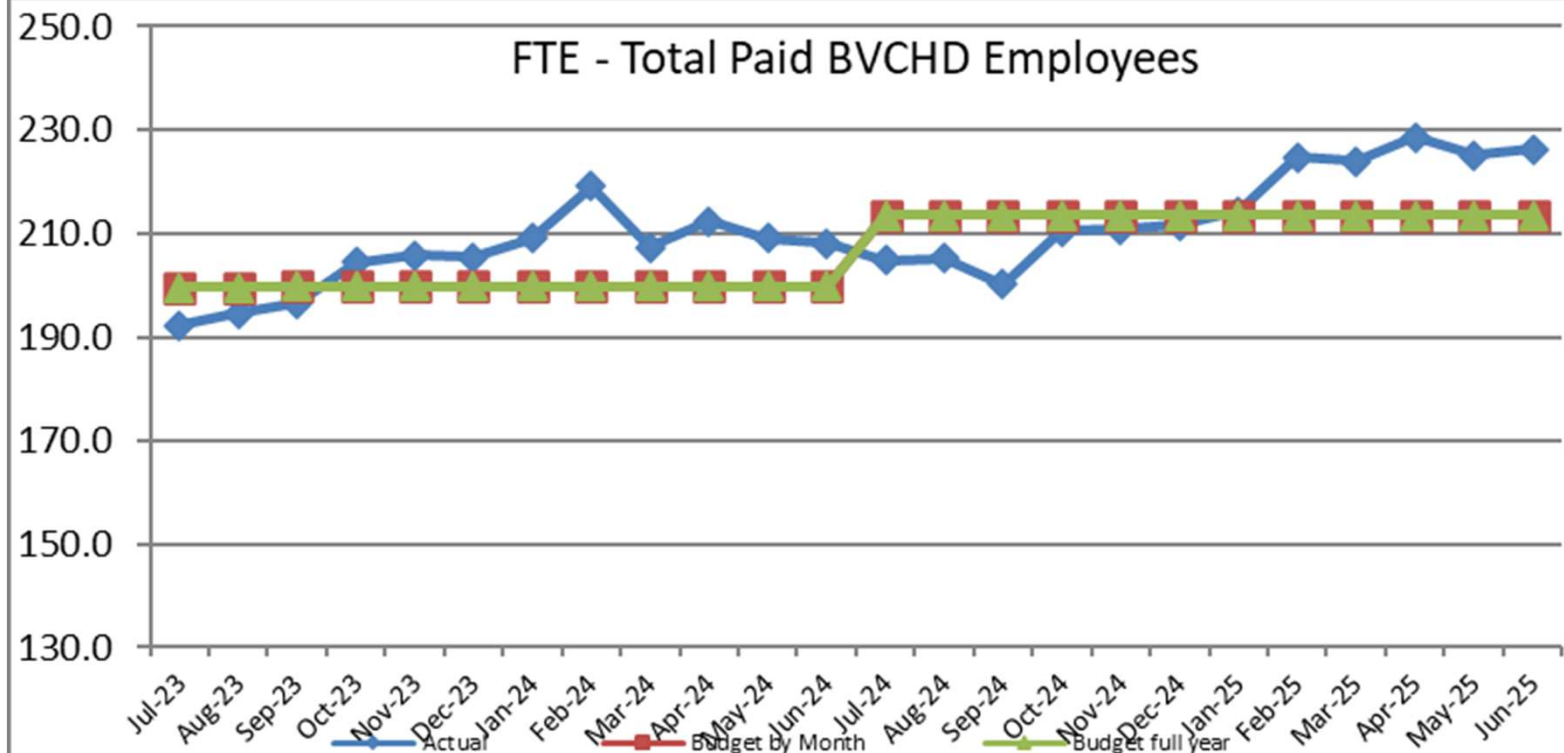
Net Patient Revenue



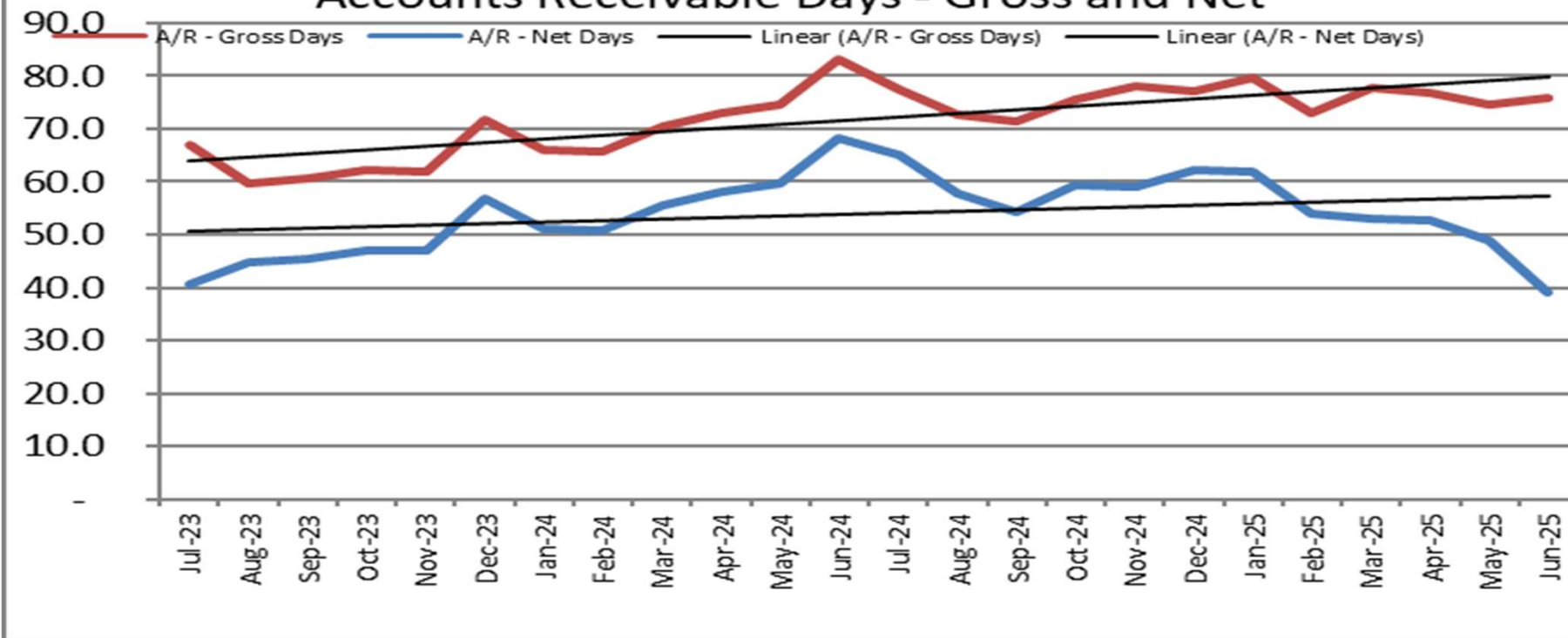
Total Expenses



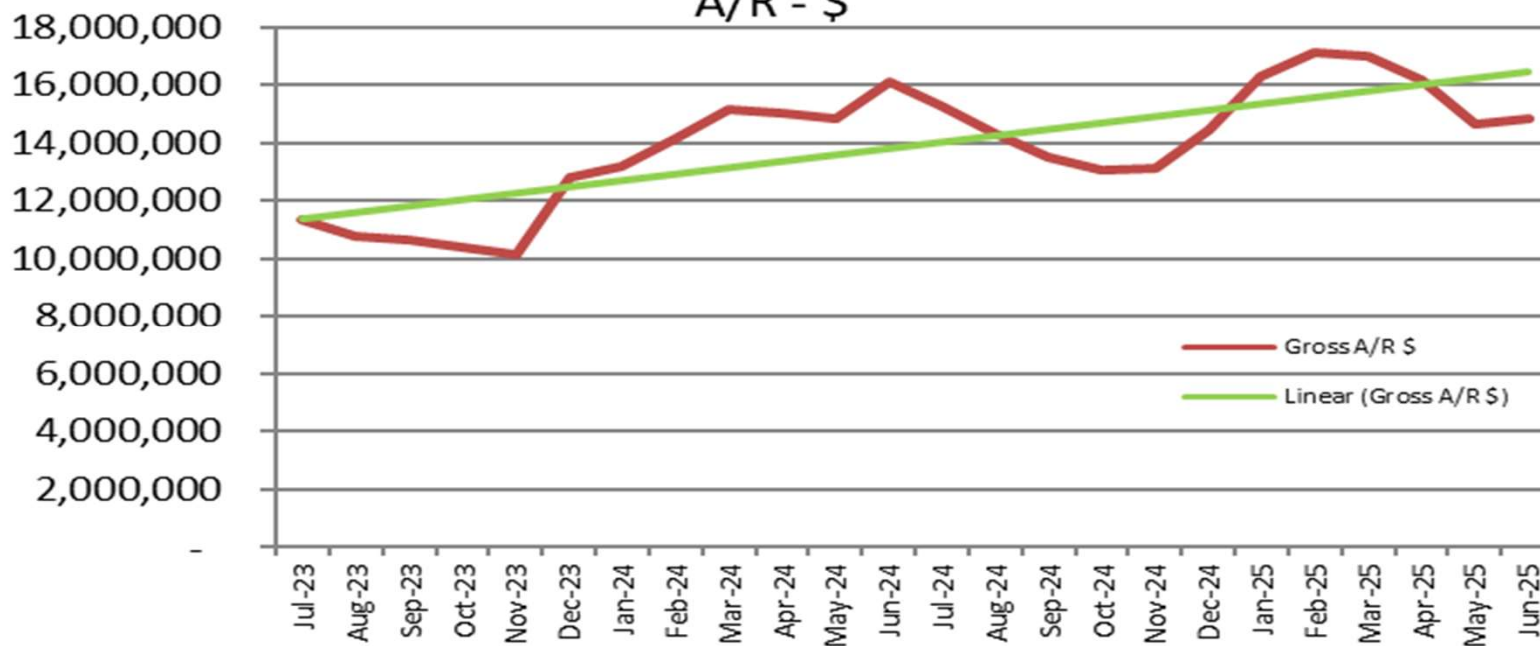
FTE - Total Paid BVCHD Employees



Accounts Receivable Days - Gross and Net



A/R - \$



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CODE	NUMBER	DATE	AMOUNT	PAYEE
ACH	022236	06/02/25	4,294.00	RAFFY KRIKORIAN
ACH	022237	06/03/25	803.01	WAGEWORKS, INC.
ACH	022238	06/03/25	648.94	CARDINAL HEALTH
ACH	022239	06/04/25	194.81	CARDINAL HEALTH
ACH	022240	06/05/25	371.00	CARDINAL HEALTH
ACH	022241	06/06/25	791.25	CARDINAL HEALTH
ACH	022242	06/09/25	820.62	CARDINAL HEALTH
ACH	022243	06/10/25	4,359.73	MCKESSON CORPORATION
ACH	022244	06/10/25	2,870.39	WAGEWORKS, INC.
ACH	022245	06/10/25	172.07	CARDINAL HEALTH
ACH	022246	06/11/25	2,306.77	CARDINAL HEALTH
ACH	022247	06/12/25	243.22	CARDINAL HEALTH
ACH	022248	06/16/25	157.46	CARDINAL HEALTH
ACH	022249	06/17/25	1,323.19	WAGEWORKS, INC.
ACH	022250	06/17/25	1,492.86	CARDINAL HEALTH
ACH	022251	06/18/25	296.24	CARDINAL HEALTH
ACH	022252	06/18/25	13,564.26	VISA
ACH	022253	06/20/25	882.10	CARDINAL HEALTH
ACH	022254	06/20/25	980.43	CARDINAL HEALTH
ACH	022255	06/23/25	2,849.71	BDM BEN-GAL LTD
ACH	022256	06/24/25	963.88	WAGEWORKS, INC.
ACH	022257	06/25/25	5,464.70	MCKESSON CORPORATION
ACH	022258	06/27/25	658.33	CARDINAL HEALTH
ACH *	022259	06/30/25	124.01	CARDINAL HEALTH
FMB *	117095	06/25/25	1,647.23CR	ULINE
FMB	117102	06/05/25	608.82	BLUE SHIELD OF CA
FMB	117103	06/05/25	200.44	COTIVITI
FMB	117104	06/05/25	6.97	TRIWEST VA CCN REFUNDS
FMB	117105	06/05/25	1,500.00	AHMED EL-BERSHAWI
FMB	117106	06/05/25	3,786.33	ANDY MEADORS BRANDING, INC
FMB	117107	06/05/25	1,250.00	ANDY WERKING
FMB	117108	06/05/25	269.39	AWARDS NETWORK
FMB	117109	06/05/25	474.00	BB HOTEL LLC
FMB	117110	06/05/25	35.00	BBAPA
FMB	117111	06/05/25	111,553.25	BETA HEALTHCARE GROUP
FMB	117112	06/05/25	5,000.00	BIG BEAR CYCLING ASSOCIATION
FMB	117113	06/05/25	19,875.00	BIG BEAR FAMILY MEDICINE, INC
FMB	117114	06/05/25	2,000.00	BIG BEAR TELEVISION, LLC
FMB	117115	06/05/25	3,120.00	CALVIN PRAMANN, DC
FMB	117116	06/05/25	4,200.00	CARY STEWART MD INC
FMB	117117	06/05/25	1,125.00	CAW DBA VTECH
FMB	117118	06/05/25	38,750.00	D CRITEL NURSING ANESTH INC
FMB	117119	06/05/25	15,200.00	DAVID HORNER PC
FMB	117120	06/05/25	900.00	DR ERIC A. SAIDI
FMB	117121	06/05/25	6,983.16	DURABLE NORTH AMERICA
FMB	117122	06/05/25	299.00	EAGLE ANALYTICAL SERVICES, INC
FMB	117123	06/05/25	3,128.93	EMERALD TEXTILES
FMB	117124	06/05/25	55.00	EVAN RAYNER
FMB	117125	06/05/25	135.05	GLOBALSTAR USA
FMB	117126	06/05/25	75.00	GNXCOR USA INC

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CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	117127	06/05/25	13,325.00	HABEN PROF. CHIROPRACTIC CORP.
FMB	117128	06/05/25	10,171.88	HEARTWORKS, INC
FMB	117129	06/05/25	2,000.00	HIGH DESERT PATHOLOGY MDCL GRP
FMB	117130	06/05/25	2,183.53	INDEED, INC.
FMB	117131	06/05/25	20.00	INNOVATIVE CREDIT SOLUTIONS
FMB	117132	06/05/25	1,389.40	IPITOMY COMMUNICATIONS LLC
FMB	117133	06/05/25	650.00	JAMES SKOEN
FMB	117134	06/05/25	55.00	JIM SCHLENKER
FMB	117135	06/05/25	1,509.00	KBHR FM
FMB	117136	06/05/25	1,689.93	KONICA MINOLTA
FMB	117137	06/05/25	7,750.00	LIFESTREAM
FMB	117138	06/05/25	6,678.00	MARSH & MCLENNAN AGENCY LLC
FMB	117139	06/05/25	438.75	MCKESSON MEDICAL SURGICAL
FMB	117140	06/05/25	1,500.00	MICHAEL S CHIN, MD, INC
FMB	117141	06/05/25	746.23	MINDRAY DS USA INC
FMB	117142	06/05/25	1,512.89	ORTHO-CLINICAL DIAGNOSTICS INC
FMB	117143	06/05/25	15,424.24	PAUL F STEMMER MD
FMB	117144	06/05/25	377.83	PERFORMANCE HEALTH SUPPLY INC.
FMB	117145	06/05/25	243.00	PTS COMMUNICATIONS
FMB	117146	06/05/25	900.00	QUADIENT FINANCE USA, INC
FMB	117147	06/05/25	300.00	ROSHAN T MELVANI MD INC
FMB	117148	06/05/25	600.00	SOROPTIMIST INTL OF BIG BEAR V
FMB	117149	06/05/25	741.77	STAPLES PROMOTIONAL PRODUCTS
FMB	117150	06/05/25	14,925.00	STEVEN MICHAEL KNAPIK
FMB	117151	06/05/25	6,795.43	T-SYSTEM, INC
FMB	117152	06/05/25	437.73	TELEFLEX LLC
FMB	117153	06/05/25	1,760.00	TRYSPARROW.COM INC
FMB	117154	06/05/25	16,000.00	V. MADHU ANVEKAR MD, INC.
FMB	117155	06/05/25	17,500.00	VIZ.AI, INC.
FMB	117156	06/05/25	273.35	WAGEWORKS, INC.
FMB	117157	06/05/25	38,000.00	WILLIAM CANNATA, MD
FMB	117158	06/05/25	1,387.38	ZONES INC
FMB *	117159	06/05/25	17,500.00	ELEVATE EMERGENCY MEDICINE
FMB	117161	06/12/25	112.76	WPS TRICARE FOR LIFE
FMB	117162	06/12/25	2,046.16	ACCESS DISPLAY GROUP, INC.
FMB	117163	06/12/25	144.47	AESULAP
FMB	117164	06/12/25	3,103.40	AFLAC
FMB	117165	06/12/25	626.67	AGILITI HEALTH, INC.
FMB	117166	06/12/25	3,656.95	ALCON VISION, LLC
FMB	117167	06/12/25	34.47	AUTOZONE STORES, LLC
FMB	117168	06/12/25	1,199.00	AZARA HEALTHCARE, LLC
FMB	117169	06/12/25	34,054.88	BEAR VALLEY ELECTRIC
FMB	117170	06/12/25	620.00	BELLA NATALIE CERVATES
FMB	117171	06/12/25	50,518.94	BETA HEALTHCARE GROUP
FMB	117172	06/12/25	203.35	BIG BEAR CITY CSD
FMB	117173	06/12/25	310.00	BIG BEAR SHEET METAL
FMB	117174	06/12/25	1,607.00	BREWD COFFEE SYSTEMS
FMB	117175	06/12/25	855.59	BUTCHERS BLOCK
FMB	117176	06/12/25	1,051.64	CALIF TOOL & WELDING SUPPLY
FMB	117177	06/12/25	2,125.68	CAMPIL USA, INC
FMB	117178	06/12/25	6,921.53	CARDINAL HEALTH

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CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	117179	06/12/25	58,400.00	CENTER FOR ORAL HEALTH
FMB	117180	06/12/25	3,846.40	CHARTER COMMUNICATIONS HOLDING
FMB	117181	06/12/25	118.53	CINTAS COPORATION NO.2
FMB	117182	06/12/25	10,497.65	CLIFFORD MOSS
FMB	117183	06/12/25	7,500.00	CODING & CHARGEMASTER SPEC.LLC
FMB	117184	06/12/25	574.32	COMMUNICATION SCIENCE, INC
FMB	117185	06/12/25	55.76	COUNTY OF SAN BERNARDINO
FMB	117186	06/12/25	525.21	DIY HOME CENTER
FMB	117187	06/12/25	1,187.19	DWP CITY OF BIG BEAR LAKE
FMB	117188	06/12/25	6,500.00	EL DORADO BROADCASTERS LLC
FMB	117189	06/12/25	6,544.58	EMERALD TEXTILES
FMB	117190	06/12/25	1,068.00	EXTRA SPACE MANAGEMENT INC
FMB	117191	06/12/25	9,467.89	FISHER HEALTHCARE
FMB	117192	06/12/25	16,437.95	GATEWAY ACCEPTANCE CO.
FMB	117193	06/12/25	489.00	GOLDEN STATE STORAGE
FMB	117194	06/12/25	52,707.00	HOLOGIC
FMB	117195	06/12/25	500.00	HUMAN MEDICAL BILLING
FMB	117196	06/12/25	678.00	INFLUENCE MARKETING SERVICES
FMB	117197	06/12/25	30,472.50	IRIS TELEHEALTH MEDICAL GROUP
FMB	117198	06/12/25	1,133.26	J AND J PRODUCE CO
FMB	117199	06/12/25	15,918.15	MEDLINE INDUSTRIES INC
FMB	117200	06/12/25	4,727.76	MEDPRO WASTE DISPOSAL, LLC.
FMB	117201	06/12/25	142.64	MOONRIDGE FUEL
FMB	117202	06/12/25	37.75	MOUNTAIN WATER CO
FMB	117203	06/12/25	1,715.00	NAVE LAW OFFICE, PC
FMB	117204	06/12/25	705.00	ONSHIFT INC
FMB	117205	06/12/25	6,299.42	ORTHO-CLINICAL DIAGNOSTICS INC
FMB	117206	06/12/25	471.00	PETTY CASH - SHANNON MULLIN
FMB	117207	06/12/25	2,201.60	PRIMO BRANDS
FMB	117208	06/12/25	968.81	QUADIENT LEASING USA INC
FMB	117209	06/12/25	1,463.37	RALPH W HAUPT INC
FMB	117210	06/12/25	7,965.75	RAM HEALTHCARE CONSULTING GROU
FMB	117211	06/12/25	2,144.12	RAPIDFIRE SAFETY & SECURITY
FMB	117212	06/12/25	202.20	SAN BERNARDINO COUNTY
FMB	117213	06/12/25	1,425.04	SERVPRO TEAM
FMB	117214	06/12/25	403.40	SHOES FOR CREWS NORTH AMERICA
FMB	117215	06/12/25	6,120.01	SOFTSCRIPT INC
FMB	117216	06/12/25	21,833.00	SOL RADIOLOGY INC
FMB	117217	06/12/25	210.00	SPECTRA LABORATORIES, INC.
FMB	117218	06/12/25	1,500.00	STANLEY K MATHIS, DPM, INC.
FMB	117219	06/12/25	6,526.30	STAPLES ADVANTAGE
FMB	117220	06/12/25	13,061.47	SYSKO RIVERSIDE INC
FMB	117221	06/12/25	817.11	TEAMSTERS LOCAL 1932
FMB	117222	06/12/25	8,898.00	TELE CONNECT THERAPIES
FMB	117223	06/12/25	491.61	UNITED NURSES ASSOCIATION
FMB	117224	06/12/25	112.31	UNITED PARCEL SERVICE
FMB	117225	06/12/25	7,636.48	US FOOD SERVICE INC
FMB	117226	06/12/25	1,946.05	VERATHON INC
FMB	117227	06/12/25	633.74	VISA
FMB	117228	06/12/25	408.79	WESTFAX, INC
FMB	117229	06/19/25	6,759.37	KAISER FOUNDATION HEALT

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CODE	NUMBER	DATE	PAYEE
FMB	117230	06/19/25	5,343.11 AGILITI HEALTH, INC.
FMB	117231	06/19/25	297.29 AIRGAS USA,LLC
FMB	117232	06/19/25	170.09 ALBERTSONS SAFEWAY
FMB	117233	06/19/25	3,665.82 AMAZON CAPITAL SERVICES, INC
FMB	117234	06/19/25	92.00 AMERICAN PROFICIENCY INSTITUTE
FMB	117235	06/19/25	283.19 AMERISOURCEBERGEN
FMB	117236	06/19/25	1,500.00 ARIANA FEUVRIER
FMB	117237	06/19/25	15,856.46 ARTHREX CREDIT
FMB	117238	06/19/25	463.30 BB HOTEL LLC
FMB	117239	06/19/25	1,480.00 BEACONMEDAES LLC
FMB	117240	06/19/25	5,841.61 BIG BEAR DISPOSAL
FMB	117241	06/19/25	2,508.50 BIG BEAR GRIZZLY
FMB	117242	06/19/25	5,714.25 CALIF TOOL & WELDING SUPPLY
FMB	117243	06/19/25	7,391.50 CANON MEDICAL SYSTEMS USA, INC
FMB	117244	06/19/25	8,460.78 CAREFUSION SOLUTIONS LLC
FMB	117245	06/19/25	1,089.29 CHEF WORKS, INC
FMB	117246	06/19/25	2,224.92 CLIMATEC, LLC
FMB	117247	06/19/25	2,000.00 CLINICIANS TELEMED MED GROUP
FMB	117248	06/19/25	104,501.49 CPSI/EVIDENT
FMB	117249	06/19/25	808.13 CUSTOMER PAYMENT SOLUTIONS
FMB	117250	06/19/25	399.00 DEPT OF JUSTICE
FMB	117251	06/19/25	621.53 EXPERIAN HEALTH, INC
FMB	117252	06/19/25	13,993.05 FISHER HEALTHCARE
FMB	117253	06/19/25	1,385.26 FRESENIUS KABI LLC
FMB	117254	06/19/25	16,293.56 GATEWAY ACCEPTANCE CO.
FMB	117255	06/19/25	1,087.68 GLOBO LANGUAGE SOLUTIONS LLC
FMB	117256	06/19/25	16,154.95 GRAINGER PARTS
FMB	117257	06/19/25	6,299.47 INSTRUMENTATION LABORATORY
FMB	117258	06/19/25	5,418.44 IRON MOUNTAIN INC
FMB	117259	06/19/25	1,181.49 J AND J PRODUCE CO
FMB	117260	06/19/25	2,211.36 JIM SCHLENKER
FMB	117261	06/19/25	397.38 KIMBALL MIDWEST
FMB	117262	06/19/25	1,068.65 KONICA MINOLTA BUSINESS SOL
FMB	117263	06/19/25	11,515.84 LABORATORY CORP OF AMERICA
FMB	117264	06/19/25	3,774.37 LEASING ASSOC. BARRINGTON, INC
FMB	117265	06/19/25	53,160.00 LIONAKIS
FMB	117266	06/19/25	2,313.30 MATHESON TRI GAS INC.
FMB	117267	06/19/25	8,580.00 MCNEIL, TROPP & BRAUN, LLP
FMB	117268	06/19/25	72.54 MED PASS INC
FMB	117269	06/19/25	22,875.08 MEDELY, INC.
FMB	117270	06/19/25	3,301.00 MEDICAL DISPATCH
FMB	117271	06/19/25	.00 VOIDED
FMB	117272	06/19/25	6,202.87 MEDLINE INDUSTRIES INC
FMB	117273	06/19/25	700.00 MINDCARE SOLUTIONS GROUP, INC
FMB	117274	06/19/25	821.33 MINDRAY DS USA INC
FMB	117275	06/19/25	942.12 NOVA BIOMEDICAL CORP
FMB	117276	06/19/25	2,458.76 OLYMPUS AMERICA INC.
FMB	117277	06/19/25	29,145.15 ORTHO-CLINICAL DIAGNOSTICS INC
FMB	117278	06/19/25	617.73 PERFORMANCE HEALTH SUPPLY INC.
FMB	117279	06/19/25	381.14 PETTY CASH - TRACY LEWIS
FMB	117280	06/19/25	176.80 PRIMO BRANDS

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CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	117281	06/19/25	92,267.67	QHR HEALTH, LLC
FMB	117282	06/19/25	1,395.39	RADWORKS LLC
FMB	117283	06/19/25	3,796.20	RED PLANET PROMO
FMB	117284	06/19/25	1,131.05	RELIAS LLC
FMB	117285	06/19/25	2,211.03	SIEMENS HEALTHCARE DIAGNOSTICS
FMB	117286	06/19/25	213.73	SMILEMAKERS
FMB	117287	06/19/25	624.60	SMITH & NEPHEW INC
FMB	117288	06/19/25	1,835.00	STALCUP LANDSCAPE INNOVATIONS
FMB	117289	06/19/25	109.50	SUTISOFT, INC
FMB	117290	06/19/25	4,056.30	SYSKO RIVERSIDE INC
FMB	117291	06/19/25	219.93	TAVOCA INC
FMB	117292	06/19/25	21,377.50	THE FARNSWORTH GROUP, LTD
FMB	117293	06/19/25	12,688.94	TRI RAD INC
FMB	117294	06/19/25	39.53	UNITED PARCEL SERVICE
FMB	117295	06/19/25	3,766.13	US FOOD SERVICE INC
FMB	117296	06/19/25	1,000.00	WILLIAM A. GIAMARINO
FMB *	117297	06/19/25	293.75	WIPFLI CPA & CONSULTANTS
FMB	117302	06/26/25	3,103.40	AFLAC
FMB	117303	06/26/25	966.67	ALCON VISION, LLC
FMB	117304	06/26/25	4,133.13	ALL PROTECTION ALARM
FMB	117305	06/26/25	489.00	ALPHA OMEGA PLUMBING & SEPTIC
FMB	117306	06/26/25	249.00	AMER ORGANIZATION NURSING LEAD
FMB	117307	06/26/25	5,804.35	ARTHREX, INC
FMB	117308	06/26/25	12,353.07	BEAR VALLEY ELECTRIC
FMB	117309	06/26/25	150.00	BELLA NATALIE CERVATES
FMB	117310	06/26/25	1,978.92	BRACCO DIAGNOSTICS INC
FMB	117311	06/26/25	750.00	BRYAN EXHAUST SERVICE INC
FMB	117312	06/26/25	589.00	C&D TERMITE & PEST CONTROL
FMB	117313	06/26/25	180.00	CALIF TELEHEALTH NETWORK
FMB	117314	06/26/25	209,834.90	CALPERS1486578418
FMB	117315	06/26/25	5,606.34	CAREWEAR UNIFORMS INC
FMB	117316	06/26/25	1,125.00	CAW DBA VTECH
FMB	117317	06/26/25	1,750.00	CHEROKEE CHEMICAL CO., INC
FMB	117318	06/26/25	55.76	COUNTY OF SAN BERNARDINO
FMB	117319	06/26/25	84.85	COUNTY OF SAN BERNARDINO
FMB	117320	06/26/25	2,500.00	CYRANO SYSTEMS, LLC
FMB	117321	06/26/25	11,818.17	DELTA DENTAL OF CA
FMB	117322	06/26/25	159.60	DENA HODGES
FMB	117323	06/26/25	511.00	DEPT OF MOTOR VEHICLES
FMB	117324	06/26/25	1,184.96	DIRECT SUPPLY HEALTHCARE EQUIP
FMB	117325	06/26/25	89.02	DWP CITY OF BIG BEAR LAKE
FMB	117326	06/26/25	6,356.63	EMERALD TEXTILES
FMB	117327	06/26/25	86.25	FIELDMAN, ROLAPP & ASSOCIATES
FMB	117328	06/26/25	74.84	FIRST-CITIZENS BANK & TRUST CO
FMB	117329	06/26/25	7,381.85	FISHER HEALTHCARE
FMB	117330	06/26/25	14,428.97	GATEWAY ACCEPTANCE CO.
FMB	117331	06/26/25	1,300.00	JESSICA NEMETH
FMB	117332	06/26/25	4,313.12	JOHNSON CNTRLS FIRE PROT. LP
FMB	117333	06/26/25	96.66	LAURA GEHR
FMB	117334	06/26/25	319.95	LEIGH OVERTON
FMB	117335	06/26/25	1,233.50	M. O. DION & SONS, INC.

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CODE	NUMBER	DATE	AMOUNT	PAYEE
FMB	117336	06/26/25	1,272.32	MICROSURGICAL TECHNOLOGY
FMB	117337	06/26/25	285.96	PETTY CASH - HSIAO CHEN TSENG
FMB	117338	06/26/25	4,075.50	RAM HEALTHCARE CONSULTING GROU
FMB	117339	06/26/25	6,747.00	RED PLANET PROMO
FMB	117340	06/26/25	3,342.00	SOFTSCRIPT INC
FMB	117341	06/26/25	6,808.08	SOUTHWEST GAS CORPORATION
FMB	117342	06/26/25	261.67	TRI-PHARMA, INC.
FMB	117343	06/26/25	2,376.07	ULINE
FMB	117344	06/26/25	10,998.92	UNUM LIFE INS CO OF AMERICA
FMB	117345	06/26/25	4,707.68	US FOOD SERVICE INC
FMB	117346	06/26/25	4,040.00	US IMPLANT SOLUTIONS, LLC
FMB	117347	06/26/25	1,950.00	VISBOON LLC
FMB	117348	06/26/25	273.35	WAGEWORKS, INC.
FMB	117349	06/26/25	477.00	WELLSKY CORP
FMB	117350	06/26/25	182.11	ZOLL MEDICAL CORP.
TOTALS:			1,771,065.81	



Finance Report
June 2025 Results

Summary for June 2025

- Cash on hand \$ 2,776,847
- *Cash Collections* \$ 2,506,752
- Investments \$ 20,560,386
- Board Designated Funds \$ 25,000,000
- Days Cash on hand, including investments with LAIF – 413
- Operating **Gain** for the month of \$1,949,754 vs projected Loss of \$431,937
- Total **Surplus** of \$6,132,812 (vs a budgeted Surplus of \$264,059)
- Total Patient Revenue was 9.3% Higher than Budget for the month
- Revenue deductions were at 13.1% of total revenue (See narrative)
- Net Patient Revenue was 87.6% more than budget
- Total Expenses were 4.4% more than budget



June 2025 Financial Results

Key Statistics

Total Patient Days exceeded budget (788 vs 765). Our Acute and Swing average daily census was 6.1 (5.4 for the year) while the Skilled Nursing facility finished the month at 20.2 (18.9 for the year). Emergency Room visits were below the monthly target (975 vs 988) and for the year ended just under our annual projection (11,866 vs 12,500). Surgical procedures exceeded the monthly target (28 vs 19) and under the annual target (195 vs 260). Primary care visits were above their target (1,898 vs 1,599) while specialty clinic visits did not meet the monthly target (251 vs 280). Both primary care and specialty clinic visits exceeded their annual targets by 2,054 and 462 respectively. Lab procedures exceeded budget (7,500 vs 6,701) as did Imaging (combined modalities of 1,532 vs 1,419) with all modalities exceeding their individual monthly targets.

For the year, Lab exceeded its target (by 3,661). The total of the Imaging Modalities were less than the annual target (18,106 vs 18,593) with Xray (under by 717), CT (Over by 277), Ultrasound (over by 49), and Mammography (under by 96).

Financial Highlights

Overall revenues for the month (\$6,322,377 vs \$5,783,187) were above the monthly target with inpatient revenue (by \$38,711), Outpatient Revenue (by \$212,348), Emergency Room (by \$195,214), Clinic (by \$82,187) and Skilled Nursing (by \$10,731).

Annual revenues were under projected targets (by \$1,122,267) with Inpatient (by \$749,481), Emergency (by \$1,147,667) and Skilled Nursing (by \$243,302) all under their projections and Outpatient (by \$405,743) and Clinic (by \$612,440) both exceeding their annual targets.

Total Revenue Deductions were 71% below budget for the month (13.1% of gross revenue) due to year-end adjustments related to surplus funding. For the year, our overall revenue deductions were under budget by 1.5% (49.4% of gross revenues). Days in accounts receivable increased slightly from 74.7 to 75.8 with cash collections of \$2,776,847. Bad debt expense was under budget (by \$82K). Denial write offs exceeded budget for the month (by \$10K). Administrative adjustments were \$327K more than projected as an end of year clean-up project related to accounts not eligible for payment were adjusted. Charity Care cases were high (\$35,420 vs \$15,786). Self-pay accounts receivable over 120 days old increased to 3.04 million.



The total accounts receivable over 120 days old increased to \$6,902 million or 42.2% of the total accounts receivable. Continued focus remains on the revenue cycle and collection process as there is a direct impact on our revenue deductions (increased bad debt, charity and denials) and cash flow. While total revenue deductions ended up under budget, we had a large increase in charity care as well as increased denials and are working diligently with our revenue cycle vendor to ensure better processes are in place to reduce these write-offs.

Contractual allowances for the month were below target. An additional reduction of contractual allowances in the amount of \$2,535,263 related to additional supplemental funding dollars were realized (includes \$827,803 of funds owed by IEHP).

Total operating revenue exceeded the current month's target by \$2,535,084.

Total Expenses exceeded the current month's target (by \$153K). The main areas of variance included Salaries and Benefits including registry (over by \$53K) with salaries (by \$59K) while benefits (by \$4K) and Registry (by \$2.5K) were below their monthly targets. Other key categories include Professional Fees (Over by \$19K), Supplies (Over by \$105K), Purchased Services (Under by \$37K), Utilities (Over by \$31K), Repairs and Maintenance (Over by \$37K), and Other Expenses (Under by \$27K).

Salaries were over our budget projection (by \$59K) while Registry was under (\$68K vs \$70K). The total salaries, benefits and registry costs exceed budget for the year by \$146K with Salaries (by \$13K) and Registry costs (by \$269K) while Benefits were under (by \$135K) the year-to-date projection. Also, we have been able to spend \$540K less in Registry as compared to the fiscal year spend for the prior year.

Supplies included a \$76K annual inventory adjustment (26% of total inventory value) as well as some costs for Ortho/Surgical Supplies (\$13.5K) and Implants (\$4K). Our Materials Management department is beginning to move toward "Cycle Counting" (period inventory evaluations throughout the year) which will assist in reducing large annual inventory adjustments.

Purchased services includes \$22K in contract labor for our Skilled Nursing Facility, \$12K for legal fees and \$10K for additional informational mailers. Also included is a credit from our Revenue Cycle partner (Trubridge) for \$50K related to the prior year cost report settlement per their agreement.

Utilities continue to be higher due to additional usage due to higher electricity cost as rates increased from Bear Valley Electric. The electric bill increased from \$34K to \$40K in June.



Repairs and Maintenance expenses included costs for repairs and transformer replacement in Radiology (\$13K), additional Plant Service/Maintenance (\$10K) and replacement of the HVAC system at our FHC (\$11K).

Other expenses were under budget for the month (by \$27K) and included Marketing costs (\$36K), some physician and staff training (\$6K) and a settlement payment (\$3K).

Full Time Equivalent staffing (for BVCHD employed staff) was at 226.4 vs the current month's target of 213.5 and year to date of 215.6 vs 213.5. As a reminder, there are 12.1 fte's related to the "Mom and Dad's" Grant program included in our staffing calculations.

Other non-operating revenue for the month totaled \$4,183,058 and included county tax revenue (\$330,926), quality payments (\$3,281,444K), interest Income (\$490,403), donations (\$20,772), IEHP Expansion funds (\$36,671), as well as some rental income, interest expense, and miscellaneous other revenue (copy fees, etc.).

This combination led to a gain from Operations of \$1,949,754 as compared to an expected loss of \$431,937.

Our Total Surplus for the month was \$6,132,812 versus an expected surplus of \$264,059.

On a year-to-date basis, we have an overall surplus of \$6,240,271 vs a target of \$4,113,329.

Our Operating Cash and Investments totaled \$48,337,233 with days of cash on hand of 413 and days in accounts receivable of 75.8.

Financial Statements June 2025

Financial Highlights—Hospital

STATEMENT OF OPERATIONS

		A	B	C	D	E	F	G	H	I	J
		Current Month					Year-to-Date				
		FY 23/24	FY 24/25		VARIANCE		FY 23/24	FY 24/25		VARIANCE	
		Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
1	Total patient revenue	5,758,580	6,322,377	5,783,187	539,190	9.3%	69,817,029	71,707,835	72,830,102	(1,122,267)	-1.5%
2	Total revenue deductions	(2,691,982)	828,092	2,855,062	(2,026,971)	-71.0%	30,167,381	35,433,121	35,954,513	(521,392)	-1.5%
3	% Deductions	-47%	13%	49%			43%	49%	49%		
4	Net Patient Revenue	8,450,563	5,494,285	2,928,124	2,566,161	87.6%	39,649,648	36,274,713	36,875,588	(600,875)	-1.6%
5	% Net to Gross	147%	87%	51%			57%	51%	51%		
6	Other Revenue	639,456	57,021	88,097	(31,076)	-35.3%	1,634,028	1,512,021	1,059,693	452,328	42.7%
7	Total Operating Revenue	9,090,019	5,551,306	3,016,221	2,535,084	84.0%	41,283,676	37,786,734	37,935,281	(148,547)	-0.4%
8	Total Expenses	4,024,559	3,601,551	3,448,159	153,393	4.4%	40,324,454	42,654,624	42,173,953	480,671	1.1%
9	% Expenses	70%	57%	60%			58%	59%	58%		
10	Surplus (Loss) from Operations	5,065,459	1,949,754	(431,937)	2,381,692	551.4%	959,222	(4,867,890)	(4,238,671)	(629,219)	-14.8%
11	% Operating margin	88%	31%	-7%			1%	-7%	-6%		
12	Total Non-operating	(296,424)	4,183,058	695,996	3,487,061	501.0%	5,161,301	11,108,162	8,352,000	2,756,162	33.0%
13	Surplus/(Loss)	4,769,036	6,132,812	264,059	5,868,753	2222.5%	6,120,522	6,240,272	4,113,329	2,126,943	51.7%
14	% Total margin	83%	97%	5%			9%	9%	6%		
								17.20%	11.15%		

BALANCE SHEET

		A	B	C	D	E					
		June	June	May							
		FY 23/24	FY 24/25	FY 24/25	VARIANCE						
					Amount	%					
15	Gross Accounts Receivables	16,093,256	14,817,261	14,678,117	139,144	0.9%					
16	Net Accounts Receivables	5,115,044	4,821,897	4,872,153	(50,256)	-1.0%					
17	% Net AR to Gross AR	32%	33%	33%							
18	Days Gross AR	83	75.8	74.7	1.1	1.5%					
19	Cash Collections	1,834,864	2,506,752	3,025,813	(519,061)	-17.2%					
21	Investments and Board Designated Funds	43,664,443	45,560,386	45,073,172	487,214	1.1%					
22	Cash on hand	2,775,657	2,776,847	3,022,375	(245,528)	-8.1%					
23	Total Cash & Invest	46,440,100	48,337,233	48,095,547	241,686	0.5%					
24	Days Cash & Invest	371.1	412.7	405.8	7	1.7%					
	Total Cash and Investments	46,440,100	48,337,233	48,095,547							
	Increase Current Year vs. Prior Year		1,897,133								

Statement of Operations											
		A	B	C	D	E	F	G	H	I	J
		Current Month					Year-to-Date				
		FY 23/24	FY 24/25		VARIANCE		FY 23/24	FY 24/25		VARIANCE	
		Actual	Actual	Budget	Amount	%	Actual	Actual	Budget	Amount	%
Gross Patient Revenue											
1	Inpatient	510,794	548,152	509,442	38,711	7.6%	5,673,880	6,156,950	6,906,431	(749,481)	-10.9%
2	Outpatient	953,956	1,194,776	982,428	212,348	21.6%	11,945,299	12,523,286	12,117,543	405,743	3.3%
3	Clinic Revenue	309,673	399,060	316,873	82,187	25.9%	3,665,165	4,337,934	3,725,494	612,440	16.4%
4	Emergency Room	3,589,189	3,752,686	3,557,472	195,214	5.5%	43,570,026	43,860,243	45,007,910	(1,147,667)	-2.5%
5	Skilled Nursing Facility	394,969	427,703	416,972	10,731	2.6%	4,962,659	4,829,422	5,072,724	(243,302)	-4.8%
6	Total patient revenue	5,758,580	6,322,377	5,783,187	539,190	9.3%	69,817,029	71,707,835	72,830,102	(1,122,267)	-1.5%
Revenue Deductions											
7	Contractual Allow	(5,021,601)	190,111	2,477,240	(2,287,128)	-92.3%	23,734,173	29,485,185	31,196,496	(1,711,311)	-5.5%
8	Contractual Allow PY	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
9	Charity Care	34,262	35,420	15,786	19,634	124.4%	251,758	444,067	198,781	245,286	123.4%
10	Administrative	1,738,382	342,370	15,629	326,741	2090.6%	1,815,650	786,880	196,824	590,056	299.8%
11	Policy Discount	12,779	15,000	23,231	(8,231)	-35.4%	156,341	148,503	292,557	(144,054)	-49.2%
12	Employee Discount	10,980	9,778	15,849	(6,071)	-38.3%	73,232	69,482	199,600	(130,118)	-65.2%
13	Bad Debts	387,262	148,754	230,712	(81,958)	-35.5%	3,141,432	2,869,415	2,905,415	(36,000)	-1.2%
14	Denials	104,327	86,658	76,616	10,042	13.1%	994,795	1,629,590	964,840	664,750	68.9%
15	Total revenue deductions	(2,691,982)	828,092	2,855,062	(2,026,971)	-71.0%	30,167,381	35,433,121	35,954,513	(521,392)	-1.5%
16	Net Patient Revenue	8,450,563	5,494,285	2,928,124	2,566,161	87.6%	39,649,648	36,274,713	36,875,588	(600,875)	-1.6%
	revenue including Prior Year adjustment	-46.7%	13.1%	49.4%	-36.3%		43.2%	49.4%	49.4%	0.0%	
										0.0%	
17	Other Revenue	639,456	57,021	88,097	(31,076)	-35.3%	1,634,028	1,512,021	1,059,693	452,328	42.7%
18	Total Operating Revenue	9,090,019	5,551,306	3,016,221	2,535,084	84.0%	41,283,676	37,786,734	37,935,281	(148,547)	-0.4%
Expenses											
19	Salaries	1,274,883	1,541,183	1,481,814	59,369	4.0%	15,795,743	18,046,603	18,033,622	12,981	0.1%
20	Employee Benefits	534,712	496,335	499,937	(3,602)	-0.7%	5,549,749	6,044,110	6,179,249	(135,139)	-2.2%
21	Registry	168,782	67,933	70,375	(2,442)	-3.5%	1,694,142	1,154,513	885,985	268,528	30.3%
22	Salaries and Benefits	1,978,377	2,105,451	2,052,126	53,325	2.6%	23,039,634	25,245,227	25,098,856	146,371	0.6%
23	Professional fees	254,690	270,235	290,037	(19,802)	-6.8%	2,926,324	3,308,472	3,458,240	(149,768)	-4.3%
24	Supplies	326,725	304,728	199,744	104,984	52.6%	2,566,340	2,604,798	2,489,397	115,401	4.6%
25	Utilities	48,797	79,314	48,319	30,995	64.1%	634,387	723,539	699,563	23,976	3.4%
26	Repairs and Maintenance	94,788	100,223	62,792	37,431	59.6%	753,370	800,665	745,579	55,086	7.4%
27	Purchased Services	848,895	428,961	474,605	(45,643)	-9.6%	6,258,763	6,207,027	5,884,967	322,060	5.5%
28	Insurance	65,164	105,854	103,608	2,246	2.2%	1,110,231	1,279,914	1,243,285	36,629	2.9%
29	Depreciation	103,307	78,149	67,737	10,412	15.4%	1,041,096	937,789	812,789	125,000	15.4%
30	Rental and Leases	33,410	23,741	22,682	1,059	4.7%	268,945	286,516	272,261	14,255	5.2%
32	Dues and Subscriptions	21,431	22,780	17,501	5,279	30.2%	226,240	246,067	210,382	35,685	17.0%
33	Other Expense.	248,975	82,115	109,008	(26,893)	-24.7%	1,499,125	1,014,612	1,258,634	(244,022)	-19.4%
34	Total Expenses	4,024,559	3,601,551	3,448,159	153,393	4.4%	40,324,454	42,654,624	42,173,953	480,671	1.1%
35	Surplus (Loss) from Operations	5,065,459	1,949,754	(431,937)	2,381,692	551.4%	959,222	(4,867,890)	(4,238,671)	(629,219)	-14.8%
36	Non-Operating Income										
37	Tax Revenue	589,994	330,926	229,167	101,759	44.4%	2,964,157	2,973,448	2,750,000	223,448	8.1%
38	Other non-operating	(1,342,722)	3,345,887	24,167	3,321,720	13745.0%	324,357	6,341,330	3,890,000	2,451,330	63.0%
	Interest Income	470,182	512,986	450,000	62,986	14.0%	1,966,677	1,919,921	1,800,000	119,921	6.7%
	Interest Expense	(13,878)	(6,741)	(7,337)	596	-8.1%	(93,890)	(126,536)	(88,000)	(38,536)	43.8%
	IGT Expense	-	-	-	-	#DIV/0!	-	-	-	-	#DIV/0!
39	Total Non-operating	(296,424)	4,183,058	695,996	3,487,061	501.0%	5,161,301	11,108,162	8,352,000	2,756,162	33.0%
40	Surplus/(Loss)	4,769,036	6,132,812	264,059	5,868,753	2222.5%	6,120,522	6,240,272	4,113,329	2,126,943	51.7%

Bear Valley Community Healthcare District Financial Statements														
Current Year Trending Statement of Operations														
A Statement of Operations—CURRENT YEAR 2025														
		1	2	3	4	5	6	7	8	9	10	11	12	7.9%
		July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	YTD
Gross Patient Revenue														
1	Inpatient	548,673	501,640	286,439	474,566	545,975	579,035	672,645	445,001	587,809	500,157	466,857	548,152	6,156,950
2	Outpatient	1,036,654	1,029,143	969,447	1,132,094	945,399	883,837	995,030	1,001,722	971,145	1,218,011	1,146,028	1,194,776	12,523,286
3	Clinic	369,463	345,846	282,583	379,501	332,839	364,070	365,624	357,944	339,458	413,150	388,395	399,060	4,337,934
4	Emergency Room	4,069,032	3,609,764	2,777,653	2,950,438	3,033,121	4,389,623	4,532,984	3,972,969	4,315,383	3,414,989	3,041,600	3,752,686	43,860,243
5	Skilled Nursing Facility	411,287	380,194	360,864	434,209	406,891	381,820	383,810	357,084	404,145	432,167	449,248	427,703	4,829,422
6	Total patient revenue	6,435,109	5,866,588	4,676,986	5,370,808	5,264,225	6,598,385	6,950,094	6,134,720	6,617,941	5,978,474	5,492,128	6,322,377	71,707,835
Revenue Deductions		C/A	0.49	0.62	0.41	0.51	0.51	0.54	0.31	0.41	0.38	0.37	0.41	0.41
7	Contractual Allow	3,157,029	3,628,721	1,916,154	2,713,778	2,658,859	3,543,688	2,154,717	2,513,937	2,515,858	2,227,926	2,264,409	190,111	29,485,185
8	Contractual Allow PY	-												-
9	Charity Care	-	130,055	19,387	2,654	28,687	36,152	28,013	33,411	50,707	28,999	50,583	35,420	444,067
10	Administrative	136,547	30,025	28,806	93,848	10,251	11,430	1,804	593	60,851	52,790	17,562	342,370	786,880
11	Policy Discount	10,047	14,347	11,708	12,474	12,072	12,667	12,086	12,633	16,594	9,352	9,522	15,000	148,503
12	Employee Discount	7,983	7,545	3,795	6,646	6,142	7,526	2,309	7,474	1,699	5,077	3,509	9,778	69,482
13	Bad Debts	179,539	(189,644)	240,226	182,059	227,750	(1,897)	504,023	361,466	472,343	500,498	244,299	148,754	2,869,415
14	Denials	186,795	281,494	114,225	73,372	105,869	213,588	144,743	65,883	69,616	119,971	167,377	86,658	1,629,590
15	Total revenue deductions	3,677,939	3,902,543	2,334,302	3,084,830	3,049,629	3,823,154	2,847,695	2,995,397	3,187,668	2,944,612	2,757,261	828,092	35,433,121
		0.57	0.67	0.50	0.57	0.58	0.58	0.41	0.49	0.48	0.49	0.50	0.13	
16	Net Patient Revenue	2,757,170	1,964,045	2,342,684	2,285,978	2,214,596	2,775,232	4,102,399	3,139,323	3,430,273	3,033,862	2,734,867	5,494,285	36,274,713
	net / tot pat rev	42.8%	33.5%	50.1%	42.6%	42.1%	42.1%	59.0%	51.2%	51.8%	50.7%	49.8%	86.9%	50.6%
		2.9%	4.8%	2.4%	1.4%	2.0%	3.2%	2.1%	1.1%	1.1%	2.0%	3.0%	1.4%	2.3%
17	Other Revenue	70,254	73,692	127,255	156,145	213,532	172,373	57,010	164,103	59,710	69,179	291,747	57,021	1,512,021
18	Total Operating Revenue	2,827,424	2,037,737	2,469,939	2,442,123	2,428,128	2,947,604	4,159,409	3,303,427	3,489,983	3,103,041	3,026,613	5,551,306	37,786,734
Expenses														
19	Salaries	1,201,654	1,668,615	1,255,689	1,526,254	1,427,622	1,583,253	1,486,264	1,493,626	1,665,436	1,591,396	1,605,611	1,541,183	18,046,603
20	Employee Benefits	385,921	582,963	470,237	486,211	467,412	499,616	542,389	505,290	551,017	527,196	529,523	496,335	6,044,110
21	Registry	99,973	119,575	93,966	107,449	97,509	126,527	137,842	85,073	80,668	85,836	52,163	67,933	1,154,513
22	Salaries and Benefits	1,687,547	2,371,153	1,819,892	2,119,913	1,992,543	2,209,396	2,166,496	2,083,989	2,297,122	2,204,428	2,187,297	2,105,451	25,245,227
23	Professional fees	234,004	300,107	257,745	273,757	270,357	253,557	293,646	258,914	325,502	309,363	261,287	270,235	3,308,472
24	Supplies	193,404	208,669	224,409	194,220	194,825	202,771	234,014	217,408	211,709	210,027	208,615	304,728	2,604,798
25	Utilities	62,144	46,153	58,555	52,093	53,955	59,623	55,653	66,474	58,861	69,257	61,457	79,314	723,539
26	Repairs and Maintenance	64,539	75,161	65,547	74,871	63,552	75,441	48,326	61,423	53,049	67,719	50,814	100,223	800,665
27	Purchased Services	424,771	399,488	490,040	466,708	463,935	475,399	617,686	882,198	584,674	527,846	445,321	428,961	6,207,027
28	Insurance	108,112	106,836	107,206	106,212	105,685	105,685	105,685	111,247	105,685	105,854	105,853	105,854	1,279,914
29	Depreciation	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	78,149	937,789
30	Rental and Leases	17,135	24,134	24,629	27,651	25,866	20,651	23,946	27,901	26,068	24,204	20,590	23,741	286,516
32	Dues and Subscriptions	20,633	20,467	16,363	13,440	24,250	16,450	21,414	21,160	20,097	29,508	19,506	22,780	246,067
33	Other Expense.	102,412	70,319	76,057	126,683	47,006	68,472	39,252	89,604	86,982	96,131	129,580	82,115	1,014,612
34	Total Expenses	2,992,850	3,700,637	3,218,590	3,533,697	3,320,120	3,565,594	3,684,267	3,898,467	3,847,896	3,722,486	3,568,468	3,601,551	42,654,624
Surplus (Loss) from Operations		(165,425)	(1,662,900)	(748,651)	(1,091,574)	(891,992)	(617,989)	475,141	(595,040)	(357,914)	(619,445)	(541,855)	1,949,754	(4,867,890)
Non-Operating Income														
37	Tax Revenue	350,855	229,167	229,167	229,167	229,167	229,167	229,167	229,167	229,167	229,167	229,167	330,926	2,973,448
38	Other non-operating	319,388	9,108	152,556	556,907	5,662	448,411	276,791	20,955	15,695	664,883	525,088	3,345,887	6,341,330
	Interest Income	772	211	484,545	618	407	447,476	1,061	319	464,814	6,377	333	512,986	1,919,921
	Interest Expense	(8,418)	(7,243)	(7,083)	(6,957)	(6,831)	(6,712)	(7,087)	(6,965)	(6,996)	(6,792)	(48,710)	(6,741)	(126,536)
	IGT Expense													-
39	Total Non-operating	662,597	231,243	859,185	779,734	228,405	1,118,341	499,932	243,476	702,680	893,634	705,877	4,183,058	11,108,162
40	Surplus/(Loss)	497,172	(1,431,657)	110,534	(311,840)	(663,587)	500,352	975,073	(351,564)	344,766	274,189	164,022	6,132,812	6,240,272

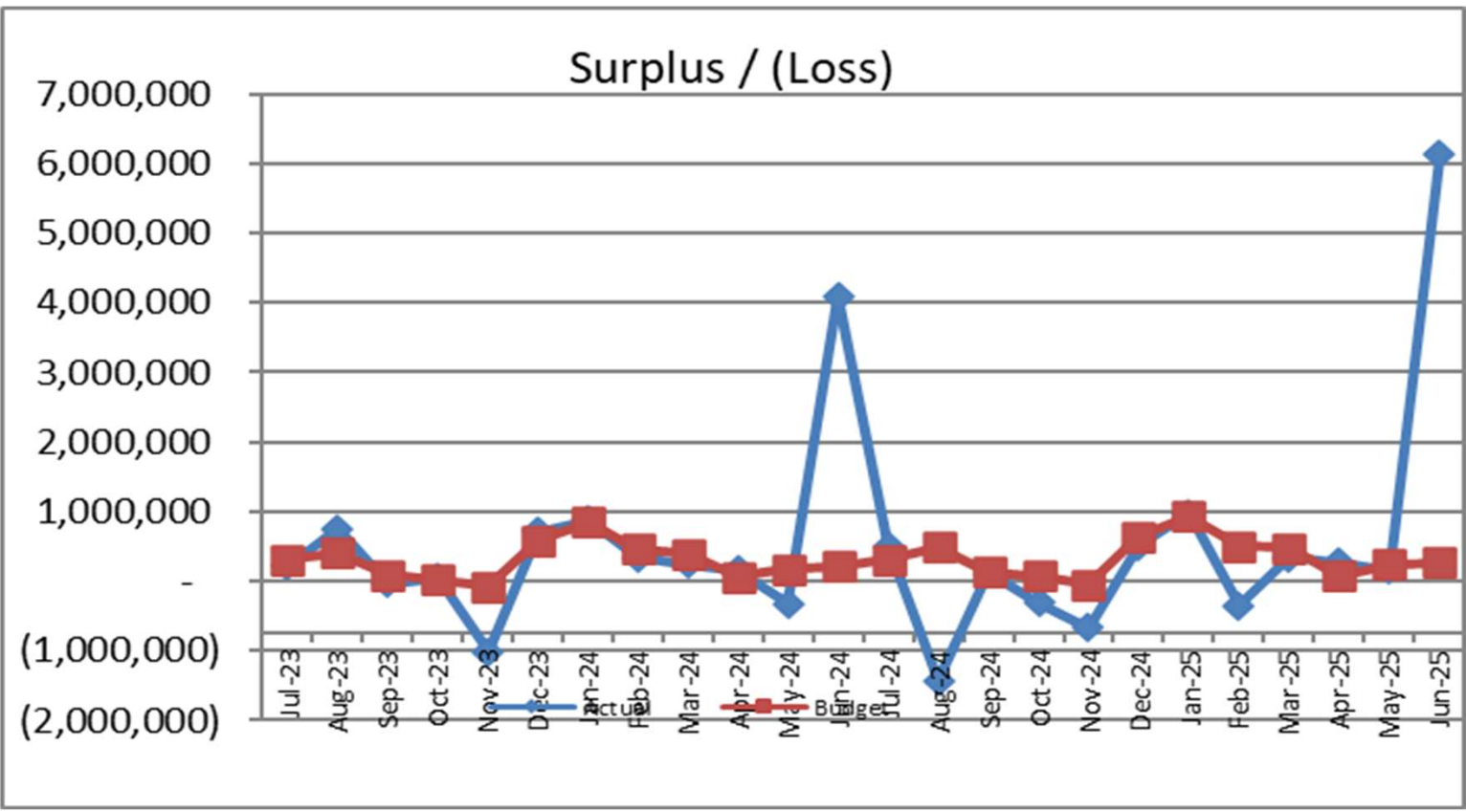
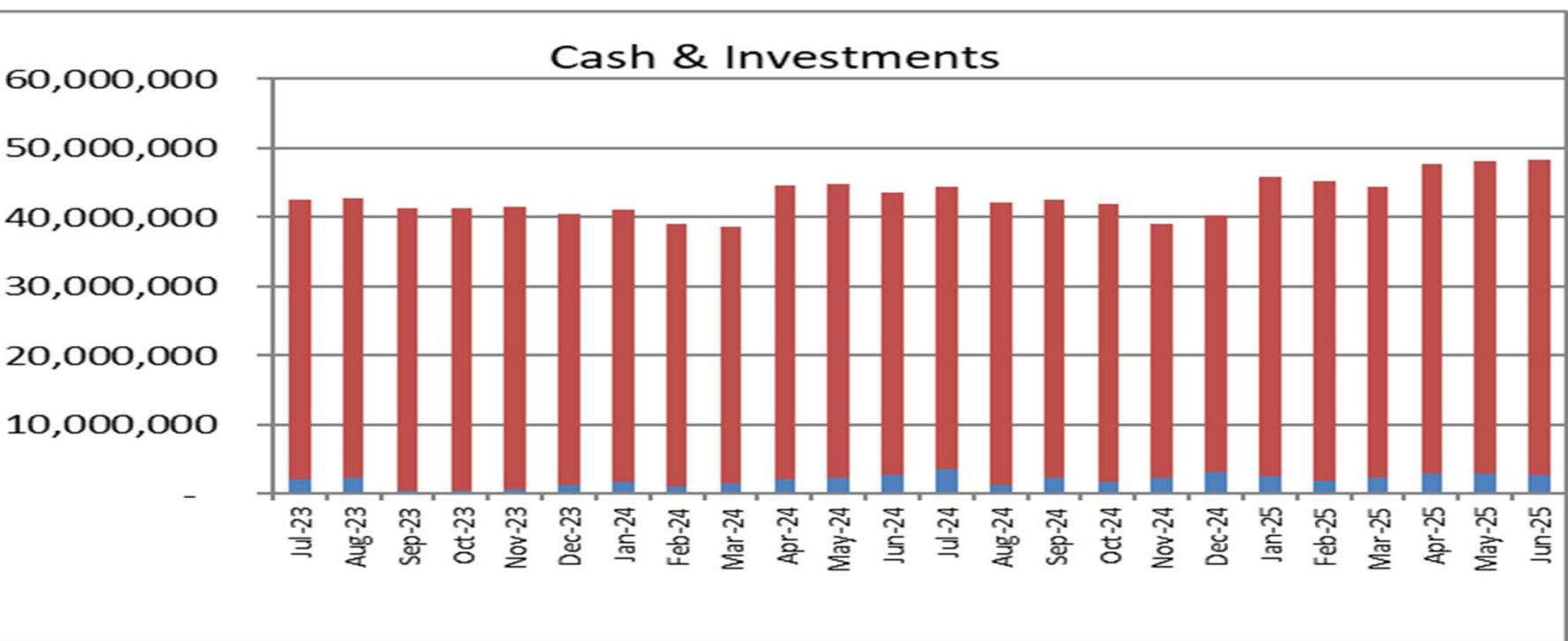
2024-2025 Actual BS												
BALANCE SHEET												
	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June
ASSETS:												
Current Assets												
Cash and Cash Equivalents (Includes CD's)	3,533,830	1,323,001	2,281,052	1,673,924	2,293,446	3,187,862	2,552,866	1,919,498	2,329,036	3,083,076	3,022,375	2,776,847
Gross Patient Accounts Receivable	15,292,129	14,332,026	13,484,606	13,051,469	13,113,478	14,450,324	16,308,599	17,116,870	17,001,101	16,141,098	14,678,117	14,817,261
Less: Reserves for Allowances & Bad Debt	10,438,332	9,896,190	9,217,063	8,787,091	8,662,431	9,519,921	10,200,193	10,675,128	10,703,467	10,456,389	9,805,964	9,995,364
Net Patient Accounts Receivable	4,853,797	4,435,836	4,267,543	4,264,378	4,451,047	4,930,403	6,108,406	6,441,742	6,297,633	5,684,709	4,872,153	4,821,897
Tax Revenue Receivable												
Other Receivables	542,125	602,584	565,558	368,577	2,955,502	2,945,966	-3,882,705	-4,840,487	-3,711,304	-4,321,727	-3,969,416	1,359,795
Inventories	266,291	274,891	288,935	285,184	320,251	322,226	347,549	351,793	360,360	359,079	360,272	288,912
Prepaid Expenses	1,307,868	1,245,576	1,160,868	1,155,960	1,019,379	970,327	884,497	792,371	643,684	587,326	496,140	966,198
Due From Third Party Payers	0	0										
Due From Affiliates/Related Organizations	0	0										
Other Current Assets	2,750,000	2,749,865	2,748,665	2,748,665	2,385,588	1,105,533	1,037,349	1,053,164	881,547	-11,094	-151,751	0
Total Current Assets	13,253,911	10,631,752	11,312,621	10,496,688	13,425,213	13,462,318	7,047,963	5,718,081	6,800,957	5,381,370	4,629,774	10,213,648
Assets Whose Use is Limited												
Investments	40,888,786	40,888,786	40,373,142	15,373,142	11,673,142	12,120,270	18,370,270	18,370,270	17,010,270	19,573,172	20,073,172	20,560,386
Board Designated Funds	0	0	0	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000	25,000,000
Other Limited Use Assets	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608	133,608
Total Limited Use Assets	41,022,394	41,022,394	40,506,750	40,506,750	36,806,750	37,253,878	43,503,878	43,503,878	42,143,878	44,706,780	45,206,780	45,693,994
Property, Plant, and Equipment												
Land and Land Improvements	4,216,685	4,201,210	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685	4,216,685
Building and Building Improvements	9,618,188	9,618,188	9,683,371	9,683,371	9,784,775	9,784,775	9,784,775	9,784,775	9,799,520	9,807,328	9,808,079	9,808,079
Equipment	15,815,379	18,418,736	18,526,451	18,746,342	18,713,685	18,824,492	18,808,694	18,994,548	19,027,118	19,244,698	19,341,945	19,335,075
Construction In Progress	4,059,556	1,462,628	1,462,628	1,485,293	1,490,516	1,492,674	1,493,444	1,668,209	1,668,209	1,605,035	1,606,665	1,660,051
Capitalized Interest												
Gross Property, Plant, and Equipment	33,709,808	33,700,763	33,889,135	34,131,690	34,205,661	34,318,626	34,303,598	34,664,216	34,711,532	34,873,746	34,973,373	35,019,890
Less: Accumulated Depreciation	20,245,936	20,324,085	20,402,233	20,480,383	20,558,532	20,636,681	20,714,830	20,807,972	20,886,121	20,964,270	21,042,419	21,120,568
Net Property, Plant, and Equipment	13,463,872	13,376,678	13,486,902	13,651,307	13,647,130	13,681,945	13,588,768	13,856,245	13,825,411	13,909,476	13,930,955	13,899,322
TOTAL UNRESTRICTED ASSETS	67,740,176	65,030,823	65,306,273	64,654,745	63,879,093	64,398,140	64,140,610	63,078,203	62,770,246	63,997,626	63,767,508	69,806,964
Restricted Assets	0	0	0	0	0	0	0	0	0	0	0	0
TOTAL ASSETS	67,740,176	65,030,823	65,306,273	64,654,745	63,879,093	64,398,140	64,140,610	63,078,203	62,770,246	63,997,626	63,767,508	69,806,964

LIABILITIES:	0												
Current Liabilities													
Accounts Payable	1,829,377	784,840	1,107,722	773,316	833,809	831,708	566,115	1,055,656	671,043	1,129,695	742,956	1,232,216	
Notes and Loans Payable													
Accrued Payroll	1,157,795	838,342	810,564	1,080,382	1,204,792	1,437,371	791,087	833,871	1,033,660	1,201,460	1,400,687	1,512,047	
Patient Refunds Payable													
Due to Third Party Payers (Settlements)	3,698,698	3,703,206	3,707,714	3,733,422	3,737,930	3,742,733	3,461,225	1,297,088	1,296,450	1,604,413	1,606,667	1,090,602	
Advances From Third Party Payers													
Current Portion of Def Rev - Txs,	2,750,000	2,520,833	2,291,667	2,062,500	1,833,333	1,604,167	1,375,000	865,407	636,240	407,074	177,907	0	
Current Portion - LT Debt	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	45,000	
Current Portion of AB915													
Other Current Liabilities (Accrued Interest & Accrued Other	174,649	485,603	580,073	508,431	436,122	493,703	683,650	506,373	276,715	533,006	564,369	574,146	
Total Current Liabilities	9,655,519	8,377,823	8,542,739	8,203,051	8,090,985	8,154,681	6,922,077	4,603,395	3,959,108	4,920,648	4,537,586	4,454,011	
Long Term Debt													
USDA Loan													
Leases Payable	0	0	0	0	0	0	0	0	0	0	0	0	
Less: Current Portion Of Long Term Debt	-2,640,000	-2,640,000	-2,640,000	-2,640,000	-2,640,000	-2,595,000	-2,595,000	-2,595,000	-2,595,000	-2,595,000	-2,595,000	-2,595,000	
Total Long Term Debt (Net of Current)	2,640,000	2,640,000	2,640,000	2,640,000	2,640,000	2,595,000	2,595,000	2,595,000	2,595,000	2,595,000	2,595,000	2,595,000	
Other Long Term Liabilities													
Deferred Revenue	0	0	0	0	0	0	0	0	0	0	0	0	
Other	0	0	0	0	0								
Total Other Long Term Liabilities	0	0	0	0	0	0	0	0	0	0	0	0	
TOTAL LIABILITIES	12,295,519	11,017,823	11,182,739	10,843,051	10,730,985	10,749,681	9,517,077	7,198,395	6,554,108	7,515,648	7,132,586	7,049,011	
Fund Balance													
Unrestricted Fund Balance	54,947,486	55,444,657	54,013,000	54,123,535	53,811,694	53,148,107	53,648,459	56,231,373	55,871,371	56,207,789	56,470,900	56,625,141	
Temporarily Restricted Fund Balance		0				0							
Equity Transfer from FRHG	0	0				0							
Net Revenue/(Expenses)	497,172	-1,431,657	110,534	-311,841	-663,587	500,352	975,073	-351,565	344,766	274,189	164,022	6,132,812	
TOTAL FUND BALANCE	55,444,658	54,013,000	54,123,534	53,811,694	53,148,107	53,648,459	54,623,532	55,879,808	56,216,137	56,481,978	56,634,922	62,757,953	
TOTAL LIABILITIES & FUND BALANCE	67,740,177	65,030,823	65,306,273	64,654,745	63,879,092	64,398,141	64,140,609	63,078,203	62,770,245	63,997,626	63,767,508	69,806,964	

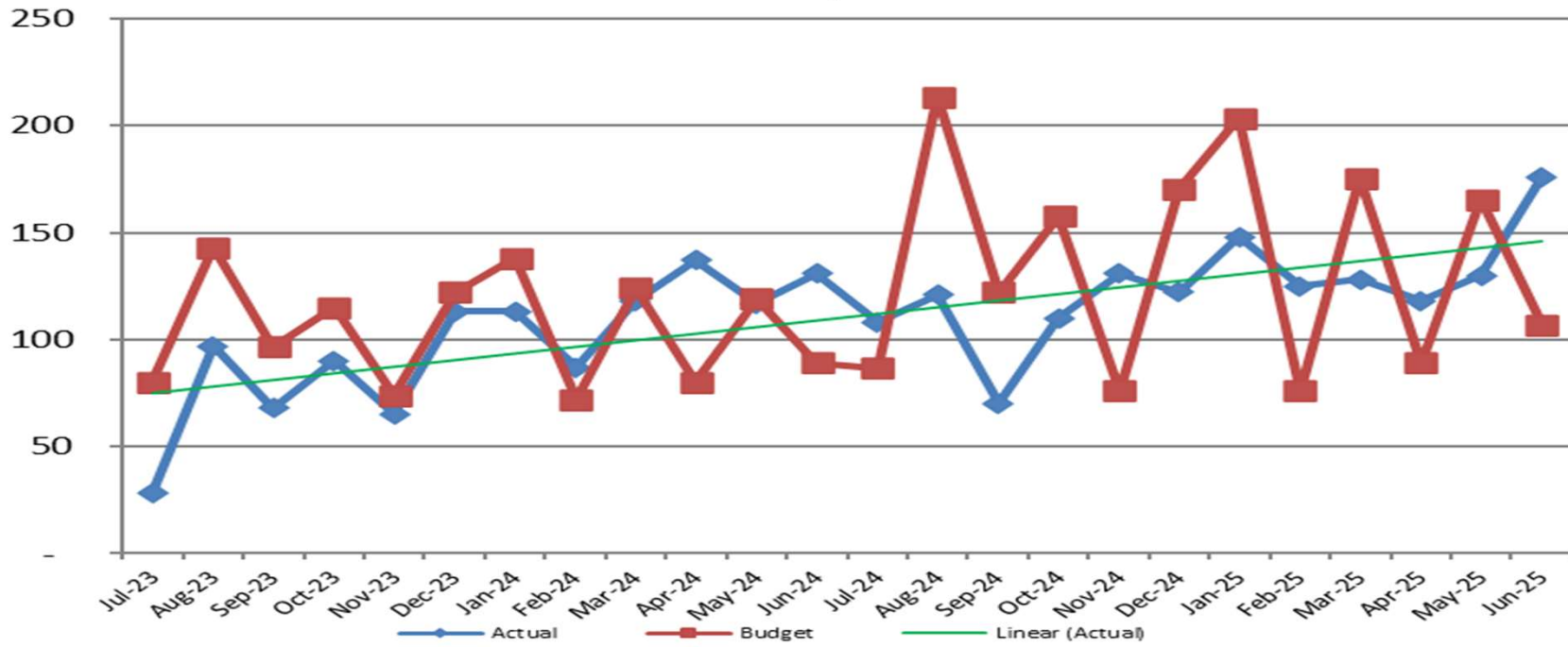
Bear Valley Community	Fiscal Year	FYE 6-30-25										
AR by Financial Class	Jul-24	Aug-24	Sep-24	Oct-24	Nov-24	Dec-24	Jan-25	Feb-25	Mar-25	Apr-25	May-25	Jun-25
Medicare	2,334,095	2,121,815	1,456,030	1,760,244	1,294,456	1,526,822	1,857,610	1,851,655	2,163,467	1,971,989	1,632,625	1,663,072
Medicaid	3,266,485	3,655,865	3,789,232	3,648,700	3,777,193	4,699,166	4,472,864	4,750,317	4,671,421	4,300,195	3,823,163	3,995,191
Blue Cross	752,253	748,833	552,966	532,023	675,624	935,292	1,206,075	1,094,260	1,162,045	896,566	648,454	801,140
Commercial Insurance	4,884,202	4,567,247	3,989,337	3,767,042	4,220,533	4,567,463	5,319,338	5,753,987	5,319,898	4,915,371	4,674,591	4,444,364
Workers Compensation	0	0	0	0	0	0	0	0	0	0	0	0
Other Third Party	0	0	0	0	0	0	0	0	0	0	0	0
Self Pay	5,180,934	4,453,213	4,810,875	4,479,971	4,291,443	3,880,200	4,540,441	4,745,561	4,800,446	5,242,889	5,225,292	5,157,079
Subtotal	16,417,969	15,546,973	14,598,440	14,187,980	14,259,249	15,608,943	17,396,328	18,195,780	18,117,277	17,327,010	16,004,125	16,060,846
Less Credit Balances	(1,129,833)	(1,218,990)	(1,117,877)	(1,140,556)	(1,140,556)	(1,162,662)	(1,091,772)	(1,082,952)	(1,120,220)	(1,189,954)	(1,330,051)	(1,247,628)
Total AR including credit balances	15,288,136	14,327,983	13,480,563	13,047,424	13,118,693	14,446,281	16,304,556	17,112,828	16,997,057	16,137,056	14,674,074	14,813,218
AR by Age from Discharge												
0-30 Days	5,227,689	4,943,537	4,005,521	4,478,990	4,872,149	5,959,909	6,510,448	6,080,574	5,745,605	5,500,846	4,623,358	5,612,930
31-60 Days	2,279,818	2,205,243	2,032,036	1,447,679	1,788,029	2,023,938	2,928,918	3,323,416	2,773,790	2,588,029	2,438,991	1,923,706
61-90 Days	1,494,024	1,088,095	1,218,613	1,099,205	790,079	989,982	1,291,568	1,705,915	2,085,274	1,382,623	1,213,883	1,153,100
91-120 Days	999,117	1,119,044	803,066	937,770	781,620	586,430	752,100	1,107,088	1,330,931	1,378,414	940,212	750,883
121-180 Days	2,096,361	1,657,287	1,629,093	1,488,971	1,405,863	1,321,429	1,130,430	1,150,231	1,476,267	1,722,925	1,906,079	1,660,736
181-365 Days	4,320,959	4,533,767	4,910,110	4,735,367	4,621,509	4,727,255	4,782,864	4,828,556	4,705,410	4,754,173	4,881,602	4,959,489
Over 365 Days	0	0	0	0	0	0	0	0	0	0	0	
Total	16,417,969	15,546,973	14,598,440	14,187,980	14,259,249	15,608,943	17,396,328	18,195,780	18,117,277	17,327,010	16,004,125	16,060,844
% Age from Discharge												
0-30 Days	31.8%	31.8%	27.4%	31.6%	34.2%	38.2%	37.4%	33.4%	31.7%	31.7%	28.9%	34.9%
31-60 Days	13.9%	14.2%	13.9%	10.2%	12.5%	13.0%	16.8%	18.3%	15.3%	14.9%	15.2%	12.0%
61-90 Days	9.1%	7.0%	8.3%	7.7%	5.5%	6.3%	7.4%	9.4%	11.5%	8.0%	7.6%	7.2%
91-120 Days	6.1%	7.2%	5.5%	6.6%	5.5%	3.8%	4.3%	6.1%	7.3%	8.0%	5.9%	4.7%
121-180 Days	12.8%	10.7%	11.2%	10.5%	9.9%	8.5%	6.5%	6.3%	8.1%	9.9%	11.9%	10.3%
181-365 Days	26.3%	29.2%	33.6%	33.4%	32.4%	30.3%	27.5%	26.5%	26.0%	27.4%	30.5%	30.9%
Over 365 Days	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Dollars Over 120 Days	6,417,320	6,191,054	6,539,203	6,224,338	6,027,372	6,048,684	5,913,294	5,978,787	6,181,677	6,477,098	6,787,681	6,620,225
Per Cent over 120 Days	39.1%	39.8%	44.8%	43.9%	42.3%	38.8%	34.0%	32.9%	34.1%	37.4%	42.4%	41.2%
Average Daily Revenue - prior 3 mo	197,590	197,165	188,652	172,982	168,264	187,320	204,486	234,324	218,919	210,462	196,615	195,527
Avg days of Rev in AR - Gross (Net of CB)	77.4	72.7	71.5	75.4	78.0	77.1	79.7	73.0	77.6	76.7	74.6	75.8
Avg days of Rev in AR - Gross (No CB)	83.1	78.9	77.4	82.0	84.7	83.3	85.1	77.7	82.8	82.3	81.4	82.1

Units of Service For the period ending June 2025												
30		365										
Current Month						Bear Valley Community Hospital			Year-To-Date			
Jun-25 Actual	Budget	Jun-24 Actual	Actual -Budget Variance	-Budget Var %	Act.-Act. Var %		Jun-25 Actual	Budget	Jun-24 Actual	Actual -Budget Variance	-Budget Var %	Act.-Act. Var %
176	107	131	69	64.5%	34.4%	Med Surg Patient Days	1487	1,643	1,164	(156)	-9.5%	27.7%
7	75	29	(68)	-90.7%	-75.9%	Swing Patient Days	462	913	676	(451)	-49.4%	-31.7%
605	583	565	22	3.8%	7.1%	SNF Patient Days	6,899	7,118	7,119	(219)	-3.1%	-3.1%
788	765	725	23	3.0%	8.7%	Total Patient Days	8,848	9,673	8,959	(825)	-8.5%	-1.2%
36	29	35	7	25.9%	2.9%	Acute Admissions	381	348	332	33	9.5%	14.8%
36	28	36	8	28.8%	0.0%	Acute Discharges	374	340	325	34	10.0%	15.1%
4.9	3.8	3.6	1	27.7%	34.4%	Acute Average Length of Stay	4.0	4.8	3.6	(1)	-17.7%	11.0%
0.2	2.5	1.0	(2.27)	-90.7%	-75.9%	Swing Average Daily Census	1.3	2.5	1.9	(1.2)	-49.4%	-31.7%
5.9	3.6	4.4	2.30	64.5%	34.4%	Acute Average Daily Census	4.1	4.5	3.2	(0.4)	-9.5%	27.7%
20.2	19.4	18.8	0.7	3.8%	7.1%	SNFAvg Daily Census	18.9	19.5	19.5	(0.6)	-3.1%	-3.1%
26.3	25.5	24.2	0.8	3.0%	8.7%	Total Avg. Daily Census	24.2	26.5	24.5	(2.3)	-8.5%	-1.2%
58.4%	56.7%	53.7%	2%	3.0%	8.7%	% Occupancy	53.9%	58.9%	54.5%	-5%	-8.5%	-1.2%
33	21	30	12	57.0%	10.0%	Emergency Room Admitted	359	266	296	93	35.0%	21.3%
942	966	926	(24)	-2.5%	1.7%	Emergency Room Discharged	11,507	12,234	12,118	(727)	-5.9%	-5.0%
975	988	956	(13)	-1.3%	2.0%	Emergency Room Total	11,866	12,500	12,414	(634)	-5.1%	-4.4%
33	33	32	(0)	-1.3%	2.0%	ER visits per calendar day	33	34	34	(2)	-5.1%	-4.4%
91.7%	73.5%	85.7%	62%	84.0%	6.9%	% Admits from ER	94.2%	76.4%	89.2%	35%	46.4%	5.7%
2	4	9	(2)	-50.0%	-77.8%	Surgical Procedures I/P	36	50	53	(14)	-28.0%	-32.1%
26	15	9	11	72.0%	188.9%	Surgical Procedures O/P	159	210	142	(51)	-24.3%	12.0%
28	19	18	9	46.4%	55.6%	TOTAL Procedures	195	260	195	(65)	-25.0%	0.0%
1,386	1,192	1,331	194	16.3%	4.1%	Surgical/Anes Minutes Total	11,149	14,497	13,766	(3,348)	-23.1%	-19.0%

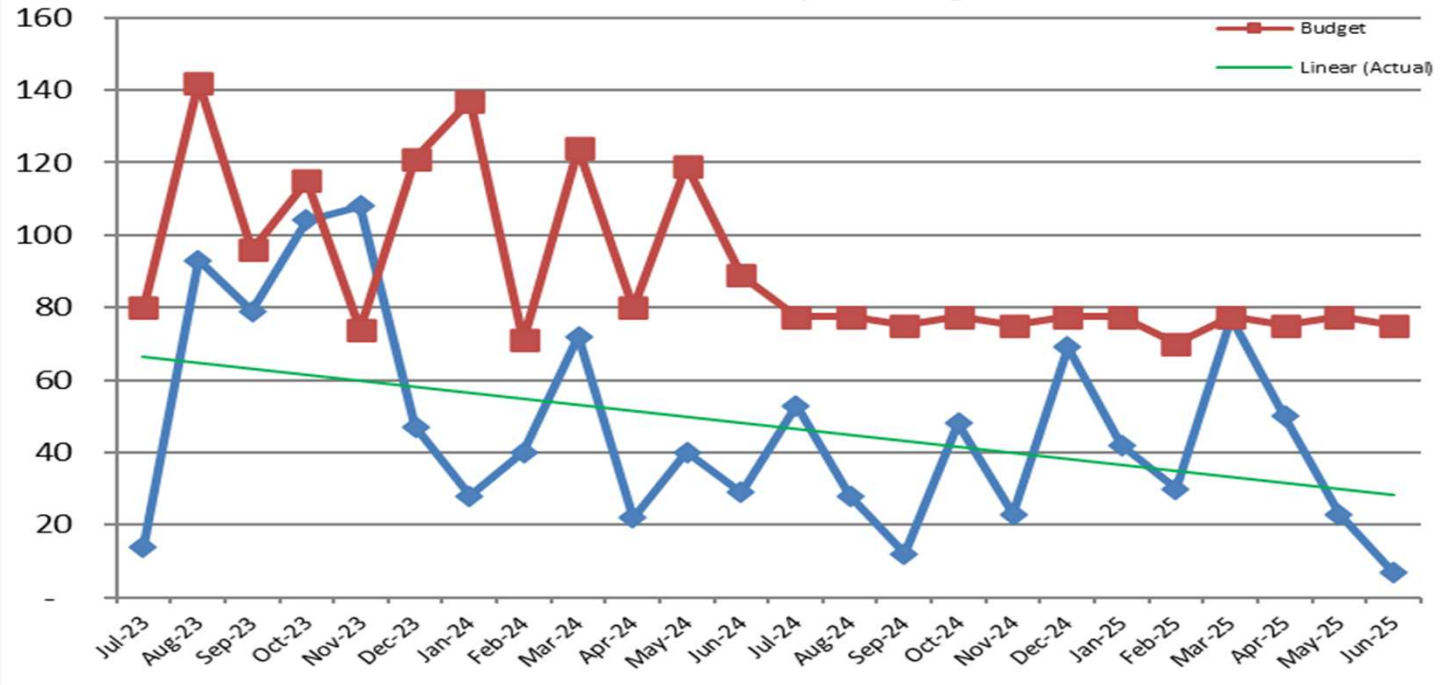
Units of Service For the period ending June 2025													
Current Month						Bear Valley Community Hospital				Year-To-Date			
Jun-25		Jun-24	Actual	-Budget	Act.-Act.			Jun-25	Jun-24	Actual	-Budget	Act.-Act.	
Actual	Budget	Actual	Variance	Var %	Var %			Actual	Budget	Actual	Variance	Var %	Var %
7,500	6,701	7,500	799	11.9%	0.0%		Lab Procedures	83,425	79,764	79,609	3,661	4.6%	4.8%
803	789	748	14	1.8%	7.4%		X-Ray Procedures	9,802	10,519	10,408	(717)	-6.8%	-5.8%
499	420	491	79	18.8%	1.6%		C.T. Scan Procedures	5,731	5,454	5,443	277	5.1%	5.3%
157	155	157	2	1.3%	0.0%		Ultrasound Procedures	1,994	1,945	1,907	49	2.5%	4.6%
73	55	64	18	31.6%	14.1%		Mammography Procedures	579	675	662	(96)	-14.2%	-12.5%
346	320	320	26	8.1%	8.1%		EKG Procedures	3,797	3,720	3,720	77	2.1%	2.1%
106	97	112	9	9.3%	-5.4%		Respiratory Procedures	1,357	1,405	1,377	(48)	-3.4%	-1.5%
2,522	2,655	2,215	(133)	-5.0%	13.9%		Physical Therapy Procedures	29,544	29,504	29,760	40	0.1%	-0.7%
1,898	1,599	1,259	299	18.7%	50.8%		Primary Care Clinic Visits	20,904	18,850	15,034	2,054	10.9%	39.0%
251	280	276	(29)	-10.4%	-9.1%		Specialty Clinic Visits	3,512	3,050	3,229	462	15.1%	8.8%
2,149	1,879	1,535	270	14.4%	40.0%		Clinic	24,416	21,900	18,263	2,516	11.5%	33.7%
72	63	51	9	14.4%	40.0%		Clinic visits per work day	67	60	50	7	11.5%	33.7%
15.8%	15.00%	14.70%	0.80%	5.33%	7.48%		% Medicare Revenue	14.50%	15.00%	14.16%	-0.50%	-3.33%	2.41%
39.90%	37.00%	42.10%	2.90%	7.84%	-5.23%		% Medi-Cal Revenue	42.48%	37.00%	39.84%	5.48%	14.82%	6.63%
41.60%	43.00%	42.80%	-1.40%	-3.26%	-2.80%		% Insurance Revenue	39.59%	43.00%	42.58%	-3.41%	-7.93%	-7.03%
2.80%	3.50%	0.40%	-0.70%	-20.00%	600.00%		% Self-Pay Revenue	3.43%	3.50%	3.66%	-0.08%	-2.14%	-6.38%
195.3	192.2	182.4	3.2	1.6%	7.1%		Productive FTE's	191.4	192.2	180.5	(0.7)	-0.4%	6.1%
226.4	213.5	208.3	12.9	6.0%	8.7%		Total FTE's	215.6	213.5	205.5	2.1	1.0%	4.9%



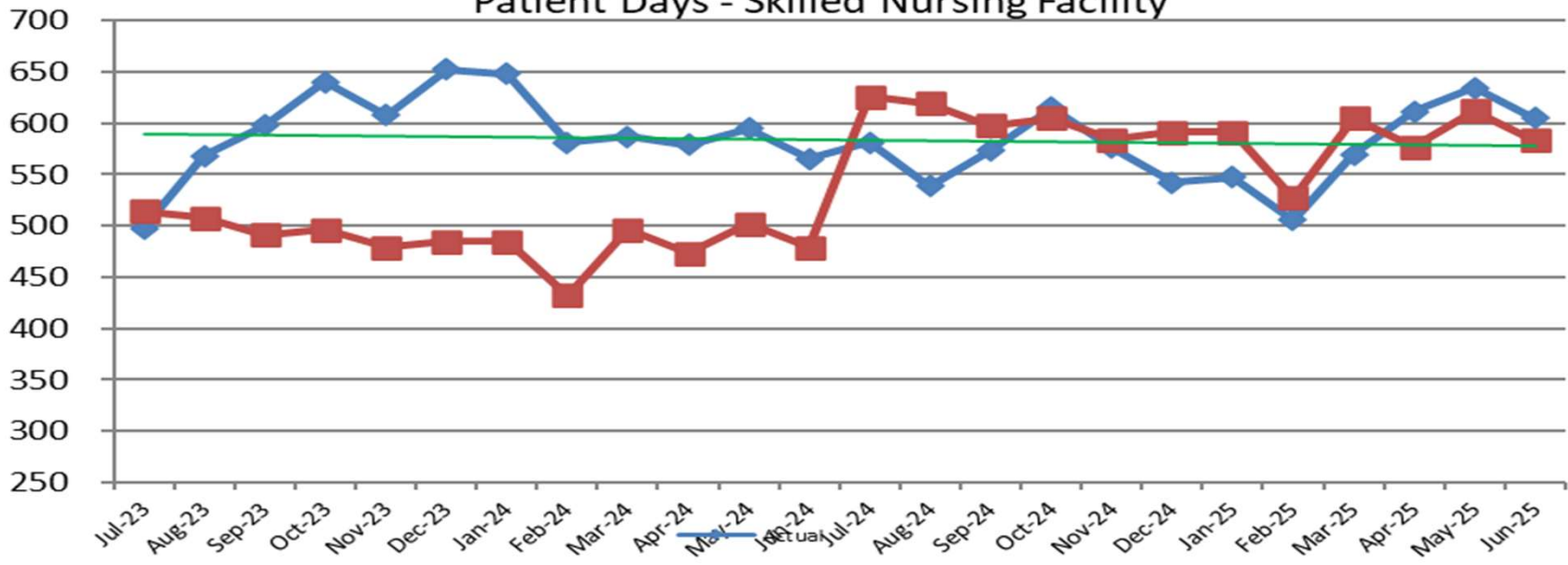
Patient Days - Acute



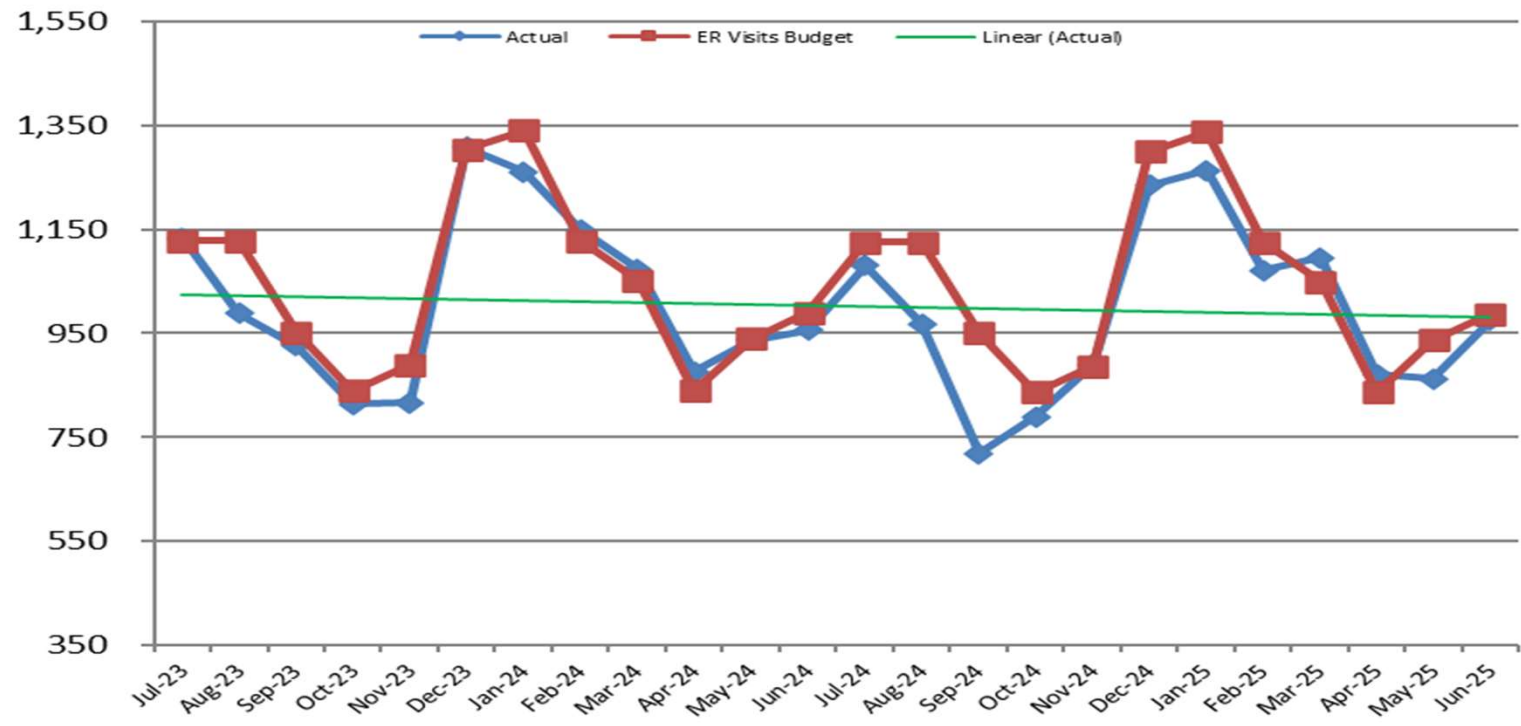
Patient Days - Swing



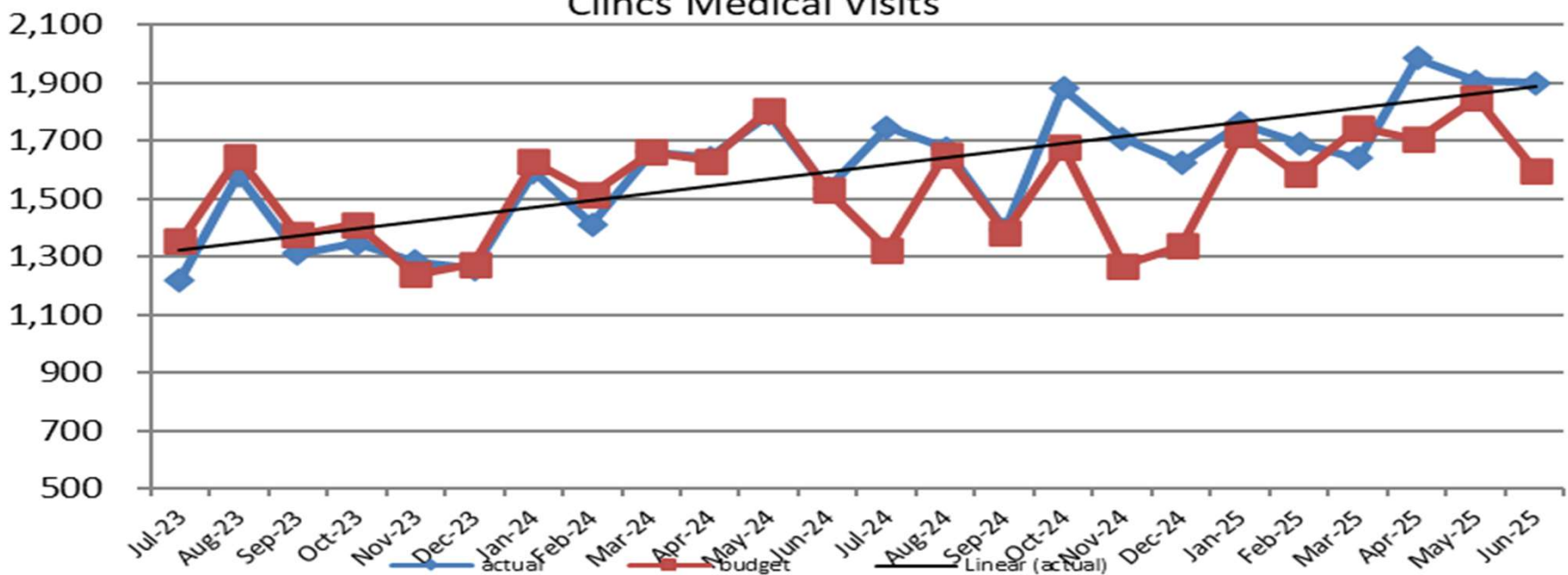
Patient Days - Skilled Nursing Facility



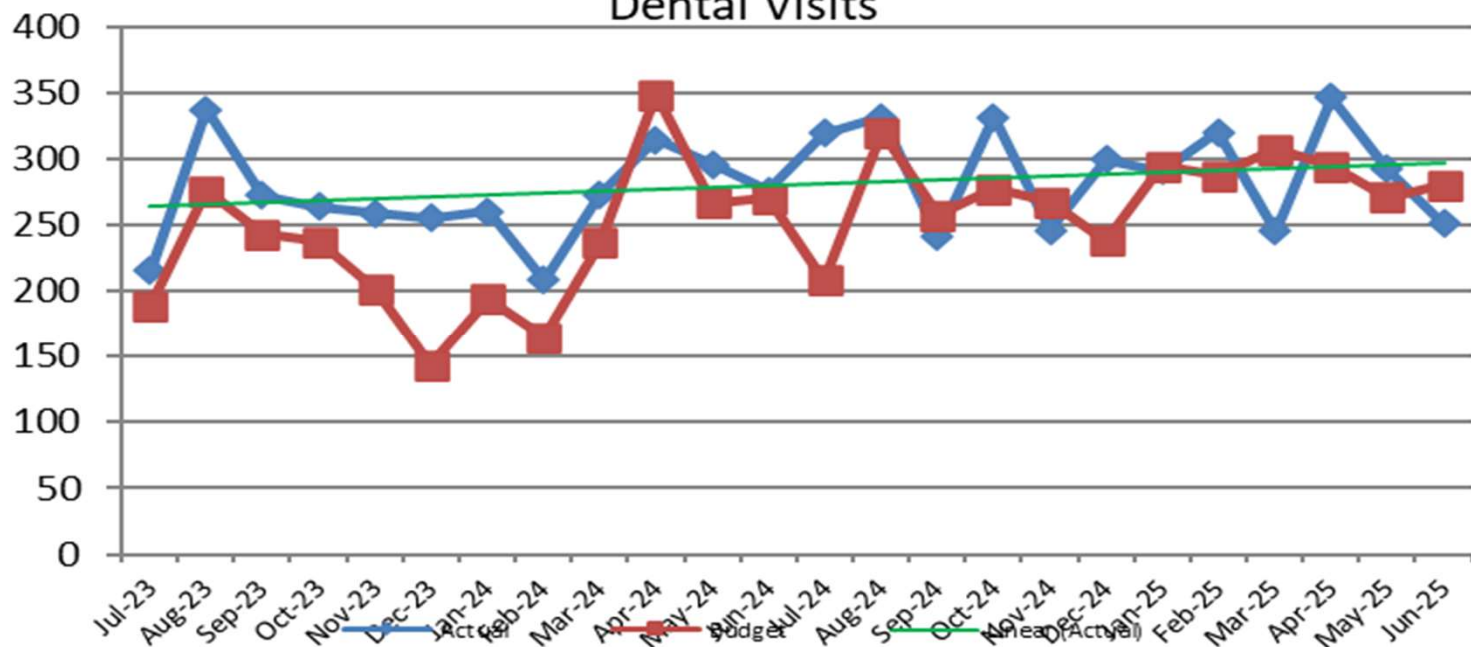
Emergency Room Visits



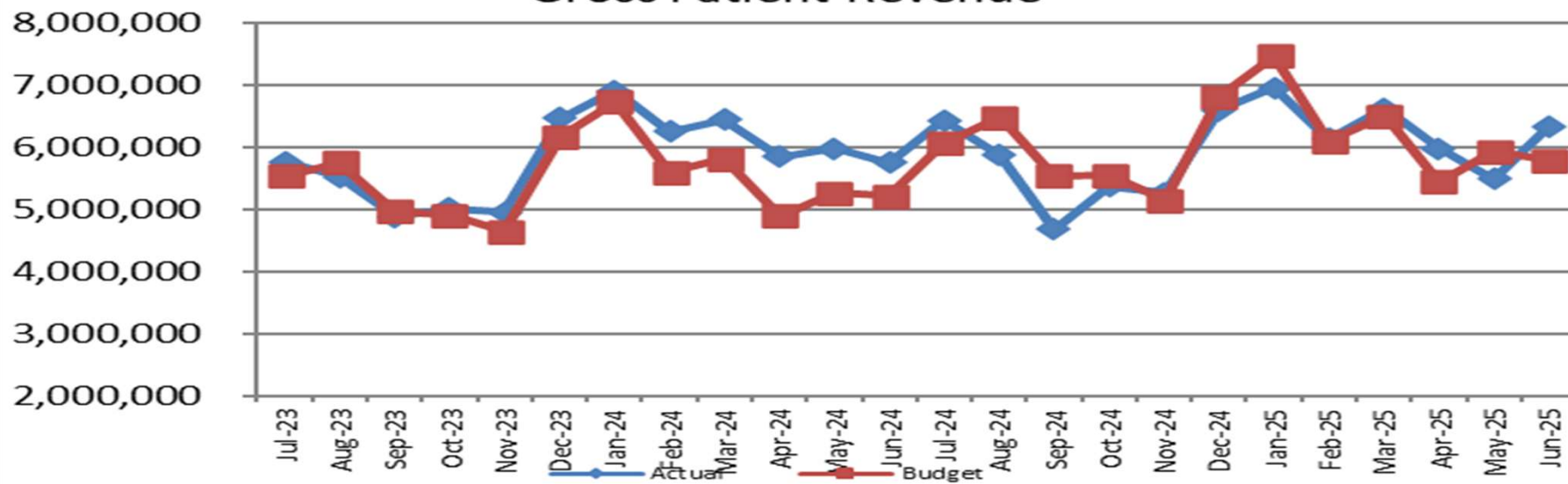
Clinics Medical Visits



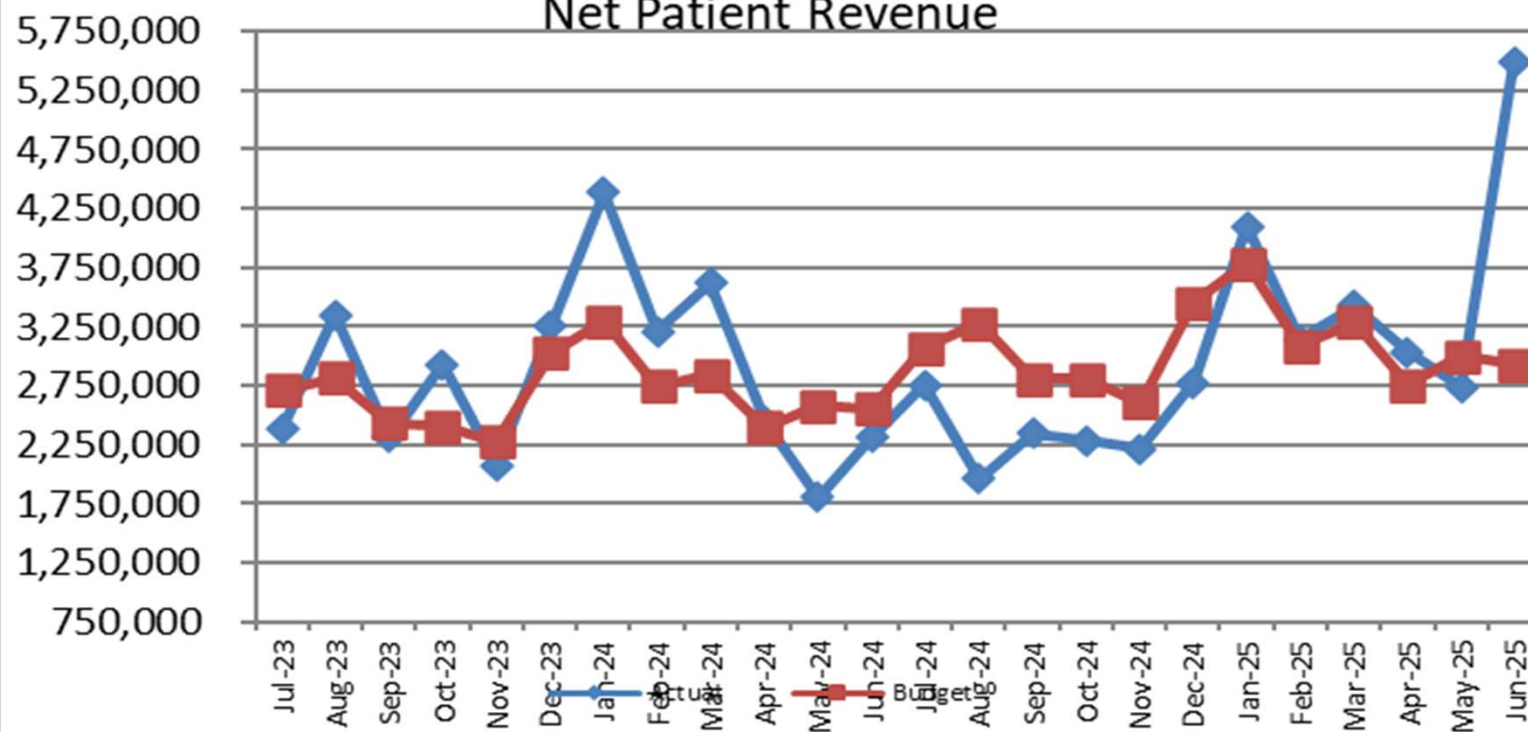
Dental Visits



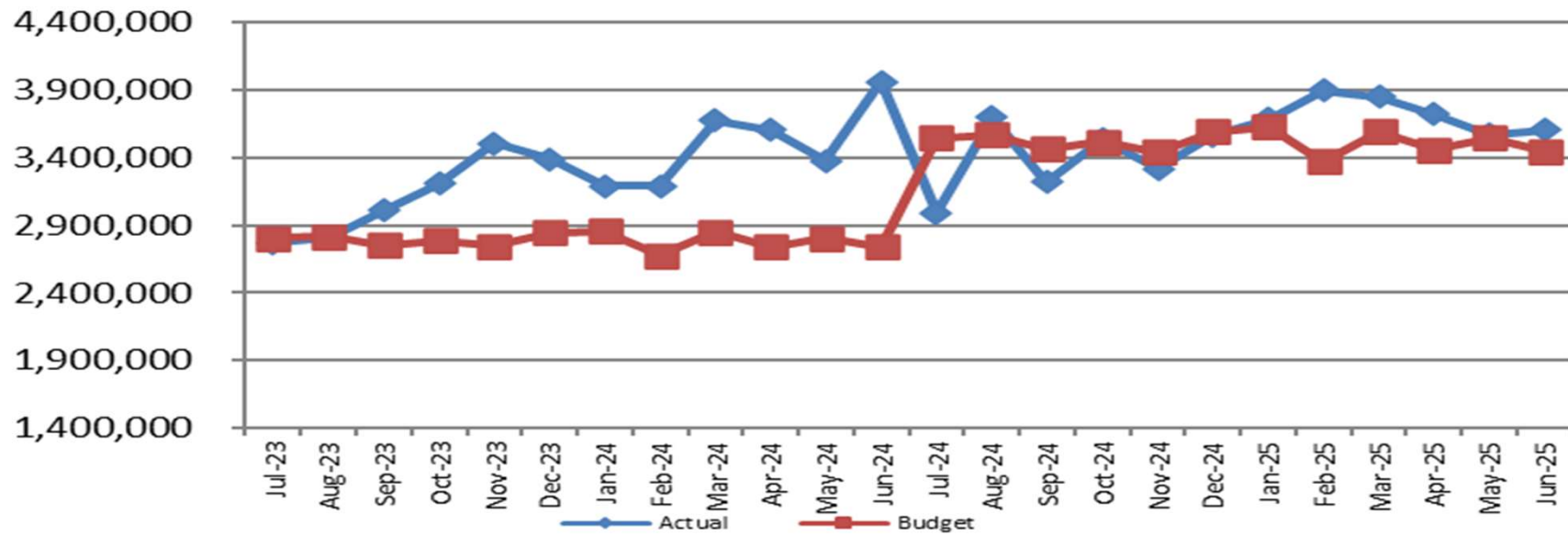
Gross Patient Revenue



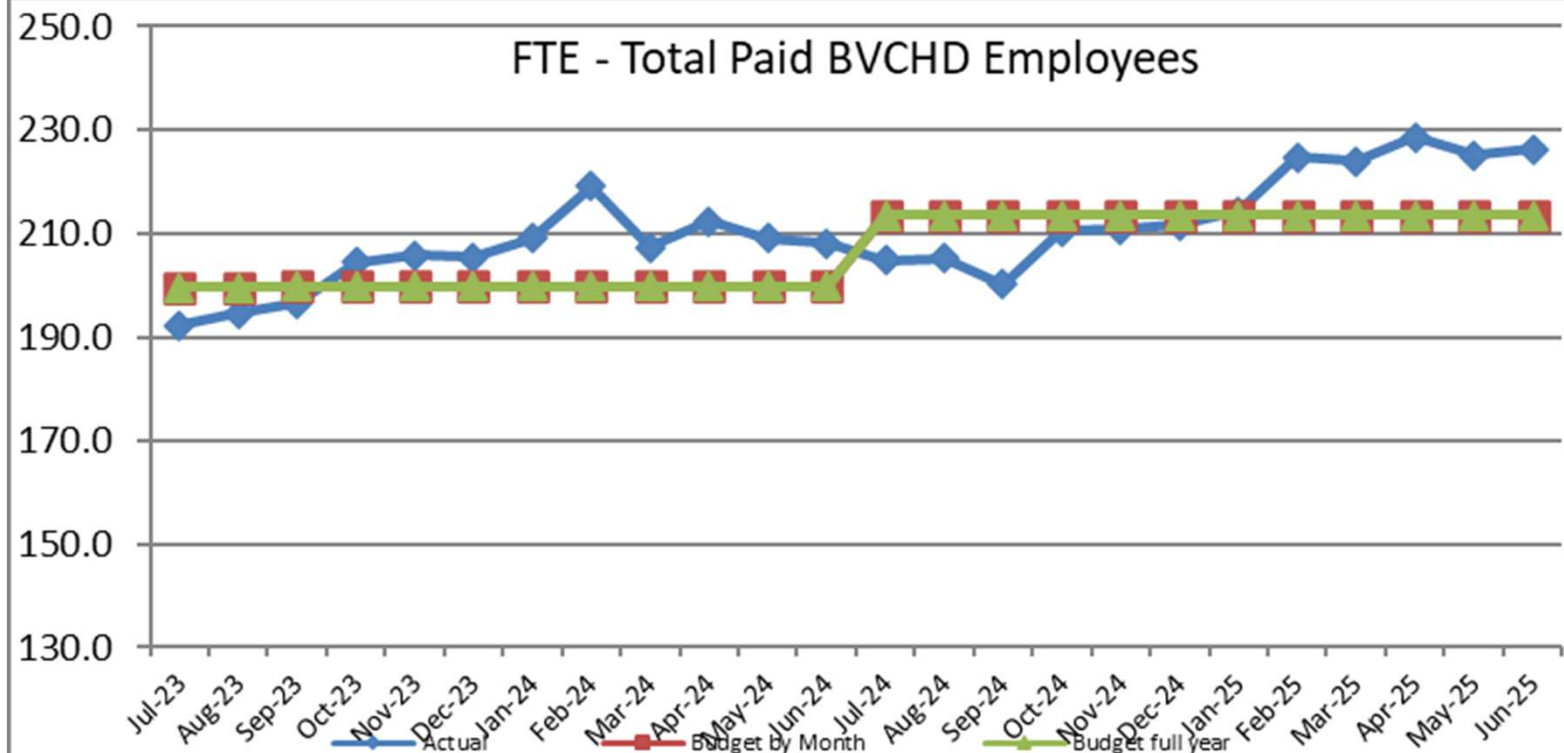
Net Patient Revenue



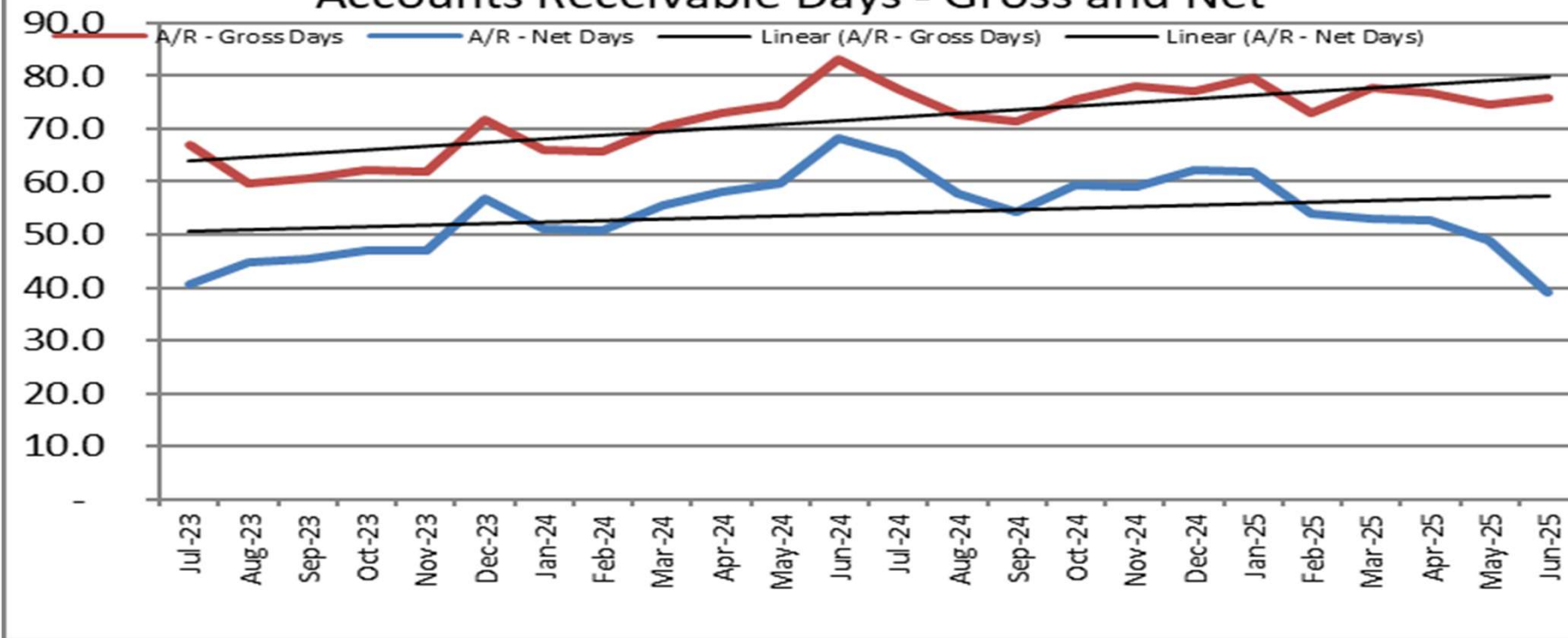
Total Expenses



FTE - Total Paid BVCHD Employees



Accounts Receivable Days - Gross and Net



A/R - \$

